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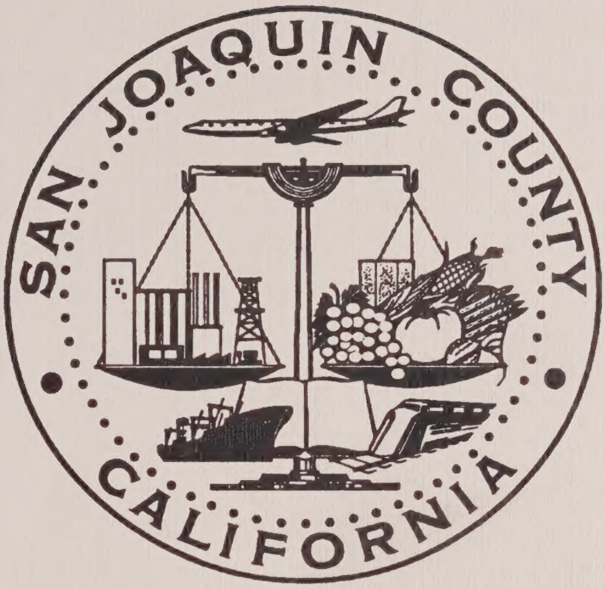

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1993–94
Proposed Budget

1993–94
Proposed Budget

SAN JOAQUIN COUNTY
CALIFORNIA

Prepared by the
Office of the
County Administrator

May 27, 1993

County Administrator Budget Message 1

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County Administrator

Budget Message

County of San Joaquin
Courthouse, Room 707
222 East Weber Avenue
Stockton, California 95202-2778
(209) 468-3211

Office of the County Administrator

May 27, 1993

Board of Supervisors
Courthouse
Stockton, CA 95202

Dear Board Members:

1993–94 Proposed Budget

Why Is There Such A Menacing Budget Problem Now?

In 1992–93, local general purpose revenue growth fell to half the previous year's level as a result of the recession. At the same time, pressures for increased services rose as unemployment and crime hit all time highs. Welfare, indigent health care, and the criminal justice system have been adversely affected by the serious economic downturn.

Compounding these problems which are beyond local solutions, the State reduced San Joaquin County's general purpose revenue by $10.2 million, or 7.2%, when it adopted the State budget in September 1992. In January 1993, as the State's budget crisis worsened, the Governor's 1993–94 Proposed Budget called for additional funding cuts to local governments including a property tax shift of $2.6 billion. We estimate these cuts will further reduce San Joaquin County's general purpose revenue by an additional $17.2 million, or 13%. If the State's Proposed Budget is enacted, the County will have lost $27.4 million, or 20.2%, of its general purpose revenue base in two years through State actions.

The history of arbitrary reduction by the State in revenue to counties has compounded our problem in recent years. Below are the fiscal losses due to State actions in each of the past three years and for 1993–94 based on the Governor's proposal:

General Purpose Revenue Losses From State Actions

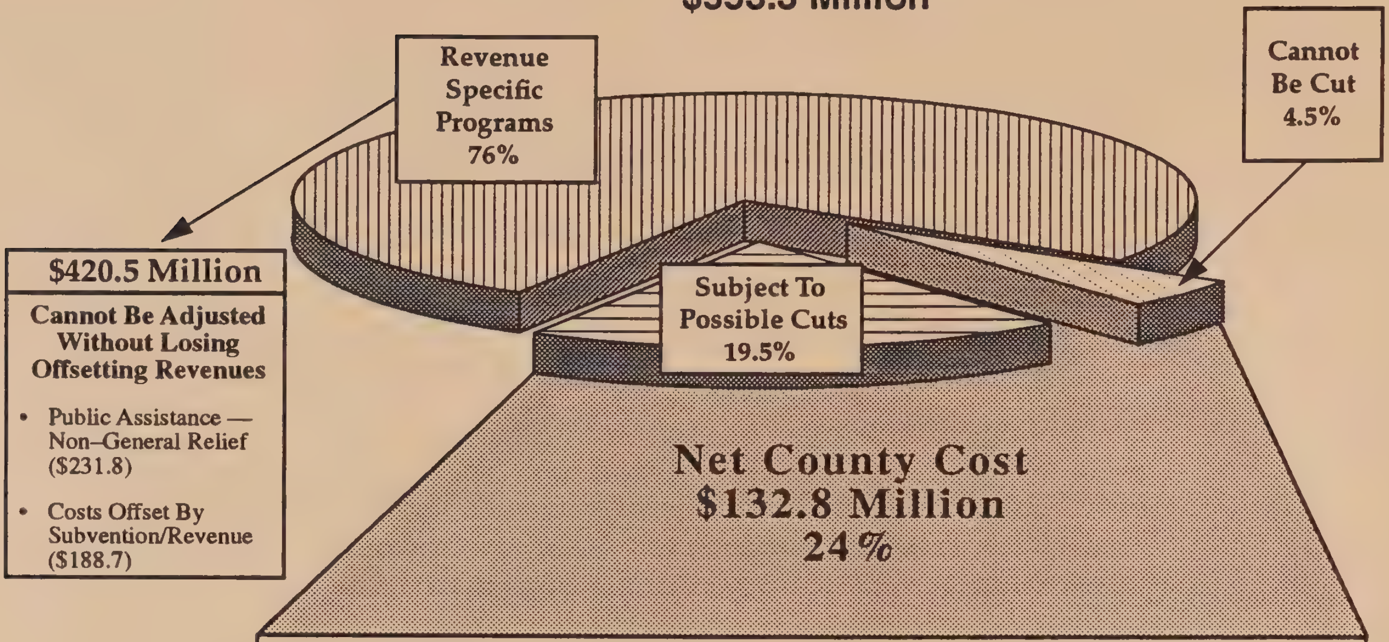
San Joaquin County	1990–91	1991–92	1992–93	1993–94
Annual Losses	$(3.1) M	$ (.3) M	$(10.2) M	$(17.2) M
Cumulative Losses	$(3.1) M	$(3.4) M	$(13.6) M	$(30.8) M

For 1993–94, a $30 million shortfall from status quo funding requirements is estimated based on a combination of the Governor's Proposed State Budget and continuing recessionary impacts. Added to the disparity which already exists between service demand and local revenue growth, *the Proposed State Budget this year will make many County operations dysfunctional.*

With departmental budgets which have been squeezed by the funding cut backs of the past several years, staffing reductions in unprecedented numbers are required to balance the budget. These reductions will result in severely diminished service delivery to the public.

The following graphic illustrates the challenging puzzle of formulating a balanced 1993–94 budget. It is based on the adopted 1992–93 budget which reflects total State budget reductions of $11.3 million. It excludes the County's enterprise funds (Airport, Hospital, Solid Waste).

1992–93 San Joaquin County Budget
$553.3 Million



Cannot Be Cut
$24.9 Million

Required Match

- Health Services Match ($5.1)
- Human Services Match ($15.1)

Fixed Obligations

- Debt Service ($5.1)
- Employee Retirement Obligations ($.8)

Subject To Possible Cuts
$107.9 Million

Virtually All Mandated

- Jail Operations ($21.1)
- Sheriff (Non–Jail) ($18.7)
- Courts (Including Security) ($7.3)
- District Attorney ($6.9)
- Indigent Defense ($7.1)
- Probation–Juvenile Detention ($3.6)
- Probation (Non–Detention) ($5.3)
- Children's Shelter ($1.4)
- General Relief ($3.3)
- Public Health ($3.4)
- Other Health Programs ($1.6)
- Planning & Environmental Review ($1.1)
- Agricultural Commissioner ($1.8)
- Property Tax & Fiscal Systems ($6.5)
- Board of Supervisors ($.9)
- Administrative/Support ($8.3)
- Education ($1.2)
- Elections ($.6)
- Parks & Recreation ($2.1)
- Other Countywide Services ($.8)
- Contingencies ($4.9)

The graphic highlights several key points:

- Revenue specific programs account for $420.5 million, or 76%, of the County's budget. These areas cannot be adjusted without losing offsetting revenues.
- Only $132.8 million, or 24%, of the County budget is paid for by general purpose revenue.
- Mandated matches and contractual debt service of $24.9 million, funded from general purpose revenue, cannot be cut.
- Only $107.9 million, or 19.5%, of the budget must absorb the anticipated State budget cuts, recessionary impacts, and local cost increases.
- The areas subject to cuts are virtually all mandated and controlled by law and State regulations.
- The Law and Justice portion comprises $70 million, or 65%, of the areas subject to cuts.
- Many of the non–Law and Justice areas provide direct support or revenues to Law and Justice (Administration/Support and Property Tax and Fiscal Systems).
- To shield Law and Justice services completely from the $30 million 1993–94 budget reductions would require the elimination of almost all other County operations.

The Board of Supervisors does not determine which government functions the County performs. As a political subdivision of the State, the County's role is to deliver the services mandated by the State and federal governments. Health, welfare, criminal justice, elections, recording of documents, weights and measures, and agricultural enforcement are some examples of these State–prescribed and County–administered functions. Many of these programs require County funding participation from its local revenue base and mandate performance standards. The devastating cuts in County general purpose revenue by the State will cause the collapse of some programs because of the County's inability to maintain local funding levels or to meet program standards. Some discretionary funding areas are recommended to be eliminated entirely as local revenues are shifted to keep mandated programs operating.

Is The County Over–reacting To The State Budget Threat?

The County's Proposed Budget is based upon the Proposed State Budget. Governor Wilson has repeatedly said the only relief counties can expect from the revenue losses would come from enacting a local sales tax.

In early April the Assembly Democrats issued two budget scenarios. *Both assumed the $2.6 billion transfer of property taxes* from cities, counties, special districts, and redevelopment agencies to help cover the State budget deficit. The second budget scenario assumed no extension of the 1/2% State sales tax scheduled to expire on June 30, 1993. The second scenario includes the property tax transfer, plus further cuts in Trial Court funding, charges for Department of Justice Forensic Lab services, and huge reductions in Medi–Cal reimbursements. These would cost San Joaquin County approximately *an additional $9 million* (beyond the estimated County shortfall of $30 million) in lost State revenue or increased costs.

Today the Governor's Proposed State Budget is as favorable a plan to counties as has been proposed. It is being used as a basis to formulate our 1993–94 Proposed Budget. However, the economic assumptions on which the Governor's budget is based appear overly optimistic. All State authorities and agencies involved in forecasting the State deficit agree that the Governor's January financial forecast is a *minimum* estimate of the State's financial problem.

Other California counties are making comparable projections and are independently developing estimates similar to ours of fiscal impacts on their 1993–94 budgets. The budget numbers and the program impacts required to balance our budget are unbelievably severe. Yet the Board is required by State and federal mandates to perform virtually every County function, with only about 70% of the amount necessary to fund them.

Unfortunately, further State reductions will prompt additional adjustments later.

What Strategies Are Being Pursued To Preserve Local Public Services?

Since the adoption of the 1992–93 budget the County has been active in preserving local public services. To lessen the impact of further funding reduction, the County has vigorously pursued these remedies at the State level:

- Joining with other California counties in the *Tax Rebellion* by requesting County Counsel to draft an ordinance prohibiting transfer of property tax revenues for State purposes.
- Reducing the magnitude of the proposed property tax shift from counties to school districts.
- Seeking enactment of workable local revenue options not presently available to counties.
- Reducing the counties' required health and welfare funding matches.
- Relieving counties of significant State mandates.
- Reducing the size and cost of State oversight (regulatory) functions which provide no direct public services.

- Continuing the present 1/2% State sales tax which expires on June 30, 1993 for local government programs.

Concurrently, the County is reducing operating expenses by:

- Reorganizing operations and reducing staffing levels. Examples are the Community Development/Fire Warden consolidation and the fiscal independence plan for the Superintendent of Schools.
- Implementing the Work Force Reduction Incentive Program which will save over $1.4 million in 1993–94 through numerous internal reorganizations and the deletion of 37 positions.
- Eliminating or dramatically reducing lowest priority and discretionary services. Examples are found throughout the Proposed Budget narratives.
- Improving efficiency through information technology, streamlined processes, and creative program management. Examples are the jail medical cost reduction of $970,000, health insurance cost containment, and the Assessor's automation system.
- Seeking appropriate recovery from those owing the County. Examples include the Sales Tax Audit that will accrue benefits in 1993–94 and the Infrastructure Finance Committee's work to achieve appropriately financed growth.
- Avoiding overmatches with local funds for health and welfare programs which are the State's responsibility. Special recognition has been earned by the Human Services and Health Care Services Directors for their careful monitoring and management of funding mechanisms like the State/Local Realignment Program.
- Providing needed public facilities with financial strategies which minimize Net County Cost. Examples are the General Hospital Project and the Human Services Agency Building.
- Dedicating one–time, or time limited, revenue to one–time, or time limited uses. An example is the earmarking of SB 855 Medi–Cal Payment Adjustment Program revenues for the General Hospital Project.
- Continuing a Countywide hiring freeze since January 1992. Selective departmental hiring freezes were implemented in 1991.

Major Fiscal Considerations

In developing the Proposed Budget, all budgets were reviewed and virtually all were reduced. Comparisons of budgets between years are confusing because of the variety and complexity of funding changes. Examples of such changes are one–time prior year staff reduction costs, one–time credit for safety retirement, new grant funding added in programs such as Family Support and Employment and Training, and cost allocation accounting changes. While functional funding comparisons between 1992–93 Approved and 1993–94 Proposed budgets are summarized under **Financial Analysis**, our approach in formulating funding recommendations was to examine reductions in comparison to 1993–94 status quo Net County Cost. Status quo is equivalent to conducting activities at 1992–93 service levels with projected 1993–94 costs. This basis of comparison focuses only on locally controlled costs and eliminates the anomalies between the two years referred to above. On that basis, the following reduced functional funding levels from status quo Net County Cost are recommended in the 1993–94 Proposed Budget (excluding required funding matches and contractual debt service):

Function ***Adjustment***

General Government – Elections *5.2%*

Although significant service reduction will occur at the recommended funding level which is $249,318 less than the 1992–93 appropriation, there is a Net County Cost increase of 5.2% resulting from significant reduced revenues. Since elections are mandated and represent a core democratic government value, further reductions are not recommended.

General Government – Fiscal/Property Tax/Collection *(7.2%)*

This area, principally devoted to property tax collections and mandated accounting functions, is the revenue generation engine for general purpose revenue. Property taxes comprise 59.9% of general purpose revenue after proposed State reductions. Further reductions of more than 7.2% in this area would jeopardize receipt of general purpose revenue.

General Government – Other *(38.9%)*

General Government departments have been repeatedly and disproportionately reduced over the last several years to preserve funding for Law and Justice operations. These departments and operations, almost exclusively support mandated County functions, are reduced 38.9% in County cost.

Capital Maintenance *(22.1%)*

This covers activities provided by Government Buildings and has been disproportionately reduced in the past. In this function we budget most utility cost and lease payments. The reduced level of funding is well below the preferred level of maintenance.

Environmental Protection *(44.8%)*

Environmental Protection's Net County Cost has been substantially reduced. Most of these activities are partially fee generating. While mandated, the level of service in this function has some discretion. Under the recommended funding level public service will definitely suffer.

Function *Adjustment*

Law and Justice *(21.1%)*

Law and Justice is identified for a generally lower percentage reduction. However, the public service impacts are severe since the system is heavily dependent upon general purpose revenue. It is mathematically impossible to resolve a balanced budget without such reductions to Law and Justice. This area is recommended for first priority service restoration should the State budget scenario improve.

Roads and Facilities *(41.2%)*

The bulk of funds for Roads and Facilities is from dedicated revenue sources. However, the maximum amount of discretionary funding has been eliminated for these functions consistent with known obligations.

Health Services *(59.5%)*

Health Services is largely funded by dedicated revenue sources. Discretionary contributions have been eliminated for the General Hospital, Mental Health, and Substance Abuse programs, with the exception of the New Directions program.

Human Services – General Assistance *(3.4%)*

General relief funding has been modestly reduced despite the mandate and the continuing economic downturn, which will exert intense pressure on budgeted resources.

Human Services – Other *(18.7%)*

The non–match required functions of Human Services have been reduced wherever consistent with State law and regulations.

Education *(18.8%)*

Cooperative Extension and Librarian's salary are the only expenditures left in this area with a Net County Cost. The Superintendent of Schools' costs have been deleted and were not used in this comparison.

Parks and Recreation *(47.7%)*

Virtually half of the Net County Cost of this discretionary area of expenditure has been cut. There are severe service cuts as a result.

Realignment

Estimated revenues from sales tax and vehicle license fees to support the realigned health, mental health, and social service programs are anticipated to show modest growth in 1993–94. Estimating funds from these sources is complicated because the original Realignment statutes were quite complex and are still in need of legislative clean–up. Senate Bill 463 (Bergeson) has been introduced to address base funding, equity among counties, and distribution of revenue growth. Once these issues are resolved, adjustments to the Budget may be required.

One clean–up issue which could significantly affect our Proposed Budget recommendations involves In Home Supportive Services (IHSS). The State has modified the delivery of this program to make it eligible for federal reimbursement under Medi–Cal. As a result, both the State and counties will have reduced costs. Some members of the State Legislature are now pursuing legislation which would recoup the counties' "windfall profits." The recommended IHSS budget assumes that San Joaquin County will benefit from this federal eligibility and reduces the County's cost by $1,047,323. If these funds are removed from the Realignment funding formula, the Net County Cost of this entitlement program will increase by an equal amount.

The Proposed Budget recommends the elimination of all discretionary funding to San Joaquin General Hospital and a substantial reduction in General Fund support to Public Health Services. To mitigate some of the impact of these reductions, Health Care Services requested that $1,348,900, or 10%, of the Realignment revenues received by the Mental Health Trust be transferred to the Health Trust to be used by both the General Hospital and Public Health.

General Relief

San Joaquin County will spend approximately $3.2 million on the mandated, 100% County–funded General Relief program in 1993–94. To help control costs of this program, the County Administrator recommends that the Board of Supervisors suspend, for six months, Resolution 88–1061 which would have provided a rental rate adjustment of 5% effective January 1, 1994. If the rental adjustment is not suspended, the recommended General Relief budget will require an additional $50,000.

Grand Jury Fees and Mileage Rates

Currently, County Ordinance Code § 2–4061 sets Grand Jury fees at $15 per day and mileage reimbursements at 27.5¢ each way. It is recommended by the County Administrator and the Superior Court that the Board repeal this ordinance, reducing payments to the statutory minimums of $10 per day and 15¢ per mile, one way. This action, which saves $11,044, would not create a financial hardship for Grand Jurors as the Court excuses any person experiencing hardship.

Office Hours

The County Ordinance Code requires county offices to be open to the public for business between the hours of 8:00 a.m. and 5:00 p.m., Monday through Friday, unless authorized otherwise by Board resolution. In general, a department will request reduced public office hours to allow the completion of accounting or support activities without incurring additional staffing costs associated with overtime or compensatory time–off. Currently, nine County offices have approval to be open to the public for reduced hours.

Because of severe budget reductions recommended for 1993–94, four additional departments are requesting a reduction in public office hours. The departments seeking reduced hours and their proposed schedules follow:

- Personnel Division – 9:00 a.m. to 12:00 noon and 1:00 p.m. to 4:00 p.m., Monday through Friday
- Superior Court – 8:15 a.m. to 12:00 noon and 1:00 p.m. to 4:30 p.m., Monday through Friday
- Permit and Inspection Services – 8:00 a.m. to 12:00 noon and 1:00 p.m. to 5:00 p.m., Monday through Friday
- U.C. Cooperative Extension – 10:00 a.m. to 12:00 noon and 1:00 p.m. to 4:00 p.m., Monday through Friday

Additionally, two offices that currently operate with reduced public office hours have requested changes. The Manteca–Ripon–Escalon–Tracy Judicial District now keeps its branch courts in Ripon and Escalon open one–half day each week. The Court has requested that these branches be closed. The Manteca and Tracy courts will continue to be open to the public from 8:00 a.m. to 4:00 p.m., Monday through Friday. The Veterans Service Office has asked that its hours be changed from 8:00 a.m. to 4:30 p.m., Monday through Friday to 9:00 a.m. to 12:00 noon and 1:00 p.m. to 4:00 p.m., Monday through Friday.

Resolutions approving these reduced office hours will be submitted for consideration with Final Budget adoption actions.

State Funding of Trial Courts

As has been the case in recent years, the exact status and amount of State funding for the trial courts remain uncertain. 1992–93 was to have been the last year for block grants from the State to the counties. Beginning in 1993–94, trial courts were to be included and funded in the State budget process. At this writing, the new mechanism for funding the courts is still being developed.

Just as the mechanism for receiving State funding remains uncertain, questions also surround the amount of available funding. For 1992–93, the County will receive three types of State funding for trial courts: 1) Trial Court Block Grants; 2) reimbursement for municipal court judges' salaries; and 3) payments from the Trial Court Trust Fund, which was created by the transfer of civil filing fees from the counties to the State. Funds from these three sources are expected to total $7,159,484 for 1992–93.

In 1993–94, the Governor's budget proposes combining municipal court judges' salaries with the block grants. Additionally, the Governor's budget reduces State General Fund support of the trial courts by $125 million. This loss is partially offset by an estimated $71 million increase in funding from the Trial Court Trust Fund. The recommended appropriations in this Proposed Budget assume passage of the Governor's budget resulting in approximately $6.9 million in State trial court support for 1993–94.

There are currently two alternate budgets being considered by the State Assembly. The first would reduce Trial Court funding by $90 million from the Governor's budget. The second would reduce the Governor's level of Trial Court funding by $267 million. If these were approved, our Trial Court funding would be reduced by $1.1 million and $3.4 million, respectively. If either of these reductions is enacted without an offsetting increase in other sources of funds, additional spending reductions will be required.

Criminal Justice Facilities Construction Fund Use

In 1992–93, $2 million in the Criminal Justice Facilities Construction Fund (CJFCF) was applied to the Jail lease–purchase obligation. At that time we anticipated downsizing this level by $1 million in 1993–94. Because of State budget reductions, the use of $1.9 million to be available in CJFCF is recommended to be applied to the Jail lease–purchase obligation in 1993–94. The temporary use of this revenue for lease payments, ameliorates shortfalls in economy–sensitive revenue, minimizes reduction in public service levels, and minimizes employee reductions. In 1994–95 this assistance should be incrementally downsized.

Public Improvements

Public Improvements funded for 1993–94 are primarily previously committed projects with dedicated revenue. These include court and courtroom related improvements, downtown parking garage, General Hospital Project, park improvements, and a provision for significant maintenance projects. These recommended projects are almost all funded by earmarked revenues. Reflective of our overall budget constraints, 36 requested projects totaling over $5.3 million are *not* recommended to be funded.

Capital Contributions

Capital contributions to the telephone, radio, and motor pool internal service funds have been suspended for 1993–94 to preserve direct public services.

Fee Issues: Cost Recovery

In many public service areas, the State has distinguished between *general* public services and *special* public services. Examples of general public services would be the Jail, welfare, and certain health programs. Examples of special (or user beneficial) public services would be those related to property development, conducting a business, or animal ownership. The distinction between the two is who benefits (general public or private party) or whose activity imposes the cost for assuring the public's welfare. General public services are funded from general revenues (i.e. sales and property taxes). Special public services are funded by special revenues (i.e. user fees, license fees, penalty assessments).

County government is prohibited from charging more than actual, verifiable costs. Failure to increase special revenue rates to keep pace with increased costs deprives the County of resources required to cover service costs. Such shortages can be resolved by several techniques:

- Reducing special service delivery costs.
- Reducing special service delivery levels.
- Increasing special service revenue consistent with cost (user fees).
- Reducing *general* service levels to subsidize inadequately funded *special* public services.

During the Final Budget Hearings, some modest cost–of–living fee increases will be recommended to keep pace with costs and avoid shifting the costs of special services to the general taxpayer.

Financial analysis

Appropriations

The 1993–94 Proposed County Budget (excluding Special Districts) totals $620.5 million, which is $23.9 million or 3.7% less than the 1992–93 Approved Budget.

Budget totals for Special Districts governed by the Board of Supervisors have been added to the County budget figures to show the total scope of the Board of Supervisors' responsibility. The grand total of all budget elements, including Special Districts, is $628 million, a decrease of $23.9 million, or 3.7%.

Appropriations

	1992–93*	1993–94*	Increase/(Decrease)	
	Approved	Recommended	Amount*	Percent
General Government	$42.2 M	$47.4 M	$5.2 M	12.3%
Capital Maintenance	13.8 M	5.4 M	(8.4) M	(60.9%)
Environmental Protection	13.3 M	10.1 M	(3.2) M	(24.1%)
Law & Justice	102.5 M	91.1 M	(11.4) M	(11.1%)
Roads & Facilities	39.5 M	44.6 M	5.1 M	12.9%
Health Services	166.4 M	166.5 M	.1 M	.1%
Human Services	253.5 M	246.2 M	(7.3) M	(2.9%)
Education	4.7 M	3.5 M	(1.2) M	(25.5%)
Parks & Recreation	3.6 M	2.5 M	(1.1) M	(30.6%)
Contingencies	4.9 M	3.2 M	(1.7) M	(34.7%)
Total County	$644.4 M	$620.5 M	$(23.9) M	(3.7%)
Special Districts	7.5 M	7.5 M	.0 M	.0%
Total County & Spec Dist	$651.9 M	$628.0 M	$(23.9) M	(3.7%)

**Totals include Enterprise Funds.*

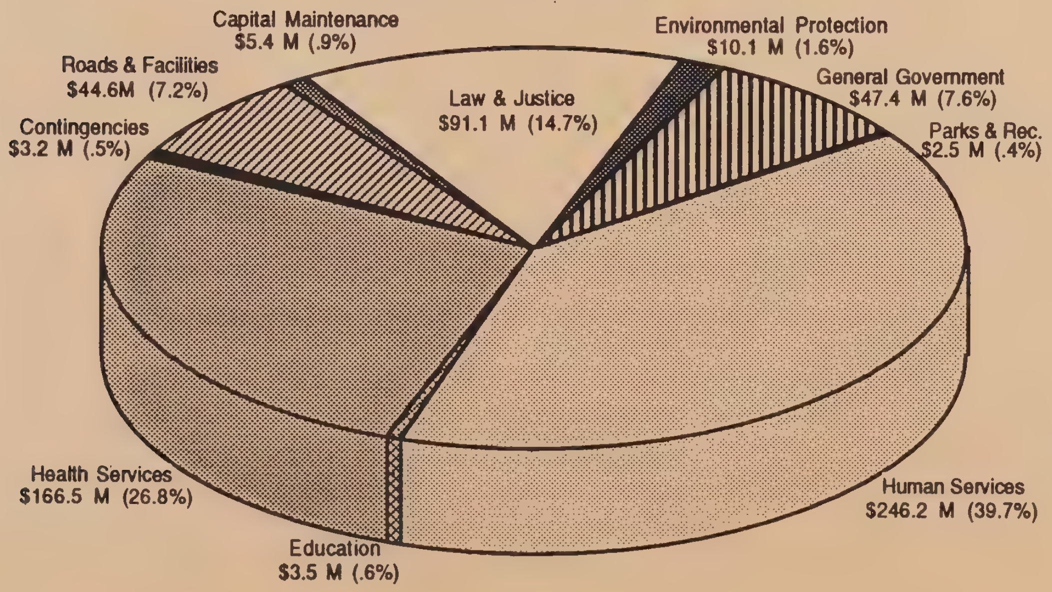
Notable changes in the 1993–94 appropriations include the following:

- General Government is recommended for a $5.2 million, or 12.3% increase, reflecting an additional $5.7 million federal allocation to the Employment and Economic Development Department (EEDD), a $3.2 million replenishment to the Reserve for Contingencies, and offsetting are decreases in departmental funding of $2.6 million and $1.9 million in interest expense for the short–term borrowing program.

- Law and Justice is recommended for an $11.4 million, or 11.1%, decrease. The average funding reduction for most Law and Justice departments is about 21%. Offsetting are increases of $1.8 million for the grant–funded Family Support program, $3.8 million for the restoration of safety retirement credit, $.8 million for the negotiated salary and benefit increases for Deputy Sheriffs and Sergeants, and a loss of $1.1 million for the federal Youth Gang Prevention Program.
- Capital Improvement funding is reduced by $8.4 million, or 60.9%, largely to match the planned capital projects with available funding.
- Environmental Protection is reduced by $3.2 million, or 24.1%, to realign appropriations for development–related activities with projected revenue generated from these services.
- The Roads and Facilities area is increased by $5.1 million, or 12.9%, for public road and bridge construction/rehabilitation projects which are fully funded with federal/State grants and dedicated sales tax revenue (Measure K).
- Human Services programs are decreased by $7.3 million, or 2.9%. Of this total, $3.3 million is for the In Home Supportive Services program, a $1.9 million placement savings for foster children, and a $1.8 million reduction in Human Services Agency administration costs.
- Education is reduced by $1.2 million primarily because of the separation of the Superintendent of Schools' operations from the County.
- Contingencies appropriations are reduced by $1.7 million, or 34.7%, although the net reduction of available funds is $1.3 million.

The relative sizes of the appropriations by function are illustrated as follows:

1993–94 Appropriations



Recommendations for each of the budgets and summaries by functional areas follow this transmittal letter.

Available Funds

To finance the 1993–94 Proposed County Budget, we have estimated the following available funds:

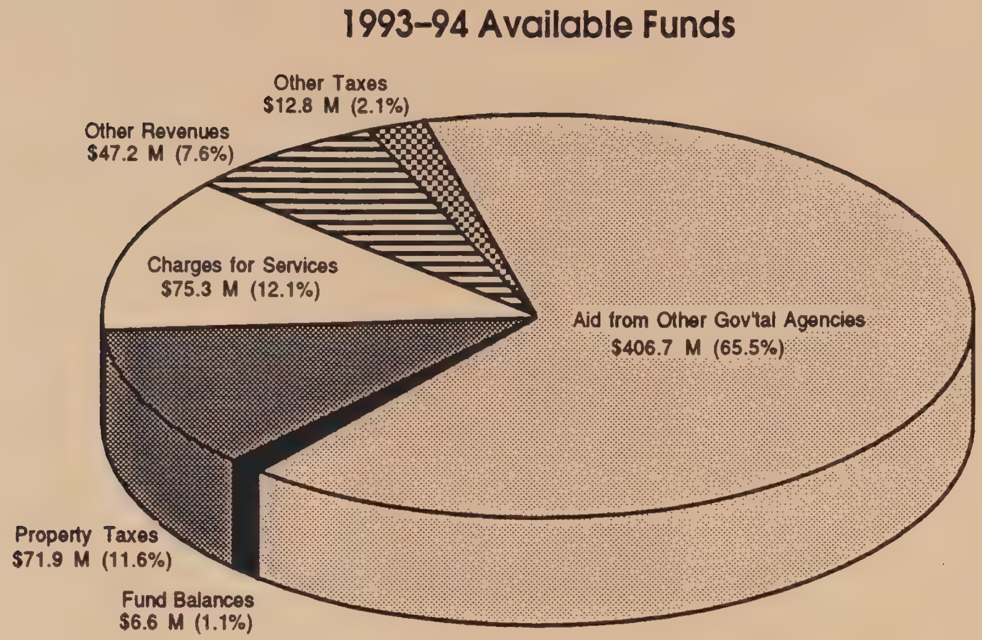
Available Funds

	1992–93 Approved	1993–94 Recommended	Increase/(Decrease) Amount	Increase/(Decrease) Percent
Aid–Other Gov'tal Agencies	$403.6 M	$406.7 M	$3.1 M	.8%
Property Taxes	87.5 M	71.9 M	(15.6) M	(17.8%)
Charges for Services	78.7 M	75.3 M	(3.4) M	(4.3%)
Other Revenues	52.9 M	47.2 M	(5.7) M	(10.8%)
Other Taxes	13.6 M	12.8 M	(.8) M	(5.9%)
Fund Balances	8.1 M	6.6 M	(1.5) M	(18.5%)
Total Available Funds	$644.4 M	$620.5 M	$(23.9) M	(3.7%)

Notable changes in the 1993–94 available funds include the following:

- Aid from Other Governmental Agencies is projected to increase $3.1 million, or .8%. This reflects an increase in federal/State funding of $5.8 million for EEDD programs, $1.8 million for Family Support, $5.3 million for road and public transportation projects, and $4.4 million to offset Health Care Services costs. The total increase of $17.3 million is largely offset by reductions of $7.4 million in capital projects, $4.4 million in Human Services programs, and $1.1 million for the loss of the Youth Gang Prevention grant.
- Property Taxes are projected to decrease $15.6 million, or 17.8%, reflecting an estimated 5% growth in assessed value and offsetting with a projected $17 million State property tax shift.
- The $5.7 million, or 10.8%, decrease in Other Revenues reflects a $1.1 million reduction in development services revenues, $2.8 million in interest earnings with the suspension of the short–term borrowing program ($1.8 million) and fallen interest rates ($.9 million), and $1.3 million in capital project reimbursements.
- Charges for Services will decrease approximately $3.4 million, or 4.3%, reflecting the deletion of reimbursement for capital expenditures for the General Hospital Project. The project cost is now paid directly from the bond proceeds instead of the Public Improvement budget.
- Other Taxes are projected to decrease $.8 million, or 5.9%, in sales tax revenue due to the current recession.

The mix of available funds is depicted below:



Net County Cost

Our County budget presentation is developed to show the "Net County Cost" for each departmental budget. Net County Cost is computed by subtracting program–generated revenue, offsetting grants, or cost sharing by other levels of government from the appropriation requirements for each budget. The remaining Net County Cost is funded by general purpose revenue.

The recommended 1993–94 Net County Cost for the various program areas compared to the prior year Approved amounts is shown below:

Net County Cost

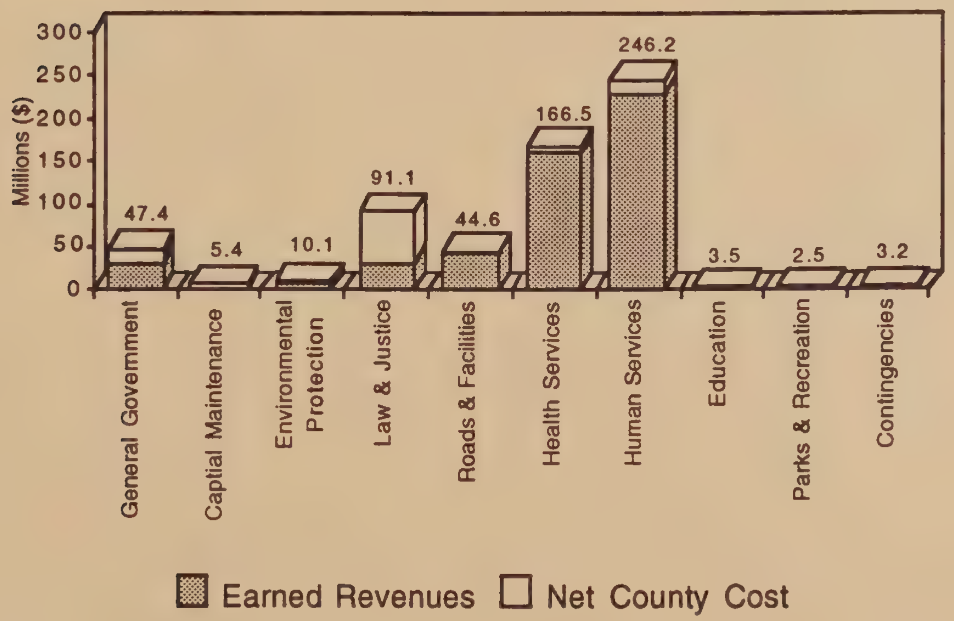
	1992–93 Approved	1993–94 Recommended	Increase/(Decrease) Amount	Percent
General Government	$17.5 M	$17.7 M	$.2 M	1.1%
Capital Maintenance	4.0 M	3.1 M	(.9) M	(22.5%)
Environmental Protection	2.7 M	1.7 M	(1.0) M	(37.0%)
Law & Justice	70.0 M	60.4 M	(9.6) M	(13.7%)
Roads & Facilities	.4 M	.2 M	(.2) M	(50.0%)
Health Services	10.1 M	6.8 M	(3.3) M	(32.7%)
Human Services	20.3 M	17.5 M	(2.8) M	(13.8%)
Education	1.2 M	.3 M	(.9) M	(75.0%)
Parks & Recreation	2.1 M	1.0 M	(1.1) M	(52.4%)
Contingencies	4.5 M	3.2 M	(1.3) M	(28.9%)
Total Net County Cost	$132.8 M	$111.9 M	$(20.9) M	(15.7%)

The more significant changes in Net County Cost are:

- General Government reflects a $.2 million increase with a $3.2 million replenishment to the Reserve for Contingencies, offset with $3 million in reductions from operating departments.
- Law and Justice has decreased $9.6 million, or 13.7%. Despite this reduction, the Law and Justice function receives 54% of all general purpose revenue and 66.6% of all *discretionary* funding (GPR less required matches for Health and Human Services programs and debt obligations).
- Health Services reflects a $3.3 million, or 32.7% decrease. All discretionary funding to the Health Care Services programs is recommended for deletion with the exception of $32,000 for the New Directions residential inpatient substance abuse educational program.
- Human Services programs have decreased $2.8 million, or 13.8%.
- Education is reduced by $.9 million, or 75%, primarily the result of an anticipated separation of the Superintendent of Schools' funding from the County.
- All other functional program areas are decreased as a result of State budget and recessionary impacts (Environmental Protection down 37%; Capital Improvements down 22.5%; Roads and Facilities down 50%; and Parks and Recreation down 52.4%).

The ratio of Net County Cost to Earned Revenues for each function in millions of dollars is as follows:

1993–94 Program Expenditures



General Purpose Revenue

Changes in the general purpose revenue sources, which support the recommended $111.9 million Net County Cost and all reflect reductions, include:

General Purpose Revenue

	1992–93	1993–94	Increase(Decrease)	
	Approved	Recommended	Amount	Percent
Property Taxes	$81.2 M	$67.1 M	$(14.1) M	(17.4%)
State Shared Revenues	26.9 M	25.7 M	(1.2) M	(4.5%)
Sales Taxes	6.3 M	5.8 M	(.5) M	(7.9%)
Other Taxes	2.4 M	2.4 M	.0 M	.0%
Fund Balance	4.1 M	.8 M	(3.3) M	(80.5%)
Interest Income	2.0 M	1.4 M	(.6) M	(30.0%)
Other	9.9 M	8.7 M	(1.2) M	(12.1%)
Total GPR	$132.8 M	$111.9 M	$(20.9) M	(15.7%)

General Reserve and Contingencies

The General Reserve is a cash resource for financing during the dry period between the beginning of the fiscal year and the receipt of property taxes in December and April. Additionally, it acts as a contingency for the County in extreme emergencies. The current General Reserve is $4.7 million with no recommended change for 1993–94.

The Reserve for Contingencies covers day–to–day unforeseen budgetary needs and has been used by your Board very sparingly in the past. The Contingency Fund is recommended at $3.2 million in the 1993–94 Proposed Budget. This is $1.3 million below the 1992–93 net level. The adjusted lower level of Contingencies for 1993–94 reflects the average reduction required from County program operations.

Staffing

The County's workforce is comprised of employees who hold permanently allocated positions and those who work in temporary, extra help, and contract capacities. The following table illustrates the changes recommended in all such staffing for 1993–94:

	1992–93*	1993–94	Increase/(Decrease)	
	Approved	Recommended	Amount	Percent
General Government	521.0	488.8	(32.2)	(6.2%)
Capital Maintenance	54.0	40.0	(14.0)	(25.9%)
Environmental Protection	206.6	149.2	(57.4)	(27.8%)
Law & Justice	1,549.8	1,271.5	(278.3)	(18.0%)
Roads & Facilities	253.8	241.6	(12.2)	(4.8%)
Health Services	2,199.3	2,105.4	(93.9)	(4.3%)
Human Services	960.7	884.6	(76.1)	(7.9%)
Education	7.8	3.6	(4.2)	(53.8%)
Parks & Recreation	68.1	46.3	(21.8)	(32.0%)
Total Staffing	5,821.1	5,231.0	(590.1)	(10.1%)

**Totals include midyear changes approved by the Board of Supervisors.*

Several factors are notable:

- There is an overall decrease of 590.1 full–time equivalent (FTE) positions, or 10.1%. The combined totals of the 1992–93 Final Budget and 1993–94 Proposed Budget FTE position deletions is 870.8. *Approximately one out of seven County jobs has been eliminated in less than twelve months.*
- Staffing reductions are made in all program areas to balance projected revenue losses resulting from the State budget and recessionary impacts.
- A reduction of 278.3 FTE positions in the Law and Justice function reflects 26 FTE positions added for the expansion of the federal/State funded Family Support program and a total reduction of 304.3 FTE positions in other Law and Justice departments.
- A total of 170 FTE positions will be deleted from Health and Human Services areas to match available funding.
- Approximately 8.5% of the deleted permanent staff are managers and management support positions.

In addition to the decrease of 590.1 FTE positions, budget constraints have required deductions for anticipated salary savings from further vacancies throughout the organization. The Proposed Budget is balanced in part with $3.1 million in estimated salary savings in General Fund departments. This is a decrease of $.6 million, or 16.8%, from the 1992–93 budgeted level.

Layoff

On May 11, 1993, the Board of Supervisors authorized layoff notices to be provided to employees affected by the recommended budget reductions. That notice provided employees approximately 30 days and started the clock running on a process following the schedule approved earlier by the Board to adopt a County budget on June 11, 1993. The Board reserved final judgment on all budget decisions until the Public Budget Hearings scheduled from June 7 to June 11. The County runs the risk of an additional $2.5 million cost for each month that layoffs do not occur in the new fiscal year.

On May 11, the Board of Supervisors also authorized the continuation of several layoff mitigation strategies that have been developed as the County cuts expenses, curtails programs, and downsizes, to match reduced revenues.

Alternative Policy Options

While developing the recommended budget, the County management team has also worked to identify alternative policy choices for the Board's consideration. Although not recommended, these alternative policy choices are identified in Attachment A and are organized in two parts: 1) Alternative Policy Options–Cost Savings; and 2) Alternative Policy Options–Revenue Generation. The listing provides brief impact statements. The Board will be presented with additional background material on each area during the Final Budget Hearings.

Within the Sheriff's budget narratives, we have included Alternative Policy Options for the Board's consideration. The intent of such options is to identify other reduction choices that could all or in part provide funding restoration for the highest priority programs.

Appreciation

With the Board of Supervisors' leadership and policy guidance, San Joaquin County is stronger financially than many comparable counties. However, because of the combined influence of a recession and repeated State budget reductions, the recommended budget numbers required to balance the budget this year have very severe program impacts.

State law requires that nonconcurrence by department heads with Proposed Budget recommendations be acknowledged. It is safe to say that all Department Heads are disturbed by the lack of available funding to provide needed public services and do not concur with many reduction recommendations. Many departments are expected to explain their concerns about reduced service levels at the Final Budget Hearings. Despite these concerns, we have received excellent cooperation from Department Heads and their management staff in developing this budget.

Appreciation is also extended to the Auditor–Controller and his staff, Data Processing for computer support, and the Central Services Division for the production of the document. Additionally, the Analysts and Secretaries of my staff are recognized for an outstanding job and the long hours they contributed to the preparation of this Proposed Budget. The messengers of the bad budget news to all those dependent upon County financial support have had an especially difficult job this year.

Need For Further Cost Reductions

The end to the State's financial crisis is not in sight. Continuing recessionary impacts and State budget reductions do not bode well for the County's ability to restore previous levels of public services. It is unknown whether the State will precipitate further chaos for local government by adopting further reductions in the 1993–94 State Budget. Between the prospect of future budget reductions to local government and a weak economy, it does not appear that County government will be able to anticipate reinstating the previously enjoyed public service levels in the near future. Counties most likely will continue in a financial squeeze for the foreseeable future.

In looking ahead to State budget adoption later this summer and preparations for 1994–95, we recommend continuing efforts to downsize the organization and reduce County costs. We are recommending that the Board endorse the following:

- Continuation of Productivity Investment Fund
- Organizational restructuring
- Continue current hiring freeze
- First–quarter financial report
- Continue aggressive State legislation monitoring
- Jail medical review

Productivity Investment Fund

In adopting the 1992–93 Final Budget, the Board earmarked $200,000 of the existing appropriation for contingencies as a revolving loan fund to finance one–time investments, which can generate savings for departmental operations. Such one–time investments could include automation, specialized operating equipment, or additional revenue recovery efforts. Loan repayment is required within two years from the savings. It is recommended that the Productivity Investment Fund be continued.

Organizational Restructuring

During the past year, the Board approved the Work Force Reduction Incentive Program as a tool to assist in organizational restructuring. We will continue to look for consolidation and reorganization opportunities such as the consolidation of the Fire Warden with the Community Development Department. We anticipate recommending the Work Force Reduction Incentive Program be activated to enable further downsizing and cost savings in 1993–94.

Hiring Freeze

The Board imposed and continued a Countywide hiring freeze since January 1992. Selective hiring freezes were implemented in some departments in 1991. It is recommended that the County Administrator be authorized to administer a continuation of the current hiring freeze, with exceptions for 24–hour institutional operations, grant or revenue–funded positions, and extenuating circumstances such as for sensitive health and safety priorities. Initially, we need to be concerned with the final State budget action, and ultimately our ability to fund 1994–95 operations.

First–Quarter Financial Report

In the past, the County has conducted a midyear budget review to examine budgetary trends and initiate appropriate adjustments. We recommend that in 1993–94, a first–quarter financial report be prepared and presented to your Board with appropriate recommendations for necessary budgetary modifications. The timing of such a report would allow inclusion of adjustments resulting from Final State Budget impacts, if they do not require earlier attention.

State Legislation Monitoring

As the State budget crisis has worsened, the Board and County management have become more active in commenting on and attempting to influence State legislative actions. We recommend that the Board and County staff continue to aggressively monitor and pursue legislative issues to preserve local public services. Legislative participation has never been more critical.

Jail Medical Review

On May 11, 1993, the Board authorized the selection of a consultant to work with the Sheriff's Department, Health Care Services, and Deputy Sheriffs Association to evaluate Jail Medical Services for cost saving opportunities. We recommend that any savings from such efforts be reinvested in restoration of reduced law enforcement services.

Final Budget Hearings

During the Final Budget Hearings, individual budget unit recommendations will be reviewed and public service impacts identified. Department Heads and members of the public will have an opportunity to comment. Additionally, several community–based organizations may desire to make presentations on a variety of programs impacted by our recommendations. Issue Papers on the Alternative Policy Options will be provided to the Board describing service impacts if discretionary funding is deleted. Other implementing recommendations will be provided as appropriate.

We recommend that the Board be prepared to reopen budget considerations, after the 1993–94 Final Budget is adopted, should funding relief be provided by the State and/or additional funding reductions be necessary based on the adopted State Budget.

Recommendations

It is recommended that your Board:

1. Approve the Proposed County and Special Districts budgets for 1993–94. (This action does not constitute final approval of any of the proposals prior to the Final Budget Hearings in June.)
2. Set Monday, June 7, 1993, at 9:00 a.m. as the time to begin the Final Budget Hearings on the adoption of the County and Special Districts budgets and authorize the Clerk of the Board of Supervisors to publish the required hearing notice.

Very truly yours,

M.G. Wingett

Mel Wingett
County Administrator

Attachment A

Alternative Policy Options Cost Savings

Program Name	Recommended Discretionary Funding	Service Impacts, if Discretionary Funding is Deleted
➤ District Attorney – Victim/Witness	$69,327	➤ All services in outlying areas discontinued. A two–person office in Stockton would remain. ➤ Current 24–hour operation reduced to 8 a.m. – 5 p.m., Monday through Friday. ➤ Processing of victims' claims discontinued.
➤ Airport Contribution	$181,000	➤ Layoff six Airport Operations Deputies providing fire and security services. ➤ Terminate commercial airline flights from Stockton Metropolitan Airport and operate facility as general aviation airport only.
➤ California Children's Services	$111,126	➤ Reduce funding in this mandated program serving children with crippling medical conditions to the minimum amount required by law for diagnosis, treatment, and therapy. ➤ Program would also lose 50% State matching funds for a total program loss of $222,252. ➤ Based on recent experience, funds would be depleted ten months into the fiscal year; ongoing medical treatment would be discontinued and new cases would be deferred for two months, until new fiscal year began on July 1.

Alternative Policy Options
Cost Savings

Program Name	Recommended Discretionary Funding	Service Impacts, if Discretionary Funding is Deleted
➤ Child Abuse Prevention Council–In Home	$33,576	➤ Termination of this intervention program, resulting in potential increased service demands on Child Protective Services and Mary Graham Children's Shelter.
➤ Center for Positive Prevention Alternatives (CPPA) – Alternative Service Volunteer Program	$53,009	➤ Termination of this sentencing alternative for individuals who cannot afford to pay court fines, resulting in potential increased demand for jail space. ➤ Loss of this program would place in jeopardy other CPPA programs whose loss would impact census at Mary Graham Children's Shelter.
➤ Women's Center DAWN/Sexual Assault	$53,090	➤ Loss of all State Victim/Witness and rape counseling grant support. ➤ Closure of DAWN House for abused and battered women. ➤ County support would drop to $33,222 in fee revenue required to be given to domestic violence centers.
➤ Community Services/ Aging	$167,646	➤ Layoff three remaining Community Center Aides, one Community Center Director, and close one community center. ➤ Six of seven existing centers would remain open, staff time for provision of services would be greatly reduced.

Alternative Policy Options
Cost Savings

Program Name	Recommended Discretionary Funding	Service Impacts, if Discretionary Funding is Deleted
➤ Veterans Service Office	$155,156	➤ Layoff four remaining staff: Veterans Service Officer, two Veterans Service Representatives, and a Specialist Clerk. ➤ Veterans would no longer receive assistance in filing claims and maintaining benefits. They would have to communicate directly with the regional office of the Veterans Administration in Oakland.
➤ Cooperative Extension	$208,975	➤ Layoff three remaining County–funded support staff: Secretary, Lead Clerk, and Agricultural Field and Laboratory Technician. ➤ Reduction or elimination of publications, research and educational programs, office hours, and other activities dependent on support staff. ➤ Combined with University of California reductions may lead to loss of Cooperative Extension Office in the County.
➤ Historical Society – County Museum	$163,350	➤ County Museum closes, limited impact on Micke Grove Park revenues. ➤ Valley Days school program is eliminated. ➤ County historical records returned to General Services. ➤ County assumes responsibility for preserving and securing the museum collections and facility.

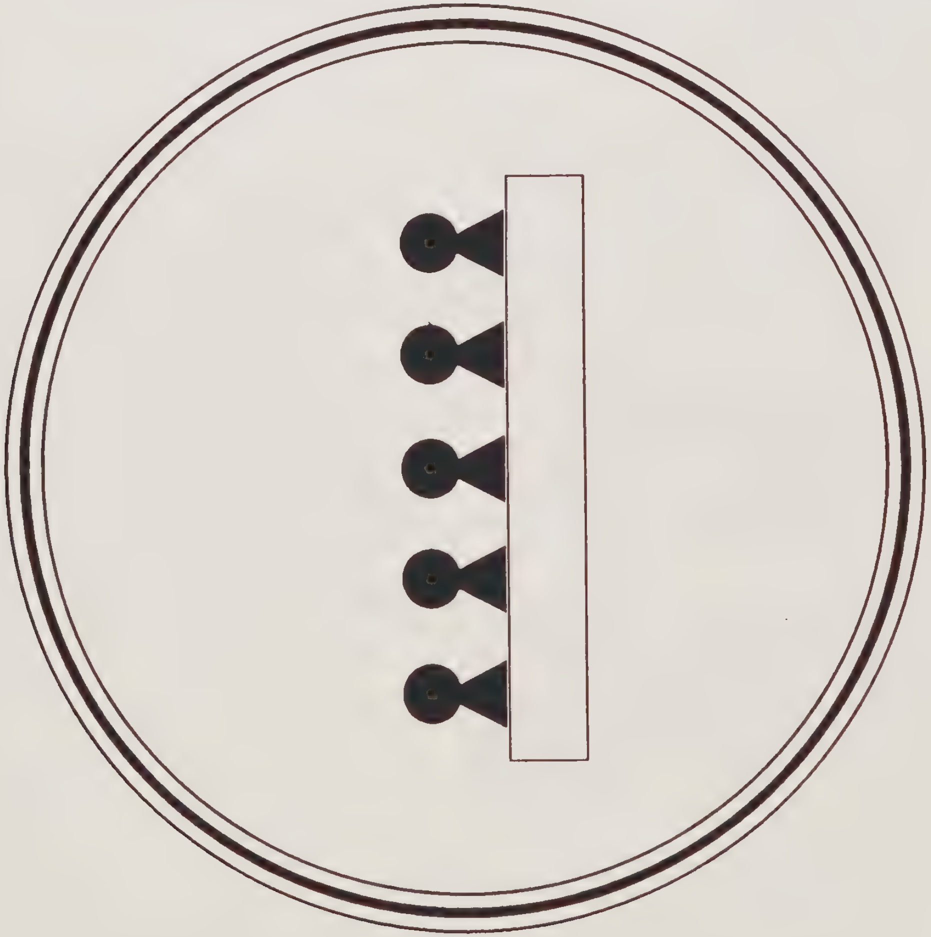
Alternative Policy Options
Cost Savings

Program Name	Recommended Discretionary Funding	Service Impacts, if Discretionary Funding is Deleted
➤ Parks and Recreation	$896,956	➤ Layoff of 21 workers on September 13, 1993, closure of all parks after Labor Day. ➤ Remaining 15 staff used to close–out park operations: place zoo animals, remove permanent fixed assets, abandon wells, fence high–liability areas, patrol to limit liability and ensure public safety. ➤ Estimated savings in 1993–94 of only $50,000, estimated annual Net County Cost of $390,000 for second year and beyond. ➤ Alternate arrangements would need to be made for grounds maintenance at County buildings, operation of General Relief work program, and operation of County Service Areas.

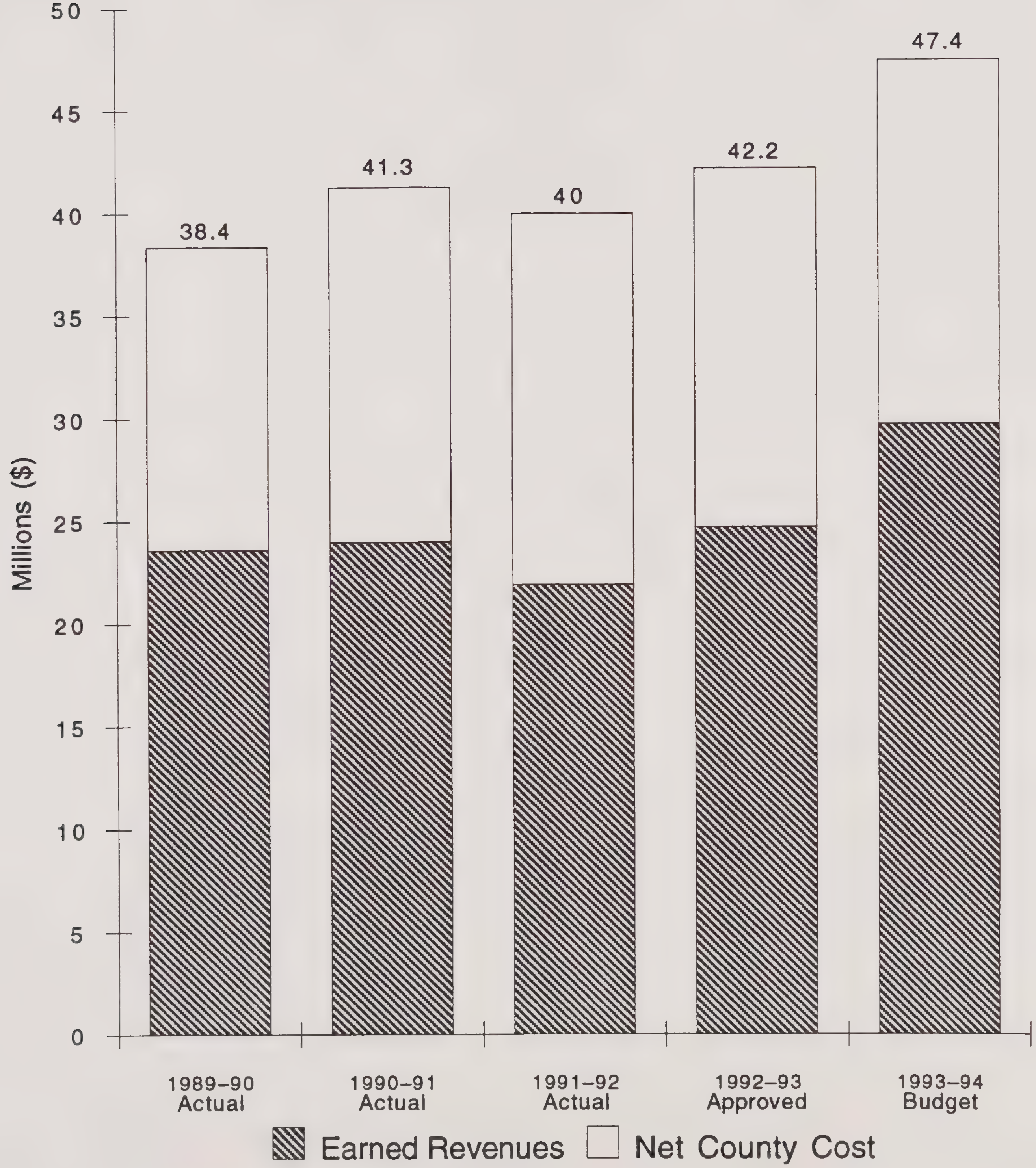
Alternative Policy Options
Revenue Generation

Revenue Source	Annual Estimated Revenue	Possible Uses
➤ Transient Occupancy Tax to users of overnight recreational facilities in the unincorporated areas. (Possible inclusion of houseboats.)	$50,000	➤ Revenue estimate reflects implementation for three quarters of fiscal year and loss of highest summer recreational quarter.
➤ Utility tax	Depends on tax rate	➤ Partial restoration of law enforcement to unincorporated areas. Extent of staffing dependent on tax rate. Requires considerable staff work.
➤ Community Service District Assessments	Depends on level	➤ Partial restoration of law enforcement to unincorporated areas. Extent of staffing dependent on assessments. Requires considerable staff work.
➤ Recover actual cost from General Plan maintenance and minor construction monitoring as part of planning and building permit charges. (Average increase in charges for service about 10%.)	$225,000	➤ Releases general purpose revenue for restoration of programs at the Board's discretion. Readily implementable.
➤ Recover actual cost of most Surveyor services, including the processing of maps for cities. Average increase in charges for service up to 53%.	$75,000	➤ Releases general purpose revenue for restoration of programs at the Board's discretion. Readily implementable.

General Government



General Government
Change In Program Expenditures



General Government Appropriations

	Page Number	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
10100 Board of Supervisors	A–2	$911,099	$809,945	$809,945	($101,154)
10200 County Administrator	A–4	990,570	741,233	741,233	(249,337)
10305 Employment & Economic Development	A–6	11,856,593	17,966,660	17,966,660	6,110,067
10400 Clerk of the Board	A–9	225,116	227,534	178,037	(47,079)
10800 Auditor–Controller	A–11	1,730,858	1,613,887	1,584,610	(146,248)
10804 Operating Transfers	A–13	535,915	3,506,399	3,506,399	2,970,484
10900 Data Processing	A–14	1,804,056	1,516,246	1,516,692	(287,364)
11000 Treasurer–Tax Collector	A–19	1,574,316	1,745,681	1,734,188	159,872
11100 Assessor	A–22	4,398,639	4,250,962	4,221,977	(176,662)
11200 General Services	A–26	2,127,280	2,360,595	1,831,354	(295,926)
11600 Revenue & Recovery	A–36	1,449,943	1,460,228	1,407,935	(42,008)
11800 County Counsel	A–38	1,533,562	1,433,822	1,331,935	(201,627)
12400 Personnel	A–40	1,436,967	1,518,315	1,372,021	(64,946)
13000 Registrar of Voters	A–43	1,223,384	1,224,066	974,066	(249,318)
15400 Advertising	A–46	138,760	135,402	81,700	(57,060)
16000 Surveyor	A–48	429,317	403,343	302,695	(126,622)
16200 Retirement Administration	A–50	742,134	244,000	244,000	(498,134)
16500 Rabates & Refunds	A–51	42,670	42,670	42,670	0
16600 Motor Pool Contribution	A–55	164,500	0	0	(164,500)
18000 Equip Use & Debt Service	A–56	7,820,403	6,447,381	6,447,381	(1,373,022)
25900 Recorder	A–59	741,920	646,690	646,690	(95,230)
25901 Recorder–Equip/Auto	A–61	379,937	437,940	437,940	58,003
Total — General Government		**$42,257,939**	**$48,732,999**	**$47,380,128**	**$5,122,189**

101—Board of Supervisors

General Government

William N. Sousa, *Chairman*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$763,397	$781,408	$730,171	$730,171	($51,237)
Services & Supplies	123,090	129,691	79,774	79,774	(49,917)
Fixed Assets	3,504	0	0	0	0
Total Appropriations	$889,991	$911,099	$809,945	$809,945	($101,154)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$889,991	$911,099	$809,945	$809,945	($101,154)
Allocated Positions	15.0	15.0	13.0	13.0	(2.0)

Purpose

The Board of Supervisors is mandated by law and is responsible for insuring the public trust through representative government. As the governing body of the County, the Board of Supervisors:

- Sets County and public policy.
- Adopts ordinances/resolutions.
- Appropriates funds and levies necessary fees.
- Represents the citizens of San Joaquin County in matters involving the State/federal governments.
- Plans land use and determines zoning for the unincorporated area.
- Represents the public on several County commissions, special district boards, and local committees.
- Works with constituents to resolve problems and issues.

Major Budget Changes

Salaries & Employee Benefits

➤ $22,646	Normal salary adjustments.
➤ ($73,883)	Deletion of one Board Secretary and one Specialist Clerk.

Services & Supplies

➤ ($47,058)	Deletion of membership dues.

Program Discussion

The Board of Supervisors' 1993–94 proposed budget reflects a Net County Cost decrease of $101,154.

The recommended budget deletes two clerical support positions. Reduced clerical staff will require reorganization and consolidation of clerical support for the office which may cause a delay in response time in completing assignments. Additionally, there will be more work interruptions from telephone answering due to the elimination of staff.

It is noted that the recommended budget also eliminates the Public Information Office with a Net County Cost savings of $70,767. This will result in severe curtailment of public information activities, publicity, and staff support for County events. Some critical public information tasks will be addressed by Board of Supervisors staff.

1992–93 Accomplishments

1. Adopted a general plan after public dialogue and study including the evaluation of proposals for new communities.
2. Considered the Hospital's Financial Feasibility Study and issued Certificates of Participation to commence construction.
3. Established the Law and Justice Operations and Executive Groups to consider additional alternatives to incarceration.
4. Transitioned to and dedicated the Jail and Sheriff's Operations Center.
5. Transitioned to and dedicated the new Human Services Agency Building.

1993–94 Objectives

1. To complete construction of the Downtown Stockton Parking Garage and Motor Pool.
2. To downsize County government in reaction to continuing severe State budget reductions.
3. To continue leadership role with the Cities and County Association in focusing on interjurisdictional issues as regionalism becomes more critical.
4. To continue to work toward the development of short– and long–term solutions dealing with water problems affecting the County.

102—County Administrator

General Government

Mel Wingett, ***County Administrator***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$841,587	$815,554	$664,874	$664,874	($150,680)
Services & Supplies	262,256	208,837	148,943	148,943	(59,894)
Fixed Assets	8,770	0	0	0	0
Total Expenditures	$1,112,613	$1,024,391	$813,817	$813,817	($210,574)
Intrafund Transfers	(88,530)	(33,821)	(72,584)	(72,584)	(38,763)
Total Appropriations	$1,024,083	$990,570	$741,233	$741,233	($249,337)
Earned Revenues By Source					
Charges for Services	$61,701	$76,749	$179,216	$179,216	$102,467
Miscellaneous Revenues	40,643	43,800	48,800	48,800	5,000
Total Revenues	$102,344	$120,549	$228,016	$228,016	$107,467
Net County Cost					
Support	$921,739	$870,021	$513,217	$513,217	($356,804)
Allocated Positions	12.0	11.0	8.0	8.0	(3.0)

Purpose

The County Administrator serves as the chief administrative officer of County operations; directly controls some departments and programs and coordinates and advises others; acts to enforce ordinances, policies, and rules and regulations as adopted by the Board of Supervisors; advises and makes recommendations to the Board of Supervisors on a vast number of subjects; provides direction for the County affirmative action program; supervises the preparation of the annual County budget and monitors departmental and agency expenditures throughout the fiscal year.

Major Budget Changes

Salaries & Employee Benefits

➤ ($51,570)	First year savings of deleting a vacant Deputy County Administrator position resulting from early retirement.
➤ ($105,310)	Deletion of the Public Information Officer and a Management Secretary.

Services & Supplies

➤ ($13,320)	Terminate electronic legislative bill tracking services and reduce legislative advocate cost.
➤ ($9,242)	Decrease in centrally budgeted accounts.
➤ ($19,394)	Reduce travel, equipment maintenance, subscriptions, and office supplies.

Intrafund Transfer

➤ $16,763	Cost Allocation Plan adjustment.
➤ $22,000	Reclassify reimbursement for staff time spent on various capital improvement projects previously categorized as revenues.

Revenues

➤ $69,229	Cost Allocation Plan adjustment.
➤ $50,000	Reimbursements for staff time spent on Hospital Replacement Project, Court Facilities Master Plan, and infrastructure financing for the new communities.

Program Discussion

The County Administrator's 1993–94 budget reflects a consolidation of the Public Information budget #105. The net change in the County Administrator's budget of $356,804, or 41% decrease results primary from:

- Deleting a vacant Deputy County Administrator position. The incumbent, who retired in March 1993, was responsible for the County's affirmative action program. With his retirement, the affirmative action function will be shared by the County Administrator's Office and the Personnel Division.
- Eliminating the Public Information Office results in a net savings of $70,767 and the deletion of the Public Information Officer position. This will result in severe curtailment of public information activities, publicity, and staff support for County events. Funding remains for a modest level of presentation items. Critical public information tasks will be addressed by Board of Supervisors staff.
- Deleting a Management Secretary position. In addition to this position loss, the receptionist shared by this office and the County Counsel's Office has also been recommended for deletion. It is anticipated that the office computer network installed in 1992 and a possible switch to a voice mail system will minimize the impact of the loss of the clerical support.
- Reducing the cost of legislative advocate services and terminating the electronic legislative bill tracking services for a total savings of $13,320.

In addition to the appropriation reductions, this budget includes Cost Allocation Plan adjustments totaling $85,992 and increased reimbursements of $50,000 for staff time spent on various activities or projects funded by dedicated revenue sources. These activities include:

- Administering various capital improvement projects and providing directions in solving capital–related issues.
- Coordinating the development of the Court Facilities Master Plan.
- Coordinating public financing of infrastructure needs for the new communities that are included in the General Plan.

1992–93 Accomplishments

1. Coordinated the issuance of $106.6 million certificates of participation for the General Hospital Replacement Project. About 50% of the lease payments are funded by SB 1732 and 50% from Hospital patient revenues.
2. Developed and implemented the Work Force Reduction Incentive Program. Over 30 positions were eliminated with a net annual savings over $1 million.
3. Developed, jointly with the Superintendent, a plan for the Superintendent of Schools to become fiscally independent. The proposal will be presented to the Board of Supervisors in May 1993.

1993–94 Objectives

1. To coordinate the development of the Court Facilities Master Plan.
2. To coordinate the public financing of infrastructure for the new communities.
3. To complete major studies in two program areas to be identified during budget process.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Appropriation Transfers Processed	1,004	1,378	1,215	450	200
CAO Board Letters/Reports Presented To BOS	93	87	84	85	85

10305—Employment & Economic Development Department

General Government **Marcelo Lopez,** *EEDD Director*

JTPA Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$4,205,028	$4,783,940	$4,901,076	$4,901,076	$117,136
Services & Supplies	5,979,212	7,072,653	13,065,584	13,065,584	5,992,931
Fixed Assets	237,229	0	0	0	0
Total Appropriations	$10,421,469	$11,856,593	$17,966,660	$17,966,660	$6,110,067
Earned Revenues By Source					
Aid from Other Govt Agencies	$8,836,252	$10,925,570	$16,781,687	$16,781,687	$5,856,117
Charges for Services	297	300	300	300	0
Miscellaneous Revenues	168,034	157,221	179,800	179,800	22,579
Operating Transfers In	1,417,779	1,143,356	1,004,873	1,004,873	(138,483)
Fund Balance	(893)	(369,854)	0	0	369,854
Total Revenues	$10,421,469	$11,856,593	$17,966,660	$17,966,660	$6,110,067
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	126.0	107.0	106.0	106.0	(1.0)
Temporary (Full–Time Equivalent)	17.8	18.2	27.8	27.8	9.6
Total Staffing	143.8	125.2	133.8	133.8	8.6

Purpose

No mandate exists for the Employment and Economic Development Department (EEDD). However, once a jurisdiction has received designation as a Service Delivery Area, levels of service must conform to standards established by law.

EEDD provides employment, training, education, and economic development services Countywide. It serves as staff to the Private Industry Council (PIC), the San Joaquin County Economic Development Association (EDA), the Tracy/San Joaquin Certified Development Corporation (T/SJCDC), and the Revolving Loan Fund (RLF). Employment and training for the Greater Avenues for Independence (GAIN) program is also provided under agreement with the Human Services Agency (HSA).

Major Budget Changes

Salaries & Employee Benefits

➤ $187,064	Increase extra–help for Title IIB Summer Youth Employment and Training Program (SYETP).
➤ ($82,496)	Delete Industrial Development Manager.

Services & Supplies

➤ $5,745,969	Increase Job Training Partnership Act (JTPA) for work experience wages and training contracts.
➤ $98,500	Increase Workers' Compensation Non–County costs for additional work experience wages.
➤ $50,569	Increase charges from support departments.

➤ $42,055	Increase in professional services for contract programming modifications.

Revenues

➤ $5,856,117	Increase Aid–Other Governmental Agencies due to grant award above previous year.
➤ ($138,483)	Decrease State GAIN program revenue.
➤ $369,854	Eliminate negative fund balance from 1992–93.

Program Discussion

The 1993–94 budget reflects an increase of $5,740,213 as the federal government plans to use the EEDD as a major provider of the President's economic stimulus/recovery program. EEDD's Summer Youth Employment and Training Program (SYETP) alone expects a 65% funding increase for the 1993 summer program. An increase in temporary help of 9.6 FTEs is needed to operate an expanded SYETP.

The budget deletes the Industrial Development Manager position while shifting the external business attraction function to the San Joaquin Partnership. The EDA previously was involved in this function. EEDD will continue to focus on business retention, expansion, and the Enterprise Zone through the EDA, in cooperation with the City of Stockton and use of the Economic Development Center.

EEDD is making major changes to comply with new JTPA amendments (the primary source of revenue to EEDD). The amendments target services to *hard to serve* clients, while increasing the job retention requirement from 3 to 6 months. This emphasis requires program modifications which are expected to increase per participant cost and result in fewer clients served.

The EEDD Reemployment Center will continue to assist individuals laid off to return to work and serve as a centerpiece of economic recovery.

The EEDD portion of the GAIN/JOBS program is in a major state of flux. The Governor has proposed to increase the GAIN allocation. EEDD currently functions as a subcontractor to the Human Services Agency (HSA) for Pre–Employment Preparation (work experience), Job Search and Assessment functions under GAIN. To the extent that GAIN requires a match of County funds, there are County funds used to support the EEDD/GAIN program. Due to funding uncertainties, and in agreement with HSA, EEDD has budgeted the same funding level for GAIN as used in the previous year. There is an anticipated County share of costs to GAIN of 12.7%. Therefore, of the $1,004,873 GAIN program funds projected for EEDD, $127,619 constitutes the County share and is budgeted in the HSA budget.

EEDD will continue to operate the Economic Development Center, which includes the Small Business Development Center of San Joaquin Delta College, the Business Retention and Expansion program, the Revolving Loan Fund (RLF) and Small Business Loan

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Job Training Partnership Act					
Participants Enrolled	4,270	3,526	2,779	2,162	1,628
Participants Placed	1,691	1,295	979	672	504
Summer Youth Employment & Training					
Participant Enrollments	1,253	1,486	2,420	2,400	3,100
Greater Avenues for Independence					
Job Services, Assessment, PREP	1,976	3,437	2,038	1,068	1,193

packaging programs, and the Economic Development Association program. Both the RLF program and the Small Business Loan Packaging program continue to expand to assist business and create jobs. The amount budgeted for the RLF is the administrative portion of this fund. It supports an approximate $9 million Loan Fund operated through the Bank of Stockton.

The following chart summarizes funding of EEDD programs:

Program	1993–94 Approp	% of Budget
JTPA (not including SYEPT)	$9,340,404	52.00%
JTPA Summer Youth Program	7,098,882	39.51%
GAIN	1,004,873	5.59%
EDA	150,000	.83%
Revolving Loan Fund	180,000	1.00%
Rural Economic Promotion	91,874	.51%
Labor Market Information	70,527	.39%
Tracy Certified Dev'l Corp	7,000	.04%
Career Program/Vision 2000	15,000	.08%
Miscellaneous Revenue	8,100	.05%
Total	$17,966,660	100.00%

There may be changes in funding levels and/or program elements. As such occurs, recommendations for adjustments will be made.

1992–93 Accomplishments

1. Assisted 446 persons to find jobs (through February 1993), maintained an adult entered employment rate of 77%, increased wages at placement from $7.37 to $7.52 per hour, and exceeded performance standards for the 10th consecutive year earning a $248,703 bonus in 1992–93.

2. Finalized and approved job competencies by the Private Industry Council for 22 occupations.

3. Increased length and quality of training with 327 clients completing training and 86% placed in occupations with good wages and benefits.

4. Earned Enterprise Zone designation in cooperation with other agencies.

5. Funded 21 business loans totaling $8.3 million, saving or creating 278 jobs. Created an additional 2,640 jobs through 20 plant locations or expansions valued at $215 million, facilitated by the Economic Development Association.

6. Served 2,400 participants in the SYETP and earned national awards.

1993–94 Objectives

1. To implement programs under the JTPA Amendments, while still meeting established JTPA performance standards, and increasing the average wage at placement for participants.

2. To continue to expand the Job Specific Skills Competency program, to finalize curricula with public education and to establish a better working relationship with the Delta/ROPC programs to provide longer, higher skilled training programs at less cost to JTPA.

3. To coordinate County facilitation of the Enterprise Zone.

4. To continue to work with business through the EDA, the RLF, the Tracy/San Joaquin County Certified Development Corporation and the San Joaquin Partnership to create and retain jobs.

5. To implement the expanded summer jobs program to meet the President's economic stimulus plan and serve disadvantaged youth.

104—Clerk of the Board

General Government

Joretta J. Hayde, *Clerk of the Board*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$178,107	$177,938	$176,589	$138,947	($38,991)
Services & Supplies	73,875	47,178	50,945	39,090	(8,088)
Total Appropriations	$251,982	$225,116	$227,534	$178,037	($47,079)
Earned Revenues By Source					
Aid From Other Govt Agencies	$0	$11,936	$0	$0	($11,936)
Miscellaneous Revenues	3,433	6,350	5,745	5,745	(605)
Total Revenues	$3,433	$18,286	$5,745	$5,745	($12,541)
Net County Cost					
Support	$248,549	$206,830	$221,789	$172,292	($34,538)
Allocated Positions	4.0	4.0	4.0	3.0	(1.0)
Temporary (Full–Time Equivalent)	0.4	0.0	0.0	0.0	0.0
Total Staffing	4.4	4.0	4.0	3.0	(1.0)

Purpose

The Office of the Clerk of the Board clerks all meetings of the Board of Supervisors and Assessment Appeals Board, processes and retains all resultant documents; prepares and posts agendas of those meetings; prepares minutes of those meetings; maintains Local Appointments' List of County's Boards, Commissions and Committees; acts as secretary for the City Selection Committee; and provides support to all County departments.

Major Budget Changes

Salaries & Employee Benefits

➤ ($37,647)	Elimination of a Deputy Clerk of the Board position.

Services & Supplies

➤ ($3,627)	Decrease in general office expenses.
➤ ($2,970)	Decrease in postage.
➤ ($1,512)	Deletion of telephone lines.

Revenue

➤ ($11,936)	Deletion of one–time SB 90 State reimbursement.

Program Discussion

The Clerk of the Board's 1993–94 budget reflects a Net County Cost decrease of $34,538, or 16.7%. One of the three Deputy Clerk positions is recommended to be deleted and will result in a savings of $37,647. The Department anticipates that this position loss will result in a 4–month backlog in filing, delay in most services delivered to the Board of Supervisors and the public, and will negatively impact the reception coverage for both the Board of Supervisors and the Clerk of the Board.

Included in the 1993–94 budget is a reduction of $2,970 in postage expenses. To achieve this savings, it will require a change in the Boards' and Commissions' procedure to eliminate the Consent process for announcement of vacancies. Instead of a separate posting, the announcement will be included in the weekly Board of Supervisors Agenda and this will eliminate the separate mailing of the announcement.

1992–93 Accomplishments

1. Assigned and trained a Deputy Clerk for records management.

1993–94 Objectives

1. To explore automation possibilities with Data Processing in agenda, minutes, and indexing Board of Supervisors' documents.
2. To develop and implement streamlining procedures for Boards and Commissions in conjunction with the Board of Supervisors.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
BOS Agenda Documents	3,723	4,559	4,711	4,725	4,800
Board & Commission Actions	3,111	3,202	3,363	4,415	2,200
Assessment Appeals Board Actions	5,005	5,201	5,264	6,000	6,100
Public /Staff Contact	710	873	950	1,025	1,050

108—Auditor–Controller

General Government

Adrian Van Houten, ***Auditor–Controller***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,324,609	$1,322,289	$1,224,140	$1,200,775	($121,514)
Services & Supplies	469,029	568,259	521,711	515,799	(52,460)
Fixed Assets	13,151	0	0	0	0
Total Expenditures	$1,806,789	$1,890,548	$1,745,851	$1,716,574	($173,974)
Intrafund Transfers	(204,102)	(159,690)	(131,964)	(131,964)	27,726
Total Appropriations	$1,602,687	$1,730,858	$1,613,887	$1,584,610	($146,248)
Earned Revenues By Source					
Aid from Other Govt Agencies	$10,000	$25,000	$99,027	$99,027	$74,027
Charges for Services	428,990	455,911	606,189	606,189	150,278
Miscellaneous Revenues	53,127	64,000	33,400	33,400	(30,600)
Total Revenues	$492,117	$544,911	$738,616	$738,616	$193,705
Net County Cost					
Support	$1,110,570	$1,185,947	$875,271	$845,994	($339,953)
Allocated Positions	29.0	27.0	25.0	25.0	(2.0)

Purpose

Functions of the Auditor–Controller are mandated while service levels are discretionary. Duties include maintenance of accounting records, preparation of financial reports, auditing, processing payments and payrolls, and a wide variety of accounting support to County operations.

Major Budget Changes

Salaries & Employee Benefits

➤ ($83,845)	Delete Assistant County Auditor–Controller position.
➤ ($32,531)	Delete Specialist Clerk position.
➤ $23,364	Retirement reduction incentive payment.
➤ ($22,252)	Eliminate one–time staff reduction cost and salary savings.

Services & Supplies

➤ ($49,674)	Decrease in data processing costs.

Intrafund Transfers

➤ ($27,726)	Decrease in cost allocation recovery and direct charges for services.

Revenues

➤ $74,027	Increase in mandated cost reimbursement.
➤ $30,000	Establishment of flexible benefits plan administration fees.
➤ $42,035	Increase in reimbursements from enterprise and internal service funds.
➤ $85,716	Increase in cost allocation recovery.
➤ ($25,000)	Decrease in outlawed warrants.

108—Auditor–Controller

General Government

Program Discussion

The Auditor–Controller's 1993–94 proposed budget reflects a Net County Cost decrease of $339,953. The Auditor–Controller's operation is a critical component of the property tax system and is needed by all operations for mandatory accounting functions, including mandatory support for reimbursable and revenue generation programs.

Since 1991–92 the Department has been reduced by four positions. In 1992–93 two Accountant–Auditor positions were eliminated with the result of suspending all non–mandatory audits. The 1993–94 recommended budget includes the deletion of the Assistant Auditor–Controller and a Specialist Clerk. Some of the responsibilities of the Assistant Auditor–Controller and Specialist Clerk will be distributed to other positions within the Department. Special projects, reports, and research provided to other jurisdictions and the general public will be curtailed.

Further reductions to the Auditor–Controller's Office are not recommended due to the criticality of accounting functions and the potential loss of revenue should the property tax administration system, reimbursable program audits, and mandatory audits, be impaired.

The recommended budget includes in–house administration of the flexible benefits plan in coordination with the Personnel Division. This effort is offset by revenue. Moving benefits administration in–house is expected to save $60,000 in projected 1993–94 program costs.

1992–93 Accomplishments

1. Completed development of on–line Integrated Property Tax System.
2. Completed on–line Warrant Redemption listing for affidavit control.
3. Developed automation program for Municipal Courts' monthly collections and distributions reports.
4. Completed Cost Allocation Plan and audited the Municipal Courts as required by law.
5. Updated County travel policy and Administrative Manual provisions.

1993–94 Objectives

1. To expand utilization of Automated Local Area Network.
2. To streamline procedures to accommodate staff loss.
3. To convert record keeping files to optical disk.
4. To implement in–house Flexible Benefits Plan administration in coordination with the Personnel Division.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Treasury Deposit Receipts	11,355	12,237	11,698	12,200	12,500
Disbursements					
Warrants	1,126,262	1,012,757	1,016,808	1,000,000	1,000,000
Purchase Orders & Claims	201,684	210,073	267,600	235,000	235,000
Journal Entries	618	627	625	650	700
Property Taxes					
Changes to Tax Roll	6,627	10,720	10,382	9,000	13,500
Auditor's Tax Refunds	1,053	964	914	800	1,250
Property Tax Clearances	172	319	150	250	300
Tax Redemptions	3,856	4,118	4,596	4,500	6,500

10804—Operating Transfers

General Government

Mel Wingett, ***County Administrator***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$1,770,767	$535,915	$3,506,399	$3,506,399	$2,970,484
Total Appropriations	$1,770,767	$535,915	$3,506,399	$3,506,399	$2,970,484
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$1,770,767	$535,915	$3,506,399	$3,506,399	$2,970,484

Purpose

This appropriation provides General Fund monies to be transferred to other funds and received as revenue transfers from other funds to the General Fund.

Program Discussion

The State Controller requires that transfers between funds of end–of–the–year balances be done by appropriating the funds in the next fiscal year and transferring them to the receiving fund where they are recorded as revenues. Three such required Operating Transfers Out are reflected in this budget for 1993–94 as follows:

- *Central Stores Internal Service Fund* – $9,000 will be transferred to the Central Stores ISF to offset the projected negative balance in 1993–94. The negative fund balance is a result of not adequately capitalizing the ISF when it was established. The recommended contribution will remain in the General Fund fund balance on June 30, 1994.
- *Rabies Treatment Fund* – $297,399 will be provided as a source of funding for the Animal Control Budget No. 263 not covered by license fees or other revenues.
- *Contingency Fund* – $3.2 million will be transferred to the Reserve for Contingencies to bring it to the recommended level of $3.2 million. The exact amount required will be known in August and a Final Budget change will adjust this initial estimate.

109—Information Systems

General Government

Steven A. Steinbrecher, *Information Systems Director*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,590,851	$2,739,190	$2,676,980	$2,501,352	($237,838)
Services & Supplies	3,584,684	2,748,558	2,752,950	2,752,505	3,947
Fixed Assets	308,062	11,002	11,002	11,002	0
Total Expenditures	$6,483,597	$5,498,750	$5,440,932	$5,264,859	($233,891)
Intrafund Transfers	(4,682,963)	(3,694,694)	(3,924,686)	(3,748,167)	($53,473)
Total Appropriations	$1,800,634	$1,804,056	$1,516,246	$1,516,692	($287,364)
Earned Revenues By Source					
Interest & Rents	$29,925	$24,060	$24,060	$0	($24,060)
Charges for Services	1,742,278	1,919,996	1,920,316	1,700,495	(219,501)
Operating Transfers In	16,900	85,000	85,000	50,000	(35,000)
Total Revenues	$1,789,103	$2,029,056	$2,029,376	$1,750,495	($278,561)
Net County Cost					
Support	$11,531	($225,000)	($513,130)	($233,803)	($8,803)
Allocated Positions	59.0	53.0	53.0	48.0	(5.0)
Temporary (Full–Time Equivalent)	2.0	2.0	2.0	0.0	(2.0)
Total Staffing	61.0	55.0	55.0	48.0	(7.0)

Purpose

The San Joaquin County Information Systems Division (ISD) provides information processing service, support, and coordination to County departments.

Major Budget Changes

Salaries & Employee Benefits

➤	($131,732)	Delete four funded staff positions.
➤	($112,923)	Transferred two positions to Community Development.
➤	($30,000)	Delete all extra help.
➤	$25,000	Reduce salary savings under downsizing plan.
➤	$11,817	Normal salary adjustments.

Services & Supplies

➤	($16,108)	Reduce paper and related supplies for mainframe computers.
➤	$58,905	Rent and leases for new software/hardware, mainframe equipment maintenance.
➤	$49,287	Increase training requirements to improve productivity with reduced staff.
➤	($88,745)	Delete prior year one–time only storage memory upgrade.

Intrafund Transfers

➤	$176,519	Decrease direct charges for services/equipment to General Fund departments.
➤	($229,992)	Increase Cost Allocation Plan recovery per Auditor–Controller.

Revenues

$18,627	Increase charges for services/equipment to outside agencies.
($22,516)	Decrease charges for services to Enterprise Funds.
($230,343)	Reduction in interfund transfer credit for services/equipment in Revenue category.
($35,000)	Decrease in operating transfers recoverable from the Automated Warrant Trust Account.

Program Discussion

As departments downsize their operations, an increase in demand for Information Systems Division (ISD) services is anticipated. Therefore, given the key role this department plays in most departments' operations, its budget has not been reduced to the same extent as most. The recommended budget reflects an appropriation reduction (before Intrafund Transfers) of $233,891. Approximately half the reduction results from the recommended transfer of two positions to another General Fund department.

Under the recommended budget, the Division will eliminate two FTE extra help positions and five allocated positions: One Senior Office Systems Analyst (unfunded), two Clerk Typist II, one Data Entry Operator III, and one Data Technician I. Additionally, one Office Systems Coordinator and one Senior Office Systems Analyst positions were transferred to the Community Development Department in 1992–93.

The Information Systems Division charges out all of its operating costs to user departments/agencies. The reductions in ISD operating costs are thus reflected in lower budgets of most departments which receive ISD services. The overall ISD budget and staffing reduction will have the following impact on County-wide operations:

- Clerical support to the Department will be handled by one position rather than three. This could affect such areas as departmental billings, State and federal reports, audit documents, billing transfers, budgeting, payroll, and the County's automation equipment inventory control system.
- The Operations mid–shift (11 p.m.–7 a.m.) produces daily production batch reports and performs related tasks. The deletion of a Data Technician I on that shift will necessitate the transfer of a Data Technician from the day shift. The result will be longer response times for mainframe equipment repair calls and other normal support provided to mainframe users during normal working hours.
- There will be no holiday coverage in Operations or Systems and Programming for emergencies except on a case–by–case priority basis. There will be very limited weekend "on–call" availability of support staff.
- The Office Automation support group becomes nearly dysfunctional. In recent years, the staff has been pared from a high of five positions to one remaining position next year. That position will attempt to provide central support for an installed base of over 400 computer/word processors. This will result in essentially no office systems support other than hardware maintenance service on a priority basis. Response times for repair calls will likely be 12–16 hours in most cases. Fixed charges for Office Automation support which now appear in users'

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Computer Production Hours	28,849	30,492	33,767	35,544	36,755
Teleprocessing Transactions:					
Unisys mainframe	7,043,361	10,991,730	12,232,794	12,458,600	12,679,600
IBM mainframe	NA	17,127,002	21,342,672	35,400,000	41,465,000

budgets will be eliminated as a Final Budget adjustment in June.

- Office automation training, which was suspended temporarily last year, has now been eliminated. Users will be on their own to learn new systems and software.
- There will be no Help Desk. Departments will be responsible for all personal computer systems and software support.

The Information Systems Division will continue to concentrate on working with the technology which has been upgraded during the past several years. Budget constraints have precluded the purchase of microcomputers for the programming staff. This lack of resources has inhibited ISD's ability to move forward with evaluation and testing of new database software, application programming compilers, and *CASE* tools at the desktop or mainframe levels.

Connectivity will continue to be emphasized. The primary focus will be on the continued development and growth of the pilot multi–topology local area network.

During the past year, the Board of Supervisors adopted a County *Information Technology Strategic Plan*. The goal of this effort was to develop organization–wide vision, goals, and processes by which to maximize the future management and use of the County's information technology resources. An *Information Technology Advisory Committee (ITAC)* was approved to help ensure a proactive approach to the development and management of these increasingly critical resources.

1992–93 Accomplishments

1. Installed an uninterruptible power supply (UPS) for the Unisys 2200 mainframe.
2. Acquired new, expanded disk storage for the Unisys 2200 mainframe.
3. Developed and/or enhanced the following systems on the Unisys 2200:
   - Foster Home Automated Tracking System
   - Family Support System
   - Personnel Benefits Program
4. Initiated action with the State to become the second County in California to install the NAPAS Statewide Automated Welfare System (SAWS). Funding for this project was delayed by the Governor's office in 1992 as a result of the State's budget crisis.
5. Implemented the Jail Inmate Management System, a component of the Criminal Justice Information System (CJIS) which serves as the basis for all operations at the County's new pretrial jail facility.
6. Finalized the Adult Probation Management System for installation in CJIS. This system will be installed in early 1993–94, budget permitting, and will mark the end of the CJIS development project.
7. Assisted the Assessor's Office in installing its OASIS system and providing on–line access for the Auditor–Controller and the Treasurer–Tax Collector through the County's Unisys 2200 mainframe.

1993–94 Objectives

The Information Systems Division will concentrate on implementing the recommendations in the County's new *Information Technology Strategic Plan* approved by the Board of Supervisors in March 1993. Its initial focus will be:

1. To form an *Information Technology Advisory Committee (ITAC)* and develop its charter.
2. To develop and conduct an *Information Technology Inventory and Needs Assessment.*
3. To develop a short term (12–18 months) *Information Technology Tactical Plan.*
4. To develop an ongoing information technology education program for executive and senior managers.
5. To explore on an ongoing basis new technology, identify its practical and beneficial use in County operations, and disperse this information and knowledge throughout the County organization.

Office Automation Internal Service Fund

General Government

Steven A. Steinbrecher, ***Information Systems Director***

Office Automation ISF	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Lease Payments On:					
Replacement Systems	$77,933	$106,139	$137,179	$137,179	$31,040
Additional Systems	97,971	177,265	177,265	177,265	0
Casualty Insurance	0	0	68	68	68
Alloc. Service Dept. Costs	0	0	506	506	506
Total Expenditures	$175,904	$283,404	$315,018	$315,018	$31,614
Earned Revenues By Source					
System Rentals For:					
Replacement Systems	$83,325	$113,231	$146,231	$146,231	$33,000
Additional Systems	106,459	174,064	174,064	174,064	0
Total Revenues	$189,784	$287,295	$320,295	$320,295	$33,000
Revenues Over/Under Expenses	$13,880	$3,891	$5,277	$5,277	$1,386

Purpose

The Office Automation Internal Service Fund (ISF) was created to manage the ongoing replacement of the County's older personal computer (PC) systems. The intent of the program is to maintain all County PCs within an acceptable range of computer technology and compatibility.

Major Budget Changes

Services & Supplies

➤ $31,040	Lease payments for 1993–94 planned replacement systems.

Revenues

➤ $33,000	"Rental" revenue.

Program Discussion

The ongoing updating of personal computer systems is accomplished through the annual replacement of the oldest 25% of the County's installed base. The new systems are leased by the ISF for a period of four years, which is the length of the program's replacement cycle. The leased PCs are then "rented" to the user departments for a fixed annual fee. After four years, the leased PCs come due for replacement.

In addition to the ongoing *replacement* of existing PCs, new *additions* to the installed base also come under the program. As a department receives approval for additional PC acquisitions, these units are leased by the ISF and in turn rented to the department for a four–year period. Many departments also have opted to replace their dedicated word processors with PCs under the program.

The program, now in its fourth year, is on track with a total of 70% of the County's originally installed PCs now replaced. Additional new system acquisitions for departments continue, with greater emphasis towards networked workstations and file servers than stand–alone systems.

It has been difficult to fulfill the ISF program objectives for 1992–93 due to a major loss of personnel in the Information Systems Division. As funds are available, the ISF will continue to support and develop the Countywide office automation/mainframe computer network.

Office Automation Internal Service Fund

General Government

1992–93 Accomplishments

1. Leased and installed approximately 35 *replacement* and *additional* personal computer systems.
2. Completed base installation of several components for the pilot Countywide local and wide area network.
3. Continued integrating mainframe and local area network technologies.

1993–94 Objectives

1. To continue to replace aging personal computer equipment per the established schedule.
2. To continue the integration of technologies for mainframe and local area networks.
3. To reduce standard system acquisition costs to allow lower "rental" charges to departments.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Installation of Replacements	NA	70	35	30	40
Installation of Additional Systems	NA	91	85	5	0
Total Leased Systems	NA	161	120	35	40

110—Treasurer–Tax Collector

General Government

Thomas Russell, *Treasurer–Tax Collector*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,077,031	$988,047	$1,009,256	$997,763	$9,716
Services & Supplies	674,640	694,091	744,513	744,513	50,422
Fixed Assets	1,628	10,000	14,000	14,000	4,000
Total Expenditures	$1,753,299	$1,692,138	$1,767,769	$1,756,276	$64,138
Intrafund Transfers	(284,879)	(117,822)	(22,088)	(22,088)	95,734
Total Appropriations	$1,468,420	$1,574,316	$1,745,681	$1,734,188	$159,872
Earned Revenues By Source					
Taxes	$189,445	$172,000	$190,000	$190,000	$18,000
Licenses/Permits/Franchises	52,128	80,000	72,000	72,000	(8,000)
Aid from Other Govt Agencies	219	21,624	0	0	(21,624)
Charges for Services	167,918	169,483	306,453	306,453	136,970
Miscellaneous	82	68,210	153,213	153,213	85,003
Total Revenues	$409,792	$511,317	$721,666	$721,666	$210,349
Net County Cost					
Mandated	$1,058,628	$1,062,999	$1,024,015	$1,012,522	($50,477)
Allocated Positions	29.0	23.0	23.0	23.0	0.0
Temporary (Full–Time Equivalent)	3.5	1.3	1.3	1.3	0.0
Total Staffing	32.5	24.3	24.3	24.3	0.0

Purpose

Functions of the Treasurer–Tax Collector are mandated while service levels are discretionary. Duties include payment processing, investing, and keeping safe monies and securities of the County and other public entities. Property tax laws are also administered.

Major Budget Changes

Salaries & Employee Benefits

➤ $9,716	Normal salary adjustments.

Services & Supplies

➤ $16,500	Increase in Professional Services for additional programming support.
➤ $27,814	Increase in centrally budgeted data processing costs.

Intrafund Transfers

➤ ($95,734)	Decrease in cost allocation plan and recovery.

Fixed Assets

➤ $14,000	Purchase of check processing equipment for treasury.

Revenues

➤	$99,942	Increase in investment fee to reflect full cost recovery.
➤	$41,500	Increase in unsecured collection and Mello–Roos cost recovery fees.
➤	$81,089	Transfer of unclaimed money to the General Fund.

Program Discussion

The Treasurer–Tax Collector's 1993–94 proposed budget reflects a Net County Cost decrease of $50,477.

The Treasurer–Tax Collector's operation is a critical component of the property tax system and the investment program results in interest earnings. Both revenue generation areas comprise major portions of the County's General Purpose Revenue.

Since 1991–92 the Department has been reduced by 8.2 positions. Through the transfer of food stamp issuance to the Human Services Agency, 4.2 positions were deleted. The remaining reduction of 4.0 positions came from throughout the office and has made it difficult to maintain timely investments and pursue revenue enhancement initiatives. Further position reductions would result in daily deposit delays with significant interest earning losses, jeopardizing statutory deadlines, and delays in refunds with interest penalties.

Several revenue initiatives have allowed the Department to minimize staff reductions which would adversely impact the property tax system and investment program. Among those are the following:

- The Treasurer–Tax Collector has reviewed and updated investment fees charged to other governmental agencies to assure full cost recovery. This will increase investment fee revenue by an estimated $99,942 in 1993–94.
- Through the use of internal staff, the Department has pursued an aggressive examination of dormant trust funds. This effort resulted in significant new revenue last year and will provide an additional $81,089 of unclaimed money to be transferred to the General Fund in 1993–94. As these funds are brought current there will be a diminishing return from unclaimed monies.
- Through a combination of departmental efforts and the general downturn in the economy, unsecured collections and Mello–Roos cost recovery fees are expected to increase $41,500 in 1993–94.

Work Load Data

	Actual			Est./Act.	Projected
	1989-90	1990-91	1991-92	1992-93	1993-94
Properties Tax Defaulted	3,810	4,967	5,000	5,238	5,200
Redemptions (Secured)	3,856	4,118	4,220	4,595	4,600
Duplicate Payments	3,193	2,323	2,200	2,648	2,650
Checks Returned	1,071	451	475	478	500
Business License	1,325	1,686	1,800	2,219	2,300
Warrants Processed	1,122,684	1,069,171	944,000	952,413	1,000,000
Unsecured Tax Bills	23,752	24,616	25,000	24,508	25,000
Secured Tax Bills	139,635	147,181	149,139	155,763	157,000
SB 813 Bills	22,663	24,886	26,300	26,983	27,500

The recommended budget includes increased automation effort which has aided the Department in dealing with reduced staff. It also includes check processing equipment for the treasury.

1992–93 Accomplishments

1. Developed and implemented automated program to account for and monitor the Tax Collector's Trust.
2. Completed reconciliation of Redemption Officer's Trust for the period of July 1986 to December 1989.
3. Commenced review of departmental checking accounts to insure compliance.
4. Commenced review and automation of the improvement district bonds and the reclamation district billing system.

1993–94 Objectives

1. To automate coupon/principal payment system for relevant County bond issues.
2. To review existing Transient Occupancy Tax Ordinance for compliances with amended code changes.
3. To enhance existing automated investment program.

111—Assessor

General Government

Gary Freeman, *Assessor*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,709,185	$3,894,544	$3,782,108	$3,753,123	($141,421)
Services & Supplies	561,741	502,695	466,704	466,704	(35,991)
Fixed Assets	24,359	2,400	3,150	3,150	750
Total Expenditures	$4,295,285	$4,399,639	$4,251,962	$4,222,977	($176,662)
Intrafund Transfers	0	(1,000)	(1,000)	(1,000)	0
Total Appropriations	$4,295,285	$4,398,639	$4,250,962	$4,221,977	($176,662)
Earned Revenues By Source					
Aid from Other Govt Agencies	$36,476	$5,291	$0	$0	($5,291)
Charges for Services	12,015	113,000	28,291	28,291	(84,709)
Operating Transfers In	42,312	0	0	0	0
Total Revenues	$90,803	$118,291	$28,291	$28,291	($90,000)
Net County Cost					
Mandated	$4,204,482	$4,280,348	$4,222,671	$4,193,686	($86,662)
Allocated Positions	88.0	85.0	82.0	81.0	(4.0)
Temporary (Full–Time Equivalent)	1.3	1.4	1.4	1.4	0.0
Total Staffing	89.3	86.4	83.4	82.4	(4.0)

Purpose

The County Assessor is a mandated function responsible for producing annual property assessment rolls, the basis of property tax revenue. The Assessor discovers, values, and enrolls all taxable property in San Joaquin County. The Office also investigates and values all new construction; determines status and reappraises all properties with a change of ownership; monitors the planting/pulling of all trees and vines, and administers the constitutional exemption on young trees and vines; revalues Williamson Act property annually and reduces to Proposition 13 values where appropriate; establishes a system for mapping, identifying, and appraising mobile homes; administers various tax exemption programs; and maintains Countywide ownership data and property maps.

Major Budget Changes

Salaries & Employee Benefits

➤ ($228,399)	Elimination of four staff positions.
➤ $65,453	Work Force Reduction Incentive Program costs.
➤ $5,000	Classification changes to operate with reduced staffing.
➤ $16,525	Normal salary adjustments.

Services & Supplies

➤ $16,000	Rents/leases for new computer system and software.
➤ ($46,293)	Reduce Data Processing charges – OASIS development completed.

➤ ($5,534)	Reduce Workers' Compensation cost allocation.

Fixed Assets

➤ $3,150	Filing cabinets (3), chairs (3).

Revenues

➤ ($90,000)	Delete prior year COP funding for OASIS system development.

Program Discussion

Property taxes are the County's primary source of general purpose revenue. The Assessor's property assessment rolls establish the property tax base for all local government agencies in the County, including cities, special districts, and school districts. Maximum revenue is achieved only through an active, fair, and complete assessment program.

Although current economic conditions have *altered* the Assessor's work load to some extent, it has *not* been reduced. Staffing is a critical concern at the recommended appropriation level, which has been reduced by $176,662 from the 1992–93 budget.

The reduction is achieved primarily through the deletion of four positions under the Work Force Reduction Incentive Program. The first–year savings totals $157,936. Together with the three positions which were eliminated in last year's budget, the Department's ability to function without jeopardizing the County's property tax base will be severely tested. Staffing reductions over a two–year period include:

1—Assistant Assessor
1—Principal Appraiser
1—Accountant–Appraiser I
1—Appraiser II
1—Specialist Clerk
2—Clerk Typist II
7 Total

In addition to the loss of these positions, the recommended budget includes a $76,000 Salary Savings which remains at the prior year level. A budgeted Salary Savings in this amount will require the Assessor to maintain staffing vacancies throughout the year equivalent to two full–time positions with annual salary and benefits costs of $38,000 each.

With these reductions, the Assessor's Office is operating dangerously close to the point where specific assessment functions must be eliminated. Further reductions would result in a negative return to the County in the form of lost property tax revenue in the

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Total Roll values (000)	$15,878,925	$17,862,042	$19,679,651	$20,973,391	$22,021,984
Property Transfers	19,513	22,696	21,200	20,397	21,274
New Subdivision Lots	4,065	4,115	3,135	1,139	1,200
Total Permits Received	19,925	18,500	16,600	16,500	17,325
Permits Requiring Appraisal	9,000	8,300	7,470	7,425	7,796
Discovery New Construction	2,636	3,656	4,300	4,000	4,000
Supplementary Assessments	22,220	22,375	18,700	21,784	23,000
Enrolled Supplement Value (000)	$1,352,9043	$1,235,026	$1,492,000	$1,239,698	$1,300,000
Boats	11,382	11,924	12,176	12,284	11,000
Aircraft	410	416	462	462	470
Audits–Mandatory	212	198	227	195	200
Property Statements	18,233	17,800	18,237	18,568	19,000

future. Should the Assessor be forced to begin dismantling the County's property assessment program due to insufficient staffing, the integrity of the property assessment data base would be lost. The long–term fiscal consequences could be devastating.

Although the recommended Net County Cost reduction of $86,662 appears modest in relation to many other budgets, the following table illustrates the fiscal reality of further reductions to the Assessor's budget:

If This # of Additional Positions Were Deleted	Annual Savings	Est. Annual Tax Revenue Loss*
4	$170,474	$1,160,000
10	409,819	2,577,129
16	623,736	5,144,425

*Countywide

The estimates above are based on an analysis of staffing needs for specific assessment functions which would no longer be performed should further reductions occur. Mandatory audits, valuation of boats, and assessment of new construction below specified values would be the first three functions to be eliminated if further reductions are required.

Supplemental Request

Financial constraints prevent inclusion in the recommended budget of the following position requested by the Assessor:

Supplemental Position	Costs
1 – Property Technician position	$28,985
Total Supplemental Request	$28,985

The Assessor requests the additional position to partially offset the loss of four permanent positions through the Work Force Reduction Incentive Program. The position would allow staff appraisers to more closely focus their efforts on assessment activities. Although the need is recognized, funding is not recommended due to the magnitude of the County's budget problem this year.

1992–93 Accomplishments

1. Completed development of the Assessor's OASIS information system. Operational start–up occurred in November 1992. In addition to the intensive work by Assessor staff, the project was the culmination of efforts by Data Processing, the County Administrator, County Counsel, and system hardware and software vendors. Further refinement of the system will continue into the future.
2. Deferred program of entering base year information into computer system due to staffing constraints. This did not result in an immediate negative fiscal impact, but must be completed before future cost saving programs can be implemented. Also due to budgetary actions, the office was unable to perform any non–mandatory audits. The resulting loss of property tax revenue is unknown.

1993–94 Objectives

1. To continue expansion of the functionality and performance of the new OASIS information system.
2. To implement end–user OASIS database access software to allow office staff to create on–line reports or download data into desktop PCs for off–line processing without direct support of Systems staff.
3. To maintain a viable assessment operation with the resources available. To cancel or restrict certain activities due to budget constraints while minimizing the overall fiscal impact of these curtailments.

Summary
All General Services Budgets

James Leonard, ***General Services Director***

	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$5,416,472	$5,923,810	$5,533,315	$4,268,704	($1,655,106)
Services & Supplies	4,337,585	5,054,135	5,153,303	4,682,984	(371,151)
Other Charges	108,594	93,037	93,037	2,500	(90,537)
Fixed Assets	72,131	600	0	0	(600)
Total Expenditures	$9,934,782	$11,071,582	$10,779,655	$8,954,188	($2,117,394)
Intrafund Transfers	(512,774)	(1,412,114)	(1,082,672)	(1,115,276)	296,838
Total Appropriations	$9,422,008	$9,659,468	$9,696,983	$7,838,912	($1,820,556)
Earned Revenues By Source					
Interest & Rents	$95,441	$79,915	$85,235	$85,235	$5,320
Aid from Other Govt Agencies	31,565	64,894	64,894	64,894	0
Charges for Services	2,079,584	2,555,115	2,721,511	3,068,843	513,728
Miscellaneous Revenues	15,709	48,472	52,167	26,915	(21,557)
Total Revenues	$2,222,299	$2,748,396	$2,923,807	$3,245,887	$497,491
Net County Cost					
Support	$5,338,811	$5,017,883	$4,970,902	$3,696,069	($1,321,814)
Discretionary	1,860,898	1,893,189	1,802,274	896,956	(996,233)
Total Net County Cost	$7,199,709	$6,911,072	$6,773,176	$4,593,025	($2,318,047)
Allocated Positions	150.0	137.0	128.0	103.0	(34.0)
Temporary (Full–Time Equivalent)	22.3	22.2	20.2	9.2	(13.0)
Total Staffing	172.3	159.2	148.2	112.2	(47.0)

This is a summary of the seven budget units which make up General Services. These include:

- 112 General Services/Purchasing
- 142 Government Buildings
- 702 Recreation
- 703 Parks and Recreation
- Central Stores ISF
- Central Telephone ISF
- Communications (Radio) ISF

112—General Services/Purchasing

General Government

James Leonard, ***General Services Director***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$796,204	$1,273,582	$1,324,067	$944,795	($328,787)
Services & Supplies	897,054	1,944,215	1,946,050	1,796,081	(148,134)
Fixed Assets	16,867	600	0	0	(600)
Total Expenditures	$1,710,125	$3,218,397	$3,270,117	$2,740,876	($477,521)
Intrafund Transfers	(99,382)	(1,091,117)	(909,522)	(909,522)	181,595
Total Appropriations	$1,610,743	$2,127,280	$2,360,595	$1,831,354	($295,926)
Earned Revenues By Source					
Interest & Rents	$95,441	$79,915	$85,235	$85,235	$5,320
Charges for Services	337,558	768,149	996,913	996,913	228,764
Miscellaneous Revenues	14,870	22,500	26,195	26,195	3,695
Total Revenues	$447,869	$870,564	$1,108,343	$1,108,343	$237,779
Net County Cost					
Support	$1,162,874	$1,256,716	$1,252,252	$723,011	($533,705)
Allocated Positions	19.0	28.0	28.0	20.0	(8.0)
Temporary (Full–Time Equivalent)	0.8	5.1	5.1	1.9	(3.2)
Total Staffing	19.8	33.1	33.1	21.9	(11.2)

Purpose

The purpose of General Services/Purchasing is to provide overall management support to ensure efficient and effective service delivery from the four divisions in this budget and three departments which comprise the organization (Government Buildings, Communications, and Parks and Recreation). It also oversees the management of the Radio, Telephone, and Central Stores Internal Service Fund budgets, and the Recreation special fund budget. This budget discusses only the four divisions within General Services/Purchasing.

The Property Management Division maintains the County real property inventory and negotiates and administers disposition of County–owned property, subject to Board of Supervisors' approval.

The Records Management Division administers the County's Records Management Program which involves records storage, retrieval, retention, destruction, and paper recycling.

The Purchasing Division manages the County's procurement of materials, supplies, and services considering cost reduction, fiscal control, standardization, and conformance with applicable State and local statutes. This Division is also responsible for maintenance of the fixed assets inventory and for surplus furniture and fixtures.

The Central Services Division provides mail and messenger, printing, duplicating, central receiving, warehousing, moving, and security services.

Major Budget Changes

Salaries & Employee Benefits

➤ ($81,462)	Eliminate Central Services Manager and one Specialist Clerk (vacant positions).
➤ ($46,763)	Reduce extra help funding in Records Management, Purchasing, and Central Services.
➤ ($31,541)	Eliminate one Clerk Typist II position.
➤ ($27,724)	Eliminate one Security Worker position (vacant).
➤ ($25,000)	Reduce extra help Security Worker funding by 46%.
➤ ($54,569)	Eliminate one Deputy Purchasing Agent position.
➤ ($38,244)	Eliminate Central Services Supervisor position.
➤ ($35,389)	Eliminate Lead Clerk position.
➤ ($37,748)	Eliminate Storekeeper I position.

Services & Supplies

➤ $12,221	Increased cost for large copier in Duplicating due to volume of copies made.
➤ ($41,374)	Reduce paper inventory in Duplicating.
➤ ($48,162)	Reduce janitorial services funding by over 15%.
➤ ($21,523)	Eliminate postage stamps; Duplicating no longer distributes.
➤ ($8,000)	Replace security service at Stockton Hotel with alarm service.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Property Management					
Real property leases negotiated	25	26	26	26	22
Janitorial agreements negotiated	N/A	N/A	N/A	24	24
Easement agreements processed	N/A	N/A	N/A	5	5
Central Services					
Print jobs	5,512	5,590	5,620	4,000	4,000
Printing impressions	10,903,700	11,025,500	11,100,000	10,442,000	10,442,000
Outgoing U.S. mail	2,250,400	2,300,000	2,350,000	2,100,827	2,100,827
Postal presort	2,137,800	2,185,000	2,232,500	1,985,000	1,985,000
Records Management					
County records in off–site storage (cubic feet)	19,449	24,993	29,500	32,753	32,500
Records requests processed	6,216	15,108	15,700	15,885	16,000
Records destroyed (cubic feet)	0	0	1,660	1,675	1,402
Paper recycled (tons)	26	134	125	204	204
Purchasing					
Purchase Requisitions received	18,282	16,811	17,211	16,300	16,500
Purchase Orders issued	16,300	15,073	15,096	14,600	12,000
Dollar value of purchase orders	$29,500,000	$30,800,000	$43,000,000	$41,500,000	$42,000,000
Invoices processed	N/A	N/A	N/A	97,250	96,800
Dollar Value of Purchase Orders	$30,800,000	$41,497,000			

➤ ($9,717)	Reduce motor pool costs.
➤ ($10,332)	Reduce rent paid to Human Services Agency for Public Defender and Council of Governments.
➤ ($10,600)	Reduce court weapons screening contract.
➤ ($6,500)	Eliminate rent for half of Lodi District Attorney's office space.

Intrafund Transfers

➤ ($183,785)	Reduce intrafund transfer in Duplicating due to fewer jobs.

Revenues

➤ $178,943	Increased revenues for enterprise fund purchasing and general services activities.
➤ ($23,492)	Reduce interfund transfer revenues in Duplicating due to fewer jobs.
➤ $4,000	Revenue from manufacturers' rebates for volume purchases.
➤ $85,712	Increased revenue from cost allocation plan.

Program Discussion

At the recommended level of appropriations it is anticipated that General Services will be completely restructured. The Park's Office will close and all billing, typing, and clerical functions for Parks, Central Services, Government Buildings, and General Services will be centralized. Management and supervisory positions will be eliminated and service levels in all General Services divisions will be significantly reduced. Specific impacts to the divisions within this budget unit include:

Records Management will eliminate two extra help positions. The average records retrieval time will increase from one day to two days. Pickup and storage of new records will be affected since these services will be shut–down during months of records destruction activity. Limited time will be available for the development of records retention schedules.

Central Services will be affected in several ways. The Central Services Supervisor position will be eliminated which means that there will be no daily supervision of the Duplicating function. Billing and payroll functions will be assigned to the central pool in General Services. A high–speed, collating copy machine, which is used by various County departments in the Courthouse will be eliminated effective in October. This will result in an increase in the time necessary for Duplicating to provide copies to departments and will increase usage of in–department copiers, which are less efficient. Duplicating will no longer sell postage stamps to departments. Mail will have to be routed through the Mailroom or departments will have to purchase the postage stamps directly from the Post Office. The Mailroom will lose one extra help position. Mail pickup and delivery at the Courthouse and Canlis Building will be cut from twice per day to once per day. Courier service to outlying departments will be reduced from once a day service to every other day.

Purchasing's services will be severely impacted with the loss of three full–time positions and two extra help positions. One Deputy Purchasing Agent position will be eliminated, which will result in a 25% reduction in staff assigned to process departmental purchase requests and will extend the time necessary to process a purchase order by three to four days. The additional loss of an extra help Deputy Purchasing Agent compounds the problem and further extends the purchase order processing time to five to seven days. The Chief Deputy Purchasing Agent will then have to devote the majority of his time to process purchase orders. This means that his other responsibilities of contract development, directing County auctions and supervising fixed asset control will be reassigned or eliminated. This will result in a significant loss of control over all County fixed assets, loss of revenue due to lack of auctions, and increased cost of items acquired by Purchasing because fewer contracts will be developed. The loss of one permanent Clerk Typist II position will result in an additional three to five days in the time necessary to process a purchase order. This individual currently types purchase requisitions and contracts, files, and performs receptionist duties. General Services receptionist duties, typing, and filing will be shared by the remaining staff.

The Invoice Processing section of Purchasing will be affected by the loss of one extra help Specialist Clerk. Failure to fund this part–time position will represent a reduction of approximately 10% of the total hours available to process bills for payment. If invoices are not processed in a timely manner, payment discounts of 1% to 3% will be lost. If these discounts are lost, increased costs to departments may result.

Purchasing also loses a Storekeeper I position. Services such as receiving bulk shipments, delivery of office supplies and fixed assets, moving furniture, repairing furnishings, tagging fixed assets, and picking up and transporting excess property will no longer be provided.

Purchasing is anticipating that new revenue will be received from manufacturers' rebates from volume purchases. The rebates will not affect the cost of goods purchased but will require additional staff time to negotiate favorable contracts, which may lengthen the time necessary to acquire other goods and services.

Property Management's funds for janitorial services and for rents and leases will be significantly reduced. Funding for payments to janitorial contractors is recommended to be reduced by $29,533. This represents a 15% cut from the 1992–93 funding level. Janitorial services at the proposed level may create some health issues for employees and the public.

The amount of funds allocated to reimburse the Human Services Agency for rent for the Public Defender and the Council of Governments has been reduced. The estimated decrease is predicated on the assumption that utility and janitorial costs can be reduced. Additionally, General Services' contribution for half of the rent for the Lodi District Attorney will be eliminated. The result could be the elimination of half of their office space.

The elimination of the Lead Clerk position will have a significant negative impact on the administration of the General Services Department. This position provides administrative support to the Director of General Services and other division managers, processes all the paperwork for registering and disposing of vehicles, tracks utility bills, processes billings and cash received for General Services and Purchasing, monitors construction contracts and processes progress payments, issues cash/check purchase orders, and processes payroll for General Services, Purchasing, and Records Management. The elimination of this position means that the Director of General Services and the division managers will be less effective. Vehicle registrations will have to be processed by a Purchasing Technician and the other job responsibilities will be assigned to remaining staff.

At this level, no funding is provided for the clean–up or removal of fuel tanks. Security in the Canlis Building will be almost completely eliminated with the loss of the Security Worker position and 50% of the extra help funds. A guard will only be available to open and close the building. This will significantly reduce the hours the building will be open to the public and limit after hours access by employees. It will eliminate the public's free use of Canlis Room 110 and require that a fee be paid for security services.

The contract for Courthouse weapons screening will be reduced by approximately 10%. This will reduce the hours of operation and staff coverage on court holidays.

1992–93 Accomplishments

1. Reduced janitorial costs in most County buildings for total annual savings of $54,000.
2. Distributed over 3,000 items of surplus equipment to County departments.
3. Streamlined courier services, eliminating duplicate efforts.

1993–94 Objectives

1. To explore the use of bar codes in the mailroom to reduce postal costs for most County departments.
2. To implement automated processing of records requests.

Central Stores Internal Service Fund

General Government

James Leonard, *General Services Director*

Central Stores ISF	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$61,875	$100,000	$9,000	$9,000	($91,000)
Total Expenses	$61,875	$100,000	$9,000	$9,000	($91,000)
Earned Revenues By Source					
Miscellaneous Revenues	$68,750	$105,000	$0	$0	($105,000)
Total Revenues	$68,750	$105,000	$0	$0	($105,000)
Revenues Over/Under Expenses	($6,875)	($5,000)	$9,000	$9,000	$14,000

Purpose

The Central Stores Internal Service Fund was established as a means of providing centralized purchasing services.

Program Discussion

The Central Stores Internal Service Fund was originally established to provide centralized bulk purchases of relatively low cost items that were used by many departments. Due to a new system of contracts with vendors, this function is no longer necessary. This fund has been maintained to facilitate combined fixed asset purchases.

As of July 1, 1993 this fund is projected to have a negative balance of approximately $9,000. The negative fund balance is a result of not adequately capitalizing the fund when it was established. It is recommended that the Board of Supervisors contribute $9,000 in appropriations to this fund and direct the Auditor–Controller to close the fund as of July 1, 1993. The recommended contribution will remain in the General Fund fund balance on June 30, 1994.

Radio Internal Service Fund

General Government

James Leonard, *General Services Director*

Radio ISF	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$237,572	$809,518	$272,550	$272,550	($536,968)
Depreciation	199,126	202,425	109,278	109,278	(93,147)
Total Appropriations	$436,698	$1,011,943	$381,828	$381,828	($630,115)
Earned Revenues By Source					
Charges for Services	$436,878	$1,011,943	$381,828	$381,828	($630,115)
Prior Year Recovery	52,572	28,152	0	0	(28,152)
Total Revenues	$489,450	$1,040,095	$381,828	$381,828	($658,267)
Revenues Over/Under Expenses	$52,752	$28,152	$0	$0	($28,152)

Purpose

This fund exists for the purpose of centralizing the administrative and operating cost associated with providing and maintaining the County's Radio Communications Program.

Major Budget Changes

Services & Supplies

➤ $20,958	Increase in administrative overhead charges.
➤ $9,600	Increase in maintenance contract cost.
➤ $5,628	Increase in pager lease usage cost.
➤ $3,087	Increase in lease charges on equipment sites.
➤ ($5,989)	Decrease in reserve for replacement charge.
➤ ($652,464)	Decrease due to removal of bond payment from ISF.

Depreciation

➤ ($93,147)	Decrease in depreciation expense based on Auditor's Depreciation Schedule.

Revenues

➤ ($5,803)	Decrease overall in ISF charge for services due to reduction of Depreciation Recovery and Prior Year Loss Recovery.
➤ ($652,464)	Decrease due to direct billing of bond payment to Sheriff.

Program Discussion

The Radio Internal Service Fund (ISF) budget for 1993–94 reflects all the expenditures associated with the support and operation of the Countywide Radio Communications System. The Emergency Medical Services Communications System has experienced radio problems between ambulance units and the Hospital. The problem is progressively degrading radio communication traffic between agencies. Base stations and receivers will be upgraded and relocated within the budget year to improve the reliability of the Countywide system. The $22,450 cost will be funded by the ISF Reserve Fund for Replacement.

The City of Tracy is building a new dispatch facility and police department. The County uses City facilities to support emergency medical, fire, and law enforcement radio systems. A new radio tower will be required to support the County equipment as well as that of the City. The County requires 50% of the tower space and equipment room facilities. The

County's share of the cost is approximately $16,250 which will be funded by the ISF Reserve Fund.

The fund balance for replacement, funded through depreciation expenses, is accumulated each year to offset foreseeable replacement expenses of outdated equipment. The 1993–94 budget reflects the purchase of replacement equipment from reserve funds for the departments listed below:

Department		Equipment	Costs
Radio ISF		*County Equip – Tracy Site*	$16,250
Court Services	25	*Portable Radios*	35,845
OES	1	*Base Station*	8,100
Hospital	30	*Radio Pagers*	11,550
Hospital Emergency Medical		*Base Station, Consoles, Med 2 Upgrades*	22,450
Total			$94,195

In addition, department requests for new communication equipment include:

Department		Equipment	Costs
Sheriff	6	*Portable Radios*	$11,256
Total			$11,256

Approved equipment requests are funded by individual department's Net County Cost allocations.

1992–93 Accomplishments

1. Completed the installation of radio equipment for the South County EMS Communications System.
2. Defined initial Hospital equipment needs for the new emergency room under construction.
3. Continued installation and testing of all equipment for the Countywide Emergency 911 Dispatch Center at the Sheriff's new Operations Center until 1993–94.

1993–94 Objectives

1. To implement radio system upgrades needed to improve the Emergency Medical Communications System Countywide.
2. To provide recommendations and cost projections for communications system for the San Joaquin General Hospital Emergency Room.
3. To identify and attain cost savings for data transmissions through utilization of the new microwave system.
4. To coordinate installation of the new tower at Tracy Police Department facility.

Telephone Internal Service Fund

General Government

James Leonard, ***General Services Director***

ISF–Telephone	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$338,748	$419,203	$426,972	$426,972	$7,769
Services & Supplies	1,266,195	922,303	957,653	957,653	35,350
Other Charges	779,064	890,299	940,429	940,429	50,130
Total Appropriations	$2,384,007	$2,231,805	$2,325,054	$2,325,054	$93,249
Earned Revenues By Source					
Charges for Services	$2,074,342	$2,231,805	$2,325,054	$2,325,054	$93,249
Total Revenues	$2,074,342	$2,231,805	$2,325,054	$2,325,054	$93,249
Revenues Over/Under Expenses	($309,665)	$0	$0	$0	$0
Allocated Positions	8.0	8.0	8.0	8.0	0.0

Purpose

The Telephone Internal Service Fund (ISF) was created to centralize the cost of operating and maintaining the County's Central Telephone System. The ISF supports approximately 5,000 lines.

Major Budget Changes

Salaries & Employee Benefits

➤ $7,769	Normal salary adjustments.

Services & Supplies

➤ $35,350	Increase in administrative overhead charges.

Other Charges

➤ $50,130	Increase in depreciation expense.

Revenues

➤ $93,249	Increase in charges for services.

Program Discussion

The recommended budget for the Telephone ISF for 1993–94 totals $2,325,054. These billings are based on recovery of expenses in three categories: operating expense, line rate, and departmental specific charges.

The billing structure reflects the recovery of the $2,325,054 total expenses in the following manner:

- *Operating Expense – $747,081*
  Salaries and benefits for one Specialist Clerk, two Senior Office Systems Analysts, four Telephone Technicians, and the Communications Officer. Maintenance of equipment charges and overhead required to support the telephone system are included in this category.
- *Line Rate – $940,429*
  Specific charges to the operation of the DMS 100 Digital Centrex contract telephone system.
- *Departmental Specific Expense – $637,544*
  Charges based on prior year history, generated by actual usage by County employees for long distance, toll, and local and AT&T SDN calls. In addition, estimated overtime charges ($12,244) are requested to complete capital project telephone requirements and to support callbacks for repairs on equipment for departments that operate on a 24–hour basis.

Using this data, a base rate per line has been established that will recover all maintenance and administrative costs. The base rate billed to a department consists of the costs specific to the system (line rate) and the costs to support the system (operating expense).

For 1993–94 this base rate is $31.50 per month, per line as shown below:

Monthly Cost Per Line	
Line Rate	$19.26
Operating Expense	12.24
Total	$31.50

For 1993–94 the following new telephone services have been requested:

Department	No. of Lines	Amount
Sheriff	20	$20,000
Mental Health	25	25,000
Drug Abuse	25	25,000
Alcohol Svcs	25	25,000
Human Svcs Agency	10	10,000
Personnel	4	4,000
Public Health	17	17,000
San Joaquin General	20	20,000
Stkn Muni Court	1 System & 83 Phones	26,485
Public Works	1 System & 150 Phones	63,750
Total		$236,235

The services requested above are funded by contributed capital appropriated from the General Fund as recommended by the County Administrator. Because of the severe financial constraints facing the County, no contributed capital is recommended for 1993–94. Requests for additional telephone lines will be met through the distribution of existing telephone lines which are no longer needed by other operating departments. Requests for new systems or equipment are recommended to be deferred to future years.

In addition, at the time of this budget's preparation, the following departmental requests for voice mail/attendantless operator services had been received:

Department	Quantity Description	Yearly Cost
Assessor	1 Auto Attend 10 Mailboxes	$12,780
Revenue & Recovery	15 Mailboxes	1,170
Purchasing	8 Mailboxes	624
Data Processing	2 Mailboxes	156
PIC/EEDD	70 Mailboxes	5,460
DA Family Support	1 Auto Attend 56 Mailboxes	28,368
Personnel	15 Mailbox	1,170
Sheriff Detectives	26 Mailboxes	2,028
Sheriff Administration	12 Mailboxes	936
Lodi Marshal	3 Auto Attend	234
Probation	4 Mailboxes	312
Juvenile Hall	6 Mailboxes	468
Muni–Stkn Jud Dist	1 Auto Attend 2 Mailboxes	24,156
Public Health	59 Mailboxes	4,602
Office of Education	90 Mailboxes	7,020
Hospital Enterprise	50 Mailboxes	3,900
Total		$93,384

Approved voice mail requests are funded by individual department's Net County Cost allocations.

Work Load Data

	Actual 1989–90	Actual 1990–91	Actual 1991–92	Est./Act. 1992–93	Projected 1993–94
Repairs (Trouble reports)	6,800	6,100	6,250	4,680	3,750
Telephone Service Remodel, Moves & Changes (no. of station equip/sets)	1,800	1,820	2,100	2,200	1,800
Equipment Conversion (Rental to County–owned)	1,679	100	60	20	10

1992–93 Accomplishments

1. Completed the relocation and installation of telephone services for the Sheriff's Office and Jail Complex in January 1993.
2. Defined wiring needs for telephone and data requirements for the new Hospital project.
3. Converted the County telephone system to five digit dialing in October 1992 allowing for additional number groups to be established for expansion.

1993–94 Objectives

1. To define and implement additional methodologies to attain same area code long distance savings.
2. To evaluate the feasibility and costs of implementing Bar Code Inventory of telephone and radio equipment.
3. To determine the costs of including the requirements for the new Hospital within the telephone system contract.

116—*Office of Revenue & Recovery*

General Government

Pauline Toy, ***Revenue & Recovery Director***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$879,515	$948,052	$922,336	$913,456	($34,596)
Services & Supplies	479,999	502,591	538,592	494,979	(7,612)
Fixed Assets	2,472	0	0	0	0
Total Expenditures	$1,361,986	$1,450,643	$1,460,928	$1,408,435	($42,208)
Intrafund Transfers	(804)	(700)	(700)	(500)	200
Total Appropriations	$1,361,182	$1,449,943	$1,460,228	$1,407,935	($42,008)
Earned Revenues By Source					
Interest & Rents	$120,917	$110,000	$115,000	$115,000	$5,000
Charges for Services	824,847	819,300	817,600	817,600	(1,700)
Total Revenues	$945,764	$929,300	$932,600	$932,600	$3,300
Net County Cost					
Support	$415,418	$520,643	$527,628	$475,335	($45,308)
Allocated Positions	25.0	25.0	24.0	24.0	(1.0)
Temporary (Full–Time Equivalent)	2.2	0.6	1.2	0.5	(0.1)
Total Staffing	27.2	25.6	25.2	24.5	(1.1)

Purpose

The Office of Revenue and Recovery collects monies owed to the County and takes appropriate legal action to secure such accounts. The Office is not mandated and the level of service is discretionary.

Major Budget Changes

Salaries & Employee Benefits

➤ ($33,626)	Deletion of one Clerk Stenographer II position.

Services & Supplies

➤ ($5,973)	Decrease in general office supplies.
➤ ($15,200)	Decrease in Professional and Specialized Services.
➤ $12,377	Increase in centrally budgeted Data Processing costs.
➤ $1,924	Increase in Workers' Compensation charges.

Revenues

➤ $5,000	Increase in interest collected.
➤ ($1,000)	Decrease in Airport collection charges.

Program Discussion

A Clerk Stenographer II position is recommended to be deleted as the result of early retirement. No significant reduction in service is anticipated.

Consideration was also given to recommending the deletion of two recently vacated positions, a Specialist Clerk and a Collection Clerk II. However, the

Director of the Office of Revenue and Recovery estimates that, if these positions are deleted, overall collections will decline by $520,000 annually due to work load shifts, elimination of bankruptcy claims, and a reduction in filing of creditors' claims. Based on this estimate, no additional reductions are recommended.

Actual revenues collected for the last three years are shown below:

Department	1989–90	1990–91	1991–92
Hospital Pre–Enterprise	$54,298	$33,808	$47,308
Mental Health–Alcohol	15,808	21,151	24,496
Hospital Enterprise	1,723,345	1,976,345	2,077,062
Public Defender	14,112	11,605	12,404
Probation–Juvenile	9,617	10,997	14,638
Airport Enterprise	96,608	3,044	983
Pub Works–Motor Pool	32,092	44,892	22,190
Muni Court–Stockton	1,235,163	1,385,522	1,627,223
Muni Court–Lodi	547,925	567,700	515,068
Muni Court–Manteca	391,932	455,682	464,796
Muni Court–Tracy	417,592	424,828	463,735
Muni Court–Escalon	48,870	58,571	67,096
Muni Court–Ripon	65,114	67,169	65,965
Probation	1,546,507	1,764,554	1,711,998
Miscellaneous	215,458	226,113	267,541
Total	$6,414,441	$7,051,981	$7,382,503

1992–93 Accomplishments

1. Modified the payment process to reduce the number of keystrokes required to process a payment.
2. Submitted a request to Data Processing to interface hospital liens with current accounts to eliminate duplicate handling. It will not be completed this fiscal year due to other requests having higher priority.
3. Eliminated the mid–month reconciliation microfiche report and saved $2,700.

1993–94 Objectives

1. To maintain the same level of service and increase revenue.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Referrals Processed	52,177	46,274	45,000	42,200	45,000
Receipts Issued	104,440	111,098	111,000	107,982	110,000
Statements Mailed	312,841	342,985	342,000	375,480	400,000

118—County Counsel

General Government

John Cheadle, *County Counsel*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,423,861	$1,423,883	$1,334,484	$1,257,582	($166,301)
Services & Supplies	87,204	116,658	94,864	69,879	(46,779)
Total Expenditures	$1,511,065	$1,540,541	$1,429,348	$1,327,461	($213,080)
Intrafund Transfers	(80,449)	(6,979)	4,474	4,474	11,453
Total Appropriations	$1,430,616	$1,533,562	$1,433,822	$1,331,935	($201,627)
Earned Revenues By Source					
Charges for Services	$717,368	$750,902	$850,542	$1,008,848	$257,946
Total Revenues	$717,368	$750,902	$850,542	$1,008,848	$257,946
Net County Cost					
Support	$713,248	$782,660	$583,280	$323,087	($459,573)
Allocated Positions	20.0	17.0	17.0	15.0	(2.0)
Temporary (Full–Time Equivalent)	1.0	1.0	1.0	1.0	0.0
Total Staffing	21.0	18.0	18.0	16.0	(2.0)

Purpose

The County Counsel's Office provides a variety of legal services to the Board of Supervisors, County departments, and special districts. This office also acts as legal advisor to various boards and commissions, and prosecutes or defends all court actions of a civil nature involving the County.

Major Budget Changes

Salaries and Employee Benefits

➤	($46,588)	Transferred a Legal Stenographer to Mental Health in 1992–93.
➤	($81,902)	Delete a Legal Stenographer position.
➤	($35,314)	Delete a Legal Typist position.

Services & Supplies

➤	($24,985)	Reduction in various Services and Supplies accounts.
➤	($21,764)	Decrease in Data Processing charges.

Revenues

➤	$15,162	Increased caseload billings to Mental Health for conservatorship services (LPS).
➤	$55,773	Increased charges to Casualty Insurance Trust for an additional 1/2 attorney position assigned to Trust Fund litigation duties.
➤	$63,396	Charges to Workers' Compensation Trust Fund for one attorney position assigned to Trust Fund litigation duties currently performed by outside counsel.
➤	$35,756	Charges to Special Districts for 1/4 attorney position assigned to research water law currently performed by outside counsel.
➤	$84,275	Cost Allocation Plan adjustment.

Program Discussion

Instead of General Fund duties, two existing attorney positions will be assigned to Trust Funds litigation duties and water law research which are currently performed by outside counsels. The reassignment will provide an additional $158,307 as reimbursements from the Trust Funds and Special Districts to the Department. There will be an offset in a similar amount paid from these funds to outside counsels.

Two clerical positions are recommended to be deleted from this budget. In 1992–93, the County Counsel's Office has acquired and installed a computer network and automated its litigation system. It is anticipated that the automation system, and a possible switch to a voice mail system, will minimize the impact of the position loss.

Total projected work load for the Department will increase due to assumption of workers' compensation and water law duties. As a result of the reassignment, there will be fewer written legal services and fewer client conferences and more telephonic legal services to General Fund departments. General Fund client services, other than litigation, will be given substantially lower priority.

1992–93 Accomplishments

1. Implemented computerized litigation management program.
2. Began computerized opinion bank.
3. Developed work load indicators for Department.

1993–94 Objectives

1. To reallocate professional staff to reduce reliance on General Fund.
2. To implement voice mail for office.
3. To continue computerized opinion bank.

Work Load Data

	Est./Act. 1992–93	Projected 1993–94
Litigation		
Self–Insurance Trust Fund Cases	130	154
Collections	121	140
Conservatorship	130	140
Welfare & Institutions Code §6500	155	155
Other	550	650
Administrative Hearings	63	72
Contract Review & Compliance	1,465	1,500
Opinion Letters & Memoranda	340	340
Advice Letters & Memoranda	725	725
Client Conferences		
Telephonic	13,000	13,000
Non–telephonic	1,925	2,000
Research (% of time)	20%	20%
Continuing Education & Training (% of time)	2%	1%

124—Personnel Division

General Government

Trish Huarte–Pechan, *Manager of Personnel & Employee Relations*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,039,173	$1,158,103	$1,238,837	$1,092,543	($65,560)
Services & Supplies	398,765	418,638	429,901	429,901	11,263
Fixed Assets	3,254	0	6,000	6,000	6,000
Total Expenditures	$1,441,192	$1,576,741	$1,674,738	$1,528,444	($48,297)
Intrafund Transfers	(132,535)	(139,774)	(156,423)	(156,423)	(16,649)
Total Appropriations	$1,308,657	$1,436,967	$1,518,315	$1,372,021	($64,946)
Earned Revenues By Source					
Charges for Services	$879,875	$1,018,143	$1,166,590	$1,166,590	$148,447
Miscellaneous Revenues	0	300	20	20	(280)
Total Revenues	$879,875	$1,018,443	$1,166,610	$1,166,610	$148,167
Net County Cost					
Support	$428,782	$418,524	$351,705	$205,431	($213,113)
Allocated Positions	22.0	22.0	24.0	20.0	(2.0)
Temporary (Full–Time Equivalent)	0.0	0.0	0.7	0.7	0.7
Total Staffing	22.0	22.0	24.7	20.7	(1.3)

Purpose

The Personnel Division provides centralized personnel services for all County departments including: recruitment; exam development; Affirmative Action coordination and administration of County health, dental, workers' compensation, unemployment, casualty, and life insurance programs; administration of training and deferred compensation programs; functions as chief labor negotiator; and staffs the Civil Service Commission.

Major Budget Changes

Salaries & Employee Benefits

➤ ($86,105)	Deletion of two Clerk Typist II positions and internal reorganization of risk and benefits staff to absorb increased work.
➤ $16,648	Increase in revenue offset extra–help costs to provide clerical support with reduced permanent staff.

Services & Supplies

➤ $10,000	Negotiated Education Reimbursement Program.
➤ ($3,000)	Decreased service award costs.
➤ $1,289	Increased equipment maintenance for more automation.

Fixed Assets

➤ $6,000	Increased revenue offset automation to accommodate in–house benefits administration with existing staff.

Intrafund Transfers

➤ ($16,649)	Cost allocation recovery adjustment.

Revenues

➤ $7,156	Increased reimbursements from Workers' Compensation program.
➤ ($5,000)	Decreased training reimbursements.
➤ $111,823	Increased Interfund and Enterprise Fund reimbursements.
➤ $35,000	Enrollment and administration fees for Flexible Benefits Plan.

Program Discussion

The Personnel Division's budget for 1993–94 reflects a $213,113 Net County Cost decrease. The Division's work has increased with County downsizing. Activities related to lay off mitigation, negotiation, reorganizations, risk and benefits cost containment are staff intensive. The Division has also assumed the primary responsibility for the Affirmative Action program. While aided by increased automation, the Division staff has remained constant since 1990–91 and is recommended for reduction now despite work load increases. Effective use of allotted revenues enables the Division to reduce Net County Cost while maintaining minimal support levels.

The Division requested two additional Personnel Technicians to enable the absorption of additional responsibilities including Affirmative Action, in–house administration of the Flexible Benefits Plan, and compliance activities related to the Americans with Disabilities Act. The recommended staffing deletes two clerical positions and does not fund the requested staffing additions.

The recommended staffing includes an internal reorganization of risk and benefits management to absorb increased work with existing staff. In this reorganization the Employee Benefits Manager position is deleted and replaced by a Personnel Analyst III to assume most benefits responsibility while saving $6,250. An Assistant Safety Officer position is deleted and the broader classification of Administrative Assistant II is added to provide greater depth in overall risk management. This change results in an increased cost of $4,034 which is 90% offset by risk and benefits management reimbursements. Moving benefits administration in–house is expected to save $60,000 in projected 1993–94 program costs.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Recruiting & Testing					
Recruitments	196	229	198	128	125
Applications Processed	7,220	8,000	7,554	4,200	4,000
Lists Established	193	250	213	89	90
Certification					
Vacancies	862	999	848	472	475
Names Certified	4,207	4,182	3,401	2,004	2,000
Training					
Number of Employee/Days	5,530	4,838	4,687	8,000	8,000
Classification					
Classification Studies		59	59	14	15
Number of Positions Studied	34	413	335	28	*1,300
New Classes Established and	190	0	0	0	0
Amended Specifications	**247	87	77	50	30

**Includes Countywide Clerical and Eligibility Worker Studies currently in progress.*
***Includes Health District transition.*

Additionally, one Personnel Analyst II position is deleted and one Personnel Technician is added for a net savings of $18,153.

The recommended budget will result in a decrease in reception coverage and will reduce the hours that the Division is open from 45 to 30 hours per week.

The Division will be unable to process non–negotiated classification studies. Only minimal activity will be devoted to compliance with the Americans with Disabilities Act. The general focus of the Department will be on managing functions to minimize liability exposure from compliance agencies rather than proactive personnel management. Plans to initiate in–house tracking of deferred compensation may be deferred. Some recruitments may be delayed and other Personnel functions will not be performed as timely as in the past.

1992–93 Accomplishments

1. Revision of the County Employee Health Plan is scheduled for completion and presentation in May 1993.
2. Costs associated with validating physical standards for ten additional classifications as originally planned were so high that completion of the project was precluded.
3. Planned rule revisions were presented to the Civil Service Commission but subsequently withdrawn after the San Joaquin Public Employees' Association withdrew support for changes.
4. Automation capabilities were improved enabling more efficient use of staff time.

1993–94 Objectives

1. To integrate the Affirmative Action Program into the Division and provide diversity training for 50% of the employees.
2. To complete review processes necessary to comply with the Americans with Disabilities Act and the Federal Family Leave Act.
3. To facilitate placement of laid off employees.
4. To complete negotiated classification studies encompassing approximately 1,300 positions and 15 pending classification studies.
5. To implement in–house administration of the Flexible Benefit Plan.

130—Registrar of Voters

General Government

George Cunningham, *Registrar of Voters*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$478,329	$488,940	$489,679	$475,997	($12,943)
Services & Supplies	479,903	734,444	734,387	498,069	(236,375)
Fixed Assets	10,847	0	0	0	0
Total Appropriations	$969,079	$1,223,384	$1,224,066	$974,066	($249,318)
Earned Revenues By Source					
Aid from Other Govt Agencies	$36,748	$242,000	$33,200	$33,200	($208,800)
Charges for Services	122,871	368,000	131,955	131,955	(236,045)
Total Revenues	$159,619	$610,000	$165,155	$165,155	($444,845)
Net County Cost					
Mandated	$809,460	$613,384	$1,058,911	$808,911	$195,527
Allocated Positions	10.0	10.0	10.0	10.0	0.0
Temporary (Full–Time Equivalent)	3.4	2.0	2.0	1.2	(0.8)
Total Staffing	13.4	12.0	12.0	11.2	(0.8)

Purpose

The Registrar of Voters registers all voters and maintains registration records; conducts federal, state, county, city, school, and special district elections; maintains street and precinct indices for the foregoing; collects filing fees and certifies candidates' filing papers.

Major Budget Changes

Salaries & Employee Benefits

➤ ($13,682)	Decreased funding for extra–help.

Services & Supplies

➤ ($5,200)	Decrease in general office expense.
➤ ($35,864)	Decrease in postage by using bulk mail to send absentee ballots.
➤ ($4,448)	Reduce number of telephone lines.
➤ ($30,190)	Eliminate hardware system maintenance except on printer.
➤ ($8,900)	Eliminate all conference and training travel funds.
➤ ($7,350)	Eliminate mapping Street Guide support from Public Works Department.
➤ ($2,800)	Limit publication of election notices to single newspaper.
➤ ($136,564)	Decrease in Special Departmental Expense by eliminating use of Sheriff's Department for election night security, eliminating training for polling place clerks, reconfiguring the sample ballot book, and deleting one polling place staff at 200 polling places.
➤ ($1,500)	Decrease in rent payments by using 30 unpaid polling places.

Revenues

($196,500)	Decrease in State reimbursement for processing absentee ballots.
($16,000)	Elimination of State reimbursement for election file purge.
($294,500)	Reduction in revenues for providing election services.
$38,500	Increase in statement of qualifications and candidate filing fees due to June primary election.

Program Discussion

The 1993–94 recommended budget for the Registrar of Voters contains significant service reductions in spite of having an increase in Net County Cost of $195,527 over the 1992–93 Final Budget. This is the result of the loss of $444,845 in revenue.

Historically, revenues for this budget follow a four–year cycle with the largest revenues received in years when a Presidential General Election is held. The second highest years for revenue generation are the ones in which non–Presidential General Elections are conducted. The remaining two years are the low points of the cycle for revenue generation. The difference from 1992–93, a Presidential election year, to 1993–94 represents the largest possible fall–off in this revenue cycle.

For 1993–94 revenue from elections services to cities and districts is reduced by $294,500 because only the City of Stockton is expected to combine with the Direct Primary Election in June 1994. Most cities and districts have chosen the November General Election as their election date. As a result, significant revenue will not be expected until 1994–95.

Revenue from the State has also declined by $196,500 resulting from a decrease in SB 90 reimbursement for processing absentee ballots for 1991–92. Only one Countywide election was held during 1991–92 as opposed to four during 1990–91, resulting in a reduced volume of absentee ballots processed for the year. This revenue loss will be permanent, because in 1992–93 the State declared this mandate optional and is proposing that it remain unfunded for 1993–94.

The recommended budget partially offsets these revenue losses through increased Net County Cost. The recommended contribution is the minimum amount considered necessary to ensure that a legal and fair June Direct Primary Election can be conducted.

There will be an estimated 250,000 registered voters as a result of political party registration drives already planned for 1993–94. New developments and annexations will create added work load in street guides, districting, and precincting for which no additional resources have been recommended. Economic problems, national and local, have spurred growing political concerns in the voting public. This concern will result in increased activity for the Department in providing information to those using the political/elections process for problem resolution.

Despite these increased service demands, the recommended appropriations have been reduced by nearly $250,000 from 1992–93. Significant changes in procedures will be made at this level. The loss of SB 90

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Registered Voters	194,406	204,182	204,182	230,800	250,000
Countywide Elections	1	3	3	1	1
Ballots Cast	112,014	229,405	229,405	172,909	140,000
Other Elections	6	7	7	3	1
Ballots Cast–Other	58,721	198,301	198,301	12,210	6,720
Absentee Ballots Processed	27,195	72,240	72,240	42,610	18,000

funding for absentee ballot processing has forced the Department to request that the Board of Supervisors restrict the issuance of absentee ballots to voters only when illness or absence prevents voting at the polling place. This should result in a substantial reduction in absentee ballots in the June 1994 Primary. This will negatively impact voters who in the past voted absentee out of convenience.

The Department has also successfully negotiated its software support contract and averted a $18,000 increase in rents and leases cost. Greater efforts will occur to use public schools for polling places and avoid rental of private facilities.

The cumulative impact of budget reductions over the past four years has placed the voting booth replacement program on hold. The old booths are heavy and require delivery at a cost of $30 per location. Lack of funding will continue this program as it now exists.

Tables and chairs used at polling places are falling apart, and because of potential liabilities due to their unsafe conditions, the Department will limit their provision to polling places. This may result in a number of cancellations of polling places and further affect the ability to conduct the election.

The June Primary Election is characterized as a high–cost election due to the individual political parties and the lack of revenue offset. The Department has developed ways to reduce the costs of ballots and sample ballot booklets associated with the election. These include combining minor parties' sample ballot books into one book and replacing the current postcard format for the absentee ballot application with one requiring the ballot to be placed in an envelope for mailing.

Several practices with potential liability are being recommended at this funding level. One of these is the mailing of absentee ballots in bulk, rather than first class mail. This has resulted in late or lost ballots in other jurisdictions. Another is the reduction in the number of polling place workers and the use of untrained elections clerks. A third is the elimination of maintenance services to the computer, terminals, and signature checking system. Finally, to live within the recommended appropriation, the Department has negotiated an agreement to defer up to $75,000 of the cost of the ballot consultant until 1994–95. These costs will then have to either be covered out of increased revenues or further cost reductions.

Because of the potential liabilities associated with some of the methods used in constructing this budget, it is recommended that any position vacancies occurring in this budget be frozen and be filled only with extra–help or with the concurrence of the County Administrator.

1992–93 Accomplishments

1. Registered over 35,000 additional voters over 1991–92.
2. Conducted the 1992 General Election successfully.
3. Introduced legislation to reduce costs of sample ballot booklets.
4. Introduced legislation to expand use of mail ballots.
5. Negotiated with vendor to eliminate increase in lease costs for the Elections Information Management System, successfully avoiding an $18,000 cost increase scheduled for 1993–94.

1993–94 Objectives

1. To conduct the June Primary at a level within the confines of the law.
2. To find legal alternatives to sample ballot and ballot card which will meet financial constraints.
3. To continue to seek legislation which reduces election costs.
4. To explore replacement of current voting system to reduce costs and complexities.

154—Advertising County Resources

General Government

Mel Wingett, *County Administrator*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$0	$386	$0	$0	($386)
Other Charges	174,630	138,374	135,402	81,700	(56,674)
Total Appropriations	174,630	$138,760	$135,402	$81,700	($57,060)
Earned Revenues By Source					
Operating Transfers In	$75,000	$75,000	$81,700	$81,700	$6,700
Total Revenues	$75,000	$75,000	$81,700	$81,700	$6,700
Net County Cost					
Discretionary	$99,630	$63,760	$0	$0	($63,760)

Purpose

This budget provides funding for various agencies which promote and advertise the resources of San Joaquin County.

Major Budget Changes

Other Charges

($2,972)	Eliminate County contribution to Stockton Chamber of Commerce.
($39,600)	Eliminate County contribution to Stockton Convention and Visitors Bureau.
($14,102)	Reduce County contribution to San Joaquin Economic Development Association (EDA).

Revenue

$6,700	Increased funding from Capital Improvement Fund to offset recommended contribution to EDA.

Program Discussion

Advertising Agencies

The County provides funds to three agencies through this budget to promote and advertise the resources of San Joaquin County. These agencies are Stockton Chamber of Commerce, San Joaquin Economic Development Association, and Stockton Convention and Visitors Bureau.

Given current financial constraints and the magnitude of reductions proposed in critical County operations, for 1993–94 the County Administrator recommends:

- Eliminating the County's contributions to the Stockton Chamber of Commerce and the Stockton Convention and Visitors Bureau.
- Providing $6,700 to the San Joaquin Economic Development Association, a reduction of $14,102, or 68%. The recommended contribution is fully offset by revenue from the Capital Improvement Fund.

These three agencies were requested to describe the potential impact that would result if the County's contribution were reduced by varying amounts or eliminated entirely. Responses were received from two of the three agencies and are summarized below:

Stockton Convention and Visitors Bureau

The Stockton Convention and Visitors Bureau promotes and markets the Stockton/San Joaquin County area as a visitor destination. Annually, the Bureau answers 15,000 to 17,000 inquires about business and recreational activities in the area. Several publications and brochures are produced and disseminated to attract businesses, travellers, and family relocation.

The Bureau is also actively involved in the *California Countryside* project which is under the direction of the State Office of Tourism and the California Arts Council. The Project focuses on promoting tourism to the Central Valley. The State agencies have allocated seed money for this three–year project that begins October 1993 through November 1996. State allocation will be directed to marketing areas in Southern and Northern California. Local convention and visitors bureaus will be responsible for start–up costs and local promotion of the events.

The Stockton Convention and Visitors Bureau did not provide any service impacts on reduced funding. However, the Bureau feels that the promotional and marketing efforts provided by the agency helps to generate economic growth in the County.

SJ Economic Development Association

The San Joaquin Economic Development Association (EDA), in conjunction with the County's Employment and Economic Development Department (EEDD), provides a combination of economic development and employment and training that is unique, viable, and valuable to the County. Additionally, EDA/EEDD serves as the lead agency for the County in promoting and processing the joint City/County Enterprise Zone application.

The recommended 1993–94 contribution to EDA of $6,700 will be used for Enterprise Zone and business retention and expansion activities. At this level, EDA will continue funding the promotional and marketing activities ($4,800), operations luncheon meetings ($1,800), and travel expenses ($100). The EDA Annual Dinner will be curtailed, no funding will be provided for subscriptions and an aerial photograph for prospective clients, and the reserve for contingencies will be eliminated.

San Joaquin Partnership

In 1991–92 the Board of Supervisors approved a five–year funding commitment with an annual appropriation of $75,000 to the San Joaquin Partnership to promote economic development in the County. Again $75,000 is included in this budget, which is fully offset by revenue from the Capital Improvement Fund. This represents the third year of the County's commitment to the San Joaquin Partnership.

The following compares the 1992–93 Approved and the 1993–94 Recommended funding to the agencies:

Agencies	1992–93 Approved	1993–94 Rec	Increase/ (Decrease)
Chamber of Commerce	$2,972	$0	($2,972)
Economic Development Association	20,802	6,700	(14,102)
Convention & Visitors Bureau	39,600	0	(39,600)
San Joaquin Partnership	75,000	75,000	0
Total	$138,374	$81,700	($56,674)

160—Surveyor

General Government

Henry M. Hirata, *Public Works Director*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$345,861	$374,122	$319,850	$229,550	($144,572)
Services & Supplies	53,183	55,195	79,893	69,545	14,350
Fixed Assets	7,190	0	3,600	3,600	3,600
Total Appropriations	$406,234	$429,317	$403,343	$302,695	($126,622)
Earned Revenues By Source					
Charges for Services	$126,683	$205,000	$186,000	$186,000	($19,000)
Total Revenues	$126,683	$205,000	$186,000	$186,000	($19,000)
Net County Cost					
Mandated	$279,551	$224,317	$217,343	$116,695	($107,622)
Allocated Positions	8.0	8.0	7.0	4.0	(4.0)
Temporary (Full–Time Equivalent)	0.2	0.2	0.0	0.0	(0.2)
Total Staffing	8.2	8.2	7.0	4.0	(4.2)

Purpose

The Surveyor Division of the Public Works Department provides maps and legal descriptions of land subdivisions, annexations, and County acquisitions and abandonments. The Division also insures that maps and legal descriptions are in conformance with State and Local Ordinances and performs other functions mandated by Section 27550 et seq. of the Government Code of the State of California.

Major Budget Changes

Salaries & Employee Benefits

➤ ($177,852)	Deletion of four positions.
➤ $7,400	Increased overtime.
➤ $26,280	Deletion of salary savings.

Services & Supplies

➤ $7,315	Increased professional services.
➤ $1,352	Increase in departmental charges.
➤ $6,576	Increased County services.

Fixed Assets

➤ $3,600	Software and upgrades.

Revenues

➤ ($20,800)	Decreased demand for services.
➤ $3,400	Increased legal descriptions.
➤ ($1,600)	Decrease in Registrar's services.

Program Discussion

The duties of the County Surveyor include:

- Review final maps for compliance with local ordinances and the Subdivision Map Act.
- Prepare maps and legal descriptions for Special Districts within San Joaquin County.
- Process Special District annexations through the Board of Supervisors.
- Prepare documents for acquisitions of land for County roads and projects.
- Prepare and review legal descriptions for abandonments and land acquisitions.

- Review maps processed by each city in the County for filing with the County Recorder.

The Surveyor provides these services to the public, other County offices, seven cities within the County, and various other governmental agencies. The Surveyor's Office is involved with the preparation, review, and maintenance of legal descriptions and records related to over 200 agencies and districts, including Sanitary, Maintenance, Election, School, Lighting, Reclamation, Flood Control, and Soil Conservation Districts.

Revenues derived from these services have been negatively impacted by the general downturn in the development economy. Estimated revenues for 1993–94 are down $19,000, which is a reduction of 9.3% from 1992–93 levels ($205,000 to $186,000).

Staff Reductions

Necessary reductions in expenditures are primarily accomplished through the deletion of four positions.

Deleted Positions	Costs
1 *Deputy County Surveyor*	$61,169
1 *Engineering Assistant I*	48,217
2 *Engineering Aide*	68,466
4 *Total*	$177,852

Service Impacts

Although two of the deleted positions are currently vacant, the loss of staff and extra help support will impact the level of service to the public.

- Delays in processing maps and surveys
- Potential violation of statutory review periods
- Deferral of projects without time frames or revenue support
- Minimal record keeping and public information.

The review of maps and records of survey could exceed statutory time frames in an estimated 10–20% of the cases. Subject to pending State Legislation, the County could incur additional expenses for these cases. Projects which are not subject to statutory time frames will be done on a time–available basis only. Projects such as the updating of County Surveyor's records will be severely curtailed, resulting in less complete information being available to the public. Certain public inquiries will be redirected to other County departments, outside agencies, or title companies which maintain the requested information.

1992–93 Accomplishments

1. Completed automation of utility information for parcels within all County Special Districts.
2. Revised annexation procedures for the Mokelumne Acres Maintenance District. This resulted in a 75% reduction in staff time per application.

1993–94 Objectives

1. To explore revised procedures for changes to Special Districts. Revisions may be similar to those developed for the Mokelumne Acres Maintenance District.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Records of Survey	150	115	91	82	80
Parcel Maps	87	99	105	154	140
Final Maps(County)	8	10	3	14	10
Final Maps(Cities)	63	51	42	58	50
Total	308	275	241	308	280

162—*Retirement Administration*

General Government

Mel Wingett, *County Administrator*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$0	$720,973	$244,000	$244,000	($476,973)
Total Expenditures	$0	$720,973	$244,000	$244,000	($476,973)
Intrafund Transfers	74,377	21,161	0	0	(21,161)
Total Appropriations	$74,377	$742,134	$244,000	$244,000	($498,134)
Earned Revenues By Source					
Charges for Services	($132,497)	($44,919)	$0	$0	$44,919
Total Revenues	($132,497)	($44,919)	$0	$0	$44,919
Net County Cost					
Support	$206,874	$787,053	$244,000	$244,000	($543,053)

Purpose

The Retirement Administration budget provides funds for the Supplemental Cost of Living Benefit and the Sick Leave Bank Program for retirees.

Major Budget Changes

Salaries & Benefits

➤ ($476,973)	Decreased funding required for the Supplemental Cost of Living Benefit and the Sick Leave Bank Program for retirees.

Intrafund Transfers

➤ ($21,161)	Cost Allocation Plan adjustment.

Revenues

➤ $44,919	Cost Allocation Plan adjustment.

Program Discussion

In August 1992, the Board of Retirement adopted Resolution No. 92–08–01 which directed the Retirement Administrator to fund from its contingency reserves the County's contributions for safety members of the retirement system for 1992–93 totaling $3.9 million. In exchange for this one–time relief, the County agreed to fund the Supplemental Cost of Living Benefit and the Sick Leave Bank Program for retirees which was estimated at $1 million for calendar year 1993. In 1992–93, $721,000 was appropriated to provide partial funding for this commitment. It is recommended that an additional $244,000 be appropriated in 1993–94 to fully fund these benefits for retirees.

165—Rebates/Refunds & Judgments/Damages

General Government — **Mel Wingett,** ***County Administrator***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$49,118	$42,670	$42,670	$42,670	$0
Total Appropriations	$49,118	$42,670	$42,670	$42,670	$0
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Support	$49,118	$42,670	$42,670	$42,670	$0

Purpose

This budget provides funds to cover refunds of unused licenses, permits, and other payments erroneously made into the County's General Fund. It also provides funds for the payment of miscellaneous judgments and damages that may be assessed against the County during the fiscal year.

Program Discussion

The appropriations for Judgments and Damages Budget Unit #16701 are consolidated into this budget. It is recommended that an appropriation of $42,670 be established for 1993–94; $42,170 for rebates and refunds, and $500 for judgments and damages. The actual amount required to support the payment of refunds and judgments fluctuates considerably from year–to–year. It may become necessary to appropriate additional funds during the course of the year as the exact number and amount of claims and refunds are made.

Motor Pool Internal Service Fund

General Government

Henry Hirata, *Public Works Director*

Motor Pool ISF	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenses					
Salaries & Benefits	$867,525	$927,000	$938,600	$938,600	$11,600
Services & Supplies	2,362,161	2,220,750	2,607,400	2,607,400	386,650
Total Expenses	$3,229,686	$3,147,750	$3,546,000	$3,546,000	$398,250
Earned Revenues By Source					
Charges for Services	$2,435,674	$2,318,100	$2,644,000	$2,644,000	$325,900
Time & Material Charges	669,098	675,250	761,500	761,500	86,250
Other Revenues	(31,114)	154,400	140,500	140,500	(13,900)
Total Revenues	$3,073,658	$3,147,750	$3,546,000	$3,546,000	$398,250
Revenues Over /Under Expenses	($156,028)*	$0	$0	$0	$0
Fixed Asset Purchases					
Shop Equipment	$17,481	$8,300	$2,300	$2,300	($6,000)
Vehicle Purchases	1,228,426	730,600	773,700	773,700	43,100
Total Fixed Assets	$1,245,907	$738,900	$776,000	$776,000	$37,100
Allocated Positions	24.0	24.0	24.0	24.0	0.0

* Charged to users in 1992–93

Purpose

Provides for transportation and vehicle maintenance services for County departments on a cost reimbursement basis.

Major Budget Changes

Salaries & Employee Benefits

➤ $11,600	Increase in health insurance.

Services & Supplies

➤ $124,500	Cost share of new downtown parking garage.
➤ $122,150	Increases for parts, equipment, and supplies.
➤ $54,900	Increase in vehicle depreciation.
➤ ($32,100)	Decreased natural gas conversions.
➤ $29,600	Increase in equipment leases.
➤ $23,400	Increased departmental charges.

Revenues

➤ $325,900	Increase in equipment rental.
➤ $86,250	Increase in time and material charges.
➤ ($13,900)	Reduced rents and leases.

Program Discussion

During 1993–94, the pool vehicle operation will be moved from the Hunter Street location to the new downtown garage located on San Joaquin Street.

Services provided by the Motor Pool include repairs, preventative maintenance, and quality control inspections. Other tasks include the preparation of new vehicles for County use and the preparation of old vehicles for sale.

Minor and major repairs are accomplished on vehicles between scheduled maintenance services. Preventative maintenance services include scheduled lubrications, safety inspections, and manufacturers' recall repairs. Quality control inspections insure that workmanship meets or exceeds minimum standards.

Preparation of new vehicles involves purchase specifications, establishing service records, installing vehicle numbers, and installing specialized equipment, such as security screens, radio equipment, tow hitches, and light bars.

The preparation of old vehicles for sale includes removing all County decals, numbers, specialized equipment, and exempt license plates. Inspections and repairs are performed, as needed, to assure that each vehicle meets the minimum safety and emission standards.

Departments are charged for the use of vehicles on a mileage or time and materials basis. Time and materials vehicles are those owned by individual departments or for which accurate mileage rates are difficult to establish. Since an ISF must operate on a break–even basis, the mileage and hourly rates are reviewed annually and adjusted accordingly.

For 1993–94, the Motor Pool mileage and hourly rates are as follows:

Rental Units	1992–93 Mileage Rate	1993–94 Mileage Rate	Inc./ (Dec.)
Sub–compact	.22	.23	.01
Compact	.22	.23	.01
Intermediate	.27	.28	.01
Full Size	.29	.31	.02
Station Wagon	.25	.28	.03
Compact Pickup	.24	.27	.03
Compact Pickup 4x4	.26	.30	.04
1/2–Ton Pickup	.26	.27	.01
1/2–Ton Pickup 4x4	.29	.32	.03
3/4–Ton Pickup	.28	.29	.01
3/4–Ton Pickup 4x4	.32	.34	.02
1–Ton Pickup	.31	.33	.02
Minivan	.23	.25	.02
Full–Size Van	.35	.39	.04
Patrol Car	.36	.39	.03

Time & Hourly Material Units	1992–93 Hourly Rate	1993–94 Hourly Rate	Inc./ (Dec.)
Hourly Rate Plus Material	$51	$52	$1

Motor Pool Issues

- Reduced funding to County departments will have a direct impact on Motor Pool activities. The level of impact cannot be determined at this time.

Work Load Data

	Actual 1989–90	Actual 1990–92	Actual 1991–92	Est./Act. 1992–93	Projected 1993–94
Preventative Maintenance	1,401	1,425	1,409	1,512	1,500
Repair Services	2,866	2,609	2,548	2,995	2,800
Quality Control Inspections	1,182	1,062	1,223	1,291	1,275
New Vehicles Preparation	82	92	83	57	56
Old Vehicles Preparation	66	71	72	54	56
Pool Vehicles Dispatches	31,108	30,250	27,461	23,950	24,000

- Funding must be identified for the removal of three underground gasoline tanks. Two of the tanks are located at the downtown garage and one is located at the Sheriff's facility.
- Reduced level of vehicle replacements over the past three years may raise issues relative to vehicle safety and dependability.

1993–94 Fixed Asset Purchases

Fixed Assets for an Internal Service Fund (ISF) are initially purchased by the General Fund or by a combination of the General Fund, replacement reserves, and proceeds from the sale of the equipment. For this reason, purchases of fixed assets are not included in the operating budget of an ISF. Purchases are presented here for informational purposes.

$1,400	Electrical tester
$550	Computer printer
$300	Fire proof safe

The 1992–93 Final Budget included the purchase of 54 vehicles at a cost of $730,600. Subsequently, funds for two additional vehicles were transferred from other departmental budgets. A total of 56 vehicles were purchased at an approximate cost of $763,021. For 1993–94, 56 vehicles have been prioritized for purchase, at an estimated cost of $773,705.

Department –Vehicle	**Estimated Unit Cost**	**Estimated Total Cost**
Airport Enterprise		
1 – Patrol Vehicle	$15,200	$15,200
Alcoholism Services		
1 – Compact Sedan	9,975	9,975
Animal Control		
2– 1/2 Ton Pickup	12,375	24,750
Building Inspection		
2 – Compact Pickups	11,245	22,490
Cooperative Extension		
2 – Compact Pickups	11,245	22,490
D.A.–Family Support		
3 – Compact Sedans	9,975	29,925
District Attorney		
1 – Mid–Size Sedan	13,800	13,800
Fire Prevention		
1 – Mid–Size Sedan	14,800	14,800
Juvenile Hall		
1 – Station Wagon	14,900	14,900
Mary Graham		
1 – Station Wagon	14,900	14,900
1 – 12 Passenger Van	15,500	15,500
2		$30,400
Mental Health Services		
2 – Compact Sedans	$ 9,975	$ 19,950
Parks & Recreation		
1 – Patrol Vehicle	14,800	14,800
1 – Station Wagon	14,900	14,900
1 – 1/2 Ton Pickup	12,375	12,375
3		42,075
Probation		
1 – Compact Sedan	9,975	9,975
Public Health		
2 – Compact Sedans	9,975	19,950
Public Works		
1 – Compact Sedan	9,975	9,975
1 – Compact Pickup	11,245	11,245
2 – 1/2 Ton Pickups	12,375	24,750
1 – 1/2 Ton Pickup 4 x4	17,500	17,500
2 – 3/4 Ton Pickups	13,565	27,130
7		90,600
Sheriff–Administration		
1 – Full Size Sedan (Used)	18,000	18,000
Sheriff–Civil		
2 – Compact Sedans	9,975	19,950
Sheriff–Communications		
1 – Mid–Size Sedan	14,800	14,800
Sheriff–Patrol		
21 – Patrol Vehicles	16,175	339,675
56	Total	$773,705

1993–94 Vehicle Cost Summary

Estimated Replacement Cost	$773,705
Less: Accumulated Depreciation	(533,555)
Less: Estimated Salvage Value	(75,650)
Contribution (retired vehicles)	$164,500

1992–93 Accomplishments

1. Converted 45 vehicles to natural gas.
2. Studied implementation of vehicle replacement reserve. Recommendation deferred for 1992–93.

1993–94 Objectives

1. To commence operation of new downtown garage facility.
2. To analyze underground tank maintenance requirements and develop funding plan to upgrade existing underground tanks.

166—Motor Pool Contribution

General Government

Mel Wingett, *County Administrator*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$320,800	$164,500	$0	$0	($164,500)
Total Appropriations	$320,800	$164,500	$0	$0	($164,500)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Support	$320,800	$164,500	$0	$0	($164,500)

Purpose

This budget provides the General Fund contribution to the Motor Pool Internal Service Fund (ISF) for the purchase of additional vehicles, and for the difference between the original purchase price of a vehicle and the current higher replacement cost due to inflation.

Program Discussion

The County's Motor Pool and Garage repairs and maintains various types of vehicles under policies established by the Board of Supervisors. A pool of vehicles is maintained near the Courthouse. For the outlying departments, vehicles are assigned for use in those areas. The total Motor Pool fleet currently numbers 617 vehicles.

Since 1988–89 the General Fund contribution to the Motor Pool ISF for the purchase of vehicles has been budgeted at a reduced level due to budget constraints. During 1992–93, two vehicles were authorized for purchase in addition to the 54 originally approved in the Motor Pool ISF budget. These additional vehicles were purchased with monies from the Mary Graham Shelter and the Public Health budgets. No monies were appropriated midyear from the Contingency Fund to purchase these vehicles. This is detailed below:

	No. Vehicles	County Contribution
1992–93 Final Budget	54	$164,500
Mary Graham Hall	1	0
Public Health	1	0
Total	56	$164,500

In 1992–93, 56 vehicles were approved for purchase at a cost of approximately $763,021 with a net contribution to the Motor Pool of $164,500. For 1993–94 it is recommended that 56 vehicles be purchased at a total cost of $773,705, with no net contribution to the Motor Pool.

The size of the fleet is being reduced through a review of vehicle utilization throughout the County organization. The accumulated depreciation on vehicles which are not replaced will be used toward a targeted replacement program.

For details of the number of vehicles recommended for purchase in 1993–94, see the "Motor Pool Internal Service Fund" budget.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Vehicles Purchased:					
Motor Pool–Replacement	66	74	77	54	56
Motor Pool–Additional	15	20	6	2	0
Total	81	94	83	56	56

180—*Equipment Use Allowance & Debt Service*

General Government

Mel Wingett, *County Administrator*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$6,952,577	$9,791,724	$11,011,170	$11,011,170	$1,219,446
Other Charges	2,287,222	1,875,000	0	0	(1,875,000)
Total Expenditures	$9,239,799	$11,666,724	$11,011,170	$11,011,170	($655,554)
Intrafund Transfers	(2,446,263)	(3,846,321)	(4,563,789)	(4,563,789)	(717,468)
Total Appropriations	$6,793,536	$7,820,403	$6,447,381	$6,447,381	($1,373,022)
Earned Revenues By Source					
Interest & Rents	$2,315,874	$1,935,480	$61,280	$61,280	($1,874,200)
Aid from Other Govt Agencies	813,862	601,143	600,221	600,221	(922)
Charges for Services	37,833	59,909	156,924	156,924	97,015
Miscellaneous Revenues	595,342	1,334,196	1,466,052	1,466,052	131,856
Total Revenues	$3,762,911	$3,930,728	$2,284,477	$2,284,477	($1,646,251)
Net County Cost					
Support	$3,030,625	$3,889,675	$4,162,904	$4,162,904	$273,229

Purpose

The Equipment Use Allowance and Debt Service budget provides funds for lease payments on County projects financed on a long–term basis and for interest owned on short–term borrowing. This budget also serves as a clearing account for depreciation allowed by the federal Cost Allocation Plan.

Major Budget Changes

Services & Supplies

➤ $974,912	Full–year lease payment for the Public Facilities Project COP issued in September 1991.
➤ $198,671	First–year lease payment for the Hospital Replacement Project COP issued in January 1993.

Other Charges

➤ ($1,875,000)	Delete interest expense resulting from the suspension of the short–term borrowing program.

Intrafund Transfers

➤ $570,251	Reclassify reimbursement of lease payments for the Sheriff's communications equipment previously budgeted as revenue.
➤ $74,453	Increase in reimbursement of lease payments for the Energy Conservation Project from savings from utility costs.
➤ $35,568	Cost Allocation Plan adjustment.

Revenues

➤ ($1,875,000)	Delete interest income derived from the short–term borrowing program.
➤ $686,324	Increased reimbursement from Road, Mental Health, and Hospital Enterprise funds.
➤ ($570,251)	Reclassify reimbursement of lease payments for the Sheriff's communications equipment to Intrafund Transfers.
➤ $97,015	Cost Allocation Plan adjustment.

Program Discussion

This budget funds the annual lease payments for the certificates of participation (COP) issued to finance the County's major capital improvement, construction, and acquisition projects. Since 1989, four COPs have been issued and are as follows:

- *1989 Human Services Building*: $47.9 million was issued to finance the construction of the Human Services Agency office building and the downtown motor pool and parking garage.
- *1989 Jail and Sheriff's Operations Center*: $40.9 million was issued to finance the County's share of the construction costs for the Jail and Sheriff's Operations Center at Mathews Road.
- *1991 Public Facilities Project*: $16.5 million was issued for the acquisition of an office building, the Assessor's computer, and jail/emergency response equipment; renovation of the Courthouse elevators; and installation of energy conservation equipment in County facilities.
- *1993 General Hospital Project*: $106.7 million was issued to finance the construction of a 245,000 square foot, three–story replacement hospital at Mathews Road.

The lease payments for these projects are centrally budgeted and, where appropriate, charged to departments which have offsetting revenues.

The 1993–94 lease payments on the four outstanding bond issues will be $11,011,170 with offsetting revenue totaling $6,640,868. The General Fund portion of the lease payments is netted to be $4,370,302.

Since 1989–90 the County has issued tax and revenue anticipation notes (TRANs) to meet the General Fund cash flow needs. The amount to be issued each year is based on the cash flow analysis prepared by the Auditor–Controller. The cost of borrowing and cost of issuance is fully offset by interest earnings on the freed–up funds.

For 1993–94 the County Administrator recommends the suspension of the TRANs program. Based on the cash flow analysis, the County will continue to experience cash flow deficits in the General Fund. However, due to current market conditions, it is more cost–effective for the County to utilize internal borrowing instead of issuing TRANs. The County Administrator, in conjunction with the Auditor–Controller and the Treasurer–Tax Collector, will continue to monitor market conditions, once it becomes feasible, the County Administrator will return to the Board of Supervisors for consideration of TRANs issuance.

This budget also provides an accounting entity by which various depreciation charges can be made by the Auditor–Controller's Office according to the federal Cost Allocation Plan. It is anticipated that during 1993–94, $207,398 worth of depreciation expense will be credited to this budget from other County operating entities as a reduction to total General Fund costs.

Summary
All Recorder Budgets

James Johnstone, ***Recorder***

	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$677,076	$761,492	$764,627	$764,627	$3,135
Services & Supplies	148,796	276,865	236,503	236,503	(40,362)
Fixed Assets	102,718	50,000	50,000	50,000	0
Operating Transfers Out	0	36,000	36,000	36,000	0
Total Expenditures	$928,590	$1,124,357	$1,087,130	$1,087,130	($37,227)
Intrafund Transfers	(7,915)	(2,500)	(2,500)	(2,500)	0
Total Appropriations	$920,675	$1,121,857	$1,084,630	$1,084,630	($37,227)
Earned Revenues By Source					
Interest & Rents	$30,730	$30,000	$25,000	$25,000	($5,000)
Charges for Services	1,222,716	1,199,000	1,282,940	1,282,940	83,940
Operating Transfers In	0	36,000	36,000	36,000	0
Fund Balance	(194,400)	(26,063)	0	0	26,063
Total Revenues	$1,059,046	$1,238,937	$1,343,940	$1,343,940	$105,003
Net County Cost					
Mandated	($138,371)	($117,080)	($259,310)	($259,310)	($142,230)
Allocated Positions	20.0	21.0	21.0	20.0	(1.0)
Temporary (Full–Time Equivalent)	3.0	1.0	0.0	1.0	0.0
Total Staffing	23.0	22.0	21.0	21.0	(1.0)

This presentation is a summary of the two budgets administered by the Recorder. These include:

- ➤ 259 Recorder
- ➤ 25901 Recorder–Equipment/Automation

James Johnstone, ***Recorder***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$561,060	$662,555	$567,187	$567,187	($95,368)
Services & Supplies	116,120	81,865	82,003	82,003	138
Fixed Assets	0	0	0	0	0
Total Expenditures	$677,180	$744,420	$649,190	$649,190	($95,230)
Intrafund Transfers	(7,915)	(2,500)	(2,500)	(2,500)	0
Total Appropriations	$669,265	$741,920	$646,690	$646,690	($95,230)
Earned Revenues By Source					
Charges for Services	$807,636	$823,000	$870,000	$870,000	($47,000)
Operating Transfers In	0	36,000	36,000	36,000	0
Total Revenues	$807,636	$859,000	$906,000	$906,000	($47,000)
Net County Cost					
Mandated	($138,371)	($117,080)	($259,310)	($259,310)	($142,230)
Allocated Positions	17.0	17.0	15.0	15.0	(2.0)
Temporary (Full–Time Equivalent)	2.0	0.0	0.0	0.0	0
Total Staffing	19.0	17.0	15.0	15.0	(2.0)

Purpose

The elected Office of the Recorder creates and maintains map, property, birth, marriage, and death records.

Major Budget Changes

Salaries & Employee Benefits

➤ ($32,689)	Decreased salary and benefits for Recordable Documents Indexer position transferred to Equipment/Automation budget midyear.
➤ ($65,814)	Decreased salary and benefits for two Recordable Documents Indexer positions recommended to be transferred to the Equipment/Automation budget.
➤ $3,135	Normal salary adjustments.

Revenues

➤ $45,000	Increased recording fees received.

Program Discussion

For 1993–94 it is recommended that certain automation–related personnel costs be transferred from the General Fund to the Recorder's Equipment/Automation Fund to assist in balancing the County's budget. If the Board of Supervisors adopts this recommendation, this will be the third consecutive year in which such cost transfers have been absorbed by the Equipment/Automation Fund.

1992–93 Accomplishments

1. Upgraded operating system on primary computer.
2. Acquired two micrographic cameras, reader printers, splicing, and viewing equipment.
3. Converted all vital statistic records from 1966 to present to 16 mm reels in standard ANSI cartridges.
4. Replaced 12 obsolete public viewers to meet upgraded standard.

1993–94 Objectives

1. To convert all birth, death, and marriage records from 1850 to 1966 to 16 mm reels.
2. To enter grantor/grantee indexes from 1936 to 1974 into the primary computer.
3. To remove unwanted counters and hard copy indexes to storage.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Documents Recorded	127,060	125,000	147,241	155,000	160,000
*Vital Statistics**	15,269	15,000	20,886	18,000	18,000

** These figures represent certified copies that are sold to the public – not the number of records processed.*

25901—Recorder – Equipment/Automation

General Government

James Johnstone, *Recorder*

Recorder's Equipment/ Automation Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$116,016	$98,937	$197,440	$197,440	$98,503
Services & Supplies	32,676	195,000	154,500	154,500	(40,500)
Fixed Assets	102,718	50,000	50,000	50,000	0
Operating Transfers Out	0	36,000	36,000	36,000	0
Total Appropriations	$251,410	$379,937	$437,940	$437,940	$58,003
Earned Revenues By Source					
Interest & Rents	$30,730	$30,000	$25,000	$25,000	($5,000)
Charges for Services	415,080	376,000	412,940	412,940	36,940
Fund Balance	(194,400)	(26,063)	0	0	26,063
Total Revenues	$251,410	$379,937	$437,940	$437,940	$58,003
Net County Cost	0)	$0	$0	$0	$0
Allocated Positions	2.0	4.0	6.0	6.0	2.0
Temporary (Full–Time Equivalent)	2.0	0.0	0.0	0.0	0.0
Total Staffing	4.0	4.0	6.0	6.0	2.0

Purpose

This budget centralizes specific purpose revenues and expenditures for the ongoing support, maintenance, and improvement of the Recorder's micrographics and data automation.

Major Budget Changes

Salaries & Employee Benefits

➤ $32,689	Increased salary and benefits for Recordable Documents Indexer position transferred from Recorder's budget midyear.
➤ $65,814	Increased salary and benefits for two Recordable Documents Indexer positions recommended to be transferred from Recorder's budget.

Services & Supplies

➤ ($65,000)	Reduction in professional services.
➤ $24,500	Increased equipment maintenance costs.

Fixed Assets

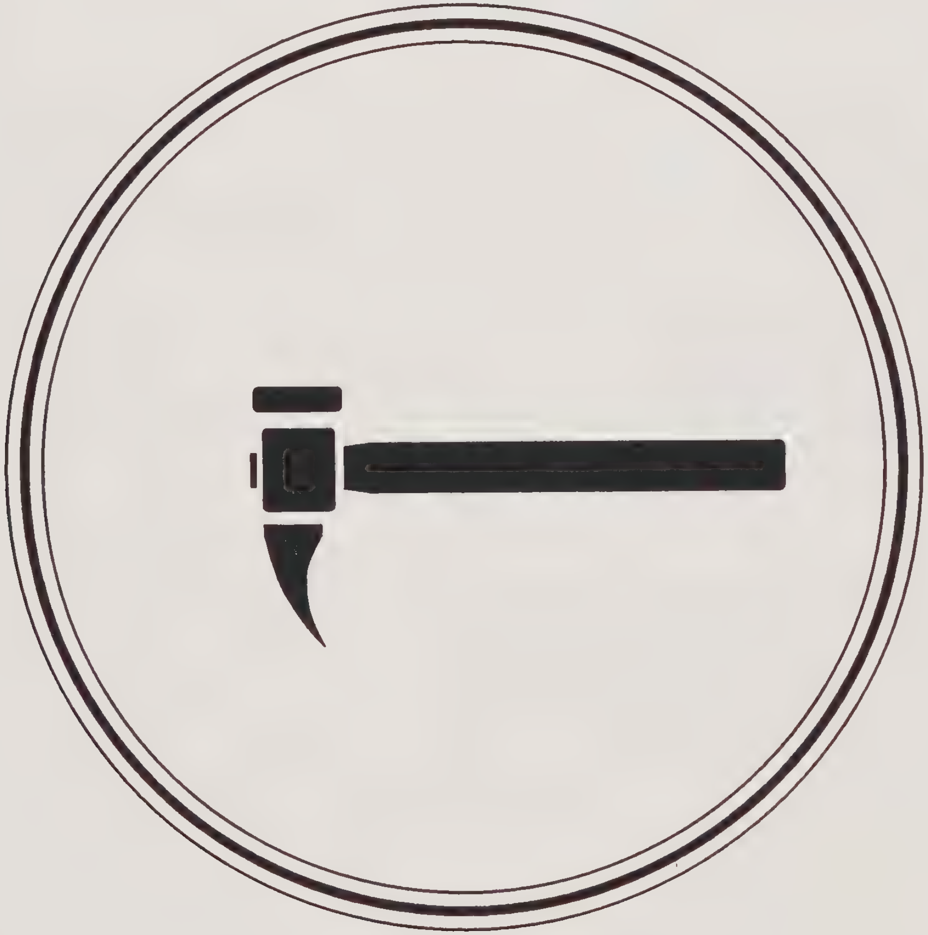
➤ $20,000	Replacement camera equipment.
➤ $30,000	Replacement computer equipment.

Revenues

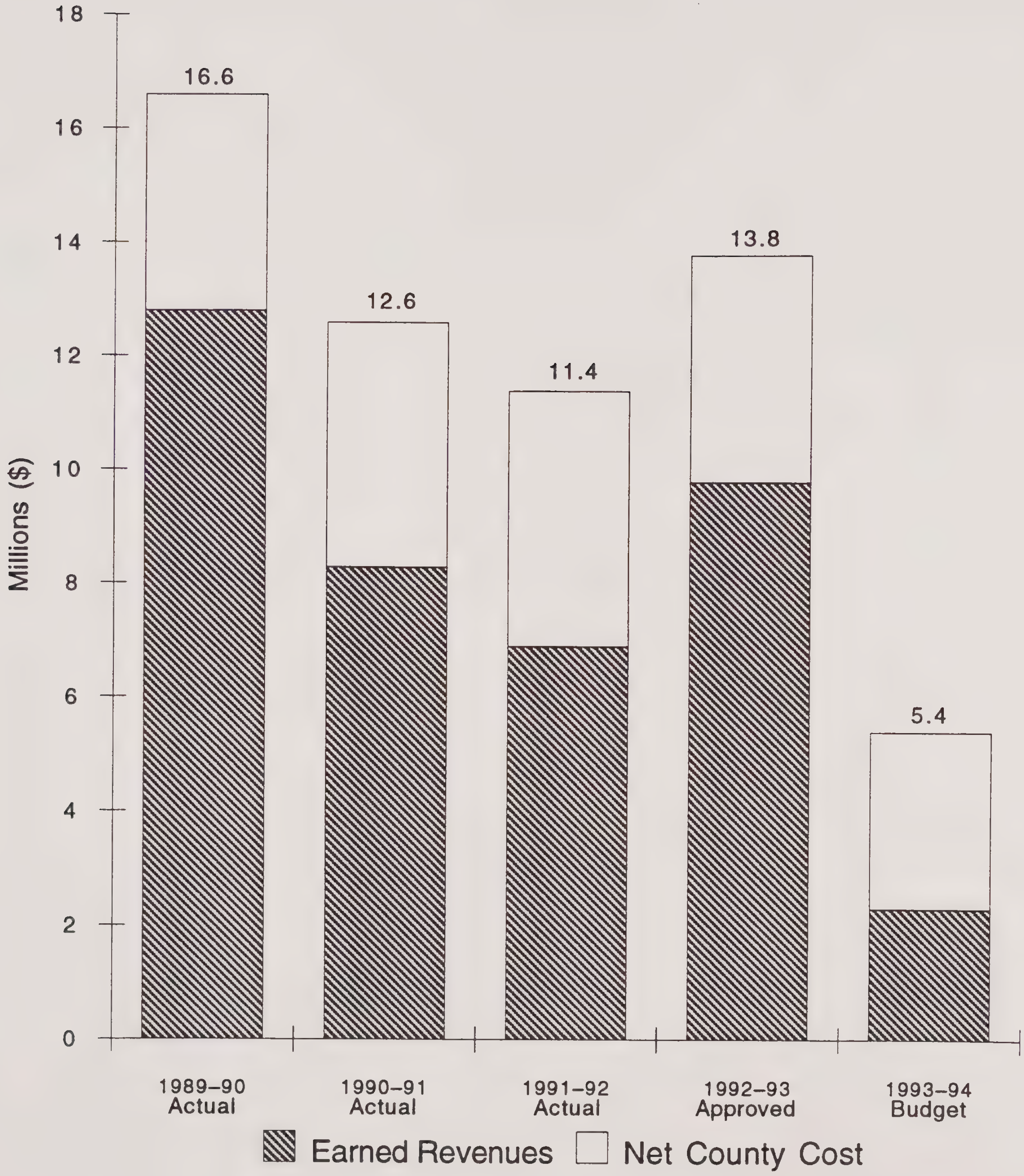
➤ ($5,000)	Reduced interest earnings.
➤ $63,003	Increase in estimated fees collected.

For additional information regarding this budget see Budget Unit 259.

Capital Maintenance



Capital Maintenance & Improvement
Change In Program Expenditures



Capital Maintenance & Improvements Appropriations

	Page Number	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
10202 CAO–Capital Projects	B–2	$356,177	$350,347	$350,347	($5,830)
14200 Government Buildings	B–4	4,205,296	4,250,951	3,655,359	(549,937)
14800 Public Improvement	B–6	9,199,663	6,710,707	1,404,693	(7,794,970)
Total — Capital Maintenance & Improvements		**$13,761,136**	**$11,312,005**	**$5,410,399**	**($8,350,737)**

142—Government Buildings

Capital Maintenance & Improvements

James Leonard, *General Services Director*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,333,872	$2,277,971	$2,055,660	$1,655,523	($622,448)
Services & Supplies	2,589,025	2,194,324	2,314,666	2,119,211	(75,113)
Fixed Assets	12,795	0	0	0	0
Total Expenditures	$4,935,692	$4,472,295	$4,370,326	$3,774,734	($697,561)
Intrafund Transfers	(250,584)	(266,999)	(119,375)	(119,375)	147,624
Total Appropriations	$4,685,108	$4,205,296	$4,250,951	$3,655,359	($549,937)
Earned Revenues By Source					
Charges for Services	$479,933	$444,129	$532,301	$682,301	$238,172
Miscellaneous Revenues	29,238	0	0	0	0
Total Revenues	$509,171	$444,129	$532,301	$682,301	$238,172
Net County Cost					
Support	$4,175,937	$3,761,167	$3,718,650	$2,973,058	($788,109)
Allocated Positions	66.0	50.0	44.0	36.0	(14.0)

Purpose

Government Buildings maintains County facilities to ensure a safe and pleasant environment for the public and employees.

Major Budget Changes

Salaries & Employee Benefits

- ($55,480) Delete one District Maintenance and Construction Superintendent position.
- ($51,402) Delete one Crafts Worker IV position.
- ($383,504) Delete eight Crafts Worker III positions.
- ($149,304) Delete four Crafts Worker II positions.
- ($30,243) Delete one Crafts Worker III due to early retirement and replace with one Crafts Worker I for six months beginning in January 1994.

Services & Supplies

- $51,232 Increase in utility expenses for County buildings serviced.
- ($17,771) Reduction in Motor Pool costs due to staff reductions.
- ($12,399) Reduction in household supplies provided to outlying sites.
- $49,260 Increase in costs of operating the Hospital Sewer Lift Station.
- ($147,363) Reduction in materials and supplies to maintain and repair County buildings.

Intrafund Transfers

- ($61,802) Reduction in service requests by the Human Services Agency and Mary Graham Hall.
- ($85,822) Reduction in Cost Allocation Plan.

Revenues

➤ ($63,962)	Reduction in requests for services by Solid Waste, Council of Governments, and Stockton Metropolitan Airport.
➤ $147,081	Increase due to Cost Allocation Plan.
➤ $150,000	Increase in revenue from Capital Projects for Force Account remodeling.

Program Discussion

At the level of funding recommended in the 1993–94 Proposed Budget, the Division of Government Buildings will concentrate on providing a safe working environment within County owned and leased buildings. Emphasis will be placed on life and safety issues, with less emphasis on modifications to provide a pleasant working environment.

Life and safety issues will revolve around fire detection and suppression systems, certification of equipment required for public use of various buildings, and security of custody facilities. Staff will also concentrate on the structural integrity of County–owned buildings to ensure public and employee safety.

Modification of work spaces to include additional electrical service, data cabling, and heating and cooling will be limited to force account projects administered by the Capital Projects Division. Other modifications will be given lower priority than the maintenance of equipment and systems required to maintain safe air quality and minimum lighting standards.

Work on the finishes of existing facilities and buildings will be limited to ongoing maintenance. Interior color or material changes will be addressed only if time permits. Exterior finishes of County–owned buildings will be maintained by the Division, but eradication of graffiti will be a low priority. The Division will evaluate sites annually to determine existing conditions and establish priorities for maintenance activities based on available funding and staff.

The Division of Government Buildings will concentrate on buildings owned by San Joaquin County. In past years the Division was able to assist departments in the maintenance of parking lots, sidewalks, pumps, and electrical control devices. In 1993–94, staff will not be available to provide this assistance.

1992–93 Accomplishments

1. Developed Request for Proposals, selected a contractor, and monitored the installation of lighting retrofits for the Public Health and Mental Health facilities.
2. Developed a work load tracking and request system for the Custody facilities at the Matthews Road complex.

1993–94 Objectives

1. To maintain a safe working environment at all County buildings.
2. To maintain and repair structures and infastructure of County facilities.
3. To assist County departments in the development of cost estimates for outside services.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Number of Structures	380	390	394	394	394
Square Footage	1,782,697	1,959,301	2,635,301	2,635,301	2,635,301
Remodeling Projects	5	4	5	4	0
Number of Service Requests	2,820	3,116	7,824	8,547	5,547

Capital Outlay Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Fixed Assets	$6,370,678	$9,164,663	$6,629,007	$1,322,933	($7,841,670)
Operating Transfers Out	35,000	35,000	81,700	81,700	46,700
Total Appropriations	$6,405,675	$9,199,663	$6,710,707	$1,404,693	($7,794,970)
Earned Revenues By Source					
Interest & Rents	$16,281	$31,596	$50,000	$50,000	$18,404
Aid from Other Govt Agencies	785,562	7,438,542	0	0	(7,438,542)
Charges for Services	879,171	5,877,179	1,206,214	1,206,214	(4,670,965)
Miscellaneous Revenues	3,707,279	2,273,933	925,000	925,000	(1,348,933)
Operating Transfers In	210,343	0	0	0	0
Fund Balance	561,190	(6,671,587)	(876,521)	(876,521)	5,795,066
Total Revenues	$6,159,826	$8,949,663	$1,304,693	$1,304,693	$7,644,970
Net County Cost					
Support	$245,849	$250,000	$5,406,014	$100,000	($150,000)

Purpose

This budget provides funds for land and facility acquisitions, major construction projects, alterations to existing buildings, park projects, and fixed assets (equipment) requisitioned for specific capital projects. The establishment of a Capital Outlay Fund is authorized by law. The methods of accounting for capital projects are determined by the State Controller's Office and the County Auditor–Controller.

Unlike County operating budgets, funds appropriated to the Capital Improvement Program on an annual basis are seldom totally expended during that fiscal year. Upon adoption of the Final Budget, typical construction projects require prearchitectural programming, the various phases of architectural planning, approval of plans and specifications, award of bid, and the actual construction process. These steps seldom are completed in the ten months between adoption of the Final Budget and the end of the fiscal year.

Funds for uncompleted projects which are in progress are encumbered at the end of the fiscal year. These encumbered amounts are subtracted from the fund balance and, in essence, held aside to meet County obligations for completion of the projects. Therefore, the total Public Improvement Budget exceeds the amount appropriated in any one given year since it includes projects carried over from the previous year. Those projects for which no progress or limited progress has been made, the projects are either dropped at the end of the fiscal year or budgeted in the following year's appropriation.

Program Discussion

The proposed funding for the 1993–94 Public Improvement Budget totals $7.1 million. This represents $1,404,693 in new or rebudgeted projects and $5,686,936 in 1992–93 encumbered funds for projects currently in progress. Not included in the proposed budget are amounts in trust funds for construction of the Downtown Stockton Parking Garage and Motor Pool and the Hospital Replacement Project.

The recommended Public Improvement Budget includes $1,029,693 in appropriations supported by project–specific funding. The remaining $375,000 consists of $293,300 for significant maintenance projects, such as re-roofing County buildings, remedial action for underground fuel tanks, etc., $75,000 for the annual contribution to the San Joaquin County Partnership Program, and $6,700 to the San Joaquin County Economic Development Association.

Funding is not available for 36 requested projects totaling $5,306,014. However, the $293,300 recommended for maintenance projects will provide for some of the specific maintenance projects requested. All of these projects are identified at the end of the Public Improvement Budget narrative.

The following is the recommended Capital Improvement Program for 1993–94. Encumbered funds represent projects in progress and carried over from 1992–93. New or rebudgeted projects are those represented as 1993–94 Public Improvement appropriations. Appropriations are shown to be supported with project specific revenue or other discretionary funding.

	Encumbered Funds	Appropriation	Revenue Supported	Other Funding
Support Facilities				
Justice System				
Manteca Court Improvements	$10,000	$25,000	$25,000	
Tracy Court Improvements	19,000	108,693	108,693	
Sheriff's Firing Range	423,000			
Juvenile Hall Improvements	749,000			
Correctional Facilities	200,000			
Courthouse Canlis Improvements		500,000	500,000	
South County Courts	50,000			
Total Justice System	$1,451,000	$633,693	$633,693	$0
Other Support				
C.House/Canlis Maint. Impr.	$11,332	$293,300		$293,300
Tracy Agriculture Improvements	179,905			
Human Services Agency	25,000			
Downtown Parking Garage	125,000			
Total Other Support	$341,237	$293,300	$0	$293,300
Total Support Facilities	**$1,792,237**	**$926,993**	**$633,693**	**$926,993**
Public Facilities				
Health Care Services				
Hospital Projects	$556,891			
Hospital Expansion Project	1,000,000			
Total Health Care Services	$1,556,891	$0	$0	$0
Recreation				
M.G. Roadways – SB 174	$9,769			

	Encumbered Funds	Appropriation	Revenue Supported	Other Funding
Durham Ferry Improvements	$ 8,692			
Raymus Village C.S.A.	11,930			
M.G. Mountain Lion Exhibit	75,000			
Morada Park Fencing	15,000			
M.G. General Improvements	275,000	$25,000	$25,000	
M.G. Oak Tree Preservation	3,800			
Van Assen Park Repairs	10,515			
Durham Ferry & Oak Grove Water	3,664			
Handicap Access	4,400			
Regional Sports Complex	10,463			
Parks General Improvements	40,600			
Parks Paving Projects	13,975			
Woodbridge Park Phase III	5,000			
Total Recreation	$487,808	$25,000	$25,000	$0
Other Services				
Lodi Community Center	$350,000			
Economic Development Assn.		$6,700		$6,700
S.J. Joint Partnership	0	75,000		75,000
Total Other Services	$350,000	$81,700	$0	$81,700
Public Works				
Landfill Site Acquisition		$371,000	$371,000	
CDBG Projects	$1,500,000			
Total Public Works	$1,500,000	$371,000	$371,000	$0
Total Public Facilities	**$3,894,699**	**$477,700**	**$396,000**	**$81,700**
Capital Improvement Program	**$5,686,936**	**$1,404,693**	**$1,029,693**	**$375,000**

The Public Improvement budget must tie precisely to the funds available in the Capital Outlay Fund. Therefore, this budget will require adjustments following the close of the fiscal year using actual rather than the estimated 1992–93 revenues, encumbrances and expenditures, and the resulting funds available for 1993–94.

1993–94 Capital Projects

An appropriation of $1,404,693 is recommended for rebudgeted and new projects. This compares to $9.2 million approved for projects in the 1992–93 final budget. Most of this significant change results from the transition of funding the Hospital Replacement Project budget from the Public Improvement budget to financed capital, and therefore, does not necessarily reflect a reduced level of activity in the Public

Improvement Program. Following are brief descriptions of 1993–94 appropriations.

Landfill Site Acquisition: The $371,000 budgeted for landfill site acquisition represents an accumulation of revenue to the Capital Outlay Fund from the Refuse Disposal Enterprise Fund. This appropriation is accumulated over a period of time for the purpose of landfill site acquisition needs.

Manteca Court Improvements: The $25,000 budgeted in this account, along with an estimated $10,000 encumbrance left over from 1992–93, represents the estimated costs necessary for improvements to a residence adjacent to the Manteca Court which is being purchased to allow for the expansion of Manteca Court support activities.

Tracy Court: A total of $108,693 is recommended for this project, which will revamp the Agricultural Department Field Office for the expanding needs of the Tracy Court.

Maintenance Improvements: The $293,300 represented in this line item is intended to be utilized for meeting critical maintenance needs. A variety of maintenance requirements have been identified by the General Services Department, and these funds will be utilized to provide for the most important of these issues.

Justice System Improvements: A total of $500,000 is recommended for various projects for the justice system. Funding for these activities is derived from the Courthouse Construction Trust Fund which receives income from court penalty assessments. Projects scheduled for 1993–94 include the initial stages of the District Attorney's Office relocation to the fifth and fourth floors of the Courthouse, and the relocation of activities which would be displaced by that move. Also, approximately $100,000 of this amount will be utilized for the annual rehabilitation of courtrooms, which will include two municipal court courtrooms and two superior court courtrooms.

Micke Grove General Improvements: The $25,000 recommended provides for a Micke Grove Aquatic Feature Study ($15,000), and Micke Grove Sprinkler Automation Improvements ($10,000). The $25,000 estimated expenditure is offset from the Micke Grove Trust Fund.

Revenue Analysis

Funding for the Public Improvement Budget is derived from a combination of fund balance and revenue sources outlined below. The prepared budget assumes the collection of most revenues in the 1992–93 fiscal year. However, those revenues not actually received by June 30, 1993 will be adjusted after that date and be included as revenue estimates for 1993–94.

Revenue Description	1992–93 Approved	1993–94 Recommended	Increase/ (Decrease)
Fund Balances			
Capital Outlay Fund	($6,671,587)	($876,521)	$5,795,066
Interest Earnings			
Capital Outlay Fund	$20,000	$50,000	$30,000
General Reserve Fund	250,000	100,000	(150,000)
Total Interest Earnings	$270,000	$150,000	($120,000)

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Capital Maintenance & Improvements

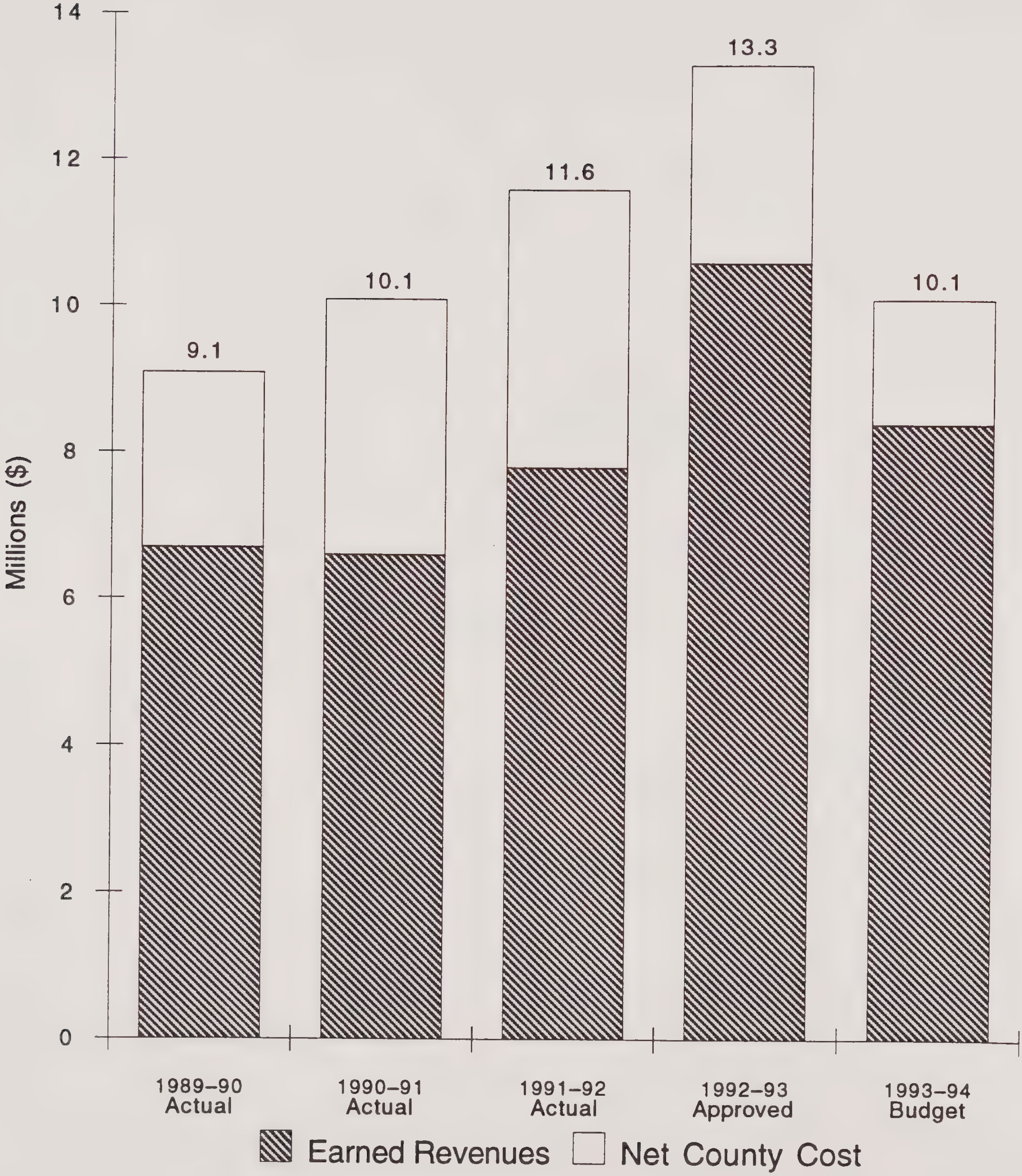
Revenue Description	1992–93 Approved	1993–94 Recommended	Increase/ (Decrease)
Repayments			
Solid Waste Enterprise Fund	$124,000	$118,000	($6,000)
Hospital Enterprise Fund	5,300,000	1,000,000	(4,300,000)
Southern Water	57,335	57,335	
Adult Activity Center	53,000		(53,000)
Raymus Village Park	12,000		(12,000)
Mtca.Agriculture Reimbursement	60,000		(60,000)
Retirement Remodel	30,879	30,879	
Residential Care Facility	164,965		(164,965)
Total Repayments	$5,802,179	$1,206,214	($4,595,965)
State and Federal Aid			
State Bond Act 1988	$420,000		($420,000)
State Proposition 52	936,093		(936,043)
Comm.Park Lands 1986 Act	379,361		(379,361)
Wildlife–Coastal Parks	247,000		(247,000)
M.G. Roadways SB174	101,286		(101,286)
Hospital–Tobacco Tax	1,062,653		(1,062,653)
Hospital SB 1255	757,605		(757,605)
Federal CDBG - Boggs Tract	100,000		(100,000)
Federal CDBG - Other	2,544,544		(2,544,544)
Federal Residential Care	800,000		(800,000)
Total State/Federal Aid	$7,438,542		($7,438,542)
Other Income			
Rents & Concessions	$11,596		($11,596)
Prisoner Welfare Fund	75,000		(75,000)
Mary Graham Donation	10,000		(10,000)
Zoo Society Donation	90,000		(90,000)
Sale of Surplus Property	150,617		(150,617)
Micke Grove Trust	67,495	$25,000	(42,495)
Parks Subdivision Trust	52,550		(52,550)
Courthouse Construction Fund	1,240,000	900,000	(340,000)
Criminal Justice Facilities Trust	288,271		(288,271)
Other - Residential Care	375,000		(375,000)
Total Other Income	$2,360,529	$925,000	($1,435,529)
Total Revenue Available	**$9,199,663**	**$1,404,693**	**($7,794,970)**

Unbudgeted Project Requests	**1993–94 Requested**	
Support Facilities		
Justice Systems:		
Probation Roof Replacement	$200,000	
Probation Fire System	200,000	
Emer. Power-Hon.Farm & Alt. Work Program	100,000	
Juv. Justice Center Door Replacement	30,000	
Plant Engineering Shop Expansion	100,000	
Probation Remodel - Olympic Center	10,460	
		$640,460
Other Support:		
Public Health Door Replacement	140,000	
Courthouse Electrical Service	65,000	
Lodi Public Health	40,000	
Public Health Parking Lot	272,000	
Public Health Expansion	600,000	
Public Health HVAC	500,000	
Public Health Wing Remodel	9,000	
Agriculture Carpeting	51,000	
Public Health Covered Walkway	5,500	
Courthouse Fire & Security Alarm	150,000	
Hazelton Complex Master Plan	90,000	
Public Works Fuel Tank Upgrade	75,000	
Public Works Parking Lot Acquisition	85,000	
Regional Sports Center Maintenance Yard	135,480	
Data Processing Office Remodel	15,000	
Oak Grove Shop & Yard Improvements	60,300	
		$2,293,280
Public Facilities		
Recreation:		
Micke Grove Memorial Building Roof	100,000	
ADA Compliance - Misc.	135,100	
South County Land Acquisition	1,000,000	
Taft Park Basketball	36,500	
Kennedy Pool Renovation	236,000	
Micke Grove Picnic Area Expansion	56,600	
Dos Reis Playground	23,500	
Durham Ferry Playground	23,500	
Yokuts Trail Resurface	18,600	
Larch Clover Parking	36,500	
Oak Grove Playground	32,000	
		$1,698,300
Other Public Facilities:		
Misc. ADA Compliance	500,000	
Thornton Library Roof	75,000	
Mary Graham Roof	98,974	
		$673,974
Total		**$5,306,014**

Environmental Protection

Environmental Protection

Change In Program Expenditures



Environmental Protection Appropriations

	Page Number	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
24100 Flood Channel Maintenance	C–2	$859,304	$881,212	$881,212	$21,908
24600 Neighborhood Preservation	C–5	1,580,732	1,948,027	1,948,027	367,295
24700 Agricultural Commissioner	C–16	2,303,791	2,291,064	1,905,728	(398,063)
24900 Weights & Measures	C–18	423,055	417,122	295,236	(127,819)
25600 Permit & Inspection	C–8	4,097,062	2,647,038	2,425,765	(1,671,297)
25700 Public Administrator	C–22	158,860	157,690	138,132	(20,728)
25800 Planning	C–12	2,257,145	1,215,485	1,143,893	(1,113,252)
25801 COG/Airport Land Use Commission	C–14	6,000	6,000	6,000	0
26000 Emergency Services	C–24	811,600	867,406	783,039	(28,561)
26300 Animal Control	C–20	612,189	612,383	415,899	(196,290)
26500 Fish & Game	C–27	23,389	23,252	23,252	(137)
26700 Local Agency Formation Commission	C–29	135,289	146,962	121,137	(14,152)
Total — Environmental Protection		**$13,268,416**	**$11,213,641**	**$10,087,320**	**($3,181,096)**

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Environmental Protection

Henry M. Hirata, *Public Works Director*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$722,340	$858,211	$864,145	$864,145	$5,934
Services & Supplies	2,873	1,093	17,067	17,067	15,974
Total Appropriations	$725,213	$859,304	$881,212	$881,212	$21,908
Earned Revenues By Source					
Charges for Services	$725,520	$859,304	$881,212	$881,212	$21,908
Total Revenues	$725,520	$859,304	$881,212	$881,212	$21,908
Net County Cost					
Mandated	($307)	$0	$0	$0	$0
Allocated Positions	20.0	20.0	20.0	20.0	0.0
Temporary (Full–Time Equivalent)	1.0	1.0	1.8	1.8	0.8
Total Staffing	21.0	21.0	21.8	21.8	0.8

Purpose

The Flood Channel Maintenance Division of the Public Works Department provides maintenance of channels and levees within Zones 9 and 10, which have been constructed with federal and State funds (Project Channels and Project Levees). Channels which are in more–or–less a natural state or constructed without the use of federal or State funds (Non–Project Channels) are also maintained to provide as much flood protection as possible within the available resources.

The Division also provides for maintenance of the Reclamation District 17 levee system, by agreement, in accordance with the Operations and Maintenance Manual of Reclamation District 17 and the Annual Maintenance Program adopted by the Reclamation District.

Major Budget Changes

Salaries & Employee Benefits

➤ $4,906	Normal salary adjustments.
➤ $1,028	Increased extra–help cost.

Services & Supplies

➤ $9,887	Increase in Workers' Compensation Insurance.
➤ $6,087	Casualty Insurance included.

Revenues

➤ $21,908	Increase in charges for services.

Program Discussion

The Channel Maintenance Division maintains 216 miles of Project levees in Zone 9, 17 miles for Reclamation District 17, and 5 miles in Zone 10. All levees and appurtenances are maintained in accordance with State Department of Water Resources and Army Corps of Engineers standards. Non–Project channels are maintained as resources permit.

A variety of maintenance activities are performed:

- A systematic herbicide program treats channel banks and maintenance roads with chemicals to control growth of noxious weeds and brush. Flood plains and shoulders are mowed to keep grasses at a uniform height.

- Burning is carried out from July to September. Dry brush and grasses are burned in order to locate rodent dens, washouts, and erosions. Burrowing animals, which endanger levee integrity, are controlled or eliminated.

- Eroded areas are backfilled with soil and covered with concrete rip–rap. Silt and gravel deposits are removed from stream beds to clear channels. Other clearing activities include the manual removal of debris and trimming and chipping of brush.

In 1992–93, the State diverted approximately $160,000 in property tax revenues from the Zone 9 budget. It is anticipated that additional property tax revenues will be diverted in 1993–94. This could totally eliminate the property tax revenues from the Zone 9 budget.

Prior to 1992–93, property taxes comprised approximately 28% of Zone 9 revenues.

As a result of this diversion of funds, the proposed budget does not include funding for the repair of deficiencies as identified by the State Department of Water Resources.

1992–93 Accomplishments

1. Implemented a computerized program for scheduling, estimating, and controlling costs.

1993–94 Objectives

1. To implement a replacement funding plan for equipment.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Acres					
Herbicide Activity	1,502	1,450	1,593	1,200	1,300
Mowing	750	735	914	820	850
Burning	500	500	518	500	600
Rodent Control	439	475	467	500	300
Erosion Control & Channel Clearing	52	55	52	60	45
Debris Clearing	450	550	715	590	600

Summary

All Community Development Budgets

Chester O. Davisson, ***Community Development Director***

	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,819,880	$4,839,077	$3,359,038	$3,154,603	($1,684,474)
Services & Supplies	1,945,605	2,299,353	1,410,604	1,407,890	(891,463)
Other Charges	491,768	1,000,118	1,334,938	1,334,938	334,820
Fixed Assets	19,432	53,250	0	0	(53,250)
Total Expenditures	$6,276,685	$8,191,798	$6,104,580	$5,897,431	($2,294,367)
Intrafund Transfers	(30,279)	(256,859)	(294,030)	(379,746)	(122,887)
Total Appropriations	$6,246,406	$7,934,939	$5,810,550	$5,517,685	($2,417,254)
Earned Revenues By Source					
Licenses/Permits/Franchises	$1,158,407	$2,218,417	$1,162,000	$1,162,000	($1,056,417)
Aid from Other Govt Agencies	963,248	1,568,857	1,933,027	1,933,027	364,170
Charges for Services	2,391,398	2,991,311	1,585,967	1,585,967	(1,405,344)
Miscellaneous Revenues	111,146	440,000	357,000	357,000	(83,000)
Total Revenues	$4,624,199	$7,218,585	$5,037,994	$5,037,994	($2,180,591)
Net County Cost					
Mandated	$1,478,888	$688,501	$772,556	$479,691	($208,810)
Discretionary	143319	27853	0	0	(27,853)
Total Net County Cost	$1,622,207	$716,354	$772,556	$479,691	($236,663)
Allocated Positions	102.0	103.0	67.0	62.0	(41.0)
Temporary (Full–Time Equivalent)	0.5	0.5	0.0	0.0	(0.5)
Total Staffing	102.5	103.5	67.0	62.0	(41.5)

This presentation represents a summary of the three budgets administered by the Director of Community Development. They include:

- ➤ 246 Neighborhood Preservation
- ➤ 256 Permit & Inspection Services
- ➤ 258 Planning

Chester O. Davisson, *Community Development Director*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$424,698	$540,852	$546,035	$546,035	$5,183
Services & Supplies	71,814	83,658	88,748	88,748	5,090
Other Charges	491,768	997,138	1,334,938	1,334,938	337,800
Fixed Assets	0	2,200	0	0	0
Total Expenditures	$988,280	$1,623,848	$1,969,721	$1,969,721	$345,873
Intrafund Transfers	(27,568)	(43,116)	(21,694)	(21,694)	21,422
Total Appropriations	$960,712	$1,580,732	$1,948,027	$1,948,027	$367,295
Earned Revenues By Source					
Aid from Other Govt Agencies	$960,594	$1,568,857	$1,933,027	$1,933,027	$364,170
Charges for Services	7,880	11,875	15,000	15,000	3,125
Total Revenues	$968,474	$1,580,732	$1,948,027	$1,948,027	$367,295
Net County Cost					
Discretionary	($7,762)	$0	$0	$0	$0
Allocated Positions	10.0	12.0	12.0	12.0	0.0

Purpose

The Neighborhood Preservation Division of the Community Development Department provides for the administration, planning, coordination, and implementation of the CDBG and HOME programs within the unincorporated County, as well as the six participating cities. The Division also provides administrative support for the development and implementation of other housing and community development programs.

Major Budget Changes

Salaries & Employee Benefits

➤ $5,183	Normal salary adjustments.

Services & Supplies

➤ $8,625	Increase in departmental administrative charges.
➤ ($5,176)	Decreased office automation costs.
➤ $2,155	Increase in County allocated costs.
➤ ($1,400)	Decrease in transportation and travel related activities.
➤ $1,283	Increase in professional services.

Other Charges

➤ $274,723	Expanded HOME program.
➤ $31,577	Increase in community programs.
➤ $31,500	Increased rehab loan program.

Revenues

➤ $374,723	Increased HOME program funding.
➤ ($22,928)	Decrease in CDBG administration support.
➤ $12,375	Increased CDBG housing rehab funding.

Program Discussion

The Neighborhood Preservation Division was established by the Board of Supervisors in 1987–88, to provide for more efficient delivery of the County's housing and community development programs. Since that time over $17 million of CDBG monies have been received and delivered to residents of the unincorporated County and six participating Urban County cities. These monies have been utilized to fund the construction of storm drain and water delivery systems; sidewalk construction and repairs; housing rehabilitation; public services; park improvements; and a myriad of other community development projects.

Community Development Block Grant (CDBG) Program

The Urban County will receive approximately $3.2 million in CDBG funding in 1993–94. The unincorporated County's share of this allocation is approximately $1.7 million, with the remainder going to the six participating cities.

It is proposed that the County's allocation be utilized to fund Public Works construction projects, housing rehabilitation, and fair housing activities.

HOME Program

As a result of Cranston–Gonzales legislation, the County has been allocated $781,000 in HOME funds. The HOME program is designed to assist low and moderate income persons in obtaining funding for down payments as first time home buyers, rehabilitation of multiple and single family housing, rent payment assistance, and under special conditions construction of new housing.

The unincorporated County's share of the HOME allocation is $315,000. Approximately 75% of this allocation will be utilized for housing rehabilitation and the remainder set aside for rental rehabilitation and gap financing.

Other Programs

The Neighborhood Preservation Division administers the Housing Rehabilitation programs of the cities of Ripon, Lathrop, and Lodi. Each has set aside either

Work Load Data

	Actual 1989–90	Actual 1990–91	Actual 1991–92	Est./Act. 1992–93	Projected 1993–94
Funding Allocations					
CDBG Allocations (dollars)	2,267,000	2,190,000	2,447,000	2,586,000	3,200,000
CDBG FY Expend (dollars)	1,989,672	2,636,747	2,100,000	1,772,689	2,500,000
HOME Allocations (dollars)	0	0	0	1,181,000	781,000
HOME FY Expend (dollars)	0	0	0	0	1,845,000
Administration					
Fed Environmental Reviews	34	85	81	38	45
Labor Standards Reviews	3	9	9	5	9
Housing Rehabilitation					
Housing Rehab Loans (CDBG)	36	23	37	21	20
Utility Loans (CDBG)	0	12	4	0	20
Rental Rehab Loans	6	16	3	4	0
Housing Rehab (HOME)	0	0	0	0	10
Rental Rehab (HOME)	0	0	0	0	2
Other					
Gap Financing (HOME)	N/A	N/A	N/A	0	15

CDBG, HOME, or redevelopment funds in excess of $200,000 for their respective rehabilitation programs.

1992–93 Accomplishments

1. Established the density bonus program, "gap" financing for first time home buyers, and fee deferral programs. Through the use of the HOME program, density bonus provisions and fee deferrals and waivers, two subdivisions have been approved for low income families, with a total of over 80 lots.
2. Started weekly staff training sessions. Rehabilitation Inspectors also regularly attend training seminars designed for Building Inspection personnel.
3. Reviewed existing process of awarding grants and loans for housing and housing related projects.

1993–94 Objectives

1. To expand the scope of Community Development activities utilizing federal, State, and redevelopment funding and local incentives, such as fee deferments.
2. To continue to increase staff knowledge of federal regulations through training seminars.
3. To increase staff capabilities in the area of financial packaging through the three–year training award received from the National Development Council.
4. To prepare a complete update of the Community Housing Affordability Strategy (CHAS), utilizing the 1990 census, the recently adopted General Plan, and the efforts of the Housing Task Force appointed by the Board of Supervisors.
5. To implement a more comprehensive program for the use of CDBG and HOME funds. This program will look at multi–year expenditures of these funds.
6. To implement a program to target available resources to provide better living environments for low income families.
7. To continue to make the Housing Program more self–sustaining. Special emphasis will be placed on amortizing loans, eliminating grants, and servicing loans.

256 —Permit & Inspection Services

Environmental Protection

Chester O. Davisson, *Community Development Director*

General Fund	1991–92 Actual*	1992–93 Approved*	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,382,613	$3,121,689	$2,107,637	$1,903,202	($1,218,487)
Services & Supplies	533,723	1,095,772	716,401	732,646	(363,126)
Fixed Assets	19,432	51,050	0	0	(51,050)
Total Expenditures	$2,935,768	$4,268,511	$2,824,038	$2,635,848	($1,632,663)
Intrafund Transfers	(1,578)	(171,449)	(177,000)	(210,083)	(38,634)
Total Appropriations	$2,934,190	$4,097,062	$2,647,038	$2,425,765	($1,671,297)
Earned Revenues By Source					
Licenses/Permits/Franchises	$1,158,407	$2,218,417	$1,162,000	$1,162,000	($1,056,417)
Charges for Services	862,192	1,389,886	911,765	911,765	(478,121)
Miscellaneous Revenues	96,546	410,000	352,000	352,000	(58,000)
Total Revenues	$2,117,145	$4,018,303	$2,425,765	$2,425,765	($1,592,538)
Net County Cost					
Mandated	$817,045	$78,759	$221,273	$0	($78,759)
Allocated Positions	68.0	68.0	42.0	37.0	(31.0)

*Consolidation with Fire Prevention (Budget Unit #235)

Purpose

The Building Inspection and Development Services Divisions protect the public health and safety by regulating new building construction, inspecting existing buildings, and by reviewing and regulating all new development projects, as provided for in local and State law.

The Department has assumed responsibility for functions previously funded in Fire Prevention (Budget Unit #235). These functions include administration of the Uniform Fire Code, institutional inspections, fire investigations, and administrative support of the Delta Fire Protection District.

Major Budget Changes

Salaries & Employee Benefits

➤	($688,733)	Delete 16 filled positions.
➤	($701,133)	Delete 16 vacant positions.
➤	$112,923	Transfer of two data processing positions in 1992–93.
➤	$33,626	Transfer clerical position from Planning.

Services & Supplies

➤	($112,923)	Transfer of data processing support to departmental staff.
➤	($31,041)	Decrease in consultant expenses.
➤	($27,796)	Reduced computer maintenance.
➤	$18,700	Weed abatement contract.
➤	($10,558)	Reduced administrative support.
➤	($10,128)	Decreased travel expense.
➤	$6,445	Increased equipment maintenance.
➤	($5,085)	Reduced travel–Commissioners.

Intrafund Transfers

➤ ($33,083)	Accounting services to Neighborhood Preservation.
➤ ($5,551)	Increased reimbursement from other divisions.

Revenues

➤ ($983,417)	Decrease in construction permits.
➤ ($267,196)	Reduced development applications.
➤ $134,421	Fire program revenues.
➤ ($86,000)	Decrease in plan check fees.
➤ ($50,000)	Reduced reimbursements for consultant costs.
➤ ($18,000)	Decrease in code enforcement.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Building Permits					
Building	2,488	2,916	2,885	2,814	2,815
Plumbing	1,356	1,445	1,178	1,137	1,135
Mechanical	947	904	756	681	680
Electrical	1,753	2,128	1,845	1,620	1,620
Mobile home Installation	100	118	123	86	85
Total Permits	6,644	7,511	6,787	6,338	6,335
On–Site Inspections	21,007	18,375	20,000	13,742	13,740
Planning Applications					
Public Hearing	133	128	138	87	86
Staff Review with Notice	240	188	185	272	272
Staff Review	624	989	1,218	1,193	1,190
Administrative	2,117	1,220	1,035	1,236	1,233
Total Applications	3,114	2,525	2,576	2,788	2,781
Public Inquires					
Counter	31,447	22,499	25,250	19,824	19,825
Telephone (Counter)	73,943	70,939	73,950	74,190	74,190
Total Public Inquires	105,390	93,438	99,200	94,014	94,015
Enforcement					
Abandoned Vehicles	1,366	1,355	1,000	702	702
Zoning Cases	269	164	300	509	509
Building Cases	582	523	525	500	250
Total Enforcement	2,217	2,042	1,825	1,711	1,461
Fire Services					
Plan Reviews	227	242	150	180	180
Permits Issued	734	404	518	187	650
Weed Abatement (Parcels)	2,494	1,536	3,635	3,148	3,400
Fire Investigations	78	102	161	170	175
Delta Fire (Service Calls)	328	357	308	358	350

Program Discussion

Development activity has declined significantly. Corresponding reductions in staffing and expenditures have been necessary to respond to the drop in revenues. On top of these reductions, the shortfall in discretionary County revenues dictates that additional cuts be made. The drastic reductions in departmental resources produce the following changes in service delivery levels:

Permit/Application Counter Operations

- The public counter will be closed during the lunch hour.
- Project review tasks beyond departmental responsibilities will be eliminated.
- Alternatives analysis for projects that are not consistent with existing regulations will be greatly reduced.
- Telephone calls may not be returned on the same day.
- Special projects previously assigned to counter staff will be eliminated.

Permit Coordination

- Permit coordination staff will be called to the counter during substantially busy periods. As a result, permit coordination will suffer.
- Permit coordination staff will spend more time obtaining missing information and correcting obvious errors in applications and permits.
- Requests for information will be addressed less expeditiously.
- The success of the "one–stop" concept depends on this section's effectiveness. Reductions in staff and resources will cause a deterioration in the level of coordination.

Project Review

- Preapplication consultation will be eliminated. Fee supported activities will be given priority. Use of the Development Committee will be minimized.
- Staff availability to give special attention to more complex Enterprise Zone projects will be limited.
- Maintaining project schedules will be difficult.

Building Inspection Services

- Inspections may not be made within 24 hours of request. The "24–hour" level of service has been available to the public and the construction industry for many years. Builders will be impacted by delays in the inspections process.
- The number of small projects have dramatically increased in the last several years. At the same time single family dwellings and commercial buildings have significantly declined. Larger projects produce revenues which subsidize the processing of smaller permits.
- The shift from larger projects to smaller projects has produced a significant shortfall in departmental revenues. The alternatives are to increase "minimum fees" or decrease the level of services to smaller projects. The elimination of "minimum fee" permits will be considered. This may result in a decline in the general quality of contractor's work. Without permits for smaller projects, real estate inspections may involve the County in some legal issues.
- Construction without permits and inspections may increase due to delays in the permit process and lower levels of technical assistance and enforcement.

Plan Check

- Plan check time will increase from less than a week to two or three weeks. If State mandated time frames are violated, fees will be lost and applicants may contract for own services.
- The availability of plan check staff to provide technical assistance and general information to the public and contractors will be greatly decreased.
- Grading inspections and improvement plan reviews and inspections will be delayed.
- Fire plan checks will be impacted by time delays and less coordination with fire districts and other agencies.

Enforcement Section

- The Building Inspector assigned to the Enforcement Section, will be deleted. There will be a 50% reduction in the level of field services.
- The backlog of enforcement complaints will grow. This will delay responses by the Enforcement Section. Priority will be given to those enforcement cases that involve health or safety issues.

1992–93 Accomplishments

Permit & Inspection Services

1. Completed automation of the permitting process. Further refinements are being made to add fire permits.
2. Postponed further consolidation of the project review process due to budget constraints and personnel reductions.

Fire Prevention Bureau

1. Continued integration of permit, plan review, and inspection programs into the Community Development Department.
2. Established Memorandums of Understanding with each fire district to define responsibilities for permitting, inspection, and enforcement.

1993–94 Objectives

Permit & Inspection Services

1. To maintain as many of the improvements in the permit process as possible. Reduction in levels of service will be managed in order to have the least impact possible on the public.
2. To refine the permit issuance and monitoring system as time permits. System improvements can produce staff efficiencies in the long–term.

Fire Prevention Bureau

1. To coordinate the activities of the San Joaquin County Arson Task Force.
2. To coordinate the administration and operation of the Delta Fire Protection District.
3. To continue to support cooperation among fire agencies in San Joaquin County.
4. To merge the fire permit process into the departmental "Sierra" program.
5. To conduct a review of fire facility fees.

258 —Planning

Environmental Protection

Chester O. Davisson, ***Community Development Director***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,012,569	$1,176,536	$705,366	$705,366	($471,170)
Services & Supplies	1,340,068	1,119,923	605,455	586,496	(533,427)
Other Charges	0	2,980	0	0	(2,980)
Total Expenditures	$2,352,637	$2,299,439	$1,310,821	$1,291,862	($1,007,577)
Intrafund Transfers	(1,133)	(42,294)	(95,336)	(147,969)	(105,675)
Total Appropriations	$2,351,504	$2,257,145	$1,215,485	$1,143,893	($1,113,252)
Earned Revenues By Source					
Aid From Other Govt Agencies	$2,654	$0	$0	$0	$0
Charges for Services	1,521,326	1,589,550	659,202	659,202	(930,348)
Miscellaneous Revenues	14,600	30,000	5,000	5,000	(25,000)
Total Revenues	$1,538,580	$1,619,550	$664,202	$664,202	($955,348)
Net County Cost					
Mandated	$812,924	$637,595	$551,283	$479,691	($157,904)
Allocated Positions	28.0	23.0	13.0	13.0	(10.0)

Purpose

The Planning Division assists the Board of Supervisors and the Planning Commission in the areas of comprehensive planning and community development, including preparation, maintenance, and implementation of the General Plan, as mandated by Government Code 65100 et seq.

Major Budget Changes

Salaries & Employee Benefits

➤ ($233,528)	Delete five vacant positions.
➤ ($203,765)	Delete four filled positions.
➤ ($33,626)	Transfer clerical position to Permit and Inspection Services.

Services & Supplies

➤ ($468,959)	Decrease in consultant expense for General Plan process.
➤ ($28,764)	Reduction in data processing.
➤ ($25,301)	Decrease in office supplies.
➤ ($11,058)	Reduced administrative support.
➤ ($5,228)	Decrease in communications.

Other Charges

➤ ($2,980)	Delete Delta Advisory Planning Council.

Intra Fund Transfers

➤ ($53,042)	Increased administrative services to other divisions.
➤ ($52,633)	Planning services to Neighborhood Preservation.

Revenues

➤ ($450,000)	Reduction in reimbursements for consultant expense.
➤ ($402,348)	Decrease in new communities.
➤ ($78,000)	Reduced planning services.
➤ ($25,000)	Decreased document sales.

Program Discussion

Development activity and departmental revenues has declined significantly. The County's other discretionary revenue sources have also declined. Corresponding reductions in planning staff and expenditures have been recommended.

The reductions in departmental resources produce the following service impacts:

- Community and area plans or studies will not be done.
- Only the most critical Development Title text amendments will be initiated.
- Processing times for Mountain House and Riverbrook planning programs may be extended by approximately 10%.
- Complex development projects will not receive the current level of support from experienced staff. Major policy reviews, including fiscal assessments, will be deferred or reduced in scope.
- Land use, housing, and employment databases cannot be established. This will impact private businesses as well as the County. As a result, growth and development in the County cannot be effectively monitored, as required by the General Plan.
- General Plan implementation tasks will be largely deferred. This includes agricultural and natural resource protection programs, guidelines and standards for development processing, and coordination with other departments and agencies.

1992–93 Accomplishments

1. Completed the Comprehensive Planning Program. General Plan 2010 and the Development Title were adopted by the Board of Supervisors in July 1992.
2. Started processing Master Plans for the expanded community of Riverbrook and the new community of Mountain House.
3. Completed a public review draft of the Kit Fox Habitat Conservation Program.
4. Established a parcel–based, land–use information system. Funds to expand the system to monitor growth and development are not available.

1993–94 Objectives

1. To process the Master Plans for the communities of Riverbrook and Mountain House.
2. To help develop the Comprehensive Housing Affordability Strategy (CHAS).
3. To participate in the most critical planning activities, as time permits.

25801—COG/Airport Land Use Commission

Environmental Protection

Mel Wingett, *County Administrator*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$6,000	$6,000	$6,000	$6,000	$0
Total Appropriations	$6,000	$6,000	$6,000	$6,000	$0
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$6,000	$6,000	$6,000	$6,000	$0

Purpose

This budget provides the County contribution to the Airport Land Use Commission. In San Joaquin County, the Council of Governments (COG) has been designated as the Airport Land Use Commission. Section 21671.5 of the Public Utilities Code directs that the County fund expenses related to the operation of the Commission.

The Commission is to provide for the orderly development of each public access airport and its area of influence to safeguard the health, safety, and welfare of the public, assure the safety of air navigation, and encourage the growth of air commerce.

Program Discussion

The San Joaquin County Council of Governments, a voluntary association of general purpose governments, was organized in 1968 to provide a mechanism to resolve Countywide problems. The COG members are the County of San Joaquin and its seven incorporated cities: Stockton, Lodi, Manteca, Tracy, Ripon, Escalon, and Lathrop.

Plan Evaluation – Proposed changes to local plans and ordinances impacting the area of influence of public access airports in San Joaquin County are reviewed for conformity with the Airport Land Use Plan.

Land Use Referrals – Development proposals, within airport areas of influence, are referred to the Commission by other agencies to be reviewed for conformity with the Airport Land Use Plan.

Airport Usage Data – Aircraft operations data, passenger volumes, and other statistical indicators of airport operations in San Joaquin County are maintained and used for planning purposes.

Payments for services provided by the Airport Land Use Commission, up to the budgeted amount, are based on the actual expenses incurred for the previous fiscal year. For 1992–93, $6,000 was budgeted, the actual expenditures for 1991–92 exceeded that amount.

1992–93 Accomplishments

1. Evaluated and acted on a growing number of local plans and ordinances.
2. Reviewed and commented on land–use referrals which occupy the largest portion of time devoted to the Airport Land Use Commission.

1993–94 Objectives

1. To continue to review and comment upon referrals concerning specific uses proposed in areas adjacent to the various airports in the County.
2. To continue to evaluate and take action on proposed General Plan, Zoning Ordinance, and Airport Master Plan changes for those areas in and around County airports as to their conformity with the adopted Airport Land Use Plan.

Summary
All Agricultural Commissioner Budgets

Erwin Eby, ***Agricultural Commissioner***

	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,646,261	$2,739,445	$2,734,540	$2,118,810	($620,635)
Services & Supplies	664,928	437,990	424,429	336,686	(101,304)
Other Charges	143,000	161,600	161,600	161,367	(233)
Fixed Assets	156,429	0	0	0	0
Total Appropriations	$3,610,618	$3,339,035	$3,320,569	$2,616,863	($722,172)
Earned Revenues By Source					
Licenses/Permits/Franchises	$141,431	$125,765	$125,765	$106,965	($18,800)
Interest & Rents	1,429	1,300	1,300	1,300	0
Aid from Other Govt Agencies	1,386,295	1,166,522	1,216,896	1,200,223	33,701
Charges for Services	144,119	178,800	170,800	177,800	(1,000)
Miscellaneous Revenues	45,059	96,800	96,800	112,435	15,635
Fund Balance	16,921	55,590	9,000	9,000	(46,590)
Total Revenues	$1,735,254	$1,624,777	$1,620,561	$1,607,723	($17,054)
Net County Cost					
Mandated	$1,875,364	$1,714,258	$1,700,008	$1,009,140	($705,118)
Allocated Positions	57.0	56.0	56.0	43.0	(13.0)
Temporary (Full–Time Equivalent)	7.5	6.0	6.0	3.7	(2.3)
Total Staffing	64.5	62.0	62.0	46.7	(15.3)

This presentation represents a summary of the three budgets administered by the Agricultural Commissioner. They include:

- ➤ 247 Agricultural Commissioner
- ➤ 249 Weights & Measures
- ➤ 263 Animal Control

247—*Agricultural Commissioner*

Environmental Protection

Erwin Eby, ***Agricultural Commissioner***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,930,927	$2,021,261	$2,018,144	$1,694,957	($326,304)
Services & Supplies	515,155	282,530	272,920	210,771	(71,759)
Fixed Assets	152,328	0	0	0	0
Total Expenditures	$2,598,410	$2,303,791	$2,291,064	$1,905,728	($398,063)
Earned Revenues By Source					
Licenses/Permits/Franchises	$6,465	$5,765	$5,765	$10,765	$5,000
Aid from Other Govt Agencies	1,364,716	1,145,032	1,195,406	1,178,733	33,701
Miscellaneous Revenues	136,810	166,800	158,800	165,800	(1,000)
Total Revenues	$1,507,991	$1,317,597	$1,359,971	$1,355,298	$37,701
Net County Cost					
Mandated	$1,090,419	$986,194	$931,093	$550,430	($435,764)
Allocated Positions	40.0	40.0	40.0	34.0	(6.0)
Temporary (Full–Time Equivalent)	6.7	6.0	6.0	3.7	(2.3)
Total Staffing	46.7	46.0	46.0	37.7	(8.3)

Purpose

The Agricultural Commissioner enforces the provisions of the California Food and Agricultural Code for the protection of the public's health, safety and welfare, and to promote and protect the agricultural industry.

Major Budget Changes

Salaries and Benefits

➤ ($268,687)	Deletion of six positions.
➤ ($57,047)	Decrease in extra help.

Services and Supplies

➤ ($40,330)	Delete agricultural chemicals.
➤ ($9,313)	Decreased equipment maintenance.
➤ ($9,306)	Reduced professional services.
➤ ($6,200)	Decreased motor pool cost.

Revenue

➤ $60,792	Increased gas tax receipts.
➤ ($27,273)	Reduced State pest detection.
➤ ($8,500)	Decreased hazardous materials inventory.
➤ $5,500	Increased agricultural services.
➤ $5,000	Increase from pest control registration.

Program Discussion

To achieve departmental cost reductions, the Agriculture, Weights and Measures, and Animal Control Divisions must absorb large service reductions.

When the level of Agriculture expenditures are reduced or diverted, future California Department of Food and Agriculture (CDFA) and Department of Pesticide Regulation (DPR) contributions are jeopardized. Most of the funding that the Agricultural

Division receives from CDFA and DPR is based on reportable program expenditures and hours devoted to mandated programs. The deletion of positions and reductions in the weed abatement program will significantly reduce reportable expenditures and mandated program hours. As a result, future funding from CDFA and DPR will likely decrease. It is clear that reductions of this magnitude will have an adverse effect on the Agricultural Division's current programs and future funding.

Program Impacts

In order to reduce costs, two of the four branch offices (Tracy and Escalon) of the Agricultural Commissioner will not be open eight hours a day. Instead, an inspector will be available in these offices at specified hours. One clerical position will be reassigned to the Stockton Office. Extra clerical help in these offices will be deleted.

Dog licenses will no longer be sold in the Tracy and Escalon branch offices, which will reduce Animal Control income. Bait sales presently made in all offices for homeowners and agricultural use will be provided at the Manteca or Stockton offices.

The roadside weed abatement program will be somewhat reduced. This program helps the agricultural community by eradicating noxious weeds along roadways that could enter fields.

The Animal Damage Control contract is deleted. This is also a reportable expenditure. There will be opposition from the livestock industry to the elimination of this program.

The Board of Supervisors will be asked to establish registration fees for agricultural labor contractors and increase registration fees for pest control operators. New charges for additional phytosanitary inspections and certificates will also be proposed.

Reduced hours at the branch offices will be inconvenient for the general public and the agricultural industry. Priority will be given to maintaining acceptable level of pesticide use enforcement to protect the public health and services to the agricultural community.

1992–93 Accomplishments

1. Scheduled installation of a new computer system by the end of the fiscal year.
2. Completed software program development for Animal Control and Weights and Measures, resulting in significant time savings. Programming for Agricultural programs have not been completed.
3. Continued to pursue relocation of the Tracy office.

1993–94 Objectives

1. To maintain work load hours in Pesticide Use Enforcement.
2. To increase revenue generation.
3. To complete the Tracy office relocation.
4. To complete installation of the computer system.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Environmental Protection	35,303	38,345	37,850	37,850	32,610
Consumer Protection	4,906	3,938	3,970	4,020	3,410
Special Services	2,125	1,621	1,690	1,650	910
Total Hours	42,334	43,904	43,510	43,520	36,930

249 —*Weights & Measures*

Environmental Protection

Erwin Eby, ***Agricultural Commissioner***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$374,329	$376,876	$375,616	$259,164	($117,712)
Services & Supplies	50,739	46,179	41,506	36,072	(10,107)
Total Appropriations	$425,068	$423,055	$417,122	$295,236	($127,819)
Earned Revenues By Source					
Aid from Other Govt Agencies	$21,579	$21,490	$21,490	$21,490	$0
Miscellaneous Revenues	45,023	96,800	96,800	112,435	15,635
Total Revenues	$66,602	$118,290	$118,290	$133,925	$15,635
Net County Cost					
Mandated	$358,466	$304,765	$298,832	$161,311	($143,454)
Allocated Positions	9.0	8.0	8.0	5.0	(3.0)

Purpose

The Weights and Measures Division tests, seals, or condemns all commercial weighing and measuring devices in the County; inspects prepackaged items to assure content; tests and inspects petroleum products for quality and label truth; regulates procedures used by Weighmasters to issue certificates for the sale of bulk products.

Major Budget Changes

Salaries and Employee Benefits

➤ ($116,452)	Deletion of three positions.

Services and Supplies

➤ ($4,702)	Decreased Workers' Compensation.
➤ ($4,000)	Reduce motor pool costs.
➤ ($2,034)	Eliminate five telephone lines.

Revenue

➤ $15,635	Increased fees for mobile home parks program.

Program Discussion

To achieve departmental cost reductions, the Weights and Measures Division must absorb significant staff reductions. The Weights and Measures Division will concentrate on those programs that produce revenue.

One such program is the new nozzle vapor recovery inspection program. This program, contracted with San Joaquin Valley Unified Air Pollution Control District, will be staffed to accomplish 100% of the agreed upon inspections.

The weighing and measuring device inspection program will receive most of the remaining effort. Although device registration revenues are not related to specific inspection intervals, the monitoring gives consumers confidence that good service is received. The use of good planning, stretching the inspection interval, and strengthening enforcement to include citation powers, would enable the Division to maintain an acceptable device inspection program.

Other traditional Weights and Measures programs, such as the inspection of meat counters, bakeries, and prepackaged products will be done as time allows. These services will be provided primarily in response to citizen complaints. Complaint investigations would be pursued to satisfy the immediate complaint. In–depth investigations could not be done. Weighmasters, farm milk tanks, and most two–party devices will no longer receive inspection services.

Even with significant reductions in resources, every effort will be made to give the citizens the best program possible.

1992–93 Accomplishments

1. Deferred the training of inspectors in data entry. Priority was shifted to the new nozzle vapor recovery program.

1993–94 Objectives

1. To propose an increase in the Device Registration fee for mobile home parks. The increase would be limited to $6 per coach.
2. To propose that livestock, feed, and seed scales be included in the Device Registration Program.
3. To train inspectors in data entry procedures to help with clerical needs.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Weighing Devices	4,400	4,605	4,700	4,720	2,000
Measuring Devices	3,300	3,911	4,000	3,922	2,000
Weighmaster Inspections	48	35	52	82	0
Petroleum Inspections	476	478	470	336	336
Package Inspection	15,095	16,002	20,500	20,000	1,000
Complaints Investigation	332	339	318	330	340
Establishments Inspection	4,866	5,514	5,800	6,200	3,500
Gasoline Nozzles Inspected	NA	NA	NA	5,072	5,072
Storage Tanks Inspected	NA	NA	NA	NA	637

263—Animal Control

Environmental Protection

Erwin Eby, *Agricultural Commissioner*

Rabies Treatment Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$341,005	$341,308	$340,780	$164,689	($176,619)
Services & Supplies	99,034	109,281	110,003	89,843	(19,438)
Other Charges	143,000	161,600	161,600	161,367	(233)
Fixed Assets	4,101	0	0	0	0
Total Appropriations	$587,140	$612,189	$612,383	$415,899	($196,290)
Earned Revenues By Source					
Licenses/Permits/Franchises	$134,966	$120,000	$120,000	$96,200	($23,800)
Interest & Rents	1,429	1,300	1,300	1,300	0
Charges for Services	7,309	12,000	12,000	12,000	0
Fund Balance	16,921	55,590	9,000	9,000	(46,590)
Total Revenues	$160,625	$188,890	$142,300	$118,500	($70,390)
Net County Cost					
Mandated	$426,515	$423,299	$470,083	$297,399	($125,900)
Allocated Positions	8.0	8.0	8.0	4.0	(4.0)
Temporary (Full–Time Equivalent)	0.8	0.0	0.0	0.0	0.0
Total Staffing	8.8	8.0	8.0	4.0	(4.0)

Purpose

The Animal Control Division protects public health by the control of rabies vectors; licensing of dogs for the purpose of assuring that all dogs are properly vaccinated; removing stray and abandoned animals; controlling predatory animals; and providing humane services.

Major Budget Changes

Salaries & Benefits

➤ ($147,712)	Delete four Deputy Animal Control Officers.
➤ ($14,646)	Delete standby pay.
➤ ($10,460)	Delete overtime.
➤ ($2,357)	Delete holiday pay.

Services & Supplies

➤ ($19,200)	Decrease in motor pool expense.
➤ ($3,442)	Deletion of emergency answering service.

Revenues

➤ ($23,800)	Decrease in dog licenses.
➤ ($46,590)	Decrease in projected year–end fund balance.

Program Discussion

To achieve targets for departmental cost reduction, the Animal Control Division must absorb severe reductions. These reductions will radically alter the level of service.

The elimination of four field officers will reduce the Department's ability to respond to anything but high priority, public safety situations. Many lower priority calls and complaints will be eliminated or handled days later if time allows.

The current extended shifts will be reduced to normal eight hour shifts for the remaining two officers. During regular hours, the Division will no longer be able to handle humane complaints, dead animal pick–up from animal clinics, non–priority animal rescues, assistance to elderly and handicapped people with animal pick–ups, wild nuisance animals, barking complaints, door–to–door license enforcement, kennel inspections, and public education.

The drastic reduction in funding eliminates all standby, overtime, weekend, and holiday coverage. The emergency answering service would also be eliminated. All after–hours emergency calls, which include emergency response to traffic accidents involving livestock and other animals, and response to hazards created by loose livestock on roadways, will have to be handled by other agencies such as the Sheriff or Highway Patrol. In addition, the Division will not be able to respond to after–hours requests from other law enforcement agencies for expertise and special equipment for handling and removing animals associated with warrant service and arrest cases.

The medical treatment of severely injured stray animals, the confinement of suspected rabid animals, and the capture of dangerous dogs or other animals creating a public safety hazard would also have to be directed to another agency or left unattended until the next day.

The loss of four Deputy positions may decrease dog license revenue as much as $23,800 the first year. It would continue to decrease revenue at an annual rate of 10% in subsequent years.

1992–93 Accomplishments

1. Implemented an automated license renewal system. The process of renewing a dog license is easier and quicker for the public.
2. Studied shelter alternatives. Only the Stockton City shelter is large enough to handle the County's animals. Construction of a County shelter is not feasible at this time.
3. Continued to explore new revenue generating services.

1993–94 Objectives

1. To strive to maintain acceptable customer service and explore revenue generating services.
2. To identify new techniques to promote public awareness of various animal control laws.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Licenses Sold	12,821	12,278	12,500	13,093	10,000
Animals Impounded	5,913	5,917	5,525	5,342	3,000
Complaints & Calls	11,670	11,016	11,180	11,039	4,500
Investigations	3,239	3,584	3,648	4,226	1,500
Notices of Violation	1,507	1,590	1,720	2,089	500
Citations	2,351	1,063	1,050	940	100
Kennel Inspections	19	19	19	19	0
Humane Investigations	179	183	177	153	0

257—Public Administrator

Environmental Protection

Susan Patterson, *Public Administrator*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$161,025	$155,610	$154,462	$134,904	($20,706)
Services & Supplies	7,274	3,250	3,228	3,228	(22)
Fixed Assets	1,008	0	0	0	0
Total Appropriations	$169,307	$158,860	$157,690	$138,132	($20,728)
Earned Revenues By Source					
Charges for Services	$49,355	$107,216	$109,304	$109,304	$2,088
Total Revenues	$49,355	$107,216	$109,304	$109,304	$2,088
Net County Cost					
Mandated	$119,952	$51,644	$48,386	$28,828	($22,816)
Allocated Positions	4.0	4.0	4.0	3.0	(1.0)

Purpose

The Public Administrator is mandated under California law to take charge of estates when no other person qualifies. This includes locating and determining heirs; marshaling, protecting and liquidating assets as required; paying estate debts; managing and selling real and personal property; clearing tax obligations of estates; preparing estate financial reports; and distributing residue to those entitled.

Major Budget Changes

Salary & Employee Benefits

➤ ($19,558)	Lay off one Public Administrator's Aide position.

Earned Revenues

➤ ($25,000)	Correct budgeting for estate fees.
➤ $27,088	Correct budgeting for escheat funds, including $2,088 increase in estimated revenues.

Program Discussion

The Public Administrator's budget is recommended to be balanced by deleting one Public Administrator's Aide position for a savings of $19,558. Office hours will be affected. A two–person team is required for field work to guard safety of employees and to eliminate errors and liabilities to the County and estate. Additionally, due to staff being at maximum vacation accruals and normal sick leave usage, there will be an estimated 13 weeks yearly when there will be only **one** staff person. Because a portion of the office's field work is "on call", closed hours will fluctuate.

At the recommended funding level the Department will reject all optional probates that are determined to be extraordinarily time consuming or to have high liability.

Revenues have not been reduced because the Department's revenues fluctuate widely year–to–year depending on the type of estates that are handled. Additionally, due to slow housing sales in the Stockton area, the Department will have a carry–over of fees into 1993–94.

The Department will face an increased risk in error and omissions due to reduced staffing, but every effort will be made to avoid liabilities.

1992–93 Accomplishments

1. Took steps to deliver voluminous individual estates' mailings directly to Post Office resulting in cost savings.
2. Eliminated 50% of telephone lines; eliminated storage unit rental and various County funded service and supply accounts.
3. Developed procedures with Public Conservator for routing estates through this Department for fee collection prior to fund transfers to the State.

1993–94 Objectives

1. To determine feasibility of small computer system with individual terminals to assist in record keeping and financial management of estates.
2. To obtain voice mail services.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Investigations	157	148	170	177	172
Estates	71	57	75	105	100

260—Emergency Services

Environmental Protection

Ronald Baldwin, ***Coordinator of Emergency Services***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$568,054	$613,792	$679,449	$664,551	$50,759
Services & Supplies	152,046	189,726	179,875	118,488	(71,238)
Fixed Assets	15,812	8,082	8,082	0	(8,082)
Total Appropriations	$735,912	$811,600	$867,406	$783,039	($28,561)
Earned Revenues By Source					
Fines & Forfeitures	$12,097	$10,000	$4,000	$4,000	($6,000)
Aid from Other Govt Agencies	109,788	115,200	138,100	138,100	22,900
Charges for Services	520,319	564,985	566,585	566,585	1,600
Miscellaneous Revenues	0	1,600	0	0	(1,600)
Total Revenues	$642,204	$691,785	$708,685	$708,685	$16,900
Net County Cost					
Mandated	$93,708	$119,815	$158,721	$74,354	($45,461)
Allocated Positions	14.0	15.0	15.0	15.0	0.0
Temporary (Full–Time Equivalent)	0.5	1.1	0.7	0.7	(0.4)
Total Staffing	14.5	16.1	15.7	15.7	(0.4)

Purpose

The Office of Emergency Services (OES) coordinates emergency preparedness and disaster response activities. Its responsibilities include the County Emergency Operations Center, the Countywide Joint Hazardous Materials Team, and the regulation of hazardous material emergency planning by 2,400 County businesses. The OES function is mandated, with levels of service generally discretionary.

Major Budget Changes

Salaries & Employee Benefits

➤ $28,994	Vacant Specialist Clerk position may be under filled with a Clerk Typist II.
➤ $12,599	Contract Planner for new Energy Commission grant project (six months).
➤ $12,666	Normal salary adjustments.
➤ ($3,500)	Reduce extra help.

Services & Supplies

➤ ($19,500)	Shift contract employees cost to Salaries–Contract from Professional Services account.
➤ ($19,353)	Reduce allocated Radio Maintenance charges.
➤ ($16,335)	Net reduction in various other line items.
➤ ($6,050)	Reduce office expenses.
➤ ($10,000)	Reduce funds available for toxic spill clean–ups (based on actual experience).

Revenues

➤ $75,000	New project grant from Energy Commission.

➤	($35,700)	Reduce State Medical Disaster Grant.
➤	($27,000)	Delete funding for Operational Area Satellite Information System (OASIS) State grant. Project completed.

Program Discussion

The recommended $74,354 Net County Cost represents a decrease of more than $45,000 (38%) from the current budget. A $16,900 increase in estimated revenue accounts for over one–third of the overall reduction in net cost. At this level, the office will be able to maintain only the County Emergency Plan, the County Emergency Operations Center, and to perform essential planning and internal training.

Under the recommended budget, OES' ability to perform general emergency planning will decrease to less than one person–year from a level of three person–years just a few years ago. Although total staffing appears to remain relatively constant, the number of positions supporting the mandated Hazardous Materials program has grown in recent years while those dedicated to general emergency planning and response have been reduced.

As the staffing resources dedicated to emergency planning will diminish, a number of planning activities will be discontinued or deferred:

- OES will no longer provide assistance to other jurisdictions for planning, training, and exercises.
- Detailed planning for specific hazards such as floods will not be performed.
- Training courses provided at a subsidized cost to public safety agencies and businesses will be discontinued. Any requests for training classes by other agencies will be fulfilled on a time available basis and at full reimbursement of costs.

A new one–time $75,000 State Energy Commission project grant for 1993–94 will allow OES to retain one contract employee for six months of next fiscal year as well as fund a portion of the costs of two additional positions. Failure to replace these one–time funds for 1994–95 will lead to staff reductions and will further reduce the Department's ability to perform general emergency planning or provide assistance to other jurisdictions and agencies.

The OES budget historically has included a $25,000 appropriation designated specifically for the clean–up of hazardous materials spills. This appropriation represents almost 25% of OES' 1992–93 Net County Cost, but cannot be used for normal operating expenses. Based on experience in recent years, the appropriation has been reduced to $15,000, or 20% of the recommended Net County Cost. Should a toxic spill clean–up be required after this account has been depleted, OES would return to the Board of Supervisors for a supplemental appropriation from the Contingency Reserve.

The fee–based Hazardous Materials programs continue to meet mandated requirements. Under the recommended budget, one vacant position will not be filled. An existing employee will be transferred into a position which is funded two–thirds by hazardous

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Training Classes/Drills	89	90	75	80	80
Major Planning Projects	0	4	6	5	5
Business Inspections	1,200	1,300	1,500	2,000	2,200
Hazardous Material Incident Response	179	200	175	180	200
Other Disaster Response	3	3	1	1	N/A

materials funds and one–third by other revenue. One vacant allocated clerical position most likely will remain unfilled throughout the year. The program will operate two positions short of full strength. The office is presently maintaining its minimum staffing commitment to the San Joaquin Joint Hazardous Materials Team. Any further staffing reductions would endanger the agreement with the cities which allows for adequate response to hazardous materials emergencies and spills. Projected revenues are estimated to cover operating costs at this service level.

1992–93 Accomplishments

1. Ensured cost–effective response to hazardous materials accidents in the unincorporated area (and in participating cities) by full implementation of the Joint Hazardous Materials Team agreement. An additional city was added to the agreement.
2. Completed implementation of the third–year grant requirements of the regional Medical Disaster Planning Project. Grant accomplishments are being incorporated into State guidance to be issued Statewide. Emergency medical resources in the County have been re–equipped and trained for the improved response system.
3. Completed the requirements of the OASIS Project, including completion of joint County–City procedures and conduct of a full scale exercise to improve resource management and information flow during disasters. The exercise also served to test the new satellite emergency communications system.
4. Completed implementation of Phase 2 of the Hazardous Materials training program aimed at providing businesses with tools to improve employee and public safety.
5. Transferred the Farm Chemical Inventory Program to Agricultural Commissioner's Office to allow reduced fees and paperwork by farmers in the County.

1993–94 Objectives

1. To develop an Energy Shortage Response Plan in conjunction with the incorporated cities and test it in a full scale exercise involving the new Operational Area.
2. To complete the current revision of the County Emergency Operations Plan in addition to maintaining the new Operational Area organization in conjunction with the cities.
3. To implement the revised Countywide plan for response to hazardous materials accidents in conjunction with the cities, other jurisdictions and public safety agencies, and the Joint Hazardous Materials Team. This plan will include development of the capability to rapidly remove small spills thereby saving considerable disposal and public agency costs.
4. To complete a procedural study aimed at improving office efficiency and productivity.
5. To maintain a minimum essential capability to coordinate response to disasters and chemical accidents in the face of shrinking resources.
6. To work with the State to implement the mandated common local emergency management system.

Fish and Game	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,947	$12,290	$12,290	$12,290	$0
Services & Supplies	6,749	7,099	6,962	6,962	(137)
Operating Transfers Out	4,000	4,000	4,000	4,000	0
Total Appropriations	$13,696	$23,389	$23,252	$23,252	($137)
Earned Revenues By Source					
Fines & Forfeitures	$4,495	$6,500	$6,500	$6,500	$0
Aid from Other Govt Agencies	33,883	12,500	12,500	12500	0
Fund Balance	(24,682)	4,389	4,252	4,252	(137)
Total Revenues	$13,696	23,389	$23,252	$23,252	($137)
Net County Cost	$0	$0	$0	$0	$0

Purpose

The Fish and Game Program enforces the Fish and Game Code and protects/assists the propagation of natural resources.

Program Discussion

The Fish and Game Program is a non–General Fund budget which is fully supported by Fish and Game revenue and Off–Highway Vehicle funds. The level of program funding is proportionate to the revenue received from fines for Fish and Game violations and from the Off–Highway Vehicle Trust Fund. Staffing is provided by Auxiliary Sheriff's deputies under the supervision of Boating Safety officers and other field deputies as required.

Recommended funding remains virtually unchanged from the prior year level. There is no Net County Cost for the Fish and Game Program.

The growing trend in the off–road use of motorcycles and other recreational vehicles continues in the unincorporated areas of the County. Accompanying this growth is an increase in the number of violations involving these types of vehicles. To more effectively deal with the problem, the Board of Supervisors last year approved a Sheriff's Off–Highway Motorcycle Enforcement Program.

All costs of the new program are borne by the Off–Highway Vehicle Trust Fund. An appropriation of $6,500 is required to fund the estimated overtime costs to operate the program. Officers on motorcycles provide a special enforcement response to violations such as trespassing and property damage by off–highway vehicles.

The continued contribution at the prior year level of $4,000 is recommended for the Fish Stocking Program at Oak Grove Park which has been supported with Fish and Game funds since 1987–88.

With Board of Supervisors approval, any additional program funding requirements will be appropriated from the Fish and Game Fund (# 05) projected year–end fund balance of $41,000.

1992–93 Accomplishments

1. Promoted public awareness by disseminating Fish and Game law information when checking licenses, giving warnings, and during other public contacts.
2. Trained Sheriff's Reserve deputies through in-service instruction on Fish and Game law and operations.

1993–94 Objectives

1. To promote public awareness of Fish and Game laws prior to and during the hunting and fishing seasons.
2. To continue to use Sheriff's Reserve personnel to assist in public awareness and enforcement activities.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Citations Issued	251	159	329	300	250
Warning	100	420	179	225	200
Licenses Checked	1,188	1,567	1,847	1,200	1,100
Hours of Off–Highway Vehicle Enforcement	890	945	138	560	500

267—Local Agency Formation Commission

Environmental Protection

Gerald Scott, *LAFCo Executive Officer*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$129,504	$135,289	$146,962	$121,137	($14,152)
Total Appropriations	$129,504	$135,289	$146,962	$121,137	($14,152)
Earned Revenues By Source					
Charges for Services	$26,700	$52,397	$41,917	$41,917	($10,480)
Total Revenues	$26,700	$52,397	$41,917	$41,917	($10,480)
Net County Cost					
Mandated	$102,804	$82,892	$105,045	$79,220	($3,672)

Purpose

The Local Agency Formation Commission is established under the provisions of the Cortese–Knox Local Government Reorganization Act (Sections 56000–57550 of the Government Code). A Local Agency Formation Commission (LAFCo) is mandated in each California county. The purpose of LAFCo is to discourage urban sprawl and encourage orderly formation and development of local government agencies.

This budget provides the County contribution for the operation of LAFCo. The LAFCo operating budget is contained in a separate budget not governed by the Board of Supervisors. LAFCo's net cost is a mandated County cost.

Major Budget Changes

Salaries and Employee Benefits

➤ $4,486	Normal salary adjustments.
➤ ($2,200)	Reduced number of Commission meetings.
➤ ($14,631)	Reduction in clerical hours (1/2 time).
➤ ($2,293)	Reduced management benefits.

Services and Supplies

➤ ($2,311)	Reduction in services.

Revenues

➤ ($10,480)	Decrease in applications.

Program Discussion

The 1993–94 program is expected to be similar to previous years. The processing of applications represents the major share of the work program. During peak filing periods, application processing takes precedence over all other activities.

Beyond application processing, LAFCo is required to complete reorganization studies and to periodically update the Sphere of Influence for each city and special district in the County. Specific projects for 1993–94 are noted in the Objectives section.

This budget funds the operating costs (less the prior year carryover fund balance) of LAFCo. The 1993–94 recommended Net County Cost reflects a 4.4% decrease ($82,892 to $79,220) from the prior year. The annual appropriation is projected as follows:

267—Local Agency Formation Commission

Environmental Protection

	1992–93 Approved	1993–94 Recommend	Increase/ (Decrease)
Salaries & Benefits	$131,712	$112,684	($19,028)
Services & Supplies	15,183	13,730	(1,453)
Operating Budget	$146,895	$126,414	($20,481)
Less Fund Balance	(11,606)	(5,277)	6,329
County Contribution	$135,289	$121,137	($14,152)
Less Revenue to County	(52,397)	(41,917)	10,480
Net County Cost	$82,892	$79,220	($3,672)

Service Impacts

Reduced LAFCo funding will reduce the Commission Clerk's hours to one–half time.

Normal office hours for LAFCo will be reduced to one–half of each day. However, the Executive Officer will be available at all times by appointment and would maintain an open office when present.

Although there would no doubt be some inconvenience for the public and staff, it is expected that the clerical work would be completed within the reduced hours, until there is a substantial increase in the number of applications being filed.

1992–93 Accomplishments

1. Processed 13 application proposals to date, with a total of 20 proposals expected by year–end.
2. Adopted the 1992 update of the City of Lathrop Sphere of Influence.
3. Received a report to amend the Sphere of Influence of the South San Joaquin Irrigation District. Denied the amendment in favor of a joint–district project with the Central San Joaquin Water Conservation District.

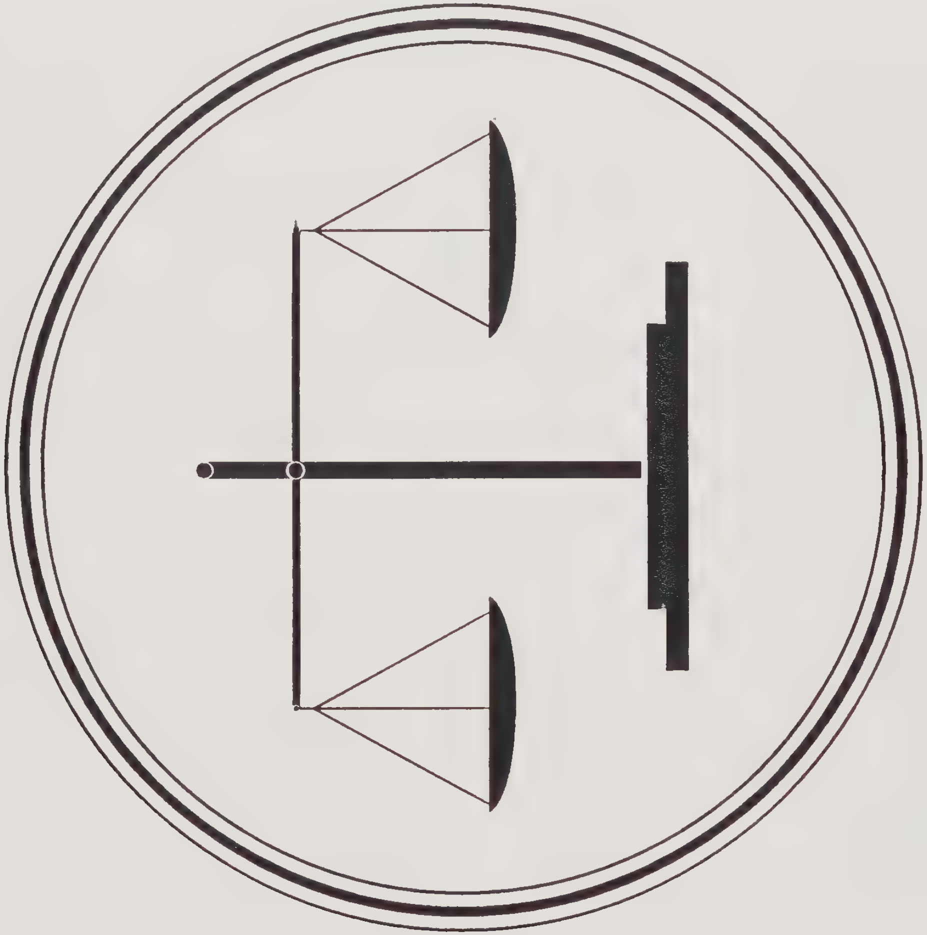
1993–94 Objectives

1. To process 32 applications for boundary changes or reorganizations for cities and special districts.
2. To review the Spheres of Influence of the cities of Stockton and Tracy when those cities complete their General Plan updates.
3. To update the Commission's procedures for evaluation of proposals.

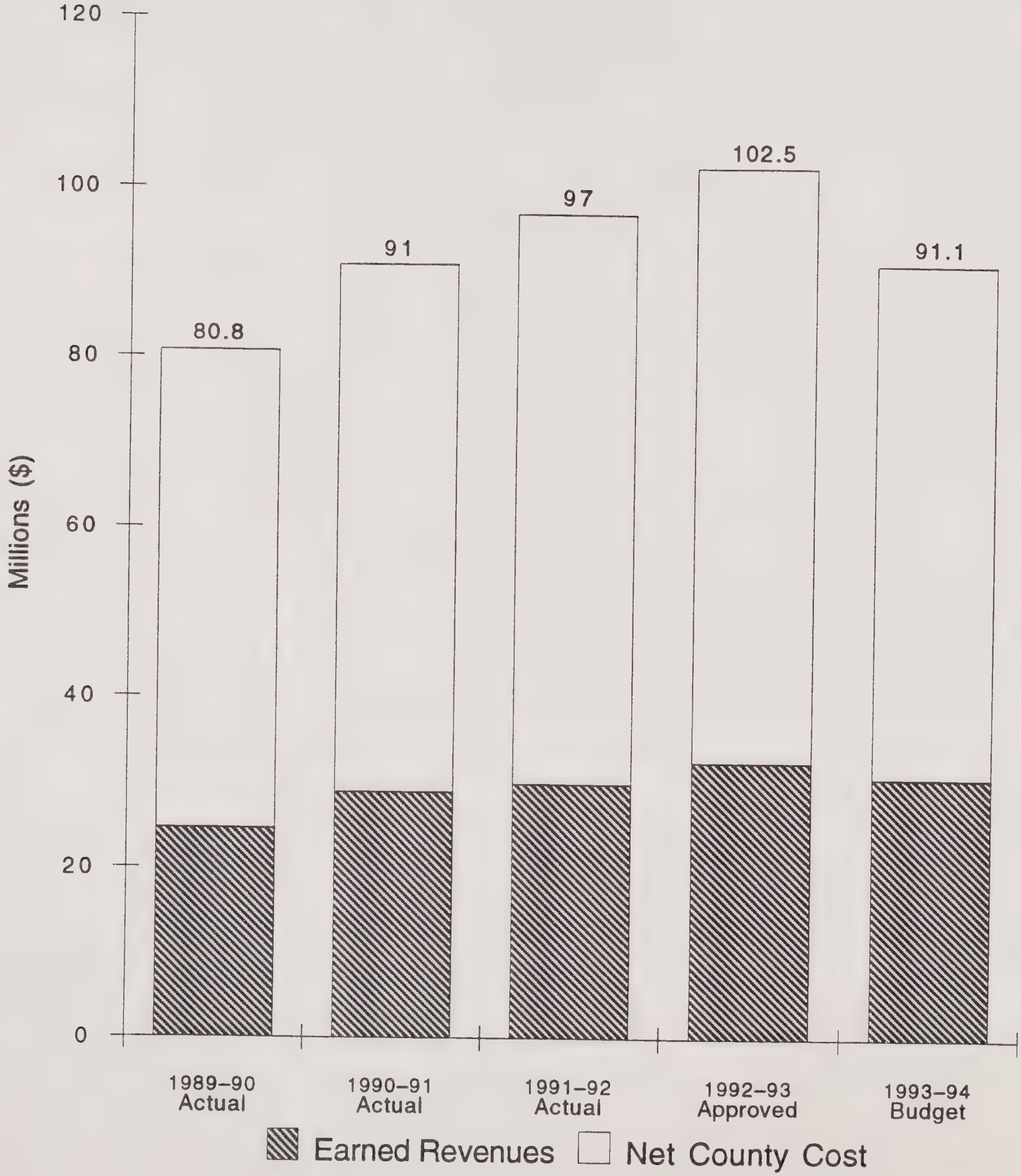
Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
City Annexations	23	20	19	6	18
District Annexations	13	16	7	8	7
Detachments	6	5	9	5	6
Formations	2	1	1	1	1
Total	44	42	36	20	32

Law & Justice



Law & Justice
Change In Program Expenditures



Law & Justice Appropriations

	Page Number	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
20100 County Clerk	D–3	$76,513	$69,742	$69,742	($6,771)
District Attorney					
20200 District Attorney	D–6	7,623,921	7,522,327	6,093,801	(1,530,120)
20201 Career Criminal Project	D–10	52,800	52,717	52,717	(83)
20202 Subvention Program	D–11	371,391	362,581	362,581	(8,810)
20203 Victim/Witness Program	D–13	315,527	228,531	228,531	(86,996)
20205 Victim Assistance Center	D–15	256,500	233,100	233,100	(23,400)
20208 Major Narcotic Suppression	D–17	121,575	121,345	121,345	(230)
20209 Child Abduction Unit	D–18	133,902	214,765	214,765	80,863
20210 Narcotics Enforcement	D–20	198,564	198,564	198,564	0
20211 Youth Gang Prevention	D–21	1,055,883	0	0	(1,055,883)
20213 Anti–Drug Abuse Enforce	D–22	568,480	568,413	568,413	(67)
20301 Family Support	D–24	4,794,021	6,641,794	6,641,794	1,847,773
Public Defender					
20400 Public Defender	D–29	4,698,406	5,096,680	3,788,866	(909,540)
20401 Vertical Defense	D–32	112,242	126,541	112,084	(158)
20402 Subvention Program	D–34	366,438	355,162	349,075	(17,363)
21000 Grand Jury	D–36	64,914	66,055	53,870	(11,044)
21200 Pretrial Services	D–83	480,079	497,979	447,979	(32,100)
21201 Alcohol/Drug Prev Program	D–85	183,723	202,580	202,580	18,857
21300 Court Assigned Counsel	D–37	2,798,964	2,100,000	2,100,000	(698,964)
Sheriff–Coroner					
21601 STC Training	D–40	117,741	93,503	93,503	(24,238)
21602 Boating Safety	D–42	507,892	607,833	50,215	(457,677)
21620 Patrol	D–44	7,917,494	9,056,639	6,972,779	(944,715)
21622 Communications	D–48	2,456,888	1,999,736	2,504,895	48,007
21626 Detectives	D–50	1,884,719	2,242,049	822,629	(1,062,090)
21628 Records/Evidence	D–53	2,886,660	2,767,431	2,454,459	(432,201)
21630 Court Services	D–56	1,430,253	1,394,069	1,325,657	(104,596)
21635 Civil	D–58	646,360	636,115	611,103	(35,257)
21640 Coroner/Morgue	D–60	643,019	599,203	595,704	(47,315)
21645 Sheriff–Admin/Support	D–62	1,887,523	2,106,904	1,619,765	(267,758)
21650 Lathrop Police Contract	D–65	1,025,971	970,072	970,072	(55,899)
21700 Stockton Marshal	D–76	964,813	1,079,777	1,079,777	114,964
21800 Lodi Marshal	D–78	342,377	366,947	274,102	(68,275)
21900 MRET Marshal	D–80	552,767	610,498	450,155	(102,612)

Law & Justice Appropriations

	Page Number	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Sheriff–Coroner					
22600 Custody	D–67	21,846,856	24,905,821	21,846,033	(823)
22610 Jail Transition	D–72	282,455	0	0	(282,455)
22615 Custody Hiring/Training	D–73	138,959	3,669	3,669	(135,290)
22620 Work Programs	D–74	687,304	593,547	593,547	(93,757)
Probation					
22700 Juvenile	D–87	2,596,718	2,886,328	2,155,518	(441,200)
22702 Adult	D–91	2,271,038	2,522,064	2,227,095	(43,943)
22708 STC Training	D–94	65,883	61,125	61,125	(4,758)
22730 Youth Gang Prevention	D–95	97,278	0	0	(97,278)
22745 Probation–Administration	D–96	637,572	629,321	582,823	(54,749)
22800 Juvenile Hall	D–98	4,177,544	4,431,908	3,412,441	(765,103)
27400 Operating Transfers to Courts	D–101	6,311,293	7,347,376	4,644,441	(1,666,852)
27500 Superior Court	D–103	7,242,746	7,708,286	6,622,416	(620,330)
27600 Stockton Municipal Court	D–108	5,110,675	5,094,431	4,601,407	(509,268)
27700 Lodi Municipal Court	D–111	1,251,523	1,267,006	952,046	(299,477)
27800 MRE Municipal Court	D–113	1,237,155	1,147,563	911,248	(325,907)
27900 Tracy Municipal Court	D–115	1,035,584	1,105,787	844,449	(191,135)
Total — Law & Justice		**$102,528,903**	**$108,893,884**	**$91,122,880**	**($11,406,023)**

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$52,872	$56,058	$56,375	$56,375	$317
Services & Supplies	11,915	20,455	13,367	13,367	(7,088)
Total Appropriations	$64,787	$76,513	$69,742	$69,742	($6,771)
Earned Revenues By Source					
Licenses/Permits/Franchises	$1,578	$1,700	$1,700	$1,700	$0
Charges for Services	66,812	60,000	60,000	60,000	0
Miscellaneous Revenues	1,672	1,200	1,200	1,200	0
Total Revenues	$70,062	$62,900	$62,900	$62,900	$0
Net County Cost					
Mandated	($5,275)	$13,613	$6,842	$6,842	($6,771)
Allocated Positions	1.0	1.0	1.0	1.0	0.0
Temporary (Full–Time Equivalent)	0.5	0.6	0.6	0.6	0.0
Total Staffing	1.5	1.6	1.6	1.6	0.0

Purpose

The County Clerk is mandated to record fictitious name statements, issue marriage licenses, process notary bonds, register process servers and professional photocopiers, process Department of Fish and Game notices of determination, and file coroner's reports.

Major Budget Changes

Salaries & Benefits

➤ $1,043	Increased Extra–Help.

Services & Supplies

➤ $410	Increased office expenses.
➤ ($7,692)	Decreased Data Processing Direct Charges.

Program Discussion

The recommended budget for the County Clerk will maintain the existing level of service. The office will continue the 9:00 a.m. to 4:00 p.m. public hours. This has allowed more time for performing non–counter duties.

The County Clerk continues to work with the State to automate certain functions. The installation of the Clerk's Automated Tracking System will automate issuance of marriage licenses, fictitious business names, and notary public oath filings.

201—County Clerk

Law & Justice

1992–93 Accomplishments

1. Maintained continuity of office hours under adverse conditions.
2. Remained open through lunch.

1993–94 Objectives

1. To relocate to larger office.
2. To install Clerk's Automated Tracking System.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Marriage Licenses	1,736	2,075	2,025	2,025	2,025
Fictitious Business Names	NA	2,749	2,750	2,750	2,750
Notices of Determination	NA	21	24	10	10
Notary Bonds	NA	NA	240	300	300

Summary
All District Attorney Budgets

John Phillips, *District Attorney*

	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$9,591,916	$11,046,664	$11,908,440	$10,544,071	($502,593)
Services & Supplies	2,890,235	3,197,195	3,561,156	3,496,999	299,804
Other Charges	812,723	995,958	284,194	284,194	(711,764)
Fixed Assets	217,770	68,850	206,450	206,450	137,600
Operating Transfers Out	222,692	198,564	198,564	198,564	0
Total Expenditures	$13,735,336	$15,507,231	$16,158,804	$14,730,278	($776,953)
Intrafund Transfers	(44,272)	(14,667)	(14,667)	(14,667)	0
Total Appropriations	$13,691,064	$15,492,564	$16,144,137	$14,715,611	($776,953)
Earned Revenues By Source					
Interest & Rents	$13,352	$6,500	$6,200	$6,200	$0
Aid from Other Govt Agencies	5,792,142	7,502,156	7,993,121	7,993,121	490,965
Charges for Services	371,669	284,600	256,600	256,600	(28,000)
Miscellaneous Revenues	339,001	333,100	235,500	200,500	(132,600)
Operating Transfers In	162,349	476,504	493,504	493,504	17,000
Fund Balance	(73,716)	(27,936)	40,364	40,364	68,300
Total Revenues	$6,604,797	$8,574,924	$9,025,289	$8,990,289	$415,665
Net County Cost					
Mandated	$6,671,294	$6,738,817	$7,044,804	$5,651,278	($1,087,539)
Required Match	10,001	4,800	4,717	4,717	(83)
Discretionary	405,238	174,023	69,327	69,327	(104,696)
Total Net County Cost	$7,086,533	$6,917,640	$7,118,848	$5,725,322	($1,192,318)
Allocated Positions	203.0	216.0	239.0	218.0	2.0
Temporary (Full–Time Equivalent)	34.3	22.7	20.7	11.6	(11.1)
Total Staffing	237.3	238.7	259.7	229.6	(9.1)

This presentation is a summary of the 11 budgets administered by the Office of the District Attorney. These include:

- 20200 District Attorney
- 20201 Career Criminal
- 20202 Juvenile Subvention
- 20203 Victim/Witness
- 20205 Victim Assistance Center
- 20208 Major Narcotics Vendor Suppression
- 20209 Child Abduction Unit
- 20210 DA Narcotics Enforcement
- 20211 Youth Gang Prevention
- 20213 Auto Insurance Fraud Investigation
- 20301 Family Support

202—*District Attorney*

Law & Justice

John Phillips, ***District Attorney***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$6,048,931	$6,339,323	$6,325,112	$4,960,743	($1,378,580)
Services & Supplies	1,245,297	1,299,265	1,211,882	1,147,725	(151,540)
Fixed Assets	83,002	0	0	0	0
Total Expenditures	$7,377,230	$7,638,588	$7,536,994	$6,108,468	($1,530,120)
Intrafund Transfers	(3,960)	(14,667)	(14,667)	(14,667)	0
Total Appropriations	$7,373,270	$7,623,921	$7,522,327	$6,093,801	($1,530,120)
Earned Revenues By Source					
Aid from Other Govt Agencies	$20,948	$11,000	$8,000	$8,000	($3,000)
Charges for Services	235,528	284,600	256,600	256,600	(28,000)
Miscellaneous Revenues	107,839	113,000	82,000	47,000	(66,000)
Operating Transfers In	162,349	476,504	493,504	493,504	17,000
Total Revenues	$526,664	$885,104	$840,104	$805,104	($80,000)
Net County Cost					
Mandated	$6,846,606	$6,738,817	$6,682,223	$5,288,697	($1,450,120)
Allocated Positions	107.0	108.0	106.0	85.0	(23.0)
Temporary (Full–Time Equivalent)	8.1	9.1	9.1	0.0	(9.1)
Total Staffing	115.1	117.1	115.1	85.0	(32.1)

Purpose

The Office of District Attorney is a mandated function which initiates and conducts all prosecutions for violations of State laws and local ordinances. The Office investigates such offenses in cooperation with local law enforcement agencies; establishes policy and standards for filing of criminal complaints; institutes proceedings for the arrest of persons charged with or reasonably suspected of public offenses; attends and advises the Grand Jury; provides services in civil proceedings involving abatement of nuisances and environmental hazards, and consumer fraud remedies; and manages grant programs providing services to witnesses and victims of crime.

Major Budget Changes

Salaries & Employee Benefits

➤	($1,144,335)	Delete 23 allocated positions.
➤	($265,924)	Delete 4 contract attorney and 2 contract Legal Intern positions.
➤	($55,380)	Delete 3.1 extra–help positions.
➤	$106,018	Delete one–time credit for safety retirement.
➤	$7,576	Delete salary savings.

Services & Supplies

➤	($84,776)	Reduce office supplies, phone lines, travel, motor pool usage, and special departmental services.
➤	($55,238)	Reduce Data Processing usage.

Revenues

- ($25,000) Delete reimbursement from OES for services to Hazardous Materials program.
- ($45,000) Delete revenue from Consumer Fraud division.
- ($28,000) Delete reimbursements for criminalistics lab testing costs—change in funding procedure by State.

Program Discussion

The recommended Net County Cost for the District Attorney's Office is reduced by $1,450,120 (21.5%) from the 1992–93 Approved level. To achieve this net reduction, a total of 32.1 full-time allocated, contract, and extra help positions are recommended for deletion as follows:

Deleted Positions		Annual Cost
6.0	District Attorney III	$405,306
3.0	District Attorney II	163,560
2.0	District Attorney I	106,634
1.0	Investigator III	66,073
2.0	Investigator II	116,530
1.0	Consumer Mediation Spec.	32,484
4.0	Legal Typist	137,076
4.0	Clerk Typist II	116,672
23.0		$1,144,335
4.0	Contract Attorneys	$205,647
2.0	Contract Legal Interns	60,277
3.1	FTE Extra Help	55,380
9.1		$321,304
32.1	Total Deleted Positions	$1,465,639

Work Load Data

	Actual 1989–90	Actual 1990–91	Actual 1991–92	Est./Act. 1992–93	Projected 1993–94
Municipal Court					
Felony Filings					
Countywide	4,707	4,673	5,277	5,178	5,210
Stockton	3,382	3,520	3,910	3,491	5,210
Lodi	477	393	519	710	0
MRE	495	412	468	540	0
Tracy	353	348	380	437	0
Misdemeanor Filings					
Stockton Misdemeanor	7,850	9,045	10,681	12,691	2,500
Stockton Traffic	13,295	15,119	16,224	14,039	5,500
Lodi Misd/Traffic	5,229	6,054	6,224	8,066	0
MRE Misd/Traffic	4,955	4,719	5,056	5,670	0
Tracy Misd/Traffic	4,100	4,047	4,752	4,991	0
Superior Court					
New Cases	2,595	3,200	3,500	1,900	2,000
Jury Trials	96	71	106	160	170
Investigations					
Cases Opened	1,900	1,917	1,842	1,914	1,532

These reductions will have a significant and far–reaching effect on the District Attorney's ability to perform his mandated responsibilities. Staffing reductions of this magnitude will make it impossible for the office to handle all prosecutions that should be filed. The policy and operational changes the District Attorney is forced to make under the recommended funding level will directly affect all other parts of the criminal justice system. The impacts of these changes are as follows:

- ➤ With the loss of 15 attorney positions and support staff, the District Attorney will no longer be able to prosecute most misdemeanor cases. These include battery, child abuse, weapons possession, vandalism prostitution, and shoplifting (petty theft). Driving under the influence, domestic violence related offenses, and resisting arrest will be the only misdemeanor offenses prosecuted.
- ➤ The District Attorney's offices at the circuit municipal courts in Lodi, Manteca, and Tracy will be closed. Felony and specific types of misdemeanor cases normally filed in those courts will be filed and prosecuted in the Stockton Municipal Court by a reduced staff of Deputy District Attorneys. Should the Stockton Municipal Court transfer cases back to the circuit courts, there will be no District Attorney presence at those courts to prosecute the cases.
- ➤ City police agencies will have to send police officers to Stockton to testify in court. This will result in a loss of police personnel on the streets.
- ➤ Witnesses will have to appear in Stockton to be interviewed and to testify.
- ➤ Loss of restitution for victims and revenue from court fines.
- ➤ The loss of three District Attorney Investigators will affect the overall ability of the office to prepare thorough and timely prosecutions of cases. Cases will be investigated on a priority basis.
- ➤ The District Attorney's Domestic Violence program will be further limited due to the loss of clerical support. The remaining staff person will be unable to cope with the volume of cases normally handled by the program. In the past, it has processed 7,000 Stockton Police and Sheriff's domestic violence reports annually in addition to consulting with attorneys/judges and citing–in victims and suspects for counseling. The program's level of effectiveness is uncertain under the recommended staff reduction.
- ➤ Following last year's closure of the Consumer Fraud unit, the remaining portion of that program, conducted by a Consumer Mediation Specialist, will be eliminated. Consumers will have to file and prosecute civil claims in the courts in order to receive any type of restitution.
- ➤ The District Attorney's Environmental unit will be eliminated. There will be no environmental enforcement in the County. Environmental degradation will occur. Significant revenue loss (estimated at $700,000 for 1992–93) will result for all local enforcement agencies. There will be no prosecutorial agency to service 17 local and State agencies. More public monies will be spent for environmental cleanup.
- ➤ The functions of the Restitutions unit will be either added to the duties of remaining staff or may be eliminated entirely.
- ➤ The District Attorney law library (legal research) staff will be reduced to one position, a paralegal. This will force attorneys to spend more time on research and less time on case preparation.
- ➤ Narcotics Asset Forfeiture prosecutions will be decreased by approximately 25%.

The scope of these reductions is unprecedented. The District Attorney may be forced to make further policy and/or operational changes once the full effects of the recommended reductions are identified.

1992–93 Accomplishments

1. Obtained State Bar Mandatory Continuing Legal Education Provider Status and implemented an in–house MCLE training program.
2. Expanded the use of the CJIS system.

3. Began implementation of a computer local area network.
4. Began implementation of an Auto Theft Prosecution Program in cooperation with local police agencies.
5. Began implementation of a new Insurance Fraud Prosecution Program in cooperation with the State Insurance Commissioner's Office, insurance company investigators, and private law firms.
6. Implemented a program whereby statements given by homicide suspects to police detectives and on–call Homicide Team Deputies are videotaped.
7. Obtained a $38,000 grant from the State Insurance Commissioner to prosecute workers' compensation fraud cases.

1993–94 Objectives

1. To maximize levels of service within *current* funding restrictions.
2. To complete implementation and enhancement of the grant–funded Auto Theft and Insurance Fraud programs.
3. To complete installation of the computer local area network.
4. To apply for additional grant funding when and if such funding becomes available.

20201—District Attorney–Career Criminal Project

Law & Justice **John Phillips,** ***District Attorney***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$54,877	$51,682	$51,682	$51,682	$0
Services & Supplies	449	1,118	1,035	1,035	(83)
Total Appropriations	$55,326	$52,800	$52,717	$52,717	($83)
Earned Revenues By Source					
Aid from Other Govt Agencies	$45,325	$48,000	$48,000	$48,000	$0
Total Revenues	$45,325	$48,000	$48,000	$48,000	$0
Net County Cost					
Support	$10,001	$4,800	$4,717	$4,717	($83)
Temporary (Full–Time Equivalent)	0.6	0.6	0.6	0.6	(0.0)

Purpose

This grant–funded program enhances prosecutions of career criminals through vertical prosecution; opposes plea bargaining, trial continuances, and bail reductions; and seeks longer sentences for repeat offenders.

Program Discussion

State grant funding for the Career Criminal Prosecution Program will remain unchanged in 1993–94, unless there are last minute cuts to the Office of Criminal Justice Planning (OCJP) included in the State budget. This level of funding will cover 60% of the total salary and benefits costs of the Deputy District Attorney assigned to the program. A second attorney provides back–up support as needed.

The Career Criminal Prosecution Unit concentrates on vertical prosecution of defendants who have committed multiple burglaries and robberies and who have a prior conviction for this type of offense. Research has indicated that a small number of habitual criminals are responsible for a large percentage of these types of crimes. By refusing to plea bargain on these cases and by seeking longer prison sentences for convicted career criminals, it is hoped that this program will have a meaningful impact on the local crime rate.

1992–93 Accomplishments

1. Maintained a 97.5% conviction rate.

1993–94 Objectives

1. To maintain a conviction rate in excess of 95%.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Cases Prosecuted	50	52	70	55	50

in 94-5 combine into DA's MAIN BUDGET

20202—District Attorney–Subvention Program

Law & Justice — **John Phillips,** ***District Attorney***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$352,881	$335,571	$330,164	$330,164	($5,407)
Services & Supplies	32,580	35,820	32,417	32,417	(3,403)
Total Appropriations	$385,461	$371,391	$362,581	$362,581	($8,810)
Earned Revenues By Source					
Aid from Other Govt Agencies	$246,993	$371,391	$0	$0	($371,391)
Total Revenues	$246,993	$371,391	$0	$0	($371,392)
Net County Cost					
Mandated	$138,468	$0	$362,581	$362,581	$362,581
Allocated Positions	5.0	5.0	5.0	5.0	0.0

Purpose

This grant–funded program provides for the prosecution of juvenile defendants in Sections 602, 300, and 601 Welfare and Institutions cases.

The District Attorney Juvenile Unit reviews juvenile crime reports and prepares petitions for court filing; appears in court on all calendars, including detention, jurisdictional, motion, trial, and dispositional; handles all fitness hearings pursuant to Sections 707(a) and 707(b) of the California Welfare and Institutions Code; advises Probation on possible informal handling of cases per Section 654 of the Welfare and Institutions Code; represents Probation at Order–to–Show–Cause hearings; represents the Human Services Agency at dependency hearings when requested; prepares trials and subpoenas; and interviews witnesses.

Major Budget Changes

Salaries & Employee Benefits

➤ ($5,018)	Delete benefits costs previously charged to this budget.

Services & Supplies

➤ ($2,892)	Reduce allocated Data Processing and Workers' Compensation Insurance charges.

Program Discussion

An apparent $362,581 increase in Net County Cost is the result of a budgeting change. Effective July 1, 1993 the Realignment revenue previously shown in this budget has been shifted to the Human Services–Homemaker Services Budget (#50118). This change results in no actual increase in General Fund Net County Cost. The recommended funding for this budget is reduced $8,810 from the 1992–93 Approved level. No changes are planned in levels of service.

The District Attorney Juvenile Unit is staffed by three Deputy District Attorney and two clerical positions. A fourth Deputy position was deleted from the 1992–93 budget due to funding reductions. Pursuant to Welfare and Institutions Code Section 681, a prosecuting attorney must appear at all W&I 602 (minors violating laws) proceedings. Appearances at W&I 601 (minors habitually disobedient or truant) proceedings are discretionary and are no longer made by

District Attorney staff. Also as a result of last year's budget reductions, the office no longer provides staff to School Attendance Review Boards in the Lincoln and Lodi Unified School Districts.

Again in 1993–94, the District Attorney's Juvenile Unit will be required to handle its work load with less clerical staff and virtually no attorney and investigative support from the remainder of the District Attorney's Office.

Helping to make this possible is a significant drop in the past two years in the number of cases filed in Juvenile Court. This positive trend may indicate some degree of success in the youth gang and drug prevention efforts being exerted by many public agencies and community–based organizations.

This will be the last year in which the District Attorney's Juvenile program appears as a separate budget unit. It will be combined with the main budget next year.

1992–93 Accomplishments

1. Filed 24 gang cases through February 1993, with a projected total of 40 cases to be filed for the year ending June 30.
2. Filed 13 W&I 707 petitions (to have minors tried as adults) through February 1993. Eight petitions resulted in remand. A total of 18 such petitions are projected to be filed for the year ending June 30.
3. Handled eight murder cases through February 1993, with a total of 14 projected for the year ending June 30.

1993–94 Objectives

1. To update and improve the word processing and case management data base systems to improve staff efficiency.
2. To maintain current service levels.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Cases Filed	5,996	5,542	4,072	3,650	3,850
Total Court Appearances	7,532	7,020	8,068	7,800	7,900

20203—District Attorney–Victim/Witness Program

Law & Justice — John Phillips, *District Attorney*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$306,688	$293,940	$219,789	$219,789	($74,151)
Services & Supplies	30,512	21,587	8,742	8,742	(12,845)
Total Appropriations	$337,200	$315,527	$228,531	$228,531	($86,996)
Earned Revenues By Source					
Aid from Other Govt Agencies	$281,493	$176,893	$159,204	$159,204	($17,689)
Total Revenues	$281,493	$176,893	$159,204	$159,204	($17,689)
Net County Cost					
Discretionary	$55,707	$138,634	$69,327	$69,327	($69,307)
Allocated Positions	8.0	7.0	7.0	7.0	0.0
Temporary (Full–Time Equivalent)	0.3	0.0	0.0	0.0	0.0
Total Staffing	8.0	7.0	7.0	7.0	0.0

Purpose

The Victim/Witness program provides support services to victims and witnesses of crimes. Among its activities it responds to crime scenes with a mobile unit to provide on–call crisis intervention and emergency services to victims; provides victims with information and referrals to other service agencies; provides victims and witnesses with court support services including emergency transportation, courtroom escorts, information on case status and disposition, and general orientation to the criminal justice system; and assists victims with claims for assistance from the California Restitution Fund. This is an optional program; level of service is discretionary.

Major Budget Changes

Salaries & Employee Benefits

➤ ($75,934)	Delete funding for two Victim/Witness Senior Advocate positions.
➤ $8,483	Add benefits costs not previously included in this budget.
➤ ($6,700)	Decrease net adjustments for shift differential, on–call pay, and Program Coordinator allocated time.

Services & Supplies

➤ ($12,845)	Net reduction in various services and supplies accounts.

Revenues

➤ ($17,869)	Reduced State revenue for victim/witness program.

Program Discussion

The recommended Net County Cost is $69,307 (50%) below the 1992–93 level. The reduction is necessary to allow the District Attorney's Office to meet its *overall* recommended Net County Cost. State grant funding for this program is expected to be reduced by 10% to $159,204.

To meet the recommended budget, funding for two Senior Advocate positions will be eliminated.

20203—District Attorney–Victim/Witness Program

Law & Justice

Specific reductions in service will include:

- Eliminating outreach services in Tracy.
- Reducing by 50% outreach services in Lodi and Manteca.
- Reducing crisis intervention services.
- Reducing crime scene responses.

With reduced staffing, priorities for service will be focused on those areas/cases with the most critical needs. Various forms of support to victims, including counseling, will also decrease due to reduced funding.

1992–93 Accomplishments

1. Provided services without interruption in spite of 15% reduction in State funding.
2. Improved program efficiency through staff training, which provided direction in enhancing client services.
3. Provided and received in–service training with various agencies throughout San Joaquin County to eliminate duplication of service and expand scope of services available to all victims of crime.

1993–94 Objectives

1. To fulfill State mandated objectives for services provided to victims of crime despite significant reductions in State and County funding.
2. To streamline and eliminate as many optional services to provide a scaled down program for efficiency.
3. To mobilize community resources in a budget cut back year to maintain program quality.

Work Load Data

	Actual 1989–90	Actual 1990–91	Actual 1991–92	Est./Act. 1992–93	Projected 1993–94
Case Dispos & Status Req	33,196	34,005	36,454	34,000	30,000
Courthouse Info Booth Req	64,909	65,001	65,000	65,212	65,000
On–Site Crisis Interventions	3,898	3,990	4,520	4,789	4,000
Assist W/Restraining Order	749	1,182	1,394	1,841	1,500
Service to Domestic Violence Victims	2,999	5.756	5,677	6,426	5,900

20205—District Attorney–Victim Assistance Center

Law & Justice **John Phillips,** *District Attorney*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$196,530	$234,934	$208,715	$208,715	($26,219)
Services & Supplies	18,944	21,566	24,385	24,385	2,819
Fixed Assets	3,934	0	0	0	0
Total Appropriations	$219,408	$256,500	$233,100	$233,100	($23,400)
Earned Revenues By Source					
Aid from Other Govt Agencies	$161,068	$256,500	$233,100	$233,100	($23,400)
Total Revenues	$161,068	$256,500	$233,100	$233,100	($23,400)
Net County Cost					
Discretionary	$58,340	$0	$0	$0	$0
Allocated Positions	7.0	7.0	6.0	6.0	(1.0)
Temporary (Full–Time Equivalent)	2.4	1.2	1.2	1.2	0.0
Total Staffing	9.4	8.2	7.2	7.2	(1.0)

Purpose

The Victim Assistance Center provides claims verification services for the Victims–of–Crime Program. The Center helps victims file claims and provides expedited local verification of claims to ensure the timely issuance of payments to victims. This discretionary program was established through a joint powers agreement with the State Board of Control.

Major Budget Changes

Salaries & Employee Benefits

➤ ($31,558)	Deletion of a vacant Victim Witness Claims Specialist position.
➤ $3,472	Program Coordinator time allocation to this program increased from 30% to 35%.

Services & Supplies

➤ $2,819	Increase in general office supplies and postage.

Revenues

➤ ($23,400)	Decrease in State grant.

Program Discussion

This is a zero Net County Cost budget. All allowable costs are reimbursed by the State Board of Control under a joint powers agreement. The recommended budget for 1993–94 reflects a decrease of $23,400 from the prior year. The anticipated reductions in State funding will provide for verification of about 2,500 cases in 1993–94.

The demand for Victims–of–Crime claims verification continues to rise as crime increases. San Joaquin County's Victim Assistance Center has continually exceeded its established performance goals and standards. It remains a model program.

1992–93 Accomplishments

1. Processed and verified approximately 3,462 claims.

2. Provided public awareness through brochures and participation in Senior Awareness Day, Lodi Crime Fair, and Health Week at Stockton Unified School District high schools.
3. Provided ongoing training for Claims Specialists.
4. Generated about $1.5 million in reimbursement to victims of violent crime in San Joaquin County.

1992–93 Objectives

1. To process and verify a minimum of 2,500 claims despite reductions in State funding.
2. To continue to increase public awareness of services provided by the Victim Assistance Center through an active advertising campaign and free public service announcements.
3. To provide ongoing training for staff.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Victims' Claims Verified	2,164	2,639	3,500	3,462	2,500

20208—District Attorney–Major Narcotics Vendor Suppression

Law & Justice **John Phillips**, *District Attorney*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$119,623	$118,928	$118,928	$118,928	$0
Services & Supplies	1,117	2,647	2,417	2,417	(230)
Total Appropriations	$120,740	$121,575	$121,345	$121,345	($230)
Earned Revenues By Source					
Aid from Other Govt Agencies	$99,061	$121,600	$121,345	$121,345	($255)
Total Revenues	$99,061	$121,600	$121,345	$121,345	($255)
Net County Cost					
Discretionary	$21,679	($25)	$0	$0	$25
Temporary (Full–Time Equivalent)	1.8	1.8	1.8	1.8	0.0

Purpose

The fully grant–funded Major Narcotics Vendor Prosecution (MNVP) program enhances prosecution of major narcotics vendors through vertical prosecution and increased investigative support. The program opposes plea bargaining, trial continuances, and bail reduction; and seeks maximum sentences for convicted defendants.

Program Discussion

The Major Narcotics Vendor Suppression Program is 100% grant funded by the Office of Criminal Justice Planning (OCJP). The District Attorney expects that funding will be continued in 1993–94 at the current level. The grant now covers 100% of the salary and benefits costs of one Deputy District Attorney IV, 50% of a District Attorney Investigator III at CRACNET, and 50% of a Legal Intern providing legal research support to the Major Narcotics Unit.

In 1993–94, the District Attorney's Office will continue to place a high priority on the investigation and prosecution of major drug dealers and drug–related criminal activity. The prosecutor assigned to the program will use vertical prosecution methods to:

- Resist the pretrial release of defendants who meet MNVP selection criteria.
- Persuade the court to impose the most severe sentence possible upon conviction.
- Reduce the time between arrest and disposition of charges.

1992–93 Accomplishments

1. Increased the average State prison sentence to over four years.

1993–94 Objectives

1. To complete over 80% of MNVP cases using true vertical prosecution.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Cases Prosecuted	34	34	38	40	40

20209—District Attorney–Child Abduction Unit

Law & Justice — John Phillips, *District Attorney*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$112,785	$105,497	$186,360	$186,360	$80,863
Services & Supplies	11,995	28,405	28,405	28,405	0
Fixed Assets	5,371	0	0	0	0
Total Appropriations	$130,151	$133,902	$214,765	$214,765	$80,863
Earned Revenues By Source					
Aid from Other Govt Agencies	$168,032	$133,808	$213,265	$213,265	$79,457
Miscellaneous Revenues	1,640	100	1,500	1,500	1,400
Total Revenues	$169,672	$133,908	$214,765	$214,765	$80,857
Net County Cost					
Discretionary	($39,521)	($6)	$0	$0	$6
Allocated Positions	1.0	1.0	1.0	1.0	0.0
Temporary (Full–Time Equivalent)	3.3	0.6	0.6	0.6	0.0
Total Staffing	4.3	1.6	1.6	1.6	0.0

Purpose

The District Attorney's Office is mandated under Civil Code Section 4604 to take all action necessary to assist persons in gaining enforcement of custody and visitation decrees, in locating and returning their children when they are unlawfully taken away, in proceeding with civil court action, and guaranteeing the appearance of offenders in court.

Major Budget Changes

Salaries & Employee Benefits

➤ $80,863	Additional District Attorney staff assigned to the unit: 34% of an attorney, 50% of an investigator, and 33% of a clerical position.

Revenues

➤ $1,400	Increase in child recovery reimbursement.
➤ $70,754	Increase in State reimbursement.

Program Discussion

The Child Abduction program continues to operate with no Net County Cost. All expenses incurred by the District Attorney's Office in performing this function are reimbursed by the State.

The State funding is expected to continue in 1993–94. However, given its present fiscal crisis, State reimbursement for this function may end as a result of further "realignment" efforts. A final determination has not been made.

The Child Abduction Team anticipates a 25% increase in child abduction caseload, offset by a reduction in child visitation caseload, resulting in an overall status quo caseload which includes more difficult, complex cases. As a result of training provided by the Unit, simple or routine cases are now being resolved by local law enforcement agencies.

1992–93 Accomplishments

1. Trained law enforcement personnel and increased the rate of recovery.
2. Became a model child abduction unit for other California prosecutor's offices.
3. Developed procedures for handling placement of children into protective custody pursuant to Penal Code Section 279. San Joaquin County was the first county in California to develop such procedures.
4. Began the development of investigative procedures to be included in the Attorney General's handbook for child abduction units in the State.
5. Assisted in lobbying the Governor and the State Legislature to retain funding for Child Abduction Team programs Statewide.

1993–94 Objectives

1. To further refine and improve procedures for recovery of children located out–of–State and internationally.
2. To continue training programs for local law enforcement personnel.
3. To communicate a team effort of cooperation and understanding necessary in the handling of family disputes.
4. To update local law enforcement agencies on child abduction issues.
5. To educate the public about child abduction law and child abuse in child abduction.
6. To complete the development of investigative procedures to be included in the Attorney General's handbook to be used by child abduction units throughout the State.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Child Visitation Cases	81	67	148	174	81
Child Abduction Cases	61	74	72	60	75

20210—District Attorney–Narcotics Enforcement

Law & Justice

John Phillips, *District Attorney*

District Attorney Narcotics Enforcement	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$162,349	$198,564	$198,564	$198,564	$0
Total Appropriations	$162,349	$198,564	$198,564	$198,564	$0
Earned Revenues By Source					
Interest & Rents	$6,676	$6,500	$6,200	$6,200	($300)
Miscellaneous Revenues	229,389	220,000	152,000	152,000	(68,000)
Fund Balance	(73,716)	(27,936)	40,364	40,364	68,300
Total Revenues	$162,349	$198,564	$198,564	$198,564	$0
Net County Cost	$0	$0	$0	$0	$0

Purpose

This budget unit is used as a pass–through account to transfer funds from the DA Narcotics Enforcement Special Revenue Fund to the District Attorney's General Fund budget. The Narcotics Enforcement Special Revenue Fund holds the District Attorney's Office share of proceeds from the forfeiture of assets seized from narcotics dealers.

Major Budget Changes

Revenues

➤ ($68,000)	Decreased revenues from forfeiture of assets to reflect 1992–93 actual experience.
➤ $68,300	Increased funding from Narcotics Enforcement Reserve Fund.

fund balance

Program Discussion

The District Attorney has proposed to continue using the DA Narcotics Enforcement Special Revenue Fund to reimburse the salary and benefit expenses of the Deputy District Attorney IV, Legal Intern, and Specialist Clerk assigned to process narcotics asset forfeiture cases. In addition, the District Attorney has proposed to continue paying the ongoing annual cost of leasing the Department's new personal computer network system from this fund.

Additional appropriation requests through this budget unit will be brought to the Board of Supervisors as needed during the course of the year.

20211—District Attorney–Youth Gang Prevention Program

Law & Justice **John Phillips,** ***District Attorney***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$80,756	$116,675	$0	$0	($116,675)
Services & Supplies	113,463	226,110	0	0	(226,110)
Other Charges	624,408	711,764	0	0	(711,764)
Fixed Assets	0	1,334	0	0	(1,334)
Total Appropriations	$818,627	$1,055,883	$0	$0	($1,055,883)
Earned Revenues By Source					
Aid from Other Govt Agencies	$576,015	$1,020,463	$0	$0	($1,020,463)
Miscellaneous Revenues	96	0	0	0	0
Total Revenues	$576,111	$1,020,463	$0	$0	($1,020,463)
Net County Cost					
Discretionary	$242,516	$35,420	$0	$0	($35,420)
Temporary (Full–Time Equivalent)	2.7	2.0	0.0	0.0	(2.0)

Purpose

This is a federal grant program operated by a consortium of 11 community–based organizations and public agencies. The program addresses the issues of youth gang violence and drug prevention. Activities include anti–gang and drug abuse training for parents, teachers, and social service providers; after–school recreation programs and other alternative activities for youth; a treatment team system that provides free individual, group, or family counseling to at–risk youth; and community empowerment efforts to build public awareness and generate sustained community involvement in the program.

Program Discussion

The Federal Youth Gang Prevention Grant was terminated in September 1992 and the program was phased out in March 1993.

1992–93 Accomplishments

1. Provided recreational and educational activities to an average of 1,200 youth per day.
2. Improved public awareness of the program and the need for gang prevention by broadcasting the innovative gang awareness public service announcement (PSA) "The Hood".
3. Received a bronze TELLY award for producing an innovative gang prevention PSA.
4. Implemented a specialized Crisis Response Team to respond to schools and communities affected by gang violence. Received special recognition from the Department of Health and Human Services for its design, service, and community response during the violent period preceding the Rodney King trial.
5. Provided 1,143 youth gang presentations to elementary and middle school youth and presented gang refusal skills and classroom presentations to an additional 18,792 students.
6. Provided counseling services to 5,421 adolescents with a completion rate of 77%. The proposed target population, youth aged 14–17, received the majority of counseling and outreach services.

20213—D.A.–Anti–Drug Abuse Enforcement Program

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$99,767	$118,753	$118,753	$118,753	$0
Services & Supplies	122,455	166,133	166,066	166,066	(67)
Other Charges	188,230	283,594	283,594	283,594	0
Total Appropriations	$410,452	$568,480	$568,413	$568,413	($67)
Earned Revenues By Source					
Aid from Other Govt Agencies	$373,734	$568,480	$568,413	$568,413	($67)
Total Revenues	$373,734	$568,480	$568,413	$568,413	($67)
Net County Cost					
Discretionary	$36,718	$0	$0	$0	$0
Temporary (Full–Time Equivalent)	1.1	1.1	1.1	1.1	0.0

Purpose

This is a federally–funded grant program which provides additional narcotics officers, prosecutors, probation officers, and clerical support for CRACNET, the Countywide, multi–jurisdictional narcotics enforcement team. The program also funds additional officer overtime for intensive surveillance of major narcotics dealers.

Program Discussion

The Anti–Drug Abuse Enforcement Program operates at no Net County Cost. The grant program is administered through the State Office of Criminal Justice Planning. The District Attorney expects that the federal grant will be continued in 1993–94 at the current level.

This program utilizes federal grant funding to augment CRACNET, San Joaquin County's *Combined Rural and City Narcotics Enforcement Team.* The grant funds three narcotics agents, a Deputy District Attorney IV, a Probation Officer, and a Clerk Typist II.

The grant also supports a major overtime pool to help cover the costs of the lengthy surveillances often necessary before arresting major narcotics traffickers.

The District Attorney's Office serves as the lead agency overseeing fund distribution and administration of the grant.

In 1993–94, the District Attorney anticipates a decrease in number of target offenders arrested. This decrease reflects increasing difficulty and complexity in investigating and arresting drug traffickers.

1992–93 Accomplishments

1. Broke up several major narcotics distribution networks, increasing the number of major and mid–level drug dealers arrested and successfully prosecuted.
2. Seized 17 clandestine drug laboratories, a 350% increase over the previous year.
3. Arrested 232 target offenders.

1993–94 Objectives

1. To increase the number of major and mid–level drug dealers arrested and prosecuted.
2. To train four additional agents in clandestine laboratory investigation and clean–up.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Target Offenders Arrested	NA	80	100	232	125

20301—District Attorney–Family Support

Law & Justice **John Phillips**, *District Attorney*

Family Support Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,134,911	$3,331,361	$4,348,937	$4,348,937	$1,017,576
Services & Supplies	1,309,679	1,394,544	2,085,807	2,085,807	691,263
Other Charges	85	600	600	600	0
Fixed Assets	125,463	67,516	206,450	206,450	138,934
Operating Transfers Out	60,343	0	0	0	0
Total Expenditures	$3,630,481	$4,794,021	$6,641,794	$6,641,794	$1,847,773
Intrafund Transfers	(40,312)	0	0	0	0
Total Appropriations	$3,590,169	$4,794,021	$6,641,794	$6,641,794	$1,847,773
Earned Revenues By Source					
Interest & Rents	$6,410	$0	$0	$0	$0
Aid from Other Govt Agencies	3,761,361	4,794,021	6,641,794	6,641,794	1,847,773
Charges for Services	136,141	0	0	0	0
Miscellaneous Revenues	37	0	0	0	0
Fund Balance	(313,780)	0	0	0	0
Total Revenues	$3,590,169	$4,794,021	$6,641,794	$6,641,794	$1,847,773
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	75.0	88.0	114.0	114.0	26.0
Temporary (Full–Time Equivalent)	12.9	8.1	8.1	8.1	0.0
Total Staffing	87.9	96.1	122.1	122.1	26.0

Purpose

The Family Support Division of the District Attorney's Office collects, disburses, and accounts for child support payments; legally establishes paternity; establishes and enforces support orders; and collects reimbursements of County funds expended for support of juveniles in out–of–home placement.

Major Budget Changes

Salaries & Employee Benefits

➤ $89,426	Full–year funding of an Accountant Auditor II and a Office System Analyst added midyear.
➤ $72,999	Full–year funding of 11 new positions that were included in the 1992–93 Final Budget and were only funded for 19 pay periods.
➤ $855,151	Recommended addition of 26 positions to establish the fifth Family Support Officer Unit to meet caseload increases.

Services & Supplies

➤ $485,000	Increase in reimbursements for services provided by Human Services Agency (distribution of AFDC and financial reports) and Superior Court (filing of legal documents).

➤ $64,000	Funding of the new telephone system.
➤ $41,000	Increased mail volume/postage costs.
➤ $46,915	Increase in office supplies, utilities, and training costs for new staff.
➤ $30,000	Conversion of the file room to offices and repair of the parking lot.

Fixed Assets

➤ $18,000	An automobile.
➤ $95,000	System furniture for new staff.
➤ $7,000	A paper shredder.
➤ $3,750	Calculators (25).
➤ $50,000	Personal computers (25).
➤ $5,000	Laser printers (2).
➤ $23,500	Optical scanning equipment.
➤ $1,500	PC to overhead viewer module.
➤ $2,700	PC hardware test kit.

Revenues

➤ $1,083,184	Increased federal reimbursement of Family Support Administrative Cost.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Total Active Caseload (End of Year)					
Welfare	22,913	23,179	26,279	32,500	40,000
Nonwelfare	4,684	5,253	7,534	9,000	10,800
Interstate Cases	796	805	1,318	1,400	1,600
Total	28,393	29,237	35,131	42,900	52,400
New Cases Opened					
Welfare	6,024	7,499	9,599	9,900	10,400
Nonwelfare	751	756	821	900	1,000
Total	6,775	8,255	10,420	10,800	11,400
Paternity Established					
Welfare	483	548	838	1,100	2,000
Nonwelfare	45	33	94	100	150
Total	528	581	932	1,200	2,150
Support Orders Established					
Welfare	984	1,555	1,295	1,680	1,800
Nonwelfare	215	238	314	170	200
Total	1,199	1,793	1,609	1,850	2,000
Collections					
Enforcement Actions					
Welfare	888	1,049	2,111	2,500	3,000
Nonwelfare	373	380	794	1,200	1,800
Total	1,261	1,429	2,905	3,700	4,800
Collections of Support					
Welfare	$6,417,249	$7,500,589	$8,509,944	$9,580,000	$9,680,000
Nonwelfare	5,667,299	6,222,551	6,994,602	7,874,000	9,120,000
Total	$12,084,548	$13,723,140	$15,504,546	$17,454,000	$18,800,000

➤ $881,348	Increased federal incentive funding based on projected collections.

Program Discussion

The Family Support Division (FSD) of the District Attorney's Office continues to experience significant volume increases in child support cases and collections. FSD is now opening more than 800 new cases each month, has approximately 43,000 active cases, and collects more than $17 million annually. The projected caseload for 1993–94 is over 52,000 cases. The Family Support Officers' current caseloads range from 900 to over 2,000 cases per officer. The rapidly expanding caseload contributes to continued backlog and compliance problems.

To eliminate backlog, to comply with State and federal mandated timeframes, and to avoid monetary sanctions and loss of program revenue resulting from non–compliance with State and federal regulations, the Family Support Division has prepared a three–phase action plan for 1993–94:

- Phase I requires contracting a space planner to conduct a space study of the FSD facility and submit options for adding a new unit of Family Support Officers and support staff. Based on the study, a decision will be made to either establish a night shift or expand on the existing site.
- Phase II consists of hiring temporary staff to work an evening shift to reduce existing case backlogs, and to do case cleanup which must be done before the Statewide Automated Child Support System (SACSS) is implemented in July 1994.
- Phase III requires hiring additional permanent staff to handle the continuing increase in the number of cases entering the system, maintain the new case processing system, and to also prepare existing cases for conversion to the SACSS. Phase III cannot be implemented until additional space is available.

Due to the amount of time required to complete each of the three phases, all three phases may not be completed in 1993–94.

San Joaquin County's staffing pattern is significantly less than the average number of staff for comparable sized county caseloads. The Statewide average for 40,000+ cases requires approximately 129 positions. San Joaquin County FSD is currently staffed with 88 allocated positions. FSD has requested 26 new positions which will bring the total number of allocated positions to 114:

- 1 – Senior Family Support Officer
- 20 – Family Support Officers
- 1 – Lead Clerk
- 4 – Clerk Typists

By streamlining work, designing more efficient and effective processes, and by maximizing mainframe and PC applications, no additional legal and fiscal staff is requested at this time. FSD will prepare a mid-year evaluation to determine if additional staffing adjustments are necessary.

Despite increasing caseload and new staffing requirements to meet State and federal regulations, the Family Support Division will be financially self–supporting, with no Net County Cost. The proposed changes will be funded from the Family Support Division working capital.

1992–93 Accomplishments

1. Developed, implemented, and submitted to the State Department of Social Services, Child Support Enforcement Branch, a Corrective Action Plan and Program Improvement Report.
2. Increased child support collections by 9% while in the process of system redesign, and in spite of the Statewide recession.
3. Upgraded and expanded the telephone system to provide greater access and availability to the public.
4. Established a medical support enforcement unit for obtaining health insurance assignments for non–welfare children. This unit also provides enforcement service for AFDC and Foster Care children under Medical–Needy–Only cases referred by the Human Services Agency.

5. Automated check writing system and converted the fiscal collection deposits and trust account from the commercial bank to the County Treasury. This conversion significantly improves the productivity of the FSD fiscal division.
6. Developed a proposal and received State Investment Funds to purchase 52 PCs and supporting printers, software, and program assistance. This investment enables the Division to streamline legal documents and reduce the processing time.

1993–94 Objectives

1. To complete all three phases of the Division's Action Plan.
2. To assume responsibility for the Title IV–A distribution and reporting function presently performed under contract with the Human Services Agency.
3. To develop and implement a pre–conversion plan and prepare 40,000+ cases for conversion to the Statewide Automated Child Support System.
4. To develop and implement an Optical Imaging System to coincide with streamlining the Child Support Enforcement System and moving toward a paperless environment.
5. To continue to train and develop Division system and staff in order to provide increased level of quality service to the public.

	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$4,410,732	$4,786,161	$5,221,121	$3,912,763	($873,398)
Services & Supplies	381,438	415,184	381,521	361,521	(53,663)
Fixed Assets	14,168	0	0	0	0
Total Expenditures	$4,806,338	$5,201,345	$5,602,642	$4,274,284	($927,061)
Intrafund Transfers	0	(24,259)	(24,259)	(24,259)	0
Total Appropriations	$4,806,338	$5,177,086	$5,578,383	$4,250,025	($927,061)
Earned Revenues By Source					
Aid from Other Govt Agencies	$340,594	$480,338	$113,900	$113,900	($366,438)
Charges for Services	54,522	54,550	54,550	54,550	0
Total Revenues	$395,116	$534,888	$168,450	$168,450	($366,438)
Net County Cost					
Mandated	$4,392,771	$4,629,956	$5,383,392	$4,069,491	($560,465)
Required Match	18,451	12,242	26,541	12,084	(158)
Total Net County Cost	$4,411,222	$4,642,198	$5,409,933	$4,081,575	($560,623)
Allocated Positions	72.0	72.0	72.0	57.0	(15.0)
Temporary (Full–Time Equivalent)	6.2	13.4	13.4	0.5	(12.9)
Total Staffing	78.2	85.4	85.4	57.5	(27.9)

This presentation is a summary of the three budgets administered by the Public Defender. These include:

- 20400 Public Defender
- 20401 Vertical Defense of Indigents
- 20402 Juvenile Subvention Program

204—Public Defender

Law & Justice

Gerald L. Gleeson, *Public Defender*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,954,273	$4,352,444	$4,783,214	$3,495,400	($857,044)
Services & Supplies	347,508	370,221	337,725	317,725	(52,496)
Fixed Assets	13,544	0	0	0	0
Total Expenditures	$4,315,325	$4,722,665	$5,120,939	$3,813,125	($909,540)
Intrafund Transfers	0	(24,259)	(24,259)	(24,259)	0
Total Appropriations	$4,315,325	$4,698,406	$5,096,680	$3,788,866	($909,540)
Earned Revenues By Source					
Aid from Other Govt Agencies	$13,900	$13,900	$13,900	$13,900	$0
Charges for Services	54,522	54,550	54,550	54,550	0
Total Revenues	$68,422	$68,450	$68,450	$68,450	$0
Net County Cost					
Mandated	$4,246,903	$4,629,956	$5,028,230	$3,720,416	($909,540)
Allocated Positions	67.0	67.0	67.0	52.0	(15.0)
Temporary (Full–Time Equivalent)	10.7	12.9	12.9	0.0	(12.9)
Total Staffing	77.7	79.9	79.9	52.0	(27.9)

Purpose

The Office of Public Defender provides a competent and effective level of legal representation to indigent defendants in criminal cases in the courts of San Joaquin County. The function is constitutionally mandated.

Major Budget Changes

Salaries & Employee Benefits

($857,642)	Delete 15 allocated positions.
($158,314)	Delete 5 contract positions.
($166,154)	Delete 5.6 extra help positions.
$163,714	Reduce salary savings.
($6,240)	Delete bar dues for 12.6 deleted attorney positions.

Services & Supplies

($32,356)	Reduce Data Processing direct charges.
($7,000)	Reduce travel and motor pool usage.
($5,000)	Reduce use of professional services including polygraph tests, forensics tests, interpreters, etc.
($8,140)	Reduce various other services/ supplies costs.

Program Discussion

The recommended Net County Cost is reduced $909,540 (19.6%) from the 1992–93 Approved level. To achieve this net reduction, a total of 27.9 full–time allocated, contract, and extra help positions are recommended for deletion as follows:

	Deleted Positions	Annual Cost
2.0	Deputy Public Defender IV	$168,158
5.0	Deputy Public Defender III	326,680
1.0	Deputy Public Defender II	53,991
1.0	Chief Investigator	67,764
1.0	Investigator II	56,478
1.0	Investigator I	56,783
2.0	Clerk Stenographer II	60,200
2.0	Legal Typist	67,588
15.0		$857,642
2.0	Contract attorneys	$79,614
1.0	Contract investigator	36,700
2.0	Contract clerical	42,000
2.6	Extra Help attorneys	105,854
3.8	Extra Help clerical	41,050
1.5	Extra Help interviewer, systems	19,250
12.9		$324,468
27.9	Total Deleted Positions	$1,182,110

The Public Defender is constitutionally mandated to provide a competent and effective level of representation to indigents in criminal proceedings in the Municipal and Superior Courts of San Joaquin County, to detainees of the County Psychiatric Health Facility, Stockton Developmental Center, and in guardianship and wardship proceedings. Appellate decisions, State Bar disciplinary, and ethical rules mandate that defendants receive competent and effective counsel.

The Public Defender's work load is case driven. The extent to which the District Attorney reduces filings and activities affecting Public Defender case loads will have a direct impact on staff requirements. However, to the extent that case filings are *not* reduced—but Public Defender staffing *is*—there could be an increase to Net County Cost due to displacement of cases to the private defense bar. While the Public Defender will make efforts to handle as many cases as possible, the office cannot accept cases that attorney staff cannot perform competently and effectively. Should Public Defender staff be "unavailable," alternative defense counsel must be appointed at County expense, dramatically increasing Net County Cost.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Felony	3,241	3,370	3,758	3,932	4,000
*Felonies in Superior Court**	(1,895)	(2,121)	(2,524)	(2,600)	(2,600)
Deuel Vocational Institution	17	18	19	14	15
Superior Court Only	1,070	1,058	1,543	1,614	1,200
Misdemeanor	9,077	7,273	8,261	9,124	2,000
Juvenile	2,585	2,454	2,625	2,584	2,500
State Hospital	838	725	754	832	850
Habeas Corpus	424	598	503	478	500
Special Proceedings	813	653	647	640	500
Writs & Motions	851	712	635	625	575
Guardian & Ward	27	25	62	40	5
Civil, Appeal, Misc.	112	44	69	62	5
Expunge/Pardon	52	93	114	99	12
Total	19,107	17,023	18,990	20,044	12,162

**Cases initiated in Municipal Court; excluded from totals.*

The Public Defender's analysis of the District Attorney's announced reduction in specific types of filings does not demonstrate a direct correlation with Public Defender caseloads. The anticipated impacts on Public Defender staffing requirements are as follows:

- 8,685 *projected* cases cannot be handled by the Public Defender with remaining staff.
- The elimination of the District Attorney's Environmental Unit (two Deputy District Attorneys) results in no work load reduction for the Public Defender.
- The deletion of a District Attorney intake unit attorney results in no work load reduction for the Public Defender.
- It is likely the District Attorney's deletion of one Superior Court attorney would not affect the Public Defender's work load.
- The District Attorney's not filing complaints in the circuit courts results in an estimated reduction of three Deputy Public Defenders.
- Elimination of the filing of misdemeanors in Stockton except for the District Attorney's announced categories has the possibility for a reduction of four to five Deputy Public Defenders. However, the Public Defender cautions that there is the real possibility of other agencies prosecuting misdemeanor cases, and to the extent that occurs or to the extent that the District Attorney increases the scope of the cases which he files, Net County Cost increases may occur if the Public Defender cannot accept these cases.
- The District Attorney's announced policy to hold misdemeanor crime reports for one year has a probable consequence of future prosecutions which would require restoration of Public Defender attorney staff to defend.
- The recommended staffing reduction will result in the Public Defender's unavailability to accept misdemeanor cases (except driving under the influence and domestic violence filings), a portion of the felony cases arising in the circuit courts, civil cases, modifications and a variety of miscellaneous court appointments which have facilitated the efficient operation of the courts.

The Public Defender continues to provide an economical indigent defense delivery system, as evidenced by the handling of 18,990 cases in 1991–92 at a cost of $4.4 million. The cost of other assigned counsel was $2.5 million for handling 3,374 cases in 1991–92.

1992–93 Accomplishments

1. Accepted all appointments, increasing caseload by an estimated 863 misdemeanors and 175 felonies without staff increases, while continuing to provide competent, effective, and economical representation.
2. Expanded use of computerization with a local area network and additional application programs.
3. Developed and trained staff attorneys and investigators.

1993–94 Objectives

1. To restructure in order to handle as many cases as possible while providing competent and effective representation with available resources.
2. To implement a formalized in–house training program including provider status for State Bar Mandatory Continuing Legal Education.
3. To increase the ability to accept cases without staff increases by expanding the use of efficient information systems in research and motion practice.
4. To insure that the courts receive information relating to costs incurred in representation of all clients, utilizing hourly rates computed by the Auditor and time schedules for each case.

20401—Public Defender–Vertical Defense of Indigents

Law & Justice **Gerald L. Gleeson,** *Public Defender*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$122,556	$109,094	$123,551	$109,094	$0
Services & Supplies	1,438	3,148	2,990	2,990	(158)
Total Appropriations	$123,994	$112,242	$126,541	$112,084	($158)
Earned Revenues By Source					
Aid from Other Govt Agencies	$105,543	$100,000	$100,000	$100,000	$0
Total Revenues	$105,543	$100,000	$100,000	$100,000	$0
Net County Cost					
Required Match	$18,451	$12,242	$26,541	$12,084	($158)

Purpose

This grant–funded Public Defender program provides vertical defense for some indigent defendants identified by the District Attorney for prosecution under its Career Criminal, Gang Violence, and Major Narcotic Vendor programs. Vertical defense allows a single attorney to handle a case from arraignment through sentencing, reducing delay and scheduling conflicts.

Program Discussion

The recommended Net County Cost for this program remains virtually unchanged from the current level. The Vertical Defense of Indigents (VDI) project, while optional, is funded by the Office of Criminal Justice Planning (OCJP). The purpose of handling grant funded cases vertically provides for expedited disposition of difficult cases and enhanced charges with increased trials and hearings that accompany the rigorous prosecution and sentencing by the District Attorney's Career Criminal and Major Narcotics Vendor units. The grant funding provides one experienced Deputy Public Defender, with investigative and clerical support, to accomplish its goals. The positions are allocated in the main Public Defender Budget (#204). Absent grant funding, the County would be required to provide the attorney, investigative and clerical support necessary to the defense of these cases in the main Public Defender budget.

The status of continued funding for this project by OCJP is unclear. The San Joaquin County Public Defender obtained grant refunding last year in the competitive RFP process. In the past, successful proposals in the competitive process were funded by OCJP for a three–year period. However, given the State's funding crisis and the time line for budget submission, the Public Defender is unaware at this time if the grant will be refunded in 1993–94.

Supplemental Request

Financial constraints prevent inclusion in the recommended budget of the following item requested by the Public Defender:

Supplemental Item	Cost
Delete Salary Savings	$14,457

The Public Defender has requested the deletion of this reduction to salaries and benefits costs to allow full funding of the attorney, investigator, and clerical staff used in these cases.

The recommended $14,457 salary savings remains unchanged from the 1992–93 Approved amount.

1992–93 Accomplishments

1. Successfully obtained VDI Grant funding in competitive RFP process.
2. Provided vertical representation in an estimated 75 targeted cases.
3. Reduced case processing time.

1993–94 Objectives

1. To submit a successful grant application for the Vertical Defense of Indigents Grant administered by the State Office of Criminal Justice Planning.
2. To provide vertical representation as specified by grant guidelines.
3. To meet other specified grant guidelines including number of targeted cases.
4. To implement formalized in–house training for attorneys and investigators through application for provider status of MCLE (Mandatory Continuing Legal Education) requirements by the California State Bar.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Targeted New Cases	75	60	76	75	75

20402—Public Defender–Subvention Program

Law & Justice

Gerald L. Gleeson, *Public Defender*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$333,903	$324,623	$314,356	$308,269	($16,354)
Services & Supplies	32,492	41,815	40,806	40,806	(1,009)
Fixed Assets	624	0	0	0	0
Total Appropriations	$367,019	$366,438	$355,162	$349,075	($17,363)
Earned Revenues By Source					
Aid from Other Govt Agencies	$221,151	$366,438	0	0	($366,438)
Total Revenues	$221,151	$366,438	0	0	($366,438)
Net County Cost					
Mandated	$145,868	0	$355,162	$349,075	$349,075
Allocated Positions	5.0	5.0	5.0	5.0	0.0
Temporary (Full–Time Equivalent)	0.5	0.5	0.5	0.5	0.0
Total Staffing	5.5	5.5	5.5	5.5	0.0

Purpose

This Public Defender program provides mandated defense services for indigent individuals under the jurisdiction of the Juvenile Court. Pursuant to the mandate of Welfare & Institutions Code Section 634 and subsequent case law, an indigent juvenile who is subject to the jurisdiction of Juvenile Court has an "absolute right" to defense counsel.

The enactment of AB 3121 in 1976 (subsequently SB 90) changed the procedures for the handling of delinquency matters. This change resulted in a significant increase in appointments of the Public Defender as counsel in Juvenile Court. A State Subvention grant funded the mandated increase in activities. State Realignment in 1991–92 brought funding for the program under the Social Services Trust, two–thirds of which is a Net County Cost. In a budgeting change for 1993–94, Realignment revenue has been shifted to another General Fund budget to simplify accounting for Realignment revenue.

Major Budget Changes

Salaries & Employee Benefits

➤ ($16,354)	Reduce salaries and benefits costs based on present mix of attorney classes assigned to juvenile unit.

Services & Supplies

➤ ($1,009)	Reduce allocated charges for Data Processing services and casualty insurance.

Program Discussion

An apparent $349,075 increase in Net County Cost is the result of a budgeting change. Effective July 1, 1993 the Realignment revenue previously shown in this budget has been shifted to the Human Services–Homemaker Services Budget (# 50118). This change results in no actual increase in overall General Fund Net County Cost. The recommended funding for this budget has been reduced by $17,363 from the 1992–93 Approved level.

The $17,363 reduction primarily results from changes in staffing assignments in the Juvenile unit which have occurred since last year. The present mix of Deputy Public Defenders (1–IV, 0–III, 2–II) assigned to the unit has a $16, 354 lower total Salaries and Benefits cost than the Deputy positions (1–IV, 1–III, 1–II) funded in the 1992–93 Final Budget. No changes in service levels will result from the recommended reduction.

The Subvention program provides funding for a total of five allocated positions—three attorneys, one investigator, and one clerical position—assigned to the Juvenile unit. The balance of the unit's staffing consists of two allocated positions—an investigator and a clerical position—assigned to the main Public Defender budget which work part–time (.7 FTE) in the Juvenile unit. These two positions, plus half of an extra help position utilized by the unit, are funded in the recommended Subvention budget appropriation.

In 1992–93, the Public Defender's Office estimates it will have been appointed to a total of 1,890 juvenile cases which come under the Subvention program. Projected caseload for the coming year is 1,850 cases.

The recommended continuation of a $6,087 salary savings may necessitate some reduction in staffing support to the Juvenile unit from the Public Defender's main office.

This will be the last year in which the Public Defender's Juvenile program appears as a separate budget unit. It will be combined with the main budget next year.

1992–93 Accomplishments

1. Developed and trained staff attorneys and investigators in Juvenile Delinquency and Dependency practice.
2. Advocated continued education and other positive behaviors to juvenile clients while providing effective legal assistance.

1993–94 Objectives

1. To initiate use of a voice mail system to enhance existing staff efficiency.
2. To strongly advocate positive behaviors to juvenile clients while insuring due process options.
3. To develop and train staff in Juvenile law practice.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991-92	1992–93	1993–94
Filings	1,952	1,875	1,895	1,890	1,850

210—Grand Jury

Law & Justice

Jeanne Millsaps, *Superior Court Administrator*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$53,376	$64,914	$66,055	$53,870	($11,044)
Fixed Assets	413	0	0	0	0
Total Appropriations	$53,789	$64,914	$66,055	$53,870	($11,044)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$53,789	$64,914	$66,055	$53,870	($11,044)

Purpose

Article I, Section 23 of the California Constitution requires that a Grand Jury be summoned annually in each county. The Grand Jury investigates the operations of County and City governments; selectively examines the books, records, and the accounts of County offices; reports the findings to the Board of Supervisors in an annual report; investigates charges of public offenses committed or triable within the County, and may bring forth indictments.

Major Budget Changes

Services & Supplies

➤ ($5,440)	Decreased Grand Jury fees.
➤ ($6,745)	Decreased mileage payments.
➤ $1,500	Increased funding for criminal indictments.

Program Discussion

Money appropriated in this budget is used for office supplies, clerical support, seminar fees, travel expenses, and other costs incurred by the Grand Jury members.

The implementation of the criminal grand jury has proven to be a cost saving success. It is anticipated that with continued support the criminal grand jury will be used with much greater frequency during the coming fiscal year saving the County the cost of lengthy preliminary hearings.

It is recommended that the Board of Supervisors repeal the County ordinance which sets Grand Jury fees at $15 per day and mileage reimbursements at 27.5 cents each way. This will reduce these payments to the statutory minimums of $10 per day and 15 cents one way. This action, which will save $11,044 annually, will not create a financial hardship for any member of the Grand Jury as the Court excuses any person experiencing such hardship from service.

213—Court Assigned Counsel

Mel Wingett, ***County Administrator***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$2,796,015	$2,798,964	$2,100,000	$2,100,000	($698,694)
Total Appropriations	$2,796,015	$2,798,964	$2,100,000	$2,100,000	($698,694)
Earned Revenues By Source					
Charges for Services	$390,032	$380,000	$300,000	$300,000	($80,000)
Total Revenues	$390,032	$380,000	$300,000	$300,000	($80,000)
Net County Cost					
Mandated	$2,406,983	$2,418,964	$1,800,000	$1,800,000	($618,694)

Purpose

This budget provides funds for legal counsel in cases where the Public Defender has declared a conflict of interest.

Major Budget Changes

Services and Supplies

➤ ($598,694)	Decreased attorney expenses.
➤ ($100,000)	Decreased non–attorney expenses.

Revenues

➤ ($80,000)	Decreased charges to Superior Court for representation in juvenile dependencies.

Program Discussion

Lawyer Referral Service (LRS) is beginning its fifth year as the sole provider of defense counsel in conflict of interest cases. At the request of the County Administrator, LRS has developed a proposal to contain its total expenditures for 1993–94 to a maximum of $2.1 million, a reduction of 25% from 1992–93.

LRS has agreed to reduce costs in the last year of its three–year contract with the County under the following conditions:

- That the County consider specific changes in scheduling and procedures;
- That the case profile serviced by LRS does not increase by more than 5% within any category;
- That reductions in the District Attorney and Public Defender budgets be of similar magnitude as those absorbed by LRS; and
- That if funds are restored to the District Attorney or Public Defender budgets, similar funding adjustments would be made in the Court Assigned Counsel budget.

To achieve the necessary reduction LRS intends to implement one or more of the following:

- Lower the existing attorney cap level;
- Establish an overall program cap;
- Adjust the rate of compensation for investigators;
- Eliminate the 4% increase in LRS administrative fees for 1993–94; or
- Ask attorneys to render some pro bono services.

It should be noted that to achieve their cost reductions, the District Attorney and Public Defender will be eliminating staff positions and reducing services.

LRS does not have this option. Under the recommended cost reduction proposal, LRS attorneys will be performing some work on a pro bono basis and, in addition, will receive a cut of approximately 25% in payment for their services. To reduce the impact of this reduction in compensation, LRS has been invited by the Judges and Superior Court Administrator to suggest changes in court procedures which should result in a time savings for court assigned attorneys.

On occasion the courts have appointed a non–LRS attorney to represent an indigent defendant. This happens most often when a case has been remanded back to a local court and an out–of–town attorney associated with the California Appellate Project is appointed. It is recommended that such costs still be processed through the Court Assigned Counsel budget. However, since these expenditures are uncontrollable by LRS, they would be considered outside of the recommended appropriations for this budget. The Superior Court has indicated a willingness to limit or avoid these appointments if possible. In the event that such appointments occur, it will be necessary to recommend additional appropriations from the Reserve for Contingencies. These possible additional requirements are estimated at less than $40,000 per year.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	**1990–91**	**1991–92**	**1993–94**	**1993–94**
Juvenile Dependency	763	569	596	713	748
Juvenile Misdemeanor	79	52	113	92	97
Juvenile Minor Felony	189	188	178	192	202
Juvenile Major Felony	180	172	180	187	196
Misdemeanor	466	309	396	309	325
Minor Felony	401	406	457	478	502
Major Felony	786	680	750	639	671
Special Circumstance	4	15	3	2	3
Domestic/Paternity	3	16	35	36	38
Writ	6	8	7	0	1

Summary
All Sheriff–Coroner Budgets

Baxter Dunn, ***Sheriff–Coroner***

	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$31,259,944	$30,653,460	$34,695,552	$28,603,142	($2,050,318)
Services & Supplies	11,531,478	14,023,427	13,414,720	12,038,809	(1,984,618)
Other Charges	0	8,000	8,000	8,000	0
Fixed Assets	212,872	34,752	77,911	14,010	(20,742)
Operating Transfers Out	4,000	4,000	4,000	4,000	0
Total Expenditures	$43,008,294	$44,723,639	$48,200,183	$40,667,961	($4,055,678)
Intrafund Transfers	(291,698)	(315,962)	(176,146)	(156,485)	159,477
Total Appropriations	$42,716,596	$44,407,677	$48,024,037	$40,511,476	($3,896,201)
Earned Revenues By Source					
Licenses/Permits/Franchises	$8,206	$8,418	$8,432	$8,432	$14
Fines & Forfeitures	4,495	6,500	6,500	6,500	0
Leases & Rents	18,949	19,104	19,104	19,104	0
Aid from Other Govt Agencies	581,838	395,773	474,934	263,023	(132,750)
Charges for Services	3,821,969	4,078,597	3,996,408	4,096,849	18,252
Operating Transfers In	53,607	66,184	75,738	75,738	9,554
Fund Balance	(24,682)	4,389	4,252	4,252	(137)
Total Revenues	$4,464,382	$4,578,965	$4,585,368	$4,473,898	($105,067)
Net County Cost					
Mandated	$38,252,214	$39,828,712	$43,438,669	$36,037,578	($3,791,134)
Allocated Positions	708.0	664.0	667.0	533.0	(131.0)
Temporary (Full–Time Equivalent)	13.6	7.9	10.3	6.2	(1.7)
Total Staffing	721.6	671.9	677.3	539.2	(132.7)

9.

This presentation is a summary of the 17 budgets administered by the Office of the Sheriff–Coroner. These include:

- 21601 Sheriff–STC Training
- 21602 Boating Safety
- 21620 Patrol
- 21622 Communications
- 21626 Detectives
- 21628 Records/Evidence
- 21630 Court Services
- 21635 Civil
- 21640 Coroner/Morgue
- 21645 Administration/Support Services
- 21650 Lathrop Police Contract
- 22600 Custody
- 22610 Jail Transition
- 22615 Custody Hiring/Training
- 22620 Work Programs
- 26500 Fish & Game
- 53300 Burials

21601—Sheriff–STC Training

Law & Justice

Baxter Dunn, ***Sheriff–Coroner***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,254	$18,492	$28,913	$28,913	$10,421
Services & Supplies	141,461	99,249	64,590	64,590	(34,659)
Total Appropriations	$144,715	$117,741	$93,503	$93,503	($24,238)
Earned Revenues By Source					
Aid from Other Govt Agencies	$81,813	$117,741	$93,503	$93,503	($24,238)
Total Revenues	$81,813	$117,741	$93,503	$93,503	($24,238)
Net County Cost					
Mandated	$62,902	$0	$0	$0	$0

Purpose

The Standards and Training for Corrections (STC) program provides State–reimbursable funding for the training of correctional officers not covered by the Peace Officer Standards and Training (POST) program for peace officers.

Major Budget Changes

Salaries & Employee Benefits

➤ $10,421	Increased overtime for new Custody 12–hour work schedule (officers must train on days off).

Services & Supplies

➤ ($71,505)	Reduced off–site training costs. Most courses now taught in–house. No "core" training anticipated.
➤ $36,820	Increase in indirect costs of in–house training classes.

Revenues

➤ ($24,238)	Reduced funding from State based on projected training requirements for 1993–94.

Program Discussion

The STC program is administered by the State Department of Corrections. All allowed program costs are fully State reimbursed. In addition to paying the direct costs of sending personnel to training, the State reimburses overtime costs incurred by the Sheriff's Department when backfilling is necessary due to the absence of personnel attending STC training.

There is no Net County Cost for this budget. The 1993–94 recommended appropriation of $93,503 is based on no planned hiring of correctional officers during the year. With no new hires, no "core" (basic) custody training will be necessary, which results in lower funding requirements than currently budgeted. Normal, ongoing training of correctional officers on staff will continue.

During 1989–90, the Sheriff's Office began its own State–certified jail operations training program for newly hired Correctional Officers. In addition to the program being eligible for State reimbursement, travel and lodging costs for off–site training are also reduced by conducting classes on–site.

1992–93 Accomplishments

1. Developed and implemented four training modules covering various aspects of operating the new custody facility.
2. Obtained State certification for the four training modules.

1993–94 Objectives

1. To train any officers returning to Custody from Patrol on the operating and safety procedures of the new Custody facilities.
2. To present a mandated CPR training course for all Custody staff.
3. To present HIV/AIDS training per CAL/OSHA standards.
4. To present training on hazardous material handling for the new Custody and Operations facilities.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Total Hours of STC Training	15,791	8,376	23,925	28,800	20,000
Number of Officers Trained	510	273	254	237	228

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$418,235	$395,891	$460,712	$0	($395,891)
Services & Supplies	81,776	112,001	99,121	50,215	(61,786)
Fixed Assets	39,802	0	48,000	0	0
Total Appropriations	$539,813	$507,892	$607,833	$50,215	($457,677)
Earned Revenues By Source					
Aid from Other Govt Agencies	$84,182	$47,500	$213,311	$0	($47,500)
Total Revenues	$84,182	$47,500	$213,311	$0	($47,500)
Net County Cost					
Mandated	$455,631	$460,392	$394,522	$50,215	($410,177)
Allocated Positions	7.0	7.0	7.0	0.0	(7.0)

Purpose

The Sheriff's Boating Safety program enforces State and local laws and regulations on the County's waterways. In that capacity, assigned deputies also perform search and rescue operations; recover drowned bodies; aid injured persons; assist emergency medical personnel; and inspect vessels.

Major Budget Changes

Salaries & Employee Benefits

➤ ($395,651)	Delete seven allocated positions.
➤ ($65,061)	Delete overtime and holiday pay.
➤ $43,608	Delete one–time credit for safety retirement.

Services & Supplies

➤ ($61,786)	Delete or reduce all services and supplies costs to minimal levels.

Revenues

➤ ($47,500)	Delete State grant funding.

Program Discussion

The Sheriff has determined that in order to operate the Department within the overall recommended funding reduction, the Boating Safety program must be eliminated. The recommended Net County Cost is reduced $410,177. To achieve the reduction, all seven positions allocated to the Boating Safety budget are recommended for deletion as follows:

Deleted Positions	Costs
1 Sergeant	$65,974
6 Deputy Sheriff II	329,677
7 Total	$395,651

The service impacts of eliminating the Boating Safety program are as follows:

- ➤ Normal law enforcement activities concerned with boating operation on San Joaquin County waterways will be eliminated.
- ➤ The *Intoxicated Boat Operators* enforcement program will be eliminated.
- ➤ With no law enforcement presence on the waterways, an increase is likely in the number

and frequency of unsafe/illegal acts committed by boat operators. Public safety on the waterways will be significantly diminished.

- The Department will maintain a limited response capability to life threatening emergencies, major injury accident investigations, and searches, including recovery of drowning victims and victims of boating fatalities.
- Revenue from fines for Boating Safety citations will be decreased by an undetermined amount.

The Boating Safety program is funded by dedicated unsecured property taxes on boats. Pursuant to Harbors and Navigation Code Section 663.7, if the total County revenue from those taxes (plus fees for boat inspections) does not fully offset the costs of the program, the unfunded balance of costs is paid by a State grant.

In November 1992 the Board of Supervisors approved the Sheriff's State Boating Safety grant application for 1993–94. The loss of a portion of the County's property tax revenue base to the State last year, coupled with a decrease in assessed value on boats due to the recession, resulted in the application requesting a significant $165,811 increase in State grant funding. If approved as submitted, the State's funding commitment would increase to $213,311. Notification of grant approval by the State is anticipated in late May. However, with the recommended elimination of the County's projected $394,522 share of program costs, State funding approval becomes inconsequential.

The recommended funding will allow the Sheriff to maintain a minimal emergency response capability to major boating incidents. Staff from other divisions of the Department would respond should an emergency occur. Approximately 70 such responses are required in a normal year.

1992–93 Accomplishments

1. Continued equipment update program with the purchase of a new patrol boat.
2. Increased "Intoxicated Boat Operator" arrests by 80% over prior year. With a large increase in the number of boaters using the Delta, there was an increase of only 7% in boating accidents.
3. Continued to use flexible patrol schedules to cover peak activity periods throughout the boating season.

1993–94 Objectives

1. To maintain a limited response capability to major emergencies on the County's waterways.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Verbal Warnings	1,683	1,782	1,736	1,500	0
Citations Issued	1,093	1,141	796	1,200	0
Physical Arrests	27	30	72	50	0
Accident Investigations	80	113	85	60	50
Searches	38	31	15	20	20

21620—Sheriff–Patrol

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$7,294,624	$6,650,345	$7,766,163	$5,806,416	($843,929)
Services & Supplies	1,348,058	1,329,490	1,281,046	1,156,933	(172,557)
Fixed Assets	98,720	21,859	9,430	9,430	(12,429)
Total Expenditures	$8,741,402	$8,001,694	$9,056,639	$6,972,779	($1,028,915)
Intrafund Transfers	($104,121)	($84,200)	0	0	84,200
Total Appropriations	$8,637,281	$7,917,494	$9,056,639	$6,972,779	($944,715)
Earned Revenues By Source					
Aid from Other Govt Agencies	$107,904	$82,400	$20,000	$20,000	($62,400)
Charges for Services	25,481	80,500	166,700	164,700	84,200
Total Revenues	$133,385	$162,900	$186,700	$184,700	$21,800
Net County Cost					
Mandated	$8,503,896	$7,754,594	$8,869,939	$6,788,079	($966,515)
Allocated Positions	131.0	130.0	130.0	97.0	(33.0)

Purpose

This division of the Sheriff's Department provides police protection services to the unincorporated area of the County.

Major Budget Changes

Salaries & Employee Benefits

➤ ($1,772,385)	Delete 33 allocated positions.
➤ ($102,184)	Reduce overtime usage.
➤ $801,437	Delete one–time credit for safety retirement.
➤ $53,366	Delete salary savings.
➤ $238,332	Negotiated salaries/benefits increase for 72 DSA members and 13 Sergeants.

Services & Supplies

➤ ($63,571)	Reduce Data Processing usage.
➤ ($94,000)	Reduce motor pool usage.
➤ ($13,073)	Reduce radio maintenance.

Fixed Assets

➤ $9,430	SWAT firearms simulation software, ballistic helmets (4), gun cases (5).

Intrafund Transfers

➤ ($84,200)	Accounting change – shift reimbursement for services to Lathrop contract to revenue account.

Revenues

➤ ($62,400)	Delete State reimbursement for mandated domestic violence service.
➤ $84,200	Lathrop contract reimbursement.

Program Discussion

The recommended Net County Cost is reduced $966,515. To achieve the reduction, a total of 33 sworn officer positions are recommended for deletion as follows:

Deleted Positions		Annual Cost
1	Lieutenant	$68,431
2	Sergeant	124,724
30	Deputy Sheriff II	1,579,230
33	Total	$1,772,385

The impacts of these staffing reductions on Patrol services in the unincorporated area are as follows:

District Patrol

The Patrol Division presently deploys its 93 deputy field force over an eight–district area. Six teams of deputies are used to provide 24–hour, 7 day–a–week patrol coverage. Each Patrol team is responsible for providing patrol services in the unincorporated area during its shift.

- The district Patrol force will be reduced by 17 deputy positions (from 93 to 76).
- The eight present patrol districts will be reconfigured into five larger districts. This will lengthen average Patrol response times, primarily in the rural north and south County areas. The larger district in the unincorporated area bordering the City of Stockton will further impact response times by generating the majority of all calls for service.
- Patrol deputies will no longer be dispatched to *Priority 3* calls for service. These calls involve non–violent misdemeanor offenses and felony property crimes, such as burglary and thefts. Alternative reporting mechanisms (mail reports, telephone reports, or in person reports at the Sheriff's Office) will be used to handle *Priority 3* calls in a less labor–intensive manner. Patrol deputies will still be dispatched to Priority 1 and 2 calls (major felonies, "in progress" crimes, and crimes involving violence or the threatened use of violence).

Community Cars

- The Community Car program (ten deputies) will be eliminated. The program presently serves five unincorporated area "townships." District Patrol deputies will respond to calls for service in these areas.
- Patrol deputies will be required to handle the crime reports, incident (service) reports, and additional case follow–up previously handled by Community Car deputies.
- Limited Neighborhood Watch participation will diminish as the number of calls for service per deputy increases.
- Proactive communication with local business owners, schools, and community groups will be greatly curtailed.
- The department's availability to participate in special events of concern to the communities will be reduced dramatically.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Service Population	124,400	124,747	127,586	130,148	150,000
Documented Calls for Service	48,020	59,030	71,768	91,800	110,000
Warrants Service Activity	3,760	3,879	46,295	51,517	53,000
SWAT Missions	55	65	68	75	85
Hostage Negotiation Team Missions	13	11	8	12	13
Auxiliary Staffing Hours	6,042	5,891	5,560	5,570	6,000

Crime Prevention

The Crime Prevention program (three deputies) will be eliminated.

- Coordination and participation in Countywide Neighborhood Watch programs will be significantly reduced.
- Proactive involvement with business owners, community groups, and schools will be driven by the call–by–call availability of a district Patrol officer.
- Involvement in environmental planning and coordination to address growth issues and appropriate crime prevention measures will be severely curtailed.

Supervision/Management

The deletion of one Lieutenant and two Sergeant positions will result in these changes/impacts:

- The duties of the Special Operations Lieutenant, Planning Sergeant, and Financial Crimes Sergeant will be absorbed by remaining management/supervisory staff or eliminated through the prioritization of tasks and responsibilities.

Training

- Officer training issues resulting from reassignments, layoffs, and revised Patrol areas will have a significant short–term impact on the delivery of Patrol services. An officer with current Patrol experience who is assigned to a new Patrol area will require a minimum of 30 days reorientation time.

In December 1991 the Board of Supervisors appointed a *Patrol Service Advisory Committee* to address the issue of improved Patrol services in the unincorporated area. Members include representatives of the Board, the public, the Deputy Sheriff's Association, and County officials.

The Board's charge to the committee was to 1) *define* the levels of Patrol service desired, and 2) to recommend a viable means of *ongoing financing* of any resulting costs above the County's current commitment. During the past year, the concept of improved Patrol services has been overshadowed by the larger issues resulting from the State "sharing" its fiscal crisis with counties. Given the present fiscal outlook, the advisory committee may need to broaden its focus in the future to include finding ways to restore reduced Patrol services to pre–1993–94 levels before further enhancements to service levels can be contemplated.

Possible Alternatives

The proposed reduction of Patrol service levels in the unincorporated area is a serious public safety issue. There are a number of alternative staff reductions which could be made within the Sheriff's overall budget which would allow the full restoration of the 17 deputy positions recommended for deletion from the Patrol field force. These alternative reductions could occur primarily in the Sheriff's management structure, which for budget purposes is spread across the multiple budget units comprising the Sheriff's overall budget.

Possible further staffing reductions in the Patrol budget could include three additional Lieutenant positions ($205,293) and one Management Analyst III position ($64,322). Three Lieutenant positions which at one time were watch commanders on the three Patrol shifts now serve as Patrol "Area Commanders." These positions work the day shift Monday through Friday. Two of these positions could be deleted, allowing one remaining Lieutenant to serve as an overall "Area Commander."

A third Lieutenant position could be deleted in the Patrol administrative area. The Division presently operates with an Administrative Lieutenant and an Administrative Sergeant. The duties of the Administrative Lieutenant could be consolidated with those of the Administrative Sergeant, thereby allowing the alternative deletion of a third Lieutenant position. This would leave two Lieutenants assigned to Patrol. The Division is managed by a Captain under the direction of one of the two Assistant Sheriffs. A total of 13 Sergeant positions would continue to perform Patrol supervisory duties.

The Management Analyst III position assigned to Patrol is one of four administrative analyst positions allocated to the Department. One of those positions is recommended for deletion in the Administration budget (#21645). The alternative deletion of the analyst position assigned to Patrol would leave the Department with two analyst positions for such duties as budget preparation/control, special studies, and departmental analytical tasks. That level of analytical/budget support is adequate for a department of this size.

The alternative deletion of three Lieutenant and one Management Analyst III positions would allow the restoration of five Deputy Sheriff II positions to the Patrol field force.

*Other Sheriff's budgets where further staffing reductions could be made to allow the full restoration of Patrol field force deputies are identified in the **"Possible Alternatives"** sections of various Sheriff's budget units. A summary of those alternative reductions appears below:*

Alternative Reductions to Fully Restore Patrol Field Force Deputies

Budget Unit		*Cost*
Patrol (as described above)		
3	*Lieutenant*	*$205,293*
1	*Management Analyst III*	*64,322*
4		*$269,615*
Communications (B.U. #21622)		
1	*Lieutenant*	*$69,102*
Records/Evidence (B.U. #21628)		
1	*Lieutenant*	*$69,102*
Court Services (B.U. #21630)		
1	*Captain*	*$79,061*
Civil (B.U. #21635)		
1	*Lieutenant*	*$69,102*
Administration/Support (B.U. #21645)		
1	*Assistant Sheriff*	*$86,636*
1	*Lieutenant*	*69,102*
2	*Sergeant*	*120,710*
2	*Deputy Sheriff II*	*105,282*
6		*$381,730*
14	***Total Alternative Reductions***	***$937,712***
Cost to Restore 17 Patrol Field Force Deputy Sheriff II Positions		*$918,344*
Unused Savings to be Used to Help Partially Restore Detectives Deputies		*$19,368*

Under this alternative, the Captain position assigned to the Patrol Division could be reassigned over both the Patrol and Detectives divisions. Three of the Department's four existing Captain positions each would become responsible for one of three major functions (Patrol/Detectives, Custody, and Operations). This would allow the deletion of one Captain position (presently assigned to the Court Services budget) which now is responsible for various Operations divisions. (See Budget Unit #21630—Court Services).

1992–93 Accomplishments

1. Continued developing an aggressive and proactive Crime Prevention Unit which is responsive to the needs of the public.
2. Expanded the Canine Unit to six teams.
3. Added three fully trained officers to SWAT.
4. Patrol Advisory Committee recommendations held in abeyance pending resolution of State/County fiscal crisis.
5. Purchased and equipped a Mobile Law Enforcement Command vehicle at no Net County Cost. Fully funded from asset seizure funds.
6. Operated a contract helicopter program at no Net County Cost using asset seizure funds.

1993–94 Objectives

1. To provide essential law enforcement services to the unincorporated County area and minimize the impact of budget reductions.
2. To deploy the Mobile Law Enforcement Center (MLEC) in a manner consistent with Problem Oriented Policing.
3. To retrofit and equip an existing van for use by the SWAT team.

21622—Sheriff–Communications

Law & Justice **Baxter Dunn,** ***Sheriff–Coroner***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,373,504	$1,708,656	$1,825,696	$1,573,633	($135,023)
Services & Supplies	153,837	768,232	174,040	931,262	163,030
Fixed Assets	683	0	0	0	0
Total Expenditures	$1,528,024	$2,476,888	$1,999,736	$2,504,895	$28,007
Intrafund Transfers	(19,869)	(20,000)	0	0	20,000
Total Appropriations	$1,508,155	$2,456,888	$1,999,736	$2,504,895	$48,007
Earned Revenues By Source					
Aid from Other Govt Agencies	$561	$462	$450	$450	($12)
Charges for Services	63,489	109,535	138,505	138,505	28,970
Total Revenues	$64,050	$109,997	$138,955	$138,955	$28,958
Net County Cost					
Mandated	$1,444,105	$2,346,891	$1,860,781	$2,365,940	$19,049
Allocated Positions	34.0	44.0	44.0	37.0	(7.0)
Temporary (Full–Time Equivalent)	0.3	0.3	0.0	0.0	(0.3)
Total Staffing	34.3	44.3	44.0	37.0	(7.3)

Purpose

This division of the Sheriff's Department is responsible for all radio dispatching operations and for the central control (electronic security and access) function at the new Custody facility.

Major Budget Changes

Salaries & Employee Benefits

➤ ($244,981)	Delete seven allocated positions.
➤ ($6,286)	Delete extra help.
➤ $28,791	Delete salary savings.
➤ $15,417	Delete one–time credit for safety retirement.
➤ $3,168	Negotiated increase for DSA members and Sergeants.
➤ $68,868	Normal salary adjustments.

Services & Supplies

➤ $128,003	Full–year lease payments on new CAD dispatch system.
➤ $32,573	Full–year hardware/software maintenance costs – CAD system.
➤ $6,547	Increase Workers' Compensation/Casualty Insurance charges based on actual experience.

Intrafund Transfers

➤ $20,000	Accounting change – shift reimbursement for Lathrop contract services to revenue account.

Revenues

➤ $28,970	Increase reimbursement for services to Lathrop police contract.

Program Discussion

The recommended Net County Costs is *increased* $19,049. In terms of net cost, a seven position staffing reduction is obscured by a $160,576 increase for full–year costs of the Sheriff's new Computer Aided Dispatching (CAD) system which became operational during the past year. To absorb the increased CAD costs while allowing the Sheriff's overall budget to meet the recommended funding level, a total of seven allocated positions are recommended for deletion as follows:

Deleted Positions	Costs
1 Communications Dispatcher IV	$48,831
5 Communications Dispatcher I	161,510
1 Data Technician III	34,640
7 Total	$244,981

The expected impacts of the recommended staffing reductions are as follows:

- Supervision and scheduling of the ten person Jail central access control unit will be altered to accommodate the loss of a Communications Dispatcher IV position.
- The Communications Center staff will be reduced by one Communications Dispatcher I position on each shift. To help accommodate the reduction, the number of incoming public telephone lines into the Communications Center will be reduced from six to four. Two of the remaining four business lines will use a directed call answering device. This will have no effect on 911 emergency calls.
- The Division will attempt to use laid off personnel for back–up coverage when needed rather than to continue using overtime.
- In–house technical support capability for the CAD system will be reduced.
- As staff attrition allows, the classification of ten Jail Central Control Dispatchers will be reduced from the *II* to the *I* level.
- The elimination of Patrol field response to certain types of low priority calls for service will result in work load reduction for Communications Center staff.

Possible Alternatives

To free–up additional staffing costs which could be used to help fully restore the 17 Deputy positions deleted from the Patrol field force, one Lieutenant position could be deleted from this budget at an annual salary/benefits savings of approximately $69,102. This would leave one Sergeant position over the Communications function. (See Budget Unit #21620–Patrol for additional information).

1992–93 Accomplishments

1. Completed move to the Communications Center in the new Sheriff's Operations Center.
2. Successfully initiated use of new CAD dispatch and Jail Central Control systems.

1993–94 Objectives

1. To provide effective dispatching and Jail central control services for the Department following a 16% staff reduction.
2. To provide interpersonal communications training to all Communications Center staff.
3. To start the 18–24 month application process for acquiring additional 450 MHZ radio frequencies for County public safety use.
4. To begin preliminary studies into Mobile Digital Communications with the objective of providing this service to interested law enforcement and fire agencies in the County.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
911 Calls Received	62,778	60,709	63,033	59,412	65,353
911 Law Enforcement Calls	50,545	51,557	128,896	111,800	100,980

21626—Sheriff–Detectives

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,938,608	$1,666,253	$1,959,502	$654,076	($1,012,177)
Services & Supplies	293,008	296,617	337,007	223,013	(73,604)
Fixed Assets	6,450	0	0	0	0
Total Expenditures	$2,238,066	$1,962,870	$2,296,509	$877,089	($1,085,781)
Intrafund Transfers	(90,548)	(78,151)	(54,460)	(54,460)	23,691
Total Appropriations	$2,147,518	$1,884,719	$2,242,049	$822,629	($1,062,090)
Earned Revenues By Source					
Charges for Services	$4,084	$20,000	$37,288	$37,288	$17,288
Total Revenues	$4,084	$20,000	$37,288	$37,288	$17,288
Net County Cost					
Mandated	$2,143,434	$1,864,719	$2,204,761	$785,341	($1,079,378)
Allocated Positions	33.0	32.0	32.0	10.0	(22.0)
Temporary (Full–Time Equivalent)	0.3	0.0	0.0	0.0	0.0
Total Staffing	33.3	32.0	32.0	10.0	(22.0)

Purpose

This division of the Sheriff's Department provides specialized law enforcement investigative services to the unincorporated area of the County.

Major Budget Changes

Salaries & Employee Benefits

($1,205,429)	Delete 22 allocated positions.
($86,697)	Decrease overtime usage.
$193,079	Delete one–time credit for safety retirement.
$24,487	Negotiated salaries/benefits increases for DSA and Sergeants.
$15,000	Delete salary savings.

Services & Supplies

($68,820)	Reduce motor pool use and travel.
($22,644)	Decrease telephone lines/usage.
$28,000	Add costs for polygraphs and drug testing previously paid by State Department of Justice.

Intrafund Transfers

$23,691	Accounting change – shift reimbursement for services to Lathrop contract to revenue account.

Revenues

$17,288	Reimbursement for services to Lathrop contract. (Reduced based on lower detective availability).

Program Discussion

The Detectives division provides investigative support to the primary Patrol force in the field. The unit conducts follow–up investigations *after* a crime has occurred. It does not normally respond to in–progress emergency calls. To achieve the recommended reduction in the Department's overall budget while maintaining as much of a Patrol presence as possible in the field, the Sheriff would reduce this Patrol support function by almost two thirds.

The recommended Net County Cost is reduced $1,079,378, or 58%. To achieve the reduction, a total of 22 allocated positions are recommended for deletion as follows:

Deleted Positions	Costs
20 Deputy Sheriff II	$1,143,783
2 Clerk Typist II	61,646
22 *Total*	$1,205,429

The expected service impacts of these reductions are as follows:

- The deletion of 20 Deputy Sheriff positions from the Detectives division would leave six Sergeants and two Deputies to conduct follow-up investigations into those priority cases which could not be handled by the Patrol division. Only the highest priority, most serious cases would be investigated.
- Detective follow–up on property crimes (burglaries, thefts, arsons) would be conducted by one remaining Sergeant. To the extent possible, the Patrol division would provide additional investigative support on these types of crimes.
- The Narcotics unit will be reduced to one remaining Sergeant. To the extent possible, the Patrol division would work narcotics–related cases. In most instances, however, uniformed officers cannot effectively investigate narcotics cases because of their high visibility.
- The Child Abuse and Sexual Assault unit will be reduced to one remaining Sergeant. Crimes such as rape and child abuse would be handled on a priority basis by the remaining detective.
- Investigations of homicides or suspicious deaths, robberies, assaults, domestic violence, kidnappings, missing persons (adult), and officer–involved shootings would be handled on a priority basis by the remaining detectives in the division, with Patrol division providing investigative support to the extent possible.

Possible Alternatives

To provide one additional detective to the unit, five of the six Sergeant positions could be deleted and six Deputy Sheriff II positions restored at a minimal increase in Net County Cost. This would result in a total of eight Deputy Sheriff II detectives assigned to the unit under the supervision of the remaining Sergeant position.

Further, to free–up additional staffing costs which could be used to restore the Patrol field force to full strength, the Captain position assigned to this unit could be reassigned over all Sheriff's Operations divisions except Patrol and Detectives. Under this alternative, three of the Department's four existing Captain positions each would become responsible for one of three major functions (Patrol/Detectives, Custody, and Operations). This would allow the deletion of one Captain position (presently assigned to the Court Services budget) which now is responsible for various Operations divisions. (See Budget Unit #21630—Court Services—for savings which would result from the deletion of one of four Captain positions).

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Homicide	15	23	13	13	20
Rape	60	88	91	100	100
Robbery	146	172	158	170	175
Aggravated Assault	337	343	304	325	325
Burglary	2,362	2,363	2,384	2,500	2,600
Theft Over $400	1,068	815	792	850	900
Arson	83	92	126	130	130
Felony Child Molestation	116	137	125	125	125
Felony Morals Violations	149	109	90	90	100
Child Abandonment/Beating/Neglect	236	286	227	227	235
EOD–Bomb Calls	49	44	89	89	100

Other Sheriff's budgets where further staffing reductions or additional unused savings from alternative reductions could help partially restore deputies to the Detectives Division are identified in the ***"Possible Alternatives"*** *sections of various Sheriff's budget units. A summary of those alternative reductions appears below:*

Alternatives to Partially Restore Detectives Deputies

Budget Unit	*Cost*
Detectives (as described above)	
Delete 5 Sergeant positions	*$311,810*
Add 6 Deputy Sheriff II positions	*315,846*
Net cost increase	*$4,036*
Custody (B.U. #226)	
Unused savings from policy change requiring Correctional Officers for all Custody positions below Sergeant (except where Deputies legally required)	*$29,146*
Delete 1 Sergeant position	*62,095*
Total Alternative Reductions/Unused Alternative Savings	*$91,241*
Patrol (B.U. #21620)	
Unused savings from alternative to fully restore Patrol field force Deputies	*$19,368*
Net Total Alternative Reductions/ Unused Alternative Savings	***$106,573***
Cost to restore 2 additional Deputy Sheriff II positions to Detectives Division	*$106,573*
Equivalent Deputy Sheriff positions restored to Detectives Division by this alternative	*8*

Note: This would result in 10 Deputy and 1 Sergeant positions being allocated to the Detectives Division (12 Deputy and 5 Sergeant positions short of current staffing level).

1992–93 Accomplishments

1. Generated (as of April) $116,991 in revenue from the Narcotics Asset Forfeiture program.
2. Investigated over 4,800 crimes in the unincorporated area.

1993–94 Objectives

1. To provide the highest level of service possible with the division's remaining staff resources.
2. To review the division's work load, and discontinue any unnecessary or low priority tasks.
3. To initiate use of the Sheriff's SONICS office automation system for report production.
4. To initiate the use of voice mail to reduce the work load on remaining administrative and clerical staff.

21628—Sheriff–Records/Evidence

Law & Justice **Baxter Dunn,** *Sheriff–Coroner*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,152,773	$2,411,934	$2,350,399	$2,069,100	($342,834)
Services & Supplies	539,855	486,651	417,032	385,359	(101,292)
Fixed Assets	8,315	0	0	0	0
Total Expenditures	$1,700,943	$2,898,585	$2,767,431	$2,454,459	($444,126)
Intrafund Transfers	(119)	(11,925)	0	0	11,925
Total Appropriations	$1,700,824	$2,886,660	$2,767,431	$2,454,459	($432,201)
Earned Revenues By Source					
Licenses/Permits/Franchises	$218	$218	$232	$232	$14
Aid from Other Govt Agencies	0	70	70	70	0
Charges for Services	31,987	32,000	43,482	43,482	11,482
Operating Transfers In	53,607	66,184	75,738	75,738	9,554
Total Revenues	$85,812	$98,472	$119,522	$119,522	$21,050
Net County Cost					
Mandated	$1,615,012	$2,788,188	$2,647,909	$2,334,937	($453,251)
Allocated Positions	40.0	68.0	68.0	58.0	(10.0)
Temporary (Full–Time Equivalent)	2.9	0.0	0.0	0.0	0.0
Total Staffing	42.9	68.0	68.0	58.0	(10.0)

Purpose

This division of the Sheriff's Department performs specialized criminal/detention record keeping functions and provides technical evidence services.

Major Budget Changes

Salaries & Employee Benefits

➤ ($324,610)	Delete ten allocated positions.
➤ ($103,716)	Delete one–time prior–year staff reduction cost.
➤ $56,683	Delete salary savings.
➤ $15,740	Delete one–time credit for safety retirement.

Services & Supplies

➤ ($90,548)	Decrease Data Processing direct charges.
➤ $19,406	Increase allocated costs for Workers' Compensation and Casualty Insurance based on actual experience.
➤ ($8,160)	Reduce office supplies costs.
➤ ($6,959)	Reduce costs for equipment rents/leases.
➤ ($5,824)	Reduce travel and motor pool costs.

Intrafund Transfers

➤ $11,925	Accounting change – shift reimbursement for services to Lathrop contract to revenue account.

Revenues

➤ $21,050	Increase reimbursement for services provided to Lathrop contract based on projected costs.

Program Discussion

The move to the Sheriff's new Operations Center last year made possible the combining of the previously separate Criminal and Custody records units. This Division is now responsible for all aspects of the Sheriff's records and evidence functions.

The recommended Net County Cost is reduced $453,251 from the 1992–93 Approved level. To achieve this reduction, a total of ten allocated positions are recommended for deletion as follows:

Deleted Positions		Costs
1 Evidence Technician II		$43,522
1 Evidence Technician I		34,702
1 Lead Clerk		35,356
4 Specialist Clerk		124,432
3 Clerk Typist II		86,598
10	*Total*	$324,610

The following impacts are expected on the services provided:

- The loss of two Evidence Technicians results in reduced availability of Technical Services field support from the current level of 20 hours per day. During extended off hours, crime scene emergencies requiring an Evidence Technician would be covered using overtime. There may be occasions when the front counter of Technical Services may be closed while the duty technician or supervisor handles tasks away from the office.
- The loss of a Lead Clerk position will require shifting supervision of report typists and phone reception to the Records Sergeant.
- The loss of three Clerk Typists will reduce phone reception to Monday through Friday from 8:00 am to 5:00 pm. The telephone system may have to be reconfigured to accommodate this change. During off hours, phones would be answered by clerks performing other duties.
- Two Specialist Clerk positions to be deleted handle radio communications (records checks) with officers in the field on the day shift. This function would be re–assigned to other day shift personnel and could result in minor additional overtime usage.
- One Specialist Clerk position to be deleted covers the warrants desk. Undetermined changes in work load will occur for this position based on any changes the District Attorney makes in current filing/charging practices.
- One Specialist Clerk position to be deleted is responsible for data entry. Again, undetermined work load changes will result from any changes in current levels of District Attorney and Patrol generated cases.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Warrant Checks	52,134	57,102	58,575	54,884	56,988
Warrants Identified	13,498	14,907	16,407	14,903	19,576
Reports Logged	45,168	36,175	35,667	41,485	36,135
Restraining Orders (Tracked & Entered)	1,198	1,383	1,368	1,195	1,316
Technical Services Field Calls	5,375	4,643	4,643	2,566	2,316
Fingerprint Applications	558	491	836	718	1,164

Possible Alternatives

To free–up additional staffing costs which could be used to help fully restore the 17 Deputy positions deleted from the Patrol field force, one Lieutenant position could be deleted from this budget at an annual salary/ benefits savings of approximately $69,102. This would leave one Sergeant position over the Records/Evidence function. (See Budget Unit #21620–Patrol for additional information).

1992–93 Accomplishments

1. Completed review of all fees, resulting in new fee schedule adoption by Board of Supervisors.
2. Started cross–training Criminal and Jail Records staff supervisors.
3. Developed new request for service forms in Technical Services to formalize requests from staff.
4. Initiated use of new Records Management computer system to track crime reports and completed statistics.
5. Initiated use of the *Live–Scan* fingerprint system in Technical Services to improve the fingerprinting process.
6. Initiated use of courier service for transport services instead of using Deputies.

1993–94 Objectives

1. To eliminate low priority tasks to accommodate 15% staffing reduction without compromising primary functions of the Division.
2. To complete cross–training Criminal and Jail Records clerical staff supervisors.
3. To train all technicians on the new color developer process.

21630—Sheriff–Court Services

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,439,452	$1,163,956	$1,164,799	$1,101,790	($62,166)
Services & Supplies	236,675	266,297	229,270	223,867	(42,430)
Total Appropriations	$1,676,127	$1,430,253	$1,394,069	$1,325,657	($104,596)
Earned Revenues By Source					
Charges for Services	$667,239	$671,673	$671,673	$723,576	$51,903
Total Revenues	$667,239	$671,673	$671,673	$723,576	$51,903
Net County Cost					
Mandated	$1,008,888	$758,580	$722,396	$602,081	($156,499)
Allocated Positions	21.0	16.0	16.0	16.0	(0.0)

Purpose

This division of the Sheriff's Department provides bailiff, inmate transportation, and security services for the Superior Courts.

Major Budget Changes

Salaries & Employee Benefits

➤ ($106,734)	Midyear transfer of two positions to Custody.
➤ $49,668	Negotiated salary adjustments for DSA members.
➤ ($53,521)	Delete one–time prior year staff reduction costs.
➤ $46,000	Increase use of extra help reserve deputies to reduce overtime.
➤ $106,914	Delete one–time credit for safety retirement.
➤ ($132,546)	Reduce overtime usage.
➤ $28,950	Delete salary savings.

Services & Supplies

➤ ($4,924)	Reduce centrally budgeted radio maintenance charges.
➤ ($28,394)	Reduce inmate transportation contract costs, based on current experience.
➤ ($4,393)	Reduce Workers' Compensation allocation.

Revenues

➤ $51,903	Increase reimbursement from Superior Court for court security services based on projected costs.

Program Discussion

The recommended Net County Cost is reduced $156,449 from the 1992–93 Approved level. The decrease is primarily the result of transferring two Deputy Sheriff II positions to the Custody Division at midyear.

A staff of 14 deputies, one sergeant, and one captain provide bailiff services for the Superior Courts. Any additional court coverage required is handled by "call back" overtime, with the exception of Wednesdays, when additional deputies are available for court. This occurs as a result of the Patrol Division's full overlap of shifts on Wednesdays—all six of the Patrol shift teams report for work on the three shifts.

In an effort to lower overtime costs, extra help reserve Deputies will be used to help staff the courts. The recommended overtime appropriation for 1993–94 is reduced to $140,000 from the current approved level of $272,546.

Possible Alternatives

To free–up additional staffing costs which could be used to help fully restore the 17 Deputy positions deleted from the Patrol field force, the Captain position assigned to this unit could be deleted and the position's duties reassigned. Under this alternative, three of the Department's four existing Captain positions each would become responsible for one of three major functions (Patrol/ Detectives, Custody, and Operations). This would allow the deletion of the Captain position assigned to this unit which is now responsible for various Operations divisions (Court Services, Communications, Records/ Evidence, Civil). The salary and benefits savings would be approximately $79,061. (See Budget Unit #21620–Patrol for additional information).

1992–93 Accomplishments

1. Relocated the Court Services office due to the remodeling of the Courthouse basement.
2. Moved the Transportation Unit to the new Sheriff's Operations Center.

1993–94 Objectives

1. To maintain current service levels to 13 Superior Courts.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Superior Court Filings	15,931	16,409	17,901	18,601	19,000
Main Jail (Average Daily Population)	620	655	696	671	700
Women's Jail (Average Daily Population)	96	94	99	104	0

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$576,172	$537,270	$530,868	$495,587	($41,683)
Services & Supplies	99,412	119,751	115,908	137,516	17,765
Total Expenditures	$675,584	$657,021	$646,776	$633,103	($23,918)
Intrafund Transfers	($224)	($10,661)	($10,661)	(22,000)	(11,339)
Total Appropriations	$675,360	$646,360	$636,115	$611,103	($35,257)
Earned Revenues By Source					
Charges for Services	$354,170	$308,000	$350,000	$350,000	$42,000
Total Revenues	$354,170	$308,000	$350,000	$350,000	$42,000
Net County Cost					
Mandated	$321,190	$338,360	$286,115	$261,103	($77,257)
Allocated Positions	14.0	13.0	12.0	11.0	(2.0)

Purpose

This division of the Sheriff's Department provides process and legal notice service for the courts. Other responsibilities include enforcing Writs of Possession (evictions) and Writs of Execution (money judgments) by seizure and sale of property. The Division maintains trust funds for seizure of property, makes appropriate disbursements to litigants, and provides an accounting of all transactions to the Auditor–Controller.

Major Budget Changes

Salaries & Employee Benefits

➤ ($66,776)	Delete two allocated positions.
➤ ($18,484)	Delete one–time prior year staff reduction costs.
➤ $27,431	Delete one–time credit for safety retirement.
➤ $12,022	Delete salary savings.
➤ $4,524	Add Work Force Reduction Incentive Program costs.
➤ $8,794	Negotiated salaries/benefits increase for DSA members and Sergeants.

Services & Supplies

➤ $7,847	Add lease and maintenance costs for new computer system.
➤ $11,955	Increase postage costs for all Divisions.

Intrafund Transfers

➤ ($11,339)	Increase reimbursement for postage provided to other Divisions.

Revenues

➤ $30,000	Add new revenue from process services for Civil automation.
➤ $12,000	Increase reimbursement for vehicle costs per Government Code 26746.

Program Discussion

The recommended Net County Cost is reduced $77,257 from the 1992–93 approved level. Improved revenue performance further reduces net operating cost beyond the recommended $35,257 appropriation reduction. To achieve this net reduction, two allocated positions are recommended for deletion as follows:

Deleted Positions		Costs
1 Civil Process Server		$35,235
1 Clerk Typist II		31,541
2	*Total*	$66,776

The service impact of the recommended reductions is as follows:

- The loss of one of three process server positions will result in delays in civil process service, as volume is expected to remain unchanged.
- A new computer–based civil process system is expected to offset the loss of a Clerk Typist II position through the Work Force Reduction Incentive Program.

The Civil Division of the Sheriff's Office provides a variety of court–related services. The Stockton Marshal's Office does not perform civil process service. The Civil Division thus provides this function for the Stockton Judicial District as well as for the unincorporated area of the County. The Division employs civilian process servers to perform this function on a fee basis.

Effective January 1992, Section 26731 of the Government Code provides that $3 of any fee collected by the Sheriff's Civil Division shall be deposited in a special fund in the County Treasury. These funds are to be used to supplement the costs of purchase, implementation, and maintenance of equipment for automated systems for Civil Division use. Approximately $30,000 a year in dedicated revenue is available to meet the Division's ongoing automation needs.

Possible Alternatives

To free–up additional staffing costs which could be used to help fully restore the 17 Deputy positions deleted from the Patrol field force, one Lieutenant position could be deleted from this budget at an annual salary/benefits savings of approximately $69,102. This would leave one Sergeant position over the Civil function. (See Budget Unit #21620–Patrol for additional information).

1992–93 Accomplishments

1. Reconfigured computer system for improved staff access.
2. Sent staff to County sponsored training classes.

1993–94 Objectives

1. To install and learn a new computer system tailored to the specific needs of the division. The new system will provide a terminal for each staff member who needs access.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Cases Received	12,945	13,199	13,450	13,713	14,124
Service Requests	15,457	14,549	13,908	15,109	15,562
Service Activity	25,836	14,455	14,744	15,039	15,490

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$290,001	$234,057	$195,086	$192,137	($41,920)
Services & Supplies	370,103	405,180	404,117	403,567	(1,613)
Fixed Assets	675	3,782	0	0	(3,782)
Total Appropriations	$660,779	$643,019	$599,203	$595,704	($47,315)
Earned Revenues By Source					
Aid from Other Govt Agencies	$1,893	$2,100	$2,100	$3,500	$1,400
Total Revenues	$1,893	$2,100	$2,100	$3,500	$1,400
Net County Cost					
Mandated	$658,886	$640,919	$597,103	$592,204	($48,715)
Allocated Positions	5.0	4.0	3.0	3.0	(1.0)
Temporary (Full–Time Equivalent)	0.2	0.0	0.0	0.0	0.0
Total Staffing	5.2	4.0	3.0	3.0	(1.0)

Purpose

This division of the Sheriff's Department is responsible for determining the circumstances, manner, and cause of all deaths reportable to the Coroner. Procedures such as field death investigations, postmortem examinations, and related forensic tests are used to establish a medical cause of death.

Major Budget Changes

Salaries & Employee Benefits

➤ ($79,061)	Delete one Captain position.
➤ $30,595	Work Force Reduction Incentive Program costs.
➤ ($18,470)	Delete one–time prior year staff reduction costs.
➤ $13,733	Delete one–time credit for safety retirement.
➤ $5,158	Negotiated salary increases for DSA members and Sergeants.

Services & Supplies

➤ ($1,342)	Reduce Workers' Compensation and Casualty Insurance.

Program Discussion

The recommended budget for the Coroner Division reflects a continuation of present service levels. The $48,715 reduction in Net County Cost primarily results from the deletion of a Captain position through the Work Force Reduction Incentive Program. There will be no effect on this Division, as the position was assigned for the past several years to the Jail Transition Team.

An increase in the contract rate for autopsies and other pathology services was approved by the Board of Supervisors on July 1, 1991. The full rate increase became effective on January 1, 1992, when charges increased to the maximum contract rate of $300 per autopsy. This represents an increase of over 36% from the rate in effect in April 1989.

As pathology costs have increased, so has the number of cases *reported* to the Coroner continued to rise. Recently, however, the Division has been successful in reducing the growth in the number of *actual* Coroner cases and autopsies performed. This has been accomplished through changes in the Division's approach to managing reported cases.

The Coroner Division intends to continue its aggressive case management practices. Two primary measures will help to contain Coroner case growth and costs:

1. Continuing to reduce the number of *actual* Coroner cases from reportable deaths through *thorough* evaluations of medical histories provided by attending physicians.
2. Providing pathologists with *thorough* investigative information to reduce the number of costly postmortem examinations required.

1992–93 Accomplishments

1. Achieved cost reduction through better case management and continued reduction in number of autopsies performed.
2. Succeeded in further reducing actual caseload while delivering same level of service.

1993–94 Objectives

1. To research possible programs to provide revenue to the Coroner Division.
2. To convert from a manual system of indexing and recording Coroner's cases to a computerized system which will ultimately increase the overall efficiency of the unit.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Cases Reported	1,486	1,486	1,469	1,509	1,509
Actual Coroner Cases	761	761	700	673	700
Postmortem Exams	672	676	572	518	550

21645—Sheriff–Administration/Support Services

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,381,452	$1,606,022	$1,822,389	$1,398,766	($207,256)
Services & Supplies	337,471	280,101	284,515	220,999	(59,102)
Fixed Assets	1,212	1,400	0	0	(1,400)
Total Appropriations	$1,720,135	$1,887,523	$2,106,904	$1,619,765	($267,758)
Earned Revenues By Source					
Aid from Other Govt Agencies	$253,645	$129,000	$129,000	$129,000	$0
Total Revenues	$253,645	$129,000	$129,000	$129,000	$0
Net County Cost					
Mandated	$1,466,490	$1,758,523	$1,977,904	$1,490,765	($267,758)
Allocated Positions	23.0	32.0	32.0	23.0	(9.0)
Temporary (Full–Time Equivalent)	0.6	0.0	0.0	0.0	0.0
Total Staffing	23.6	32.0	32.0	23.0	(9.0)

Purpose

This division provides central management and support services for the Sheriff's Department. Responsibilities include policy setting, budgeting, accounting, automated systems, training, background investigations, and internal affairs. The function of the County Sheriff is mandated by Section 24000 of the Government Code. The level of support services provided to other divisions of the Department is discretionary.

Major Budget Changes

Salaries & Employee Benefits

➤ ($483,273)	Delete nine allocated positions.
➤ ($27,289)	Delete one–time prior year staff reduction costs.
➤ ($5,739)	Decrease overtime usage.
➤ $109,021	Delete one–time credit for safety retirement.
➤ $221,280	Delete salary savings.

Services & Supplies

➤ ($54,438)	Decrease pre–employment psychiatric, physical, and polygraph exams.
➤ ($4,670)	Decrease office supplies—DARE program reduced 50%.
➤ ($13,068)	Decrease purchase of handout materials for DARE program.
➤ $9,328	Increase Casualty and Workers Compensation allocated costs based on actual experience.

Program Discussion

The recommended Net County Cost is reduced $267,758 from the 1992–93 Approved level. To achieve the net reduction, a total of nine allocated positions are recommended for deletion as follows:

Positions Deleted	Cost
1 Sergeant	$63,121
6 Deputy Sheriff II	333,108
1 Management Analyst II	51,655
1 Accounting Technician I	35,389
9 Total	$483,273

The expected impacts on services provided by the Sheriff's Department are as follows:

- Two deleted Deputy Sheriff positions assigned to the Narcotics unit from this budget will decrease the number of officers dedicated to the Department's narcotics enforcement efforts.
- One of the two Deputies assigned to the DARE drug abuse education program for school children will be deleted, effectively reducing the program's outreach effort by half.

The expected impacts on internal support services provided to the Department by this division are as follows:

- The deletion of one Deputy Sheriff position in the Background Investigations unit could result in lengthening the time required to hire new recruits if large numbers had to be hired in a short period of time. With the major build up in staff for the new Jail complete, mass hiring no longer should be necessary. Under the present fiscal environment, no hiring is anticipated in the coming year due to the recommended staff reductions throughout the Department.
- The deletion of two Deputy Sheriff positions in the Training unit will result in reduced capabilities for in–house Custody (STC) and operations staff training.
- The Training and Background Investigations units will be combined under one Sergeant, allowing the deletion of one Sergeant position.
- The deletion of a Management Analyst and an Accounting Technician position will result in longer turnaround times on internal accounting, order processing/vendor payments, budgeting, and action items for approval by the Board of Supervisors.

Possible Alternatives

The proposed deletion of 17 Deputy positions from the Patrol field force is a serious public safety issue. There are a number of alternative staff reductions which could be made within the Sheriff's overall budget to allow the Patrol field force to continue to operate at full capacity. These alternative reductions could occur primarily in the Sheriff's management structure, which for budget purposes is spread across the multiple budget units comprising the departmental budget. Theses additional staffing reductions could be made in the Administration budget:

Alternative Administration Staffing Reductions to Help Fully Restore Patrol Field Force Deputies

Positions Deleted	*Cost*
1 Assistant Sheriff	*$86,636*
1 Lieutenant	*69,102*
2 Sergeant	*120,710*
2 Deputy Sheriff II	*105,282*
6 Total Alternative Reductions	***$381,730***

The Department presently functions with two Assistant Sheriff positions. One is responsible for Custody, one for

Work Load Data

	Actual 1989–90	Actual 1990–91	Actual 1991–92	Est./Act. 1992–93	Projected 1993–94
Total 911 Calls for Service	62,778	60,709	63,656	59,412	65,358
Total Average Daily Population at Custodial Facilities	1,126	1,191	1,239	1,150	972

Operations (including Patrol, Detectives, and all support functions). Four Captains who report to the Assistants are responsible for Custody, Patrol, Detectives, and Operations. By deleting one of the two Assistant positions and delegating more responsibility to the Captains who manage the major functions, some of the present management redundancy could be eliminated.

Note: Also included in Possible Alternative reductions is the deletion of one of the four Captain positions allocated to the Department. This could be accomplished by consolidating the four major functional areas (Custody, Patrol, Detectives, and Operations) into three major functional areas: Custody, Patrol/Detectives, and Operations. See the ***"Possible Alternatives"*** *sections in Budget Units #21620–Patrol, #21626–Detectives, #21630–Court Services, and #226–Custody for further information on this alternative reduction.*

The Lieutenant position allocated to the Administration budget is responsible for Training and Background Investigations. A Sergeant will supervise the combined unit under the Proposed budget. The responsibilities of the Lieutenant could be consolidated with those of the Sergeant, thereby allowing the deletion of one Lieutenant position.

Five Sergeant positions are allocated to the Administration budget. One is recommended for deletion in the Proposed budget. Two additional Sergeant positions could be deleted as further alternative reductions. One Sergeant position serves as Public Information Officer. This responsibility could be reassigned to an Assistant, a Captain, a Lieutenant, or another Sergeant in the Department's management structure. A Sergeant position is also responsible for managing the use of Asset Seizure funds for such projects as the contract helicopter program and the new Mobile Law Enforcement Center bus. These responsibilities could be reassigned to any number of other officers in the Departmental management structure.

Eight of the 12 Deputy Sheriff positions assigned to the Administration budget work in the Training/Background Investigations unit, which was expanded several years ago to handle the volume of hiring and training which were required to staff the new jail. With that major hiring/training effort now complete, the need for the larger staff is now diminished. The Proposed budget deletes three Deputy Sheriff and one Sergeant positions from the unit, leaving five Deputy positions plus a Sergeant and Lieutenant. The Lieutenant position was identified above as an alternative reduction. Two additional Deputy positions could be deleted from this unit, leaving three Deputies and a Sergeant for training and background investigations. The deletion of the two additional Deputy positions might have to be postponed for approximately eight weeks until officers being reassigned to Custody due to layoffs are trained in the operation of the new jail.

These alternative reductions would free–up a total of $381,730 in salaries and benefits costs which could be used to help fully restore the 17 Deputy positions deleted from the Patrol field force. (See Budget Unit #21620–Patrol for additional information).

1992–93 Accomplishments

1. Successfully completed the Department's transition to new Operations and Custody facilities.
2. Continued to pursue long–term solutions to jail overcrowding.
3. Provided appropriate levels of training to all employees.
4. Continued to evaluate potential new programs to suppress crime.

1993–94 Objectives

1. To continue the computerization of training records.
2. To continue to pursue long–term solutions to jail overcrowding.
3. To provide appropriate levels of training to all employees. With reduced in–house training capabilities, more off–site training will be required to meet mandatory ongoing training standards for sworn officers.
4. To continue to evaluate potential new programs to suppress crime.

21650—Sheriff–Lathrop Police Contract

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$589,701	$739,515	$833,501	$833,501	$93,986
Services & Supplies	204,823	286,456	136,571	136,571	(149,885)
Fixed Assets	7,741	0	0	0	0
Total Appropriations	$802,265	$1,025,971	$970,072	$970,072	($55,899)
Earned Revenues By Source					
Charges for Services	$715,706	$1,025,971	$970,072	$970,072	($55,899)
Total Revenues	$715,706	$1,025,971	$970,072	$970,072	($55,899)
Net County Cost	$86,559	$0	$0	$0	$0
Allocated Positions	11.0	13.0	14.0	14.0	1.0

Purpose

This budget unit was created to allow the Sheriff's Department to provide contract law enforcement services to the newly incorporated City of Lathrop.

Major Budget Changes

Salaries & Employee Benefits

➤ $50,452	Salary and benefits for new Deputy Sheriff position.
➤ $36,327	Normal salary and benefit adjustments negotiated with DSA members.
➤ $7,207	Overtime and holiday pay increase based on actual usage.

Services & Supplies

➤ ($149,817)	Accounting change – delete indirect costs account. Payment for additional Sheriff's services (Detectives, SWAT, etc.) are now made directly to the Sheriff's budget units performing the service.
➤ ($10,970)	Communications costs now billed directly to Patrol.
➤ $4,666	Increase in Workers' Compensation and Casualty Insurance allocations based on actual experience.
➤ $6,694	Motor Pool rate change for vehicles.

Revenues

➤ ($55,899)	Net decrease in revenues due to accounting change noted above.

Program Discussion

The Sheriff's Office provides municipal law enforcement services to the newly incorporated City of Lathrop under an agreement approved by the Board of Supervisors in June 1990. The agreement expires June 30, 1995.

The City reimburses the County for its direct and indirect costs incurred under the contract. Actual costs are determined from County accounting and payroll records. The recoverable rates charged to the City are developed by the County Auditor–Controller. Invoices for police services rendered are submitted to the City monthly.

21650—Sheriff–Lathrop Police Contract

Law & Justice

This budget unit was created as a *zero Net County Cost* budget. All costs incurred by this budget are offset by revenues in the form of reimbursements from the City of Lathrop. All such earned revenues are credited directly to this budget in order to achieve a zero Net County Cost.

Prior to providing contract police services, two "Community Car" deputies have been assigned to the Lathrop area since 1982. In August 1990, as the initial phase of the new contract, six additional deputies were transferred to Lathrop on a full–time basis. Currently, there are ten deputies, a Lieutenant, a Sergeant, and a clerical position assigned. The Lieutenant serves as the Chief of Police. The City has requested the services of one additional deputy for 1993–94.

A new Deputy Sheriff II position requested by the City is included in the recommended budget. The addition of this position, at an annual cost of $50,452, will result in a higher and more consistent level of law enforcement service for Lathrop. The one additional deputy will allow 1) a consistent level of staffing 24 hours a day, 2) enhanced vehicle traffic enforcement, and 3) follow–up investigations.

The "Sheriff's Team of Active Retired Seniors" (STARS) crime prevention program is moving into its third year of operation. STARS is comprised of seniors who are familiar with the Lathrop area. These trained volunteers perform vital crime prevention/community awareness services and can be utilized in a variety of duties to support the efforts of the regular police force. The cost to operate this program in the City of Lathrop is $6,300 for 1993–94.

The conversion of one Lathrop patrol unit to a canine unit is planned for the coming year. The Sheriff's Canine Program is used to increase officer safety in a number of situations, including: dealing with combative suspects, building or large area searches, civil disobedience, lost or missing person searches, and assisting the Tactical Team. The canine teams also will be used in drug and narcotics enforcement activities. The cost to initiate this program in the City of Lathrop will total approximately $5,500 for officer training, overtime, and canine care needs.

The Drug Abuse Resistance Education program (DARE) will be provided to the sixth grade students at Lathrop Elementary School. Approximately 175 students will benefit from this program. Prior DARE programs have been received as a positive and rewarding experience for the students and Lathrop school staff.

1992–93 Accomplishments

1. Provided safe streets, neighborhoods, schools, and business for the citizens of Lathrop.
2. Fulfilled the terms of the agreement for law enforcement services in the City of Lathrop.

1993–94 Objectives

1. To provide to Lathrop's citizens safe streets, neighborhoods, schools, and businesses.
2. To fulfill the terms of the agreement for law enforcement services in the City of Lathrop.
3. To provide requested police programs at City's cost to the City of Lathrop including motorcycle traffic enforcement, DARE, STARS, and K–9 progress.
4. To ensure that the County incurs no costs associated with this police contract and budget.
5. To ensure that the City only pays for those services that it directly or indirectly receives from this police contract and budget.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Calls for Service	2,277	4,464	11,134	7,194	7,149

226—Sheriff–Custody

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$14,151,245	$12,542,623	$15,217,363	$13,909,062	$1,366,439
Services & Supplies	7,539,681	9,397,233	9,763,977	7,997,391	(1,399,842)
Other Charges	0	8,000	8,000	8,000	0
Fixed Assets	43,373	0	17,481	1,580	1,580
Total Expenditures	$21,734,299	$21,947,856	$25,006,821	$21,916,033	($31,823)
Intrafund Transfers	($68,463)	($101,000)	(101,000)	(70,000)	(31,000)
Total Appropriations	$21,665,836	$21,846,856	$24,905,821	$21,846,033	($823)
Earned Revenues By Source					
Interest & Rents	$18,949	$19,104	$19,104	$19,104	$0
Aid from Other Govt Agencies	17,957	4,000	4,000	4,000	0
Charges for Services	1,319,507	1,148,688	1,068,688	1,119,226	(29,462)
Total Revenues	$1,356,413	$1,171,792	$1,091,792	$1,142,330	($29,462)
Net County Cost					
Mandated	$20,309,423	$20,675,064	$23,814,029	$20,703,703	$28,639
Allocated Positions	358.0	277.0	284.0	239.0	(38.0)
Temporary (Full–Time Equivalent)	3.7	4.8	4.8	0.7	(4.1)
Total Staffing	361.7	281.8	288.8	239.7	(42.1)

Purpose

This division of the Sheriff's Department provides for the detention of persons awaiting trial or sentenced by the courts to time in the County jail.

Major Budget Changes

Salaries & Employee Benefits

➤ ($1,650,937)	Delete 40 allocated positions.
➤ ($34,424)	Delete one contract position – food contract compliance.
➤ ($59,208)	Delete 4.1 extra help positions.
➤ $1,308,272	Delete one–time credit for safety retirement.
➤ $452,524	Negotiated salaries/benefits increase of Deputy Sheriff and Sergeant positions.
➤ $425,747	Added cost for officers reassigned from other divisions who are at higher pay levels than Custody officers being laid off.
➤ $292,723	Salary cost to operate jail while officers returned from other divisions (after layoffs) train to work in Jail.
➤ $102,912	Transfer two Deputy Sheriff II positions from Court Services to Custody at midyear.
➤ $48,476	Add Work Force Reduction Incentive Program costs for two retired Lieutenants.

($38,167)	Decrease overtime needed for STC training.
$30,372	Additional holiday pay for staffing the new jail on the ten paid holidays.
$297,689	Normal salary adjustments (merit increases) for employees below E step.
15,576	Increase career incentive pay for officers with POST certificates.

Services & Supplies

($970,145)	Restructure jail medical program to reduce costs.
$369,056	Increase Data Processing charges for full–year use of CJIS Inmate Management System.
($17,815)	Reduce utilities costs for new facility based on 5 months actual experience.
($62,846)	Reduce allocated Workers' Compensation charges.
($478,795)	Reduce food service costs based on closure of 332 inmate beds.
($94,871)	Reduce purchases of clothing items based on improved inventory control and 332 fewer inmates.

Revenues

($80,000)	Decreased State reimbursement for parole violators based on Sheriff's revised policy.
$50,538	Increases reimbursement from Commissary Fund for Storekeeper II and from Prisoner Welfare Fund for Librarian.

Program Discussion

The newly constructed Sheriff's detention facilities became operational in December 1992. The opening of the new jail culminated a planning effort which began in 1984 with the work of the Jail Advisory Committee. The new facility has a rated capacity of 744 beds and is used to house pretrial inmates. The Honor Farm continues to house sentenced inmates.

A court–imposed consent decree presently restricts the number of inmates housed in the jail. The 1992–93 Custody budget was based on a combined average daily population (ADP) of 1,250 inmates in the pretrial and Honor Farm facilities. The recommended 1993–94 budget is based on a reduction of 332 inmates from that level. Any increases above the budgeted ADP would have a *significant* impact on the costs of staffing, food, clothing, and medical care.

The recommended $20,703,703 Net County Cost is increased by a negligible $28,639. This is very deceptive, however, as the 1992–93 Approved budget was based on only seven months of new jail operating costs after the facility opened in December. The full–year cost to operate the new jail at a status quo level in 1993–94 is $24.5 million, or $3.8 million higher than the recommended funding level. To achieve the recommended 15.5% net reduction from the status quo level, a total of 44.1 full–time allocated, contract, and

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Average Daily Count	1,126	1,191	1,239	1,150	918
Monthly Averages					
New Bookings	2,270	2,298	2,317	2,367	2,485
Releases	2,245	2,512	2,625	2,888	3,032
Visitors	4,348	5,391	8,493	8,578	6,776
Medical Contacts	19,522	22,927	23,046	25,643	20,258

extra help positions are recommended for deletion as follows:

	Deleted Positions	Annual Cost
3.0	Lieutenant	$211,794
19.0	Correctional Officer	864,690
3.0	Evidence Custodian	107,775
2.0	Inmate AWP Work Supervisor	65,910
1.0	Booking Technician	35,389
1.0	Stock Clerk II	30,174
7.0	Specialist Clerks	220,185
4.0	Clerk Typist II	115,020
40.0		$1,650,937
1.0	Contract food service	$34,424
3.1	Extra Help	59,208
4.1		$93,632
44.1	Total Deleted Positions	$1,744,569

The consequences of this reduction are grave. To function at this staffing level, the following changes will occur in Custody Division operations:

- Two of the new pretrial inmate housing "pods" with a combined capacity of 128 beds will be closed. Seven of the eight officers working in those pods will be transferred to other assignments; the eighth will be laid off. A total of 128 pretrial inmates will be released into the community. Most who will be released are charged with felony crimes and were not freed by the judge at their arraignment. Releases will be necessary because the pretrial facilities are filled to capacity and the closing of five Honor Farm barracks described below would preclude housing these inmates in the Honor Farm.

- Five barracks at the Honor Farm will be closed and the staffing for three other barracks reduced. The 16 officers who manage the sentenced inmates housed in these barracks will be laid off. Some inmates from these barracks will move into existing beds in other Honor Farm barracks. The remaining 150 inmates will have to be released. The Sheriff will attempt to mitigate the effects of the releases by increasing the use of work release programs for these individuals, increasing the use of County Parole for sentenced inmates, and by releasing inmates with the least serious crimes. The closure would reduce the Honor Farm's capacity by 350 beds. However, with some 200 Honor Farm vacancies, releases would be necessary for approximately 150 inmates. Public safety will be diminished with criminals sentenced to County Jail released back into the community.

- The cost to train officers reassigned to the jail from other divisions as layoffs occur will amount to approximately $293,000. Since many officers at Custody have the least seniority, officers displaced from such divisions as Patrol and Detectives will return to Custody and the newer officers trained to operate the Jail will be laid off. The training of the returning officers will require about eight weeks of instruction; during that period the new facilities must continue to operate 24 hours a day.

- The deployment of a Lieutenant around the clock to act as a facility commander would no longer take place. During evening and weekends there will be no management presence. Should an emergency occur, an off duty Lieutenant (or higher ranking officer) will be called in.

- Several civilian–staffed functions will be scaled back including visiting at the pretrial facilities, clerical support for sergeants working at the new jail, inmate property delivery and storage services, cleaning crews, and the booking process at the Honor Farm.

- Jail medical costs will be lowered by $970,145. This will be accomplished by more aggressive management of the program, reducing nursing staff, and reducing inmate sick call coverage. The program will continue to meet minimum health care standards. Sick call will change from daily to every other day. Health assessments of arrested persons will no longer take place as part of the booking function; only those held for arraignment will receive medical screening (except in emergencies). The maximum number of inmates housed in the jail infirmary will be reduced from 20 to 10, possibly resulting in increased use of the County hospital. The availability of Psychiatric Technician staff will be decreased. And the Honor Farm will no longer have a nurse on site 24 hours a day, possibly leading to increased use of the County hospital for emergency care.

The jail medical program will be evaluated by experts in correctional health care during the coming year in an attempt to further define the scope and operating requirements of the program.

Note: The number of officers identified for layoffs in the descriptions above differs from the 19 Correctional Officer position allocations recommended for deletion. Several factors affect the number of officers subject to lay off in this Division, including 1) senior officers from other divisions displacing newer officers in Custody as positions are deleted throughout the Sheriff's Department, 2) the Department presently is operating at eight positions above allocation because of last year's change to a 12–hour Custody staffing schedule and the deletion of officer positions in last year's Final Budget. These *above–allocation* positions were expected to be reduced through normal attrition; since normal attrition has not occurred, these eight positions will also be laid off. And 3) seven officer positions which otherwise would have been deleted to meet the funding reduction have been retained in the Custody budget to meet staffing needs identified after the new jail opened in December. These positions are now being filled by the use of costly officer overtime.

Possible Alternatives

The proposed closure of 128 beds in the new pretrial jail facility is a serious public safety issue. Virtually all inmates housed in the new jail are awaiting trial on felony charges. Even at full capacity, the facility cannot house the number of individuals currently awaiting trial in this County.

There are alternatives to closing down 128 pretrial beds in the new jail. A change in the present Custody staffing policy could be made which would allow the new jail to continue operating at full capacity. The recommended budget includes a total of 179 sworn officer positions to staff the jail at reduced capacity levels. Of that total, 153 positions are in the Deputy Sheriff II classification; the remaining 26 are Correctional Officers.

The annual salary/benefits cost of a Custody Deputy Sheriff II is approximately $4,675 higher than a Correctional Officer. The Board of Supervisors has adopted a policy (Board Order B–92–291) which is intended to convert Custody Deputy Sheriff positions to Correctional Officer positions as Department–wide attrition allows. Under this policy, any new officers hired into the Department will be hired into the Custody Division as Correctional Officers. Vacancies in other divisions will be filled with Deputy Sheriff positions from Custody.

The Board of Supervisors could adopt a policy which requires that all sworn officer positions working in County detention facilities below the Sergeant level (except for prisoner transportation officers/hospital prisoner security officers) be staffed with Correctional Officers. This policy would generate a salary/benefits savings of approximately $682,404 per year. The savings would more than offset the $653,258 cost to operate the 128 pretrial beds in the new jail which will be closed under the Proposed budget. If this policy were adopted, approximately 172 of 187 Custody officer positions (including eight additional positions to operate the 128 beds) would be Correctional Officers. The remaining 15 positions would be allocated as Deputy Sheriff II classifications to meet legal requirements to use armed peace officers for specific detention functions such as prisoner transport. ***Under this alternative, no Correctional Officers would be laid off.*** *The Correctional Officers would be supervised by Sergeants, who are sworn peace officers, as required by the Penal Code. The unused balance of the cost savings could be used to help partially restore Deputy Sheriff II positions to the Detectives Division.*

Alternative to Restore Pretrial Facility to Full Capacity

	Cost
Adopt policy requiring all officers working in County detention facilities (with exceptions noted above) to be Correctional Officers	*$682,404*
Cost to Restore Pretrial to Full Capacity	*653,258*
Unused Savings to be Used to Help Restore Detectives Deputies	*$29,146*

This alternative would fund the cost of restoring eight Correctional Officer positions to Custody plus food, medical, and clothing costs necessary to operate the 128 pretrial beds in the new jail which will otherwise be closed.

Possible further staffing reductions in the Custody Division could help to partially restore the recommended reduction of 20 Deputy Sheriff II positions from the Detectives Division. One additional Custody Sergeant position ($62,095) could be deleted. The Sergeant position is responsible for jail inmate discipline. This function could be reassigned to one of the 16 remaining Custody Sergeant or to one of the four remaining Custody Lieutenant positions.

Alternative Custody Staffing Reduction to Help Partially Restore Detectives Deputies

Position Deleted	*Cost*
1 Sergeant	*$62,095*

(See Budget Unit #21626–Detectives for additional information).

1992–93 Accomplishments

1. Opened the new John J. Zunino Pretrial Detention Center on December 4, 1992. Transferred all inmates from the Women's and Men's Jails into the new facility in six days.
2. Commenced post–transition phase to review and evaluate new facility operations and procedures.
3. Turned over A, B, and C Barracks and the Women's Jail to the *New Directions* program per contract with the County. A, B, and C Barracks will be used as a Return–to–Custody (RTC) facility for State parole violators. The Women's Jail will be used as a Drug Treatment Facility.
4. Converted Custody operations to a 12–hour shift schedule based on contract negotiations between the County and employee representatives. This change resulted in a reduction of 32 sworn officer positions needed to operate the County's jail facilities.
5. Expanded educational opportunities for sentenced inmates by offering GED preparatory classes. Fifty–seven sentenced inmates took the GED examination; thirty passed and received their GED certificates.

1993–94 Objectives

1. To operate the County's detention facilities which remain open as effectively as possible with available staffing resources.
2. To continue to review and evaluate Custody operations for adjustment in procedures and schedules.
3. To work with the County Criminal Justice Committee to implement recommendations of the ILLP study, including:
   - Housing pretrial inmates at the Honor Farm (assuming available capacity).
   - Enhancing pretrial release methods.
4. To continue to monitor the Custody population and the effectiveness of the Superior Court Order regulating inmate population.

22610—Sheriff–Jail Transition

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$53,233	$257,128	$0	$0	($257,128)
Services & Supplies	43,924	25,327	0	0	(25,327)
Fixed Assets	755	0	0	0	0
Total Appropriations	$97,912	$282,455	$0	$0	($282,455)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$97,912	$282,455	$0	$0	($282,455)
Allocated Positions	1.0	0.0	0.0	0.0	0.0
Temporary (Full–Time Equivalent)	1.6	0.0	0.0	0.0	0.0
Total Staffing	1.6	0.0	0.0	0.0	0.0

Purpose

This temporary unit of the Sheriff's Department performs detailed planning for the operation of the new Jail and Sheriff's Operations Center.

Major Budget Changes

Salaries & Employee Benefits

➤ ($257,128)	Delete all salary and benefits costs.

Services & Supplies

➤ ($25,327)	Delete all services and supplies costs.

Program Discussion

The Jail Transition budget was created to permit tracking of one–time costs related to the planning and opening of the new jail facilities. Since the jail is now operational, there is no longer a need for this budget. Therefore, this budget unit is being deleted effective July 1, 1993.

1992–93 Accomplishments

1. Planned and completed the physical move into the new pretrial facilities.
2. Assisted in completing the initial training of Custody staff.
3. Modified operational procedures as required once experience was gained in running the new facility.
4. Began process of compiling operational scenarios into formal policies and procedures.

22615—Sheriff–Custody Hiring/Training

Law & Justice

Baxter Dunn, ***Sheriff–Coroner***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$0	$138,959	$0	$0	($138,959)
Services & Supplies	0	0	3,669	3,669	3,669
Total Appropriations	$0	$138,959	$3,669	$3,669	($135,290)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$0	$138,959	$3,669	$3,669	($135,290)
Allocated Positions	13.0	13.0	13.0	13.0	0.0

Purpose

This budget unit allows the Sheriff's Department to hire a specified number of replacement Correctional Officers each quarter, in advance of normal officer attrition, to maintain full staffing levels in critical functions.

Major Budget Changes

Salaries & Employee Benefits

➤ ($138,959)	Delete salary and benefit appropriations for one year.

Services and Supplies

➤ $3,669	Workers' Compensation and Casualty Insurance charges.

Program Discussion

This budget was created by the Board of Supervisors in January 1992. It is intended to provide a "pool" of trained Correctional Officers to replace officers who leave the Department. Since the training program for Correctional Officers lasts four months, waiting for experienced officers to leave before hiring replacements would cause the Department to continually operate below allocated strength. When such a situation occurs in critical functions such as jail operations, it normally results in the use of costly overtime.

Upon completing Correctional Officer training, new officers will be assigned to the Custody Division. Vacancies occurring in divisions other than Custody will be filled by transferring Deputy Sheriff positions from Custody as new Correctional Officers become available for duty.

Thirteen positions were allocated to this budget when it was initially created. This number will allow six–to–seven officers to continuously be in training each quarter while maintaining the ability to commit hires for the next class of Correctional Officers.

Under the present fiscal environment, no hiring is anticipated during 1993–94. The thirteen allocated positions will be retained for use when hiring resumes.

1992–93 Accomplishments

1. No hiring or training of new officers took place during 1992–93 because officer attrition was much lower than expected.

1993–94 Objectives

1. None. During 1993–94, no officer hiring is anticipated.

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$594,743	$570,069	$527,871	$527,871	($42,198)
Services & Supplies	98,128	119,549	72,701	72,701	(46,848)
Fixed Assets	5,146	7,711	3,000	3,000	(4,711)
Total Expenditures	$698,017	$697,329	$603,572	$603,572	($93,757)
Intrafund Transfers	(8,354)	(10,025)	(10,025)	(10,025)	0
Total Appropriations	$689,663	$687,304	$593,547	$593,547	($93,757)
Earned Revenue by Source					
Charges for Services	$640,306	$682,230	$550,000	$550,000	($132,230)
Total Revenues	$640,306	$682,230	$550,000	$550,000	($132,230)
Net County Cost					
Mandated	$49,357	$5,074	$43,547	$43,547	$38,473
Allocated Positions	17.0	15.0	12.0	12.0	(3.0)
Temporary (Full–Time Equivalent)	4.0	2.8	5.5	5.5	2.7)
Total Staffing	21.0	17.8	17.5	17.5	(5.7)

Purpose

Three programs operated by the Sheriff's Department provide alternatives to incarceration in the County Jail for eligible individuals who have been sentenced by the courts. These programs are an effective means of reducing Jail overcrowding.

Major Budget Changes

Salaries & Employee Benefits

➤ ($94,131)	Delete three vacant positions.
➤ $7,050	Delete one–time credit for safety retirement.
➤ $3,168	Negotiated salaries/benefits increase for Sergeants.
➤ $37,639	Increase funding for extra help.

Services & Supplies

➤ ($25,495)	Reduce computer leases – most equipment is now owned.
➤ ($14,000)	Reduce motor pool usage.
➤ ($10,000)	Delete systems support costs.

Fixed Assets

➤ $3,000	Upgrade computer equipment.

Revenues

➤ ($132,230)	Reduce fee receipts based on current experience.

Program Discussion

The recommended Net County Cost is *increased* $38,473, primarily as a result of a $132,230 drop in projected program revenue. The revenue decline is partially offset by a $93,757 appropriation reduction. To achieve the reduction, three vacant allocated Work Program Specialist I positions are recommended for deletion. In addition, various services and supplies costs are reduced by a net total of $46,848.

The reason for the decline in inmate participation and program revenues is not clear. It may be related to the economy or to the mix of inmates sentenced to County Jail versus State prison. However, with the recommended closure of part of the Honor Farm's sentenced inmate capacity, the Sheriff is reviewing current eligibility requirements for the alternative programs. It is possible that these programs could absorb a number of the inmates who would be released upon closing several Honor Farm barracks. Funding for additional extra help staffing is being increased in anticipation of a possible influx of an as yet unidentified number of new program participants.

Inmates are required to pay a fee to participate in the alternative programs. Projected 1993–94 revenue of $550,000 from participants will offset 93% of the program's recommended $593,547 operating costs. Although full program costs are billed to participants, some fail to pay part or all of the fees. Those accounts are turned over to the Office of Revenue and Recovery for collections.

With Jail overcrowding, a serious and ongoing problem, the County realizes significant benefits from the Sheriff's alternative programs. During the past year, the programs saved approximately 191 Jail beds per day. The minimum annual cost to house and feed that number of inmates would exceed $600,000. Thus, the recommended $43,547 Net County Cost will generate a savings to the County of $556,000.

During the coming year, the Sheriff intends to evaluate expanding the use of the Home Detention program for a portion of the pretrial Jail population. The intent is to help relieve the ongoing problem of inadequate pretrial Jail bed capacity.

1992–93 Accomplishments

1. Linked the Alternative Work Program's computer to the County's CJIS computer. This linkage allows the systems to share inmate information which makes the Alternative Work Program more efficient.

2. Reduced program administrative costs by buying out the lease on the Home Detention computer system.

3. Installed a fax machine which reduces the staff time required to deliver and pick up work site rosters.

1993–94 Objectives

1. To reorganize and downsize the permanent staff in order to operate within the reduced revenue.

2. To lease a more powerful computer for use with the work programs. This new system will reduce the time it takes to process work programs applicants and will expand the number of participants which can be processed in the future. Use of the new computer will better equip the unit to operate with fewer positions.

3. To assist in developing a Home Detention program for pretrial inmates to ease overcrowding in the new Jail facilities.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Daily Average Inmates:					
Alternative Work Program	175	156	172	147	147
Work Furlough Program	28	15	14	12	12
Home Detention Program	46	51	50	44	44

217—Stockton Marshal

Law & Justice

Jack Dillon, *Marshal*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,006,948	$872,831	$986,856	$986,856	$114,025
Services & Supplies	77,112	91,982	92,921	92,921	939
Total Appropriations	$1,084,060	$964,813	$1,079,777	$1,079,777	$114,964
Earned Revenues By Source					
Aid from Other Govt Agencies	$3,223	$12,000	$5,000	$5,000	($7,000)
Charges for Services	380,088	399,877	404,172	404,172	4,295
Total Revenues	$383,311	$411,877	$409,172	$409,172	($2,705)
Net County Cost					
Mandated	$700,749	$552,936	$670,605	$670,605	$117,669
Allocated Positions	20.0	18.0	18.0	18.0	0.0
Temporary (Full–Time Equivalent)	2.7	2.2	2.2	2.2	0.0
Total Staffing	22.7	20.2	20.2	20.2	0.0

Purpose

The Stockton Marshal is the chief ministerial officer of the Stockton Judicial District. The Marshal obeys all lawful orders and directions of the court and provides for the court's safety and security. The Marshal provides for the temporary detention of persons and inmates awaiting trial, acting under court order.

Major Budget Changes

Salaries & Employee Benefits

➤ $100,238	Increase due to one–time reduction in safety retirement in 1992–93.
➤ $13,787	Normal salary adjustments.
➤ $754	Increase in Casualty Insurance.

Revenues

➤ ($7,000)	Decrease in POST reimbursement.
➤ $3,795	Increase in Court Security revenue due to adjustments in benefits.

Program Discussion

The recommended 1993–94 budget maintains services at 1992–93 Final Budget levels.

No reductions in appropriations are recommended because of the significant increase in work load anticipated due to all felonies being filed and prosecuted in the Stockton Municipal Court. Because of the increasing in–custody cases that the Marshal will be handling, it may be necessary to return to the Board of Supervisors later in the fiscal year to recommend additional appropriations for this budget.

1992–93 Accomplishments

1. Completed manual for Citizen's Complaints and Internal Affairs Investigations.
2. Trained supervisor to handle Citizen's Complaints and Internal Affairs Investigations.
3. Revised firearm training to correspond to new weapons.
4. Maintained all POST–mandated training.

1993–94 Objectives

1. To qualify and train deputies in use of new weapons.
2. To keep current on mandated training.
3. To reduce sick leave usage.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Court Cases	83,175	86,316	87,400	89,000	72,659*

**Total court cases have declined due to the anticipated elimination of 21,613 misdemeanor cases previously filed by the District Attorney. However, felony filings are expected to increase by 1,760 and major misdemeanors by 2,512 due to the planned discontinuation of filings in other municipal courts.*

218—Lodi Marshal

Robert A. Peterson, ***Lodi Marshal***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$336,420	$311,075	$338,868	$263,376	($47,699)
Services & Supplies	19,324	31,302	27,029	9,676	(21,626)
Fixed Assets	675	0	1,050	1,050	1,050
Total Appropriations	$356,419	$342,377	$366,947	$274,102	($68,275)
Earned Revenues By Source					
Interest & Rents	$394	$500	$250	$250	($250)
Aid from Other Govt Agencies	454	1,000	0	0	(1,000)
Charges for Services	127,930	138,969	138,918	138,918	(51)
Total Revenues	$128,778	$140,469	$139,168	$139,168	($1,301)
Net County Cost					
Mandated	$227,641	$201,908	$227,779	$134,934	($66,974)
Allocated Positions	7.0	6.0	6.0	5.0	(1.0)
Temporary (Full–Time Equivalent)	0.8	0.8	0.8	0.0	(0.8)
Total Staffing	7.8	6.8	6.8	5.0	(1.8)

Purpose

The statutorily mandated Marshal's Office is responsible for courtroom security and the service of civil process.

Major Budget Changes

Salaries & Employee Benefits

➤ ($47,716)	Deletion of one Deputy Marshal position.
➤ ($27,125)	Deletion of .8 FTE of Deputy Marshals.
➤ $25,831	Increase due to one–time reduction in safety retirement in 1992–93.

Services & Supplies

➤ ($18,820)	Elimination of prisoner transportation.

Fixed Assets

➤ $1,050	Purchase of television and VCR allowing POST training to be conducted on–site, eliminating training related travel and lost staff time.

Revenues

➤ ($1,000)	Reduction in POST training reimbursement.

Program Discussion

The 1993–94 recommended budget will result in a significant reduction in the level of services provided by the Lodi Marshal. The recommended budget eliminates all funding for prisoner transportation from the County Jail to the Lodi Municipal Court. This is possible because of the District Attorney's proposal to file all misdemeanor and felony cases in the Stockton Municipal Court.

The recommended level of funding provides sufficient staff to bailiff the two courts, serve civil process, and provide vacation and sick leave relief. If significant changes are made in the filing of court cases, it will be necessary to return to the Board of Supervisors with recommendations for additional appropriations.

1992–93 Accomplishments

1. Relocated office with minimal disruption of service to the public.

1993–94 Objectives

None submitted.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Civil Process	1,144	1,096	1,100	1,000	1,000
Prisoners Transported	3,085	3,354	3,350	564	0

James W. Fulton, *Marshal*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$511,533	$482,321	$540,698	$395,596	($86,725)
Services & Supplies	87,015	70,446	69,800	54,559	(15,887)
Fixed Assets	773	0	0	0	0
Total Appropriations	$599,321	$552,767	$610,498	$450,155	($102,612)
Earned Revenues By Source					
Aid from Other Govt Agencies	$3,437	$4,500	$0	$0	($4,500)
Charges for Services	244,230	268,438	263,136	263,136	(5,302)
Total Revenues	$247,667	$272,938	$263,136	$263,136	($9,802)
Net County Cost					
Mandated	$351,654	$279,829	$347,362	$187,019	($92,810)
Allocated Positions	10.0	10.0	10.0	8.0	(2.0)
Temporary (Full–Time Equivalent)	1.7	1.5	1.5	0.0	(1.5)
Total Staffing	11.7	11.5	11.5	8.0	(3.5)

Purpose

The Manteca–Ripon–Escalon–Tracy (MRET) Marshal is the chief ministerial officer of the judicial district, and is responsible for the security of the court and the mandated service of civil and criminal papers originating from the court including executions, summons, and complaints.

Major Budget Changes

Salaries & Employee Benefits

➤ ($100,598)	Delete two Senior Deputy Marshal positions.
➤ ($37,000)	Delete 1.5 FTE extra help.
➤ $36,282	Increase due to one–time reduction in safety retirement in 1992–93.
➤ $5,000	Eliminate one–time administrative adjustment for security system charge to courts.

Services & Supplies

➤ ($14,411)	Decrease in motor pool charges due to elimination of prisoner transportation.
➤ ($1,380)	Decrease in communication charges.

Revenues

➤ ($4,500)	Decrease in POST training reimbursement.
➤ $3,000	Increase in civil process fees.
➤ ($10,000)	Decrease in State reimbursement for DVI cases no longer handled.

Program Discussion

The 1993–94 recommended budget will result in a significant reduction in the level of service provided by the Manteca–Ripon–Escalon–Tracy (MRET) Marshal. The recommended budget eliminates all funding for prisoner transportation from the County Jail to the MRET Municipal Courts. This is possible because of the District Attorney's proposal to file all misdemeanor and felony cases in the Stockton Municipal Court.

The recommended level of funding provides sufficient staff to bailiff the four courts, serve civil process, and provide vacation and sick leave relief. If significant changes are made in the filing of court cases, it will be necessary to return to the Board of Supervisors with recommendations for additional appropriations.

1992–93 Accomplishments

1. Activated CJIS and CLETS automated systems.
2. Received automatic weapons from the Sheriff's CRACNET asset seizures.
3. Provided POST training.

1993–94 Objectives

1. To provide an automated security searching system for the courts.
2. To provide training relevant to the Department's needs.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Civil Process Served	2,237	2,250	1,958	1,772	2,110
Prisoners Transported	3,400	3,620	3,607	3,730	0

Summary
All Probation Budgets

Otis G. Walker, ***Acting Chief Probation Officer***

	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$8,520,498	$8,735,029	$9,253,168	$7,439,459	($1,295,570)
Services & Supplies	1,494,970	1,843,283	1,903,988	1,582,462	(260,821)
Other Charges	200,922	164,100	166,600	166,600	2,500
Fixed Assets	12,900	19,059	12,639	6,130	(12,929)
Total Expenditures	$10,229,290	$10,761,471	$11,336,395	$9,194,651	($1,566,820)
Intrafund Transfers	(321,017)	(251,636)	(105,090)	(105,090)	146,546
Total Appropriations	$9,908,273	$10,509,835	$11,231,305	$9,089,561	($1,420,274)
Earned Revenues By Source					
Fines & Forfeitures	$479,351	$250,000	$250,000	$220,000	($30,000)
Aid from Other Govt Agencies	722,733	938,629	1,219,309	1,185,389	246,760
Charges for Services	424,643	429,776	458,621	518,621	88,845
Miscellaneous Revenues	3,488	1,788	3,193	3,193	1,405
Total Revenues	$1,630,215	$1,620,193	$1,931,123	$1,927,203	$307,010
Net County Cost					
Mandated	$7,803,615	$8,225,840	$8,618,449	$6,530,625	($1,695,215)
Discretionary	474,443	663,802	681,733	631,733	(32,069)
Total Net County Cost	$8,278,058	$8,889,642	$9,300,182	$7,162,358	($1,727,284)
Allocated Positions	220.0	219.0	212.0	176.0	(43.0)
Temporary (Full–Time Equivalent)	31.8	39.1	21.4	15.5	(23.6)
Total Staffing	251.8	258.1	233.4	191.5	(66.6)

This presentation is a summary of the eight budgets administered by the Probation Department. These include:

- 21200 Pretrial Services
- 21201 ADAP
- 22700 Juvenile
- 22702 Adult
- 22708 STC Training
- 22730 Youth Gang Prevention Program
- 22745 Administration
- 22800 Juvenile Hall

212—Pretrial Services

Law & Justice

Otis G. Walker, *Chief Probation Officer*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$301,616	$448,396	$465,777	$415,777	($32,619)
Services & Supplies	25,002	31,683	32,202	32,202	519
Fixed Assets	484	0	0	0	0
Total Appropriations	$327,102	$480,079	$497,979	$447,979	($32,100)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$327,102	$480,079	$497,979	$447,979	($32,100)
Allocated Positions	11.0	11.0	11.0	10.0	(1.0)
Temporary (Full–Time Equivalent)	2.7	3.6	3.6	3.6	(0.0)
Total Staffing	13.7	14.6	14.6	13.6	(1.0)

Purpose

The Probation Department's Pretrial Services unit provides information to the courts on defendants booked at the County Jail. This information is used by the judges in granting own recognizance (OR) releases or establishing bail. It also provides these other services to the courts: 1) processes and screens misdemeanants pursuant to Penal Code Section 853.6 for possible release on citation, 2) provides screening for Probable Cause Hearings on all non–warrant arrest felony and misdemeanor bookings, 3) processes referrals to the Alcohol and Drug Alternative Program (ADAP) resulting from either pre–arraignment interviews or Jail population capacity releases, and 4) returns violators of ADAP orders to the courts.

Major Budget Changes

Salaries & Employees Benefits

➤ ($26,702)	Delete one Clerk Typist II position.
➤ ($5,919)	Delete one–time credit for Safety retirement.

Program Discussion

Pretrial Services was created in 1984–85 and transferred to the Probation Department in May 1989. Its primary function is to expedite the release of eligible defendants from the Jail on their own recognizance by verifying and providing to the courts information about each defendant's community ties, prior arrest history, and failures to appear.

Pretrial Services provides 24–hour, 7–day per week interviewing services at the County Jail. All felony offenders are interviewed immediately following booking. The information derived is used to evaluate individuals for release on their own recognizance prior to their first court appearance. Information contained in the interview packets is also used by the judges when considering the release of other defendants on their own recognizance at their arraignment hearings.

The program's recommended Net County Cost is reduced $32,100. This is accomplished primarily through the deletion of one Clerk Typist II position. There should be no significant impact on services provided to the courts.

1992–93 Accomplishments

1. Assumed total responsibility for misdemeanor citation releases at the new Jail, including release authorization.
2. Trained all Pretrial Services staff on the unit's procedures at the new Jail.
3. Developed a new training manual for Pretrial Services employees.

1993–94 Objectives

1. To revise the Felony Interview form.
2. To develop a new computer program to aid interviewers.
3. To revise the training manual as Jail procedures change.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Felony Interviews	8,479	8,621	8,651	11,353	12,140
Total Felony Releases/Percent	1,190/14%	1,049/12%	952/11%	1,135/10%	1,092/9%
Citation Release Evaluations	13,281	13,691	13,751	17,028	18,210
Total Citation Releases/Percent	9,624/72%	9,720/71%	9,626/70%	15,607/92%	16,571/91%
Probable Cause Hearings	0	0	0	1,573	1,750

21201—Alcohol/Drug Alternative Program

Law & Justice | Otis G. Walker, *Chief Probation Officer*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$116,231	$168,173	$180,049	$180,049	$11,876
Services & Supplies	31,110	30,876	22,531	22,531	(8,345)
Fixed Assets	0	3,500	0	0	(3,500)
Total Expenditures	$147,341	$202,549	$202,580	$202,580	$31
Intrafund Transfers	0	(18,826)	0	0	18,826
Total Appropriation	$147,341	$183,723	$202,580	$202,580	$18,857
Earned Revenues By Source					
Aid from Other Govt Agencies	$0	$0	$18,826	$18,826	$18,826
Total Revenue	$0	$0	$18,826	$18,826	$18,826
Net County Cost					
Discretionary	$147,341	$183,723	$183,754	$183,754	$31
Temporary (Full–Time Equivalent)	4.0	5.3	5.8	5.8	0.5

Purpose

The Alcohol/Drug Alternative Program (ADAP) provides an alternative to incarceration by releasing persons from jail on conditional own recognizance provided they comply with program requirements.

Major Budget Changes

Salaries & Employees Benefits

➤ $8,744	Increase use of extra–help.

Services & Supplies

➤ ($3,300)	Reduce office supplies.
➤ ($5,476)	Reduce number of drug tests.

Fixed Assets

➤ ($3,500)	Delete prior year copier purchase.

Program Discussion

In December 1988, the Board of Supervisors approved the establishment of a correctional alcohol/drug educational program to 1) help relieve overcrowding at the Jail and 2) provide substance abuse education to alcohol and drug offenders. As an alternative to incarceration, ADAP is an extension of confinement. Participants are required to attend classes eight hours a day, seven days a week, and are subject to random testing for drug or alcohol abuse. Anyone failing the program through negative testing, excessive absences or tardiness, or noncooperation is returned to jail. A participant holding a bona fide job may continue to work but is subject to random drug/alcohol testing and must attend the program on days off.

The Office of Substance Abuse is responsible for administering and operating ADAP. The Probation Department is responsible for fiscal management and program coordination between ADAP and the Courts. The program is managed by a Substance Abuse Director from the Office of Substance Abuse. Effective July 1, 1992, four Substance Abuse Workers and one Clerk Typist II were increased to full–time contract status. In 1993–94, the extra–help appropriation will be increased by $8,744 (.5 FTE) to provide adequate back–up staffing when full–time staff are not available due to training, vacations, or other absences.

Effective March 1, 1993, the County Office of Education began a new school for ADAP participants which stresses job and computer skills.

During 1993–94, the concept of expanding ADAP into a 24–hour residential program will be explored in conjunction with the New Directions Program. Any such expansion would be contingent upon identifying an appropriate funding source to offset the increased cost.

An $18,826 OCJP grant awarded to ADAP in 1992–93 is expected to be renewed for 1993–94. Aside from this revenue, the program is fully funded by County General Purpose Revenue. The recommended $183,754 Net County Cost for the program remains unchanged because of the significant negative impact a reduced ADAP program would have on jail overcrowding. In the agreement with the New Directions Program the County agreed to maintain the 1992–93 ADAP funding level through 1993–94.

1992–93 Accomplishments

1. Improved services to Spanish speaking participants by hiring a bilingual counselor.
2. Attained a program completion rate of 64%.
3. Enrolled a total of 12.9% of all ADAP participants in the GED program.

1993–94 Objectives

1. To have 40% of participants employed or receiving vocational training.
2. To provide GED services to all participants without a high school diploma.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Total Referred by Court	934	680	914	1,014	1,200
Total Admissions to Program	724	672	640	762	915
Average Daily Attendance	51	55	69	75	85

227—*Probation–Juvenile*

Law & Justice

Otis G. Walker, *Chief Probation Officer*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,043,521	$2,128,228	$2,402,964	$1,770,477	($357,751)
Services & Supplies	169,915	301,339	316,764	218,441	(82,898)
Other Charges	200,922	164,100	166,600	166,600	2,500
Fixed Assets	0	3,051	0	0	(3,051)
Total Expenditures	$2,414,358	$2,596,718	$2,886,328	$2,155,518	($441,200)
Intrafund Transfers	(9)	0	0	0	0
Total Appropriations	$2,414,349	$2,596,718	$2,886,328	$2,155,518	($441,200)
Earned Revenues By Source					
Aid from Other Govt Agencies	$237,906	$246,702	$656,326	$656,326	$409,624
Charges for Services	17,880	15,000	45,250	45,250	30,250
Operating Transfer In	1,181	0	0	0	0
Total Revenues	$256,967	$261,702	$701,576	$701,576	$439,874
Net County Cost					
Mandated	$2,157,382	$2,335,016	$2,184,752	$1,453,942	($881,074)
Allocated Positions	49.0	51.0	50.0	41.0	(10.0)
Temporary (Full–Time Equivalent)	3.5	9.8	0.0	0.0	(9.8)
Total Staffing	52.5	60.8	50.0	41.0	(19.8)

Purpose

The Juvenile Division of the Probation Department serves and assists the Court in matters concerning juvenile delinquents, stepparent adoptions, minority marriage consents, actions to declare minors free from the custody and control of their parents, record sealings and other special investigations ordered by the Court. Welfare and Institutions Code Sections 281, 626, 654, 725, and 727 mandate these services.

Major Budget Changes

Salaries & Employees Benefits

➤ ($397,096)	Delete nine allocated positions.
➤ ($177,306)	Delete 9.8 extra–help positions.
➤ ($32,907)	Transfer Specialist Clerk position to Adult Division.
➤ $202,404	Delete one–time credit for Safety retirement.
➤ $54,964	Full year funding of three positions added midyear.

Services & Supplies

➤ ($74,923)	Decrease contract costs for Intensive Supervision program.

Other Charges

➤ ($9,500)	Decrease medical costs for lower number of juveniles in placement facilities.
➤ $12,000	Increase CYA commitments.

Revenues

➤ $9,624	Increase revenue for Olympic Center program based on increased expenditures.
➤ $400,000	Increase in Title IV–E revenue.
➤ $30,000	Increase reimbursements for detention costs.

Program Discussion

The Juvenile Division is divided into four programs: Intake, Investigation, Supervision, and Placement. The Intake Unit reviews all bookings to Juvenile Hall, determines whether a minor should be detained, and processes all citations. The Investigation Unit prepares a social history report with recommendations for each case in which the Juvenile Court finds a minor responsible for a law violation. The Supervision Unit supervises juveniles who are adjudged wards of the Juvenile Court. Five probation officers from this unit work in Lodi, Manteca, and Tracy with the police departments to provide delinquency prevention, crisis intervention, and probation services. The Placement Unit assesses the needs of minors and places them in an appropriate facility when the Juvenile Court orders a minor to be removed from his/her home. Effective July 1, 1992, an Intensive Supervision Unit was added to provide services to minors and their families who are at risk of out–of–home placement. This program reduces the number of minors in placement, thereby reducing the County's cost of placements in outside facilities by approximately $2.2 million a year.

The Juvenile Division also runs the Olympic Center, which is a school for wards of the Juvenile Court. The Center provides probation supervision and individualized education programs in two classes of 20 minors each. The County Office of Education reimburses the Probation Department for the cost of this program.

The recommended Net County Cost is reduced by $881,074, primarily through the deletion of nine allocated and 9.8 FTE extra–help positions and the transfer of one position (net) to another Probation budget unit.

The Probation Department reorganization requires several changes in the Juvenile Division. The Youth Gangs Budget (# 22730) will be deleted effective July 1, 1993 because the youth gang suppression

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Referrals	8,158	6,614	6,703	6,012	7,000
Investigations	1,226	1,217	1,042	1,116	1,255
Victim Restitution Collected	$47,642	$48,307	$50,596	$55,236	$60,000
Caseload					
Regular Supervision	143	222	339	241	607
Bank	375	300	431	513	650
Placement	356	347	328	162	125
Intensive Supervision	0	0	0	37	45
Total Caseload	874	869	1,098	953	1,427
Co–Ops					
Referrals	1,226	1,266	1,737	1,910	0
Diversions	883	1,095	1,298	1,432	0
Day Treatment Center					
Avg No. of Student/Month	35	68	42	41.8	40
Attendance Rate	90%	97%	94.5%	95.4%	95%

grant was not renewed. A Probation Officer II assigned to that budget will be transferred to this budget. A Probation Officer II and a Specialist Clerk which were added for the Intensive Supervision program in 1992–93 will be transferred to the Adult Division to consolidate the collections function. The Intake and Investigation Units will be combined to accommodate reduced staffing levels.

To meet its recommended reduction, the Juvenile Division will delete 9 full–time and 9.8 extra–help positions. Related to these deletions are $23,400 in reductions in services and supplies costs. The positions recommended for deletion are:

	Deleted Positions	Annual Cost
1.0	Probation Unit Supervisor	$54,058
4.0	Probation Officer III	193,984
2.0	Probation Officer I/II	92,500
1.0	Lead Clerk	29,852
1.0	Telephone Operator	26,702
9.8	FTE Extra Help Aides	177,306
18.8	Total	$574,402

The service impacts resulting from the recommended staffing reductions are as follows:

- The Juvenile Co–Op program which operates in Lodi, Tracy, and Manteca will be discontinued. Five Probation Officers provide services to these communities, helping the police agencies deal with juveniles and divert as many as possible from the Juvenile Court process. Without the Co–Ops, the police will have to cite or book all juveniles who commit violations. Parents of juveniles arrested in these areas will have to drive to French Camp to resolve the problems. These cases will be handled by the remaining probation officers in the Division. This increases the overall work load of every officer. The number of juveniles detained in Juvenile Hall could increase without a diversion program.

- The provision of a Court Officer to the Juvenile Court will be discontinued. Pending court approval, there will be no one present to represent the Department in Court except in those instances where attendance is compulsory.

- The Department will evaluate the current court report content and format to look for ways to streamline it. The number of court reports is not expected to decrease; therefore, the filing deadlines for court reports may not be met, possibly causing delays in court proceedings.

- The deletion of 9.8 FTE extra–help staff include one Probation Officer handling placements, one responsible for court reports, one clerical, and seven aides in the Intensive Supervision program. The impact will be primarily upon the Intensive Supervision program which monitors minors at risk of out–of–home placement. The number of minors per officer will be increased and fewer minors placed in this program. This could result in an increased crime rate, more minors committed to placements, and the County's share of cost increased in the AFDC–Foster Care budget. Title IV–E funding will be reduced accordingly as the cost pool decreases through staff reductions.

- $74,923 will be deleted in contract services for the Intensive Supervision program. The Department will no longer use contract intensive supervision services (a savings of $48,000) or job finding services (a savings of $26,923). Experience in the first year of the program has shown that the program can succeed without using these outside services.

A significant $430,000 increase in projected revenue precludes further reductions to this budget. $400,000 of the increase results from the Juvenile Division claiming full costs of foster care management under the Title IV–E program. The Department began claiming Title IV–E AFDC–Foster Care case management costs in 1991–92; the first receipt of revenue occurred this year. By extending claiming to the entire Juvenile Division, $400,000 is anticipated in reimbursements for 1993–94.

The remaining $30,000 represents increased reimbursement of detention costs by parents. The Division plans to increase its collection efforts for parental reimbursement of Juvenile Hall costs incurred for medical, food, and clothing.

The ACTS treatment unit at Juvenile Hall has augmented the Intensive Supervision program by providing intervention services to minors and their families. The closure of that program could lead to increased recidivism rates, with a resulting impact on the entire juvenile system. An increase in the number of minors in placement could drive up the County's share of cost in the AFDC budget.

1992–93 Accomplishments

1. Implemented the Intensive Supervision program.
2. Increased the use of informal probation prior to initiating Court action.

1993–94 Objectives

1. To develop an abbreviated court report for special cases.
2. To transfer restitution/fine cases to the fiscal unit for monitoring.
3. To integrate the work loads from the Lodi, Manteca, and Tracy Co–Ops into the Stockton office.
4. To utilize electronic monitoring in the Intensive Supervision unit to lessen the impact of staff reductions.

22702—Probation–Adult

Law & Justice — Otis G. Walker, *Chief Probation Officer*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,240,260	$2,154,006	$2,404,613	$2,116,444	($37,562)
Services & Supplies	169,064	167,372	167,791	160,991	(6,381)
Fixed Assets	4,740	0	0	0	0
Total Expenditures	$2,414,064	$2,321,378	$2,572,404	$2,277,435	($43,943)
Intrafund Transfers	(48,551)	(50,340)	(50,340)	(50,340)	0
Total Appropriations	$2,365,513	$2,271,038	$2,522,064	$2,227,095	($43,943)
Earned Revenues By Source					
Fines & Forfeitures	$479,351	$250,000	$250,000	$220,000	($30,000)
Aid from Other Govt Agencies	109,050	162,233	292,000	292,000	129,767
Charges for Services	208,421	224,000	224,000	284,000	60,000
Total Revenues	$796,822	$636,233	$766,000	$796,000	$159,767
Net County Cost					
Mandated	$1,568,691	$1,634,805	$1,756,064	$1,431,095	($203,710)
Allocated Positions	59.0	58.0	60.0	53.0	(5.0)
Temporary (Full–Time Equivalent)	1.5	0.8	0.8	0.8	(0.0)
Total Staffing	60.5	58.8	60.8	53.8	(5.0)

Purpose

The Adult Division of the Probation Department serves and assists the Court in matters concerning supervision of adult offenders and performs other investigations as ordered by the Court. Section 1203 of the Penal Code mandates adult probation services; Section 1313.3 of the Code of Civil Procedure describes additional duties.

Major Budget Changes

Salaries & Employees Benefits

➤ ($288,169)	Delete seven allocated positions.
➤ $79,157	Transfer two positions from Juvenile (#227) and Gangs (#22730) budgets.
➤ $171,450	Delete one–time credit for Safety retirement.

Services & Supplies

➤ ($6,800)	Reduce office expenses.

Revenues

➤ ($36,233)	Delete one–time reimbursement of State mandated costs.
➤ $166,000	Reimbursement for new State mandate—fines proration.
➤ $60,000	Increase revenue from court fees and costs.
➤ ($30,000)	Decrease fine collections based on current experience.

Program Discussion

The Adult Division operates five units which prepare presentence investigative reports for the Courts, determine eligibility for diversion and monitor diversion cases, supervise adults placed on probation, monitor DUI probationers, and supervise adults in the County Parole program. In addition, the Division provides one Probation Officer to the CRACNET Countywide narcotics enforcement team.

Staff Reductions

The recommended Net County Cost is reduced by $203,710 from the 1992–93 level. To achieve the reduction, a total of seven positions are recommended for deletion as follows:

	Deleted Positions	Annual Cost
1	Probation Unit Supervisor	$54,058
1	Probation Officer III	48,906
3	Probation Officer I/II	121,044
1	Lead Clerk	32,620
1	Telephone Operator	31,541
7	Total	$288,169

Five of the deleted positions remain vacant from the County's extended hiring freeze.

To accommodate recommended staffing reductions in the various Probation budgets, the Department will reorganize its operations. As part of that restructuring, the Adult Division will eliminate its Parole/Supervision Unit. Parole cases will be added to the regular Adult supervision caseload.

The service impacts of the recommended reductions are as follows:

- ➤ The Investigation Unit, which writes social history and recommendation reports for the Superior Court, will lose two positions, which will affect the Department's ability to provide these reports on a timely basis. Since the number of reports requested is not expected to decline, the Department will evaluate various shortened report models which require fewer elements and less preparation time. This change would require approval of the Superior Court judges. If a shorter report cannot be used, the Court–imposed filing deadlines for court reports may not be met. The result could be delays in Court proceedings, with the added

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Referrals					
Regular	2,841	3,212	3,250	3,500	3,600
Drunk Driving	3,203	3,202	3,300	3,300	3,200
Diversion	1,164	895	850	1,300	1,350
Total Referrals	7,208	7,309	7,400	8,100	8,150
Reports for Court	7,924	6,115	6,739	7,000	7,200
Caseloads					
Regular Supervision	2,380	1,620	2,450	2,100	2,250
Drunk Driving	10,059	10,240	10,400	10,000	9,500
Bank	500	800	410	1,000	1,100
Unsupervised	1,659	800	810	600	500
Diversion	1,124	840	825	850	900
Total Caseloads	15,722	14,300	14,895	14,550	14,250

side–effect of lengthened stays for presentenced felony defendants at the Jail.

- The deletion of one Probation Officer in the Diversion Unit will leave one officer to handle the unit's caseload. The number of diversion eligibility reports requested by the Courts and the number of diversion probationers requiring monitoring are expected to remain unchanged. Therefore, there will be a decline in the level of service given to each diversion probationer and delays in the filing of diversion reports with the Courts. A trend toward higher numbers of new offenses committed by domestic violence and drug diversion monitored clients will also add to the unit's caseload.
- The deletion of a Lead Clerk position will require the remaining Lead Clerk to supervise 15 Clerk Typists in two functionally separate clerical pools. An existing Clerk Typist II will assume the telephone receptionist duties of the deleted Telephone Operator position, effectively reducing clerical support by one additional position. Should the number of referrals to the DUI supervision unit increase above current levels, it could take longer to process cases. The overall supervision of DUI offenders as well as revenue collections could be affected by the recommended reductions.

As part of the Department's reorganization, two positions—a Specialist Clerk and a Probation Officer II—are being transferred into this division. The transfer consolidates the Department's collections services in the Adult division.

Expected revenue increases totaling $196,000 preclude further reductions to this budget. The primary increase results from a $166,000 reimbursement from the State for a new mandate—the proration of Court fines which the Department is now required to provide to the State. The Department is also projecting an increase of $60,000 from probation fees/costs, half of which is offset by a decrease of $30,000 in projected fines collections. The primary source of an estimated $220,000 in fines revenue is DUI cases. Two factors appear to be causing the decline in collections: 1) the number of first–time offenders who have a higher ability to pay has declined, and 2) the recession has impacted the ability of many offenders to pay the fine.

1992–93 Accomplishments

1. Completed final plans and received Board of Supervisors approval for moving Adult Division's quarters to remodeled space in the Canlis Building.
2. Completed the format for Phase I of the Adult Probation module for Criminal Justice Information System (CJIS).
3. Completed State required training for new and permanent staff.

1993–94 Objectives

1. To implement Phase I of the Adult Probation module of the CJIS system.
2. To move to remodeled space in the Canlis Building.
3. To increase the collection of fines, fees, and reimbursements.
4. To complete State required training for new and permanent staff.

22708—Probation–STC Training

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$63,054	$65,883	$61,125	$61,125	($4,758)
Total Appropriations	$63,054	$65,883	$61,125	$61,125	($4,758)
Earned Revenues By Source					
Aid from Other Govt Agencies	$40,630	$65,883	$61,125	$61,125	($4,758)
Total Revenues	$40,630	$65,883	$61,125	$61,125	($4,758)
Net County Cost					
Mandated	$22,424	$0	$0	$0	$0

Purpose

The Probation Training Program provides for the training of Probation Officers and Group Counselors. This program is not mandatory and all costs are reimbursed through the State Standards and Training for Corrections (STC) program.

Major Budget Changes

Services & Supplies

➤ ($7,680)	Decrease in training outside of County.
➤ $8,551	Increase in tuition overhead charged by Probation Department.
➤ ($5,629)	Decrease in number of people to be trained.

Revenue

➤ ($4,758)	Decrease in STC State funding.

Program Discussion

This budget appropriates funds for training of Probation Officers and Group Counselors. New employees receive core training at a higher number of hours than continuing employees. Costs for core and annual training are reimbursed through the State Standards and Training for Corrections program. Reimbursement is $425 for each annual training participant and $638 for each core training participant. To reduce costs, the Probation Department will provide more training on site, and will conduct some STC classes, thereby generating revenue for the department.

1992–93 Accomplishments

1. Met State requirements for certification.
2. Trained 100% of required eligible staff.

1993–94 Objectives

1. To meet State standards for certification.
2. To train 100% of required eligible staff.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Number of Staff Trained	125	135	132	145	139

22730—Probation–Youth Gang Prevention Program

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$135,087	$87,550	$0	$0	($87,550)
Services & Supplies	12,294	9,728	0	0	(9,728)
Total Expenditures	$147,381	$97,278	$0	$0	($97,278)
Intrafund Transfers	(85,886)	0	0	0	(0)
Total Appropriations	$61,495	$97,278	$0	$0	($97,278)
Earned Revenues By Source					
Aid from Other Govt Agencies	$0	$56,600	$0	$0	($56,600)
Total Revenues	$0	$56,600	$0	$0	($56,600)
Net County Cost					
Mandated	$61,495	$40,678	$0	$0	($40,678)
Allocated Positions	1.0	1.0	0.0	0.0	(1.0)
Temporary (Full–Time Equivalent)	3.7	2.0	0.0	0.0	(2.0)
Total Staffing	4.7	3.0	0.0	0.0	(3.0)

Purpose

The Probation–Youth Gang Prevention Program provides short–term, intensive intervention and supervision for juveniles who are identified as being gang members or who show gang leanings and/or out–of–control tendencies.

Program Discussion

This gang prevention program was terminated on June 30, 1992 when the State Office of Criminal Justice Planning (OCJP) rejected the County's proposal for grant funding. The position assigned to the Probation gangs program was transferred back to the Adult Division.

22745—Probation–Administration

Law & Justice

Otis G. Walker, ***Chief Probation Officer***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$427,809	$386,190	$392,230	$356,841	($29,349)
Services & Supplies	200,899	244,873	245,582	240,982	(3,891)
Fixed Assets	0	6,509	6,509	0	(6,509)
Total Expenditures	$628,708	$637,572	$644,321	$597,823	($39,749)
Intrafund Transfers	0	0	(15,000)	(15,000)	(15,000)
Total Appropriations	$628,708	$637,572	$629,321	$582,823	($54,749)
Earned Revenues By Source					
Charges for Services	$53,571	$55,501	$55,501	$55,501	$0
Total Revenues	$53,571	$55,501	$55,501	$55,501	$0
Net County Cost					
Mandated	$575,137	$582,071	$573,820	$527,322	($54,749)
Allocated Positions	8.0	7.0	7.0	6.0	(1.0)

Purpose

This budget funds the Probation Department's administrative and support services including budgeting, accounting, personnel policy, training, planning/research, and systems analysis. The Probation Officer function is mandated by the California Welfare and Institutions Code Section 270.

Major Budget Changes

Salaries & Employees Benefits

➤	($35,389)	Delete one Accounting Technician I position.
➤	($6,347)	New Chief Probation Officer hired at Step A.
➤	$24,419	Delete one–time credit for Safety retirement.
➤	($11,501)	Delete Assistant CPO position, add Division Director position.

Services & Supplies

➤	($3,000)	Reduce psychological exams.

Intrafund Transfers

➤	($15,000)	Reimbursement from STC Training budget.

Program Discussion

The recommended Net County Cost is reduced by $54,749, primarily through the deletion of an Accounting Technician I position under the Work Force Reduction Incentive Program.

During 1993–94, the Probation Department will conduct many of the classes for the Standards and Training for Corrections (STC) Program. A new $15,000 reimbursement from the Probation STC Training budget (#22708) for overhead and administrative costs incurred by this unit in providing the on-site training program further reduces the Administration budget's Net County Cost for 1993–94.

Under a planned reorganization of the Department, the Assistant Chief Probation Officer position will be deleted and a Division Chief position added to reflect more closely the duties of the position.

1992–93 Accomplishments

1. Provided cultural diversity training for the Department's Affirmative Action Committee.
2. Did not implement the Adult Probation CJIS computer system due to a delay in moving to the Canlis building.

1993–94 Objectives

1. To complete a needs assessment and master plan for Juvenile Hall.
2. To relocate the Adult Division to the Canlis building.
3. To implement the Adult Probation module of the CJIS computer system.

228—Probation–Juvenile Hall

Law & Justice

Otis G. Walker, *Chief Probation Officer*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,255,974	$3,362,486	$3,407,535	$2,599,871	($762,615)
Services & Supplies	823,632	991,529	1,057,993	846,190	(145,339)
Fixed Assets	7,676	5,999	6,130	6,130	131
Total Expenditures	$4,087,282	$4,360,014	$4,471,658	$3,452,191	($907,823)
Intrafund Transfers	(186,571)	(182,470)	(39,750)	(39,750)	142,720
Total Appropriations	$3,900,711	$4,177,544	$4,431,908	$3,412,441	($765,103)
Earned Revenues By Source					
Aid from Other Govt Agencies	$335,147	$407,211	$191,032	$157,112	($250,099)
Charges for Services	144,771	135,275	133,870	133,870	(1,405)
Miscellaneous Revenues	2,307	1,788	3,193	3,193	1,405
Total Revenues	$482,225	$544,274	$328,095	$294,175	($250,099)
Net County Cost					
Mandated	$3,418,486	$3,633,270	$4,103,813	$3,118,266	($515,004)
Allocated Positions	92.0	91.0	85.0	66.0	(25.0)
Temporary (Full–Time Equivalent)	16.4	17.6	11.2	5.3	(12.3)
Total Staffing	108.4	108.6	96.2	71.3	(37.3)

Purpose

Peterson Juvenile Hall is San Joaquin County's detention facility for minors up to age 18 who have been arrested for violations of the law or the orders of the Juvenile Court. The facility, which is rated for 136 secure and 60 non–secure beds, provides humane, temporary, secure care of minors whose cases are pending disposition in the Juvenile Court. As an alternative to detention at Juvenile Hall, the Juvenile Court Work Project provides supervised community work experience.

Section 850 of the California Welfare and Institutions Code mandates counties to provide a juvenile hall, that it not be connected with any jail or prison, and that it be managed and controlled by the Probation Officer. California Administrative Code, Title 15, specifies that there must be one staff member on duty for every ten minors in detention. The Juvenile Court Work Project operates with a ratio of one staff member to every 15 minors in the program.

Major Budget Changes

Salaries & Employee Benefits

➤	($674,448)	Delete 19 positions by closing the ACTS early intervention unit.
➤	($167,248)	Delete six positions due to closing kitchen during past year.
➤	($196,047)	Delete 12.3 extra–help positions.
➤	($12,694)	Delete shift differential pay for deleted positions.
➤	$141,625	Budget consolidation—transfer four positions from discontinued Home Supervision budget (#234).

($13,198)	Reclassify five positions to Group Counselor Assistant.
$164,395	Net increase to restore funding for Safety retirement after one–time prior year credit.

Services & Supplies

$78,685	Increased cost of contract food service provided by SJGH.
($196,094)	Delete ACTS early intervention unit operating costs.
($27,930)	Net reduction in other services/ supplies from combined budgets.

Intrafund Transfers

($127,011)	Delete reimbursement from Mary Graham Children's Shelter for meals due to kitchen closure.

Revenue

($216,179)	Accounting change—realignment revenue shifted to Human Services–Homemaker Services budget (#50118).
($33,920)	Reduce federal meals revenue due to closing ACTS unit.

Program Discussion

In addition to the operation of Juvenile Hall, this budget appropriates funds for the ACTS, Home Supervision, and Juvenile Court Work Project programs. The ACTS facility is the setting for an early intervention program providing education and health screening, physical activities, and classes with families to improve communication skills. The program attempts to identify and correct problems before delinquent behavior becomes fixed. The Home Supervision program provides monitoring of minors at home pending court appearances. The Juvenile Court Work Project commits minors to perform work project hours as part of their Juvenile Hall commitment.

Effective July 1, 1993, the Home Supervision Budget (#234) will be consolidated into this budget unit. The recommended Net County Cost for the combined budgets is $515,004 below the 1992–93 level. Several budgeting changes obscure the extent of the overall reduction: 1) the consolidation of two budgets noted above, 2) an accounting change which shifts $216,179 in Realignment revenue from this to another General Fund budget, and 3) a departmental reorganization which transfers positions between Probation budget units and/or reclassifies various positions.

Staff Reductions

The number of positions to be deleted gives a clearer picture of the scope of the overall reduction. A total of 25 allocated positions plus 12.3 FTE extra–help positions are recommended for deletion as follows:

	Deleted Positions	Annual Cost
6.0	Food Service workers	$167,248
19.0	Group Counselors	674,448
12.3	FTE extra–help	196,047
37.3	Total	$1,037,743

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Juvenile Hall (ACTS included)					
Average Daily Population (ADP)	134.0	130.9	159.7	165.7	134.0
Admissions	3,474	3,307	3,330	3,396	3,400
Average Daily Length of Stay	14.6	15.5	12.0	18.1	17
Commitments –% of ADP	12.9%	16.0%	31.6%	35.1%	25.0
Juvenile Court Work Project					
Average Daily Attendance	33.4	34.0	14	14	18

ACTS Program Closure

To achieve the recommended funding reduction, the Probation Department will close the ACTS unit. This facility houses a non–secure 60–bed program dedicated to early intervention in juvenile delinquency cases. The program provides treatment through health and education screening and case planning, as well as family counseling and supervision. With an overcrowded juvenile delinquency system, the closure of this program represents the termination of Probation Department services to those juveniles whose types and frequency of offenses rank their cases as a low priority compared to the severity of other cases.

Closing the ACTS unit results in a net savings to the Juvenile Hall budget of $967,000. This is accomplished by deleting 19 full–time positions (1–Group Counselor III, 5–Group Counselor II, 7–Group Counselor I, and 6–Group Counselor Assistants), 5.9 FTE extra–help positions, and all costs related to a 24–hour institutional program such as food and clothing.

The closure of the ACTS program eliminates the Department's only treatment program for minors, and the *only* early intervention juvenile program in the County. In addition, the capacity of Juvenile Hall is reduced by 60 beds, thereby reducing sentencing alternatives available to the Juvenile Court Judge.

Kitchen Closure

During the past year, the Probation Department closed the Juvenile Hall kitchen due to fire/health/safety issues and began contracting with San Joaquin General Hospital for food service. The deletion of six food service workers and 4.9 FTE extra help positions, at a savings of $262,871, is a direct result of that decision. The reduced costs are mostly offset by a $78,685 increase for contract food service and the loss of $127,011 in reimbursements from the Children's Shelter for food services no longer provided. The Department's decision to close the kitchen at midyear was *not* related to the County's present budget crisis.

Reorganization

The consolidation of the Home Supervision and Juvenile Hall budgets results in the transfer to this budget of four Group Counselor positions with annual salaries and benefits costs of $141,625. Although not apparent in the overall $515,004 Net County Cost reduction, this action increases the Juvenile Hall budget's net cost by $141,625.

During the past year, the consulting firm of Robert Glass and Associates, Inc. prepared a report recommending security and life/safety modifications to Juvenile Hall. The report recommends various changes to the physical layout and to staffing of the Central Control area. In response to the recommendations, a staffing change adds four Group Counselor Assistant positions with offsetting deletions of one Lead Clerk and three Clerk Typist II positions. In addition, $11,805 has been appropriated for limited remodeling to improve security.

The Department recently initiated the use of electronic monitoring as an alternative to incarceration. A Group Counselor Assistant position will be added to run the program. To offset that addition, the Juvenile Court Services Assistant position will be deleted. This position provides support to the Courts and families awaiting Court hearings. Those duties will be assumed by the Juvenile Court bailiff and Juvenile Hall receptionist.

1992–93 Accomplishments

1. Improved fire/health/safety conditions through the purchase of emergency self–contained breathing equipment and staff personal duress alarms.
2. Maintained rated capacity of 196 minors.
3. Completed STC training requirements.
4. Updated Juvenile Hall procedure manuals.

1993–94 Objectives

1. To complete fire/health/life safety projects funded by Proposition 52.
2. To develop a plan to address fire/life safety issues using Proposition 86 funds.
3. To establish self–contained school classrooms on each unit.

274—Operating Transfers To Courts

Law & Justice

Mel Wingett, *County Administrator*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$4,187,706	$6,311,293	$7,347,376	$4,644,441	($1,666,852)
Total Appropriations	$4,187,706	$6,311,293	$7,347,376	$4,644,441	($1,666,852)
Earned Revenues By Source					
Fines & Forfeitures	$118,450	$100,000	$110,000	$110,000	$10,000
Total Revenues	$118,450	$100,000	$110,000	$110,000	$10,000
Net County Cost					
Mandated	$4,069,256	$6,211,293	$7,237,376	$4,534,441	($1,676,852)

Purpose

This budget provides General Fund transfers to the Trial Court Fund to augment State grants and Court revenues.

Major Budget Changes

Operating Transfers Out

➤ ($601,786)	Decreased operating transfer to Superior Court.
➤ ($333,444)	Decreased operating transfer to Stockton Municipal Court.
➤ ($239,188)	Decreased operating transfer to Lodi Municipal Court.
➤ ($324,955)	Decreased operating transfer to Manteca–Ripon–Escalon (MRE) Municipal Court.
➤ ($167,479)	Decreased operating transfer to Tracy Municipal Court.

Revenues

➤ $10,000	Increase in excess bail collected (PC 1463.28).

Program Discussion

The 1993–94 Proposed Budget recommends a 26.4% reduction in operating transfers to the trial courts. The recommended operating transfer per court is shown in the following chart:

Court	1992–93 Approved	1993–94 Recommend	Inc/(Dec.) Amount	%
Superior	$3,148,701	$2,546,915	($601,786)	(19.1)
Stockton	2,051,849	1,718,405	(333,444)	(16.3)
Lodi	371,367	132,179	(239,188)	(64.4)
MRE	492,583	167,628	(324,955)	(66.0)
Tracy	246,793	79,314	(167,479)	(67.8)
Total Approp	**$6,311,293**	**$4,644,441**	**($1,666,852)**	**(26.4)**
Revenue	100,000	110,000	10,000	10.0
Net Co. Cost	**$6,211,293**	**$4,534,441**	**($1,676,852)**	**(27.0)**

The recommended reductions in this budget's appropriations have been influenced strongly by two decisions of the District Attorney's Office. These are the decision to cease filing and prosecuting felonies and misdemeanors in the outlying courts, and the decision to limit misdemeanor prosecutions to Driving Under the Influence, resisting arrest, and domestic violence–related crimes.

Moving all criminal case processing into the County seat has reduced the work load in the outlying courts resulting in a reduced need for staffing and certain services and supplies accounts. As a result, the courts in Lodi, MRE, and Tracy have a significantly greater percentage reduction in their recommended operating transfer.

There will be increased judicial work load in Stockton Municipal Court associated with additional felony and major misdemeanor filings. However, any increase in nonjudicial work load is expected to be offset by the elimination of misdemeanor filings.

The proposed filing practices will have little impact on the Superior Court unless the District Attorney expands the use of criminal indictments by the Grand Jury. This process, used recently in a large drug sweep, eliminates the preliminary hearing phase, thus eliminating work load in the Municipal Courts. This savings would be offset to an unknown degree by increased costs to the Superior Court and Grand Jury.

The Final State Budget will also have a significant impact on funding of the courts. The recommended appropriations assume that the trial courts will be funded at the level contained in the Governor's Proposed Budget. Because a number of the Governor's assumptions have not come to pass, the State Assembly has prepared two alternate versions of the budget. Both of the Assembly's budgets propose reductions in support of the trial courts.

The amount of operating transfer required by each court will also be impacted by revenue shifts both among courts and between the County and the State. Potential revenue shifts among courts involve changes in fine revenue due to location of filing and elimination of certain misdemeanor filings.

Shifts in revenue between the County and the State will result as 1993–94 will be the first full year since civil filing fees were transferred to the State. Additionally, there have been numerous legislative adjustments in both fees and fines.

Finally, 1993–94 is supposed to be the first year that the trial courts are included in the State budget. At this time, it is unknown whether or not this will occur and, if it does, how it will be accomplished. Because of the number of uncertainties regarding the funding and functioning of the court system, adjustments in the allocation of resources are a virtual certainty. The County Administrator and the courts will be monitoring these developments and will return to the Board of Supervisors with additional recommendations as necessary.

275—*Superior Court*

Law & Justice

Jeanne Millsaps, *Superior Court Administrator*

Trial Court Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,899,475	$4,206,651	$4,276,122	$4,044,702	($161,949)
Services & Supplies	3,070,753	3,065,095	3,338,164	2,606,714	(458,381)
Fixed Assets	262,031	0	123,000	0	0
Total Expenditures	$7,232,259	$7,271,746	$7,737,286	$6,651,416	($620,330)
Intrafund Transfers	(28,371)	(29,000)	(29,000)	(29,000)	0
Total Appropriations	$7,203,888	$7,242,746	$7,708,286	$6,622,416	($620,330)
Earned Revenues By Source					
Fines & Forfeitures	$8,055	$11,000	$11,000	$7,800	($3,200)
Interest & Rents	7,832	8,000	8,000	8,000	0
Aid from Other Govt Agencies	3,549,420	2,647,426	3,330,748	3,330,748	683,322
Charges for Services	1,312,009	1,398,100	623,628	687,357	(710,743)
Miscellaneous Revenues	39,401	26,000	58,039	41,597	15,597
Total Revenues	$4,916,717	$4,090,526	$4,031,415	$4,075,502	($15,024)
Net County Cost					
Mandated	$2,287,171	$3,152,220	$3,676,871	$2,546,914	($605,306)
Allocated Positions	111.0	106.0	105.0	101.0	(5.0)
Temporary (Full–Time Equivalent)	2.7	5.3	7.2	4.9	(0.4)
Total Staffing	113.7	111.3	112.2	105.9	(5.4)

Purpose

The California Constitution requires a superior court in each county. The number of judges per county is specified in the Government Code and may be increased by the Legislature.

The Superior Court acts as the court of general jurisdiction and handles all civil cases with a value over $25,000; handles all felony, domestic, probate, conservatorship, guardianship, mental health, and juvenile matters; acts as the appellate court for the municipal courts in the county; acts as the conciliation court; oversees the selection and functioning of the Grand Jury.

Major Budget Changes

Salaries & Employee Benefits

➤ ($228,519)	Deletion of five permanent positions.
➤ ($4,914)	Decrease in extra help salaries and benefits.
➤ $71,484	Normal salary adjustments.

Services & Supplies

➤ ($18,400)	Forced reduction in general office expenses, eliminating all unnecessary supplies.

- ($12,000) Reduced mailing costs in line with fewer staff to process cases.
- ($22,000) Reduced subscriptions.
- ($20,400) Reduced travel.
- ($80,000) Reduced allocation for court assigned counsel costs.
- ($29,130) Decreased Data Processing charges by dropping maintenance on obsolete equipment and taking over maintenance of personal computers.
- ($32,400) Reduced allocation for psychiatric evaluation costs.
- $15,000 Increased court reporting per diems to compensate for the loss of a position.
- ($44,000) Reduced court reporting transcription fees due to fewer court reporters.
- ($80,000) Reduced allocation for investigative services in indigent capital cases.
- $58,903 Increase in court security costs due to Deputy Sheriff salary and benefit increases.
- ($10,000) Reduced interpreter fees through better scheduling.
- ($40,000) Reduced allocation for arbitrator fees.
- ($11,000) Reduced allocation for County Counsel services.
- ($117,000) Reduced jury fees and mileage expenditures due to changes put into effect in 1992–93 and better management of panels, their uses, and supplies.

Revenues

- $683,322 Expected increase in State aid to partially compensate for reduced filing fee revenues.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Probate	1,427	1,473	1,420	1,450	1,500
Family Law	3,035	2,768	2,856	2,900	3,000
Personal Injury	1,021	1,075	1,071	1,200	1,400
Eminent Domain	31	26	9	25	25
Other Civil					
Complaints	875	988	995	1,100	1,200
Petitions	3,257	3,764	4,932	5,800	6,200
Mental Health	138	143	174	260	300
Juvenile					
Delinquency	1,874	1,742	1,748	1,800	1,900
Dependency	1,118	921	1,039	1,200	1,200
Criminal	2,590	3,202	3,439	1,900	2,000
Appeals	283	317	445	475	450
Habeas Corpus	462	532	620	650	650
*Passports**	3,444	3,358	3,200	3,400	3,500

**Note: Included in County Clerk's budget (No. 201) until January 1, 1991.*

$55,000	Increased conservatorship investigation billings.
($612,500)	Decreased revenue from court filing fees which now go to the State.
($205,000)	Decreased revenue from court reporter fees which now go to the State.
$10,000	Net increase in conciliation fees as the court mediators charge for their services to offset loss of filing fee revenue.
$40,857	Increase in Interfund Transfers from Family Support Division.
$9,000	Increased sales of forms and tapes of videotaped proceedings.
$6,597	Allowance for outlawed warrants.

Program Discussion

The recommended 1993–94 budget for Superior Court reduces appropriations by $620,330 from 1992–93 funding levels. After eliminating salaries and benefits for five permanent and .4 FTE temporary positions, line item accounts in services and supplies have been reduced to dangerously low levels to balance the budget. Many of these accounts represent uncontrollable costs. Although the Superior Court has taken an aggressive approach which has kept accounts from escalating, there is no indication that the major felony cases which impact these accounts will decline.

Critical positions deleted at this level and their impact are:

- Attorney II – This will reduce available judge time on the bench because the judges will have to do more of their own legal research.
- Court Reporter – The concern is that appellate transcripts will get further behind. A stronger effort will be made to use electronic reporting equipment in two all–civil courtrooms. However, if criminal cases need to be assigned to these courtrooms, per diem reporters will have to be brought in, incurring additional costs.
- Superior Court Investigator – The four mediators will be asked to aid in the processing of probate investigations. If they are unable to fill the void, revenue will be lost.
- Clerk Typist II – This position is currently vacant. The continuing loss of lower level positions puts an increasing burden on the remaining staff.
- Clerk II – The incumbent in this position is taking early retirement. The loss of this position does not significantly affect court operations.

The impact of the decreases in Services and Supplies accounts follow:

- Travel has been curtailed already. The allocation for travel is less than one–third of what was actually spent in 1991–92, and is less than two–thirds of what has been spent to this point this fiscal year.
- Superior Court reimburses Lawyer Referral Service (LRS) for court assigned counsel costs in juvenile dependency cases. Aware of the County's financial situation, LRS and the Court have proposed actions to reduce this account by $100,000 from 1992–93 levels.
- Data Processing costs have been reduced by eliminating fixed maintenance charges on equipment that is no longer used, and by taking over the maintenance of personal computers and printers. The separate equipment maintenance account is also recommended to be reduced by $9,000. Under normal circumstances, this account should be increased to allow for maintenance costs on the $200,000 worth of personal computers and printers that the court acquired in mid–1992. Even though most manufacturing defects show up in the first year when the equipment is still under warranty, some allowance should be made for normal wear and tear.
- Careful monitoring has reduced psychiatric and indigent capital case investigative costs. Those savings are recommended in the 1993–94 Proposed Budget.

- The allocation for arbitrator fees is less than what was actually spent in 1991–92. This may require litigants to pay a portion of the cost of the arbitrator.
- The considerable reduction in jury fees and mileage is made possible by changes initiated in 1992–93. Mileage rates were cut back from 27.5¢ per mile, round trip, to 15¢ per mile, one way only, beginning November 1, 1992. This change is expected to save Superior Court $30,000 during 1992–93, and $60,000 during 1993–94. Additional savings are anticipated by using smaller jury pools, and economizing on supplies, lunches, and refreshments served to jurors.

Continued increases in caseloads are likely to undermine court administration efforts to operate within the budget at this level. If the increase is in an area such as major felony, several accounts could quickly escalate beyond their budgeted levels.

Adverse effects on the public are high at the recommended level of appropriations. The hours that the office is open to the public will be reduced to allow staff to have more time at their desks. Response times at the counter and over the telephone will grow. Even with reduced hours, requests for information will take longer to fill. Telephone requests for case record searches will no longer be handled. At this level, all clients who use subsequent mediation will be assessed a fee to generate new revenue.

Staff in almost all areas will be reorganized. The Superior Court has been able to keep up with increased work load over the last two years only by increasing the use of extra help in each division within the Clerk's Office.

The Civil Records Division is staffed almost exclusively by extra help who file thousands of documents each day and answer all incoming telephone calls. The loss of two Clerk Typist II positions in 1992–93 and additional losses of one Clerk Typist II and a Clerk II, will result in processing delays and may result in the Court failing to meet mandated processing time frames.

Judges will be impacted in many ways. The Clerk's Office provides support to courts. There will be difficulty in obtaining complete files and timely calendars. Judicial officers will be further impacted by losing available research staff. Per diem reporters will be required if permanent court reporters use sick leave.

With the loss of a Superior Court Investigator position, the Court Mediators will have to assist in processing probate investigations. If they are unable to fill the void because of loss of clerical support staff, revenue will be lost.

Inefficiencies are likely to increase and employees will make more mistakes. Employees assigned to tasks which they have not done in a long time, or not done at all, will take longer to notice and correct them. Highly trained, specialized staff, such as court clerks, will have to spend more time photocopying documents, using machines that break down frequently because rated volumes are exceeded.

It is important to note that caseloads are continuing to increase. The most notable area is civil petitions. This area includes such case types as family support, paternity, domestic violence, and adoptions. Personal injury and civil complaints, which had decreased with the implementation of Fast Track in 1989–90, are again on the increase. It is this case type that will impact pending civil jury trials. Statistics show that the time from filing to disposition in both civil and criminal jury trials, which had been reduced in the last two fiscal years, is increasing again. Criminal filings show a notable decrease due to the sentencing of minor felonies in the municipal courts. However, the numbers do not reflect that, in return for felony sentencing, the Superior Courts are taking the responsibility for all special circumstance cases, from filing to disposition, and have agreed to dispose of all trailing misdemeanors at felony disposition. In addition, the number of criminal cases which impact the courts most dramatically are still going up. During the first seven months of 1992–93, 14 murder cases have been tried, compared to seven a year ago. For the first time, all nine Superior Court trial judges have been assigned a special circumstance murder case. These cases require significant judicial time and heavily impact line items such as transcription, indigent investigative costs, jury fees and mileage, and interpreter fees.

In spite of these caseloads increases, the Superior Court hopes to become more technologically advanced with the implementation of the Civil Litigation System. This computer system, which will be introduced in phases, will reduce duplication and aid the court in dealing with a reduced staff.

1992–93 Accomplishments

1. Decreased criminal work load by implementing the joint court coordination plan with the municipal courts.
2. Continued the development of the Civil Litigation System; Phase I is planned for operation in April 1993.
3. Started remodeling of the Clerk's Office; completion is due by the end of the calendar year.
4. Installed a Local Area Network (LAN).
5. Developed and implemented staff training on using personal computers and WordPerfect.

1993–94 Objectives

1. To extend Superior Court's Local Area Network to include the judges' personal computers, and acquire case law and annotated codes on CD–ROM. This will cut subscription expenditures by eliminating the need for individual law libraries.
2. To improve the efficiency of the calendaring, legal clerk, and civil records divisions as the final phases of the Civil Litigation System are put into place.
3. To improve coordination efforts with the Municipal Courts to achieve maximum efficiency in the courts.
4. To obtain optical storage and retrieval systems for document management if funds become available.

276—Stockton Municipal Court

Law & Justice

Sharon Morris, *Clerk Administrator*

Trial Court Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,142,031	$3,303,888	$3,349,030	$2,982,873	($321,015)
Services & Supplies	1,780,434	1,806,787	1,765,618	1,638,751	(168,036)
Fixed Assets	34,514	0	0	0	0
Total Expenditure	$4,956,979	$5,110,675	$5,114,648	$4,621,624	($489,051)
Intra Fund Transfers	0	0	(20,217)	(20,217)	(20,217)
Total Appropriation	$4,956,979	$5,110,675	$5,094,431	$4,601,407	($509,268)
Earned Revenues By Source					
Fines & Forfeitures	$328,952	$355,812	$380,377	$380,377	$24,565
Aid from Other Govt Agencies	2,726,488	2,197,445	2,049,691	2,049,691	(147,754)
Charges for Services	438,211	494,236	421,381	421,381	(72,855)
Miscellaneous	3,561	11,333	11,333	11,333	0
Operating Transfers In	0	0	20,220	20,220	20,220
Total Revenues	$3,497,212	$3,058,826	$2,883,002	$2,883,002	($175,824)
Net County Cost					
Mandated	$1,459,767	$2,051,849	$2,211,429	$1,718,405	($333,444)
Allocated Positions	86.0	83.0	82.0	74.0	(9.0)
Temporary (Full–Time Equivalent)	3.8	2.9	6.0	0.0	(2.9)
Total Staffing	89.8	85.9	88.0	74.0	(11.9)

Purpose

The Municipal Court is responsible for judicial proceedings concerning felony preliminary examinations, violations of local ordinances, civil suits involving amounts of $25,000 and under, small claims involving amounts of $5,000 and under, and infractions and misdemeanors involving a maximum penalty of one year in jail and/or a fine of $2,000.

Major Budget Changes

Salaries & Employee Benefits

➤	($124,905)	Deletion of three Municipal Courtroom Clerk positions due to early retirement.
➤	($46,687)	Deletion of one Director of Court Operations position due to early retirement.
➤	$5,767	Conversion of one Director of Court Operations position to an Assistant Clerk Administrator position.
➤	($37,183)	Deletion of one Accounting Technician II position.
➤	($33,552)	Deletion of one Deputy Clerk II position.
➤	($90,045)	Deletion of three Deputy Clerk I positions.
➤	$21,482	Reduction in salary savings.
➤	($44,208)	Elimination of all extra help salaries and benefits.

➤ $18,943	Increased cost of early retirement incentive.

Services & Supplies

➤ ($73,146)	Reduction in office supplies, subscriptions, and equipment leases.
➤ $23,928	Increased communication costs for attendantless operator.
➤ ($100,598)	Decreased Data Processing costs.
➤ ($13,951)	Elimination of charges for assigned judges.
➤ ($16,473)	Decreased jury fees and mileage payments due to full year savings from reduced mileage charges and reduction in lunches provided to jurors.

Intrafund Transfer

➤ ($20,217)	Charges to outlying courts for automation support provided by Office System Analyst.

Revenues

➤ ($147,754)	Decreased State support for trial courts in Governor's Proposed Budget.
➤ $24,565	Increase in fine revenue.
➤ $20,220	Operating transfer from 2% Automation Fund to offset remaining costs of Office Systems Analyst.

Program Discussion

The recommended 1993–94 Proposed Budget for the Stockton Municipal Court assumes that all felonies and certain misdemeanors will be filed and prosecuted in Stockton. It also assumes that no misdemeanors other than Driving Under the Influence, domestic violence, and resisting arrest will be filed.

This budget recommends the deletion of four positions due to early retirement, the deletion of four vacant positions, and the layoff of one currently filled position. The Court is concerned that the loss of these positions will result in the inability to adequately clerk all courtrooms, especially during time of vacation or illness. As a result, the Stockton Municipal Court has notified the Superior Court that it can no longer support the juvenile traffic function and will be returning the responsibility for these cases in June 1993.

Work Load Data

Filings by Category	Actual 1989–90	Actual 1990–91	Actual 1991–92	Est./Act. 1992–93	Projected* 1993–94
Felonies	3,382	3,391	3,596	3,491	3,450
Felony Sentencing	NA	NA	NA	1,274	1,274
Nontraffic Misdemeanor					
Group A	6,052	5,447	6,331	6,924	7,215
Group B	1,798	2,392	2,748	2,045	2,392
Infractions	2,068	1,983	2,903	3,722	4,522
Traffic Misdemeanor					
Group C	3,799	3,430	2,629	2,283	1,933
Group D	9,496	11,594	11,312	11,756	12,006
Infractions	32,109	42,814	41,855	41,907	41,855
Parking	267	139	171	80	0
Small Claims	5,592	6,268	6,739	5,402	5,941
Civil	7,125	7,067	7,154	6,465	6,515
Total Filings	71,688	84,525	85,438	85,349	87,103

**1993–94 projections have not been adjusted to compensate for changes in prosecution practices.*

The Court has also indicated concern that it may be unable to enter data into the Criminal Justice Information System (CJIS) in a timely manner and that this will impact operations of the District Attorney, Public Defender, Probation, and the Jail.

The loss of the Accounting Technician II will delay deposits of cash, resulting in a loss of earned interest. Additionally, reports to the Auditor–Controller and the Administrative Office of the Courts may be delayed.

Because of the significant changes in Court operations required by the change in prosecution practices, it is possible that the necessary resources have been under or overestimated. It is also likely that adjustments and refinements in allocation of resources among the municipal courts will be necessary as the justice system adapts to available funding levels. The County Administrator recommends that this budget be adopted as proposed and that additional adjustments be recommended early in 1993–94, as necessary.

1992–93 Accomplishments

1. Implemented first phase of Court Coordination Plan.
2. Implemented Delay Reduction program.
3. Cross–trained staff.
4. Implemented felony sentencing.
5. Completed Phase I of automation plan.

1993–94 Objectives

1. To complete automation.
2. To continue cross–training.
3. To review sentencing procedures.
4. To improve and maintain public service.

277—Lodi Municipal Court

Law & Justice

Glenda Gordon, *Clerk Administrator*

Trial Court Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$721,426	$770,494	$781,398	$623,412	($147,082)
Services & Supplies	435,208	479,134	483,597	328,634	(150,500)
Fixed Assets	11,460	1,895	2,011	0	(1,895)
Total Appropriations	$1,168,094	$1,251,523	$1,267,006	$952,046	($299,477)
Earned Revenues By Source					
Fines & Forfeitures	$190,364	$188,500	$217,444	$217,444	$28,944
Aid from Other Govt Agencies	700,999	569,656	512,423	512,423	(57,233)
Charges for Services	118,974	122,000	90,000	90,000	(32,000)
Total Revenues	$1,010,337	$880,156	$819,867	$819,867	($60,289)
Net County Cost					
Mandated	$157,757	$371,367	$447,139	$132,179	($239,188)
Allocated Positions	18.0	17.0	17.0	14.0	(3.0)
Temporary (Full–Time Equivalent)	4.3	3.8	3.8	0.0	(3.8)
Total Staffing	22.3	20.8	20.8	14.0	(6.8)

Purpose

The Lodi Municipal Court is responsible for judicial proceedings concerning felony preliminary examinations, violations of local ordinances, civil suits involving amounts under $25,000, small claims involving amounts of $2,500 and under, and infractions and misdemeanors involving a maximum penalty of one year in jail and/or a fine of $2,000.

Major Budget Changes

Salaries & Employee Benefits

➤ ($90,984)	Delete three Deputy Clerk I positions.
➤ ($15,165)	Delete six months funding for Deputy Clerk I, position will be deleted December 31, 1993.
➤ ($48,280)	Delete salaries and benefits of 3.8 FTE extra help.
➤ $7,347	Normal salary adjustments.

Services & Supplies

➤ ($28,667)	Cumulative reductions in various operating costs.
➤ ($31,958)	Decreased Data Processing charges.
➤ ($89,875)	Decreased court reporting per diem and transcription charges, interpreter fees, and other costs due to elimination of felony and misdemeanor case processing.

Revenues

➤ $28,944	Increased fine collections.
➤ ($57,233)	Decreased State aid for trial courts in Governor's Proposed Budget.
➤ ($32,000)	Decreased court fees due to full–year transfer of civil fees to State.

Program Discussion

The recommended 1993–94 Proposed Budget for the Lodi Municipal Court assumes that all felonies and misdemeanors will be filed and prosecuted in Stockton, the County seat. Consequently, no appropriations for staff positions and services and supplies related to felony and misdemeanor case processing have been recommended. This recommended budget is based on the Court's estimate of resources required to operate handling only traffic, infractions, small claims, and civil cases.

Because of the significant changes in court operations required by the deletion of felony and misdemeanor cases, it is possible that the necessary resources have been under or overestimated. It is also likely that adjustments and refinements in allocation of resources among the municipal courts will become necessary as the justice system adapts to available funding levels. The County Administrator recommends that this budget be adopted as proposed and that additional adjustments be recommended early in 1993–94, as necessary.

1992–93 Accomplishments

1. Completed remodeling of present facilities.

1993–94 Objectives

1. To automate bookkeeping.
2. To automate Civil and Small Claims.

Work Load Data

Filing By Category	Actual 1989–90	Actual 1990–91	Actual 1991–92	Est./Act. 1992–93	Projected 1993–94
Felony	477	393	511	710	0
Non–Traffic Misdemeanor					
Group A	1,263	1,446	1,336	1,964	0
Group B	276	233	122	148	0
Infractions	136	201	207	172	195
Traffic Misdemeanor					
Group C	872	1,053	1,777	1,466	0
Group D	2,818	3,322	3,955	4,316	0
Infractions	17,279	19,397	18,402	17,053	17,300
Parking	8,694	7,829	5,742	125	0
Small Claims	1,257	1,290	1,455	1,400	1,600
Civil	1,364	1,370	1,363	1,348	1,400
Total Filings	34,436	36,534	34,870	28,702	20,495

278—Manteca–Ripon–Escalon Municipal Court

Sylvia Franscella, *Clerk Administrator*

Trial Court Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$773,669	$801,565	$757,799	$589,065	($212,500)
Services & Supplies	375,225	431,248	389,764	322,183	(109,065)
Fixed Assets	27,165	4,342	0	0	(4,342)
Total Appropriations	$1,176,059	$1,237,155	$1,147,563	$911,248	($325,907)
Earned Revenues By Source					
Fines & Forfeitures	$132,484	$128,720	$142,537	$142,537	$13,817
Aid from Other Govt Agencies	662,242	529,066	512,423	512,423	(16,643)
Charges for Services	111,255	86,786	88,660	88,660	1,874
Total Revenues	$905,981	$744,572	$743,620	$743,620	($952)
Net County Cost					
Mandated	$270,078	$492,583	$403,943	$167,628	($324,955)
Allocated Positions	19.0	18.0	17.0	12.0	(6.0)
Temporary (Full–Time Equivalent)	0.8	0.8	2.1	0.0	(0.8)
Total Staffing	19.8	18.8	19.1	12.0	(6.8)

Purpose

The Manteca–Ripon–Escalon (MRE) Municipal Court is responsible for judicial proceedings concerning felony preliminary examinations, violations of local ordinances; civil suits involving amounts of $25,000 and under; small claims involving amounts of $5,000 and under, and infractions and misdemeanors involving a maximum penalty of one year in jail and/or a fine of $2,000 and non–capital offense felony matters.

Major Budget Changes

Salaries & Employee Benefits

➤ ($76,800)	Deletion of Deputy Clerk Administrator and Deputy Clerk I positions due to early retirement.
➤ ($123,560)	Deletion of four Deputy Clerk I positions.
➤ ($13,457)	Deletion of all extra help funding.
➤ $12,708	Increase for Retirement Reduction Incentive payment.
➤ $11,391	Normal salary adjustments.

Services & Supplies

➤ ($1,310)	Cumulative increases and decreases in various accounts.
➤ ($5,000)	Decreased communications costs.
➤ ($56,074)	Decreased Data Processing charges.
➤ ($46,681)	Decreased court reporting per diem and transcription charges, interpreter fees, and jury mileage and fees due to elimination of felony and misdemeanor case processing.

Revenues

➤ $13,817	Increased fine revenue.

➤	($16,643)	Decreased State aid for trial courts in Governor's Proposed Budget.

Program Discussion

The recommended 1993–94 Proposed Budget for the Manteca–Ripon–Escalon Municipal Court assumes that all felonies and misdemeanors will be filed and prosecuted in Stockton, the County seat. Consequently, no appropriations for staff positions and services and supplies related to felony and misdemeanor case processing have been recommended. This recommended budget is based on the Court's estimate of resources required to operate handling only traffic, infractions, small claims, and civil cases.

Because of the significant changes in court operations required by the deletion of felony and misdemeanor cases, it is possible that the necessary resources have been under or overestimated. It is also likely that adjustments and refinements in allocation of resources among the municipal courts will become necessary as the justice system adapts to available funding levels. The County Administrator recommends that this budget be adopted as proposed and that additional adjustments be recommended early in 1993–94, as necessary.

1992–93 Accomplishments

1. Automated 50% of the accounting department, three monthly reports combined into one report.
2. Expanded facilities are in the process of being obtained.
3. Automated 10% of the civil and small claims department.

1993–94 Objectives

1. To renovate property purchased for office space and relocate to new site (if necessary).
2. To continue efforts to obtain a Civil/Small Claims system to achieve 100% automation.
3. To automate remaining manual accounting.

Work Load Data

	Actual			Est./Act.	Projected
Filings by Category	1989–90	1990–91	1991–92	1992–93	1993–94
Felony	495	412	484	540	0
Non–Traffic Misdemeanors					
Group A	1,420	1,059	1,285	1,261	0
Group B	199	109	117	80	0
Infractions	908	1,525	1,776	1,142	1,200
Traffic Misdemeanors					
Group C	765	884	690	632	0
Group D	2,571	2,667	3,002	2,555	0
Infractions	12,305	13,364	12,462	12,563	12,600
Parking	1,076	506	348	304	0
Small Claims	1,231	1,451	1,547	1,354	1,400
Civil	1,362	1,305	1,218	1,250	1,300
Total Filings	22,332	23,282	22,929	21,681	16,500

279—Tracy Municipal Court

Law & Justice

Lina Longmire, ***Clerk Administrator***

Trial Court Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$605,265	$659,539	$745,870	$562,576	($96,963)
Services & Supplies	337,746	376,045	359,917	281,873	(94,172)
Fixed Assets	3,867	0	0	0	0
Total Appropriations	$946,878	$1,035,584	$1,105,787	$844,449	($191,135)
Earned Revenues By Source					
Fines & Forfeitures	$158,454	$149,800	$167,800	$167,800	$18,000
Aid from Other Govt Agencies	662,242	529,066	512,423	512,423	(16,643)
Charges for Services	113,394	109,925	91,651	91,651	(18,274)
Total Revenues	$934,090	$788,791	$771,874	$771,874	($16,917)
Net County Cost					
Mandated	$12,788	$246,793	$333,913	$72,575	($174,218)
Allocated Positions	17.0	17.0	17.0	13.0	(4.0)
Temporary (Full–Time Equivalent)	1.8	1.8	1.8	0.0	(1.8)
Total Staffing	18.8	18.0	18.8	13.0	(5.8)

Purpose

The Tracy Municipal Court is responsible for judicial proceedings concerning felony preliminary examinations, violations of local ordinances; civil suits involving amounts of $25,000 and under; small claims involving amounts of $5,000 and under; and infractions and misdemeanors involving a maximum penalty of one year in jail and/or a fine of $2,000.

Major Budget Changes

Salaries & Employee Benefits

➤ ($111,158)	Delete four Deputy Clerk I positions.
➤ ($26,913)	Delete all funding for extra help.
➤ ($2,000)	Delete overtime.
➤ $31,127	Eliminate salary savings.
➤ $11,981	Normal salary adjustments.

Services & Supplies

➤ ($27,714)	Cumulative adjustments in various services and supplies.
➤ ($22,738)	Decreased Data Processing charges.
➤ ($43,720)	Decreased court reporting, jury, and interpreter costs due to elimination of felony and misdemeanor case processing.

Revenues

➤ $18,000	Increased fine collections.
➤ ($16,643)	Decreased State aid for trial courts in Governor's Proposed Budget.
➤ ($14,349)	Decreased fee revenue due to full–year transfer of civil fees to the State.

- ($3,925) Decreased court fee reimbursements from Deuel Vocational Institute.

Program Discussion

The recommended 1993–94 Proposed Budget for the Tracy Municipal Court assumes that all felonies and misdemeanors will be filed and prosecuted in Stockton, the County seat. Consequently, no appropriations for staff positions and services and supplies related to felony and misdemeanor case processing have been recommended. This recommended budget is based on the Court's estimate of resources required to operate handling only traffic, infractions, small claims, and civil cases.

Because of the significant changes in court operations required by the deletion of felony and misdemeanor cases, it is possible that the necessary resources have been under or overestimated. It is also likely that adjustments and refinements in allocation of resources among the municipal courts will become necessary as the justice system adapts to available funding levels. The County Administrator recommends that this budget be adopted as proposed and that additional adjustments be recommended early in 1993–94, as necessary.

1992–93 Accomplishments

1. Deferred relocation of civil department due to difficulties with property acquisition.
2. Completed the Procedure and Training manuals.
3. Met all aspects of the court coordination and efficiency plan of San Joaquin County.

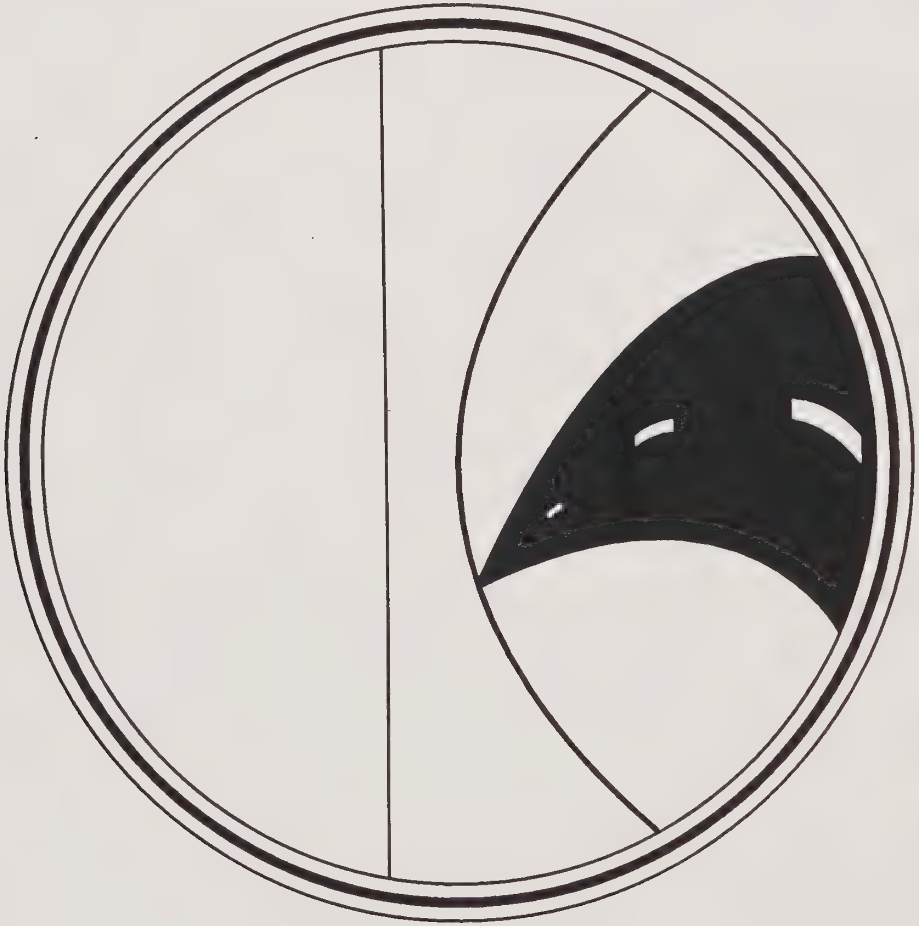
1993–94 Objectives

1. To provide the same high level of efficient and courteous service to litigants.
2. To automate civil and small claims, if resources permit.
3. To hold monthly meetings for staff and judges to share ideas, information, voice concerns, and foster communication.

Work Load Data

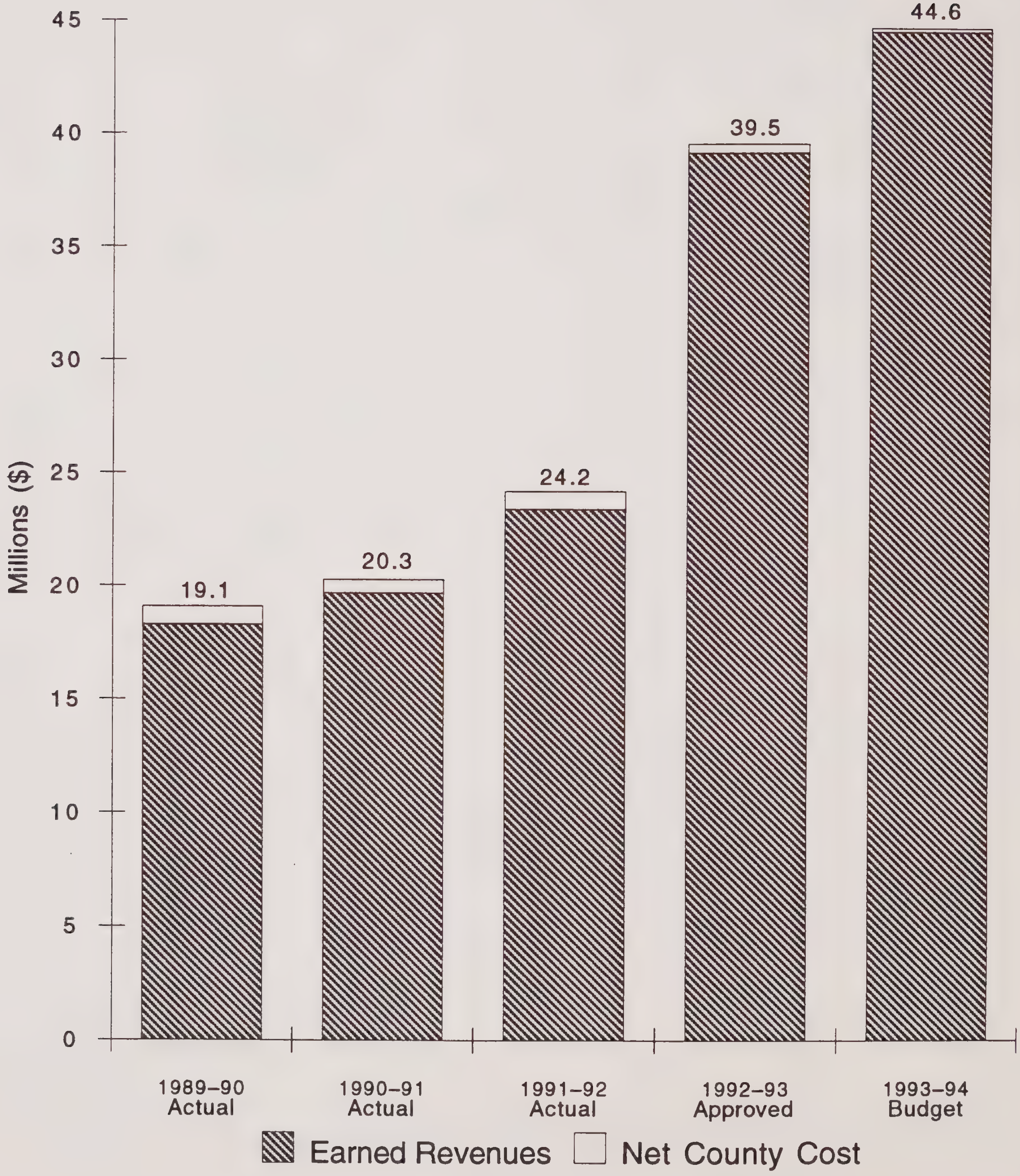
	Actual			Est./Act.	Projected
Filings By Category	**1989–90**	**1990–91**	**1991–92**	**1992–93**	**1993–94**
Felony	353	348	380	437	0
Non–Traffic Misdemeanors					
Group A	681	672	805	750	0
Group B	424	559	432	450	0
Infractions	42	71	90	675	700
Traffic Misdemeanors					
Group C	655	626	515	616	0
Group D	2,340	2,190	3,000	2,500	0
Infractions	14,707	18,499	13,850	15,000	15,000
Parking	1,405	1,209	845	800	0
Small Claims	634	615	615	730	750
Civil	863	788	1,112	1,000	1,000
Total Filings	22,104	25,577	21,644	22,958	17,450

Roads & Facilities



Roads & Facilities

Change In Program Expenditures



	Page Number	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Public Works					
30101 Administration	E–4	$2,206,425	$2,178,776	$2,479,615	$273,190
30103 Engineering	E–6	2,213,582	2,162,747	2,084,799	(128,783)
30104 Equipment Maintenance	E–9	1,205,206	1,238,557	1,238,557	33,351
30105 Road Maintenance	E–11	7,052,073	6,621,251	6,358,275	(693,798)
30106 Construction	E–13	10,693,186	15,805,105	15,805,105	5,111,919
30108 Development Services	E–16	1,620,759	1,559,962	1,559,962	(60,797)
30200 Road Fund Contribution	E–29	130,000	65,000	65,000	(65,000)
30400 Flood Control & Water Conservation	E–18	350,789	350,832	350,832	43
Road Districts					
31300 Road District 1	E–21	1,456,250	1,105,840	1,105,840	(350,410)
31400 Road District 2	E–21	782,023	598,171	598,171	(183,852)
31500 Road District 3	E–22	2,868,432	3,042,740	3,042,740	174,308
31600 Road District 4	E–22	1,642,638	1,934,677	1,934,677	292,039
31700 Road District 5	E–23	1,828,057	1,879,011	1,879,011	50,954
39100 Airport Contribution	E–35	230,670	288,723	181,000	(49,670)
39200 Special Aviation	E–36	0	20,000	20,000	20,000
39500 Public Transportation	E–24	2,537,586	3,548,837	3,548,837	1,011,251
39900 Community Infrastructure Program	E–37	1,165,525	1,088,383	1,088,383	(77,142)
Airport Enterprise Fund	E–30	1,512,865	1,398,107	1,290,384	(222,481)
Total — Roads & Facilities		**$39,496,066**	**$44,886,719**	**$44,631,188**	**$5,135,122**

Summary
All Public Works Budgets

Henry Hirata, ***Public Works Director***

	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$10,607,802	$14,690,667	$15,009,913	$14,503,013	($187,654)
Services & Supplies	10,536,285	27,599,205	33,286,771	33,652,938	6,053,733
Other Charges	1,603,432	4,704,525	4,519,624	4,519,624	(184,901)
Fixed Assets	795,888	813,404	1,351,801	1,351,801	538,397
Total Expenditures	$23,543,407	$47,807,801	$54,168,108	$54,027,376	$6,219,575
Intrafund Transfers	(54,133)	(123,800)	(37,100)	(37,100)	86,700
Total Appropriations	$23,489,274	$47,684,001	$54,131,009	$53,990,276	$6,306,275
Earned Revenues By Source					
Taxes	$6,951,562	$7,551,793	$6,348,200	$6,348,200	($1,203,593)
Interest & Rents	443,368	943,700	579,800	579,800	(363,900)
Aid from Other Govt Agencies	11,303,819	18,175,853	23,591,896	23,591,896	5,416,043
Charges for Services	5,701,242	13,708,668	14,720,568	14,720,568	1,011,900
Miscellaneous Revenues	1,061,350	472,924	1,424,524	1,359,524	886,600
Fund Balance	(2,684,930)	6,476,746	7,183,678	7,208,593	731,847
Total Revenues	$22,776,411	$47,329,684	$53,848,666	$53,808,581	$6,478,897
Net County Cost					
Mandated	$279,244	$224,317	$217,343	$116,695	($107,622)
Discretionary	433,619	130,000	65,000	65,000	(65,000)
Total Net County Cost	$712,863	$354,317	$282,343	$181,695	($172,622)
Allocated Positions	353.0	347.0	346.0	337.0	(10.0)
Temporary (Full–Time Equivalent)	15.7	17.3	16.4	16.4	(0.9)
Total Staffing	368.7	364.3	362.4	353.4	(10.9)

This is a summary of 19 budgets administered by the Director of Public Works. They include:

- 160 Surveyor
- 241 Flood Channel Maintenance
- 30101 PW–Administration
- 30103 PW–Engineering
- 30104 PW–Equipment Maintenance
- 30105 PW–Road Maintenance
- 30106 PW–Construction
- 30108 PW–Development Services
- 304 Flood Control–Engineering
- 313 Road District 1
- 314 Road District 2
- 315 Road District 3
- 316 Road District 4
- 317 Road District 5
- 395 Transportation Coordination
- 408 Utility Districts
- Solid Waste Closure Enterprise Fund
- Solid Waste Enterprise Fund
- Motor Pool ISF

Summary
Public Works – Road Fund

Henry Hirata, ***Public Works Director***

Road Fund	1991-92 Actual	1992-93 Approved	1993-94 Request	1993-94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$8,511,874	$9,744,177	$9,905,821	$9,489,221	($254,956)
Services & Supplies	5,894,808	14,611,809	19,316,676	19,693,191	5,081,382
Other Charges	9,933	7,000	7,000	7,000	0
Fixed Assets	677,361	628,245	336,901	336,901	(291,344)
Total Expenditures	$15,093,976	$24,991,231	$29,566,398	$29,526,313	$4,535,082
Earned Revenues By Source					
Taxes	$3,081,584	$3,722,864	$3,401,700	$3,401,700	($321,164)
Interest & Rents	116,291	220,000	100,000	100,000	(120,000)
Aid from Other Govt Agencies	10,011,181	15,560,200	19,772,100	19,772,100	4,211,900
Charges for Services	3,250,436	3,050,200	3,591,600	3,591,600	541,400
Miscellaneous Revenues	1,043,675	923,200	830,300	765,300	(157,900)
Fund Balance	(2,842,810)	1,384,767	1,805,698	1,830,613	445,846
Total Revenues	$14,660,357	$24,861,231	$29,501,398	$29,461,313	$4,600,082
Net County Cost					
Discretionary	$433,619	$130,000	$65,000	$65,000	($65,000)
Allocated Positions	221.0	215.0	215.0	209.0	(6.0)
Temporary (Full–Time Equivalent)	9.4	10.1	7.9	7.9	(2.2)
Total Staffing	230.4	225.1	222.9	216.9	(8.2)

Major Budget Changes

The following section includes a detailed review, by budget, of the 1993–94 appropriations for each division within the Public Works Road Fund Department.

Revenues

➤	$2,692,300	Increase in Federal bridge funds.
➤	$1,895,800	Increased Federal construction funding.
➤	$604,200	Increase in interfund transfers.
➤	($389,600)	Local funding for Hammer Lane.
➤	$330,000	Increased State construction funding.
➤	($200,000)	Reduced local sales taxes.
➤	($125,000)	Decrease in engineering for drainage program.
➤	($121,164)	Reduction of gas tax revenue.
➤	($120,000)	Decreased interest income.
➤	($112,000)	Reduced reimbursement from Road Districts.

Net County Cost

➤	($65,000)	Reduced reimbursement from the General Fund.

30101—Public Works – Administration

Roads & Facilities

Henry Hirata, ***Public Works Director***

Road Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,423,316	$1,552,761	$1,567,259	$1,491,583	($61,178)
Services & Supplies	554,494	589,364	606,517	983,032	393,668
Fixed Assets	89,908	64,300	5,000	5,000	(59,300)
Total Appropriations	$2,067,718	$2,206,425	$2,178,776	$2,479,615	$273,190
Earned Revenues By Source		*See Public Works Summary Page*			
Allocated Positions	36.0	34.0	34.0	33.0	(1.0)
Temporary (Full–Time Equivalent)	4.9	1.7	1.7	1.7	0.0
Total Staffing	40.9	35.7	35.7	34.7	(1.0)

Purpose

The Department of Public Works is charged with the responsibility to plan, design, construct, operate, and maintain the public roads, bridges, water, wastewater, drainage, public transportation, and solid waste disposal systems of the County. The overall mission is to protect the health and welfare of the public and the County's financial investments.

Major Budget Changes

Salaries & Employee Benefits

➤	($75,676)	Deletion of Deputy Director position.
➤	$22,848	Normal salary adjustments.
➤	($7,800)	Reduction in overtime.

Services & Supplies

➤	$376,515	County allocated costs.
➤	$72,537	Increase in Casualty Insurance.
➤	($18,116)	Decrease in Workers' Compensation Insurance.
➤	($14,600)	Reduced equipment maintenance.
➤	($9,650)	Decrease in office expenses.
➤	($8,000)	Decrease in utility costs.

Fixed Assets

➤	$5,000	Computer equipment.

Program Discussion

The Administration budget supports the administrative, accounting, clerical, personnel, training, data processing, and record–keeping services for all the functional areas of Public Works.

The Department's functional areas are: Transportation Planning; Traffic Engineering; Design Engineering; Construction Contract Administration; Construction Inspection; Infrastructure Planning and Development Review; Transportation Services; County Surveyor; Heavy Equipment Maintenance; Motor Pool Operations; Solid Waste; Water Resources and Flood Control Engineering and Maintenance; Road Maintenance; and Special District Maintenance.

Summary

The Department of Public Works has actively managed its resources since personnel layoffs occurred in the mid–1970's. This has involved long–range revenue forecasts and expenditure plans. At the same time efforts have been maintained to meet federal and State mandates and protect the public's health, safety, and welfare.

In 1992–93, ten positions, throughout the Public Works Department, were eliminated. Employees were reassigned to areas where funds were available to provide services. Seventeen positions are currently frozen and will provide opportunities to shift resources as circumstances dictate.

Investments have been made in equipment in order to maintain adequate public services, increase productivity, and contain costs. Additions to staff and discretionary expenditures have been made in response to revenue and work load.

Recent changes in transportation program funding have provided new opportunities. Departmental resources and priorities have been shifted in order to effectively compete for these new funds. These new funds would provide additional resources for capital improvements. However, recent declines in operational funding have caused traditional service levels to be adjusted accordingly.

The depressed economy and the State's diversion of property tax revenues have reduced funding support for all functional areas of the Department. At the same time, State and federal mandates continue to increase the cost of operations.

Departmental monitoring of resources may result in future reductions of staff and traditional services.

1992–93 Accomplishments

See individual Public Works operating budgets.

1993–94 Objectives

See individual Public Works operating budgets.

30103—Public Works – Engineering

Roads & Facilities

Henry Hirata, *Public Works Director*

Road Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,575,023	$1,933,919	$1,968,326	$1,890,378	($43,541)
Services & Supplies	177,312	245,088	183,621	183,621	(61,467)
Fixed Assets	101,877	34,575	10,800	10,800	(23,775)
Total Appropriations	$1,854,212	$2,213,582	$2,162,747	$2,084,799	($128,783)
Earned Revenues By Source		*See Public Works Summary Page*			
Allocated Positions	39.0	38.0	38.0	37.0	(1.0)
Temporary (Full–Time Equivalent)	1.5	1.5	0.4	0.4	(1.1)
Total Staffing	40.5	39.5	38.4	37.4	(2.1)

Purpose

Engineering provides services related to the planning, design, and inspection of construction projects which make up the County's solid waste, transportation and utility infrastructure systems. Engineering studies recommend traffic safety and operational considerations, development requirements, and facilities planning.

While levels of service are discretionary, the Streets and Highways Code and the Government Code provide mandates for keeping roads and bridges open. In addition, State and federal programs establish standards and procedures for participation.

Major Budget Changes

Salaries & Employee Benefits

➤	$75,403	Normal salary adjustments.
➤	($38,974)	Deletion of Administrative Assistant position.
➤	($38,974)	Unfunded position.
➤	($30,460)	Reductions in extra help.
➤	($10,000)	Decreased overtime.

Services & Supplies

➤	($21,885)	Decrease in Workers' Compensation Insurance.
➤	($20,000)	Decreased professional services.
➤	($4,700)	Reduced travel expense.
➤	($2,847)	Decreased communication costs.
➤	($2,915)	Decrease in data processing.
➤	($2,500)	Decreased geological services.
➤	($2,500)	Reduced structural services.

Fixed Assets

➤	$2,500	Traffic counters.
➤	$8,300	Computer equipment.

Program Discussion

Engineering staff will address the tasks identified in the following discussion of major programs.

Program Issues

Intermodal Surface Transportation Efficiency Act

In December 1991, the Federal Intermodal Surface Transportation Efficiency Act (ISTEA) authorized $151 billion for highways and mass transportation over a six–year period. Construction programs for federal highway systems have been dramatically restructured.

ISTEA designates a National Highway System and gives local governments unprecedented flexibility in planning, developing, and allocating funding for local transportation programs. It replaces the traditional categorical programs with the new Surface Transportation Program (STP). ISTEA also increases funding for the Federal Highway Bridge Replacement and Rehabilitation program (FHBRR).

STP funds may be used for roads, bridges, transit capital, bicycle programs, and car pool projects. Total funding for the STP is $23.9 billion over the next six years. Project planning and selection will be coordinated through the Council of Governments (COG) in cooperation with local agencies, transit operators, and the State.

Measure K Program

Measure K funds transportation system improvements through a sales tax applied over a 20–year period. A Strategic Plan is being developed to establish project eligibility, priorities, and a seven–year improvement program. Measure K funds design and construction of local maintenance projects in two categories, Major Roadway Resurfacing and Roadway Operational Improvement. Projects may provide resources to match federal funding programs.

Congestion Management Program

The State mandated Congestion Management Program (CMP) requires coordination of land use, air quality, and transportation planning. It is linked to gasoline–tax revenues from Proposition 111. Failure to comply with CMP requirements jeopardizes the County's share of these revenues, $2.4 million for 1993–94.

CMP efforts are to be coordinated by a designated Congestion Management Agency (CMA). The COG has been designated as the CMA for San Joaquin County. The annual monitoring process will involve measuring traffic impacts against the CMP standards. When a designated roadway falls below the standards, the local agency must prepare a deficiency plan that identifies actions to bring the level of service back into compliance. Transit performance standards are included, which encourage mass–transit as a viable commute alternative. Included in the CMP is a seven–year Capital Improvement Program for project implementation.

Traffic Impact Mitigation Fee Program

Engineering staff will continue to participate in the COG study of a regional traffic impact mitigation program, as set forth in Measure K. This program would mitigate the impact of each development upon the regional system, regardless of size or type of project, rather than addressing only the impacts of large general plan amendments.

Issues to be resolved include: how to develop an equitable fee assessment for all local agencies, how fees would be collected, held, and distributed for projects, and how local roadways would be integrated with the regional system.

New Community Review Process

The County General Plan includes three new or expanded communities. Staff involvement in these

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Projects Designed & Constructed	34	31	24	23	30
Engineering Studies	337	256	328	300	300
Permits Inspected	760	770	492	500	550
Subdivisions Inspected	25	25	26	23	20
Bridges Inspected	82	85	85	85	85

proposals will focus on Master Plans for facilities, Public Financing Plans, and Specific Plans for land–use.

The Master Plans and Public Financing Plans will describe the boundaries of proposed development, infrastructure requirements, and the anticipated phasing of that infrastructure. The strategies outlined in these two plans will be implemented through the development of Specific Plans for land–use.

Program Strategies

To address these issues, the Department has initiated a number of management strategies. These include a Capital Improvement Program (CIP), a computerized pavement management system, development of traffic signal expertise, and development of a transportation modeling system.

Capital Improvement Program

The CIP is a comprehensive five year strategy which targets maintenance and operational improvements to the County's roadway system. Projects identified will predominantly be funded by ISTEA, Proposition 111, and Measure K resources. Public Transportation projects will be added to the CIP in 1993. The CIP is submitted annually to the Board of Supervisors. Project selection is based upon physical need, funding availability, project coordination needs, economy of scale, and leverage opportunities.

Pavement Management System

The computerized Pavement Management System (PMS) identifies pavement management needs for County maintained roads. During 1991–92, staff inventoried the surface condition of this 1,700 mile road network. This information will be updated and used to generate annual and long–term programs for maintenance, resurfacing, and reconstruction. These planning efforts will be integrated into the other transportation programs.

Traffic Signal Design Services

County urbanization brings increasing traffic congestion. The need for traffic signal improvements increases as mitigation measures are required. Funding of local improvements can include traffic signals and minor road widening for intersections experiencing operational deficiencies. Emphasis will be given to training staff in the analysis, design, and construction of traffic signals.

Transportation Model

Development projects involve increasingly complex traffic circulation issues. The County must evaluate growth impacts on its roadway network and other transportation systems. However, city plans often only model the growth impacts on circulation which are internal to their jurisdiction.

A County transportation model will allow constant updating to more accurately reflect existing conditions, thereby increasing the precision of forecasts. The model will also be a tool in prioritizing improvement projects, analyzing development alternatives, and coordinating related projects. This will ensure that transportation systems are improved in a logical manner rather than in a piecemeal fashion. This is essential for the development of a balanced transportation system.

1992–93 Accomplishments

1. Completed designs and awarded contracts for 23 projects and submitted 3 bridge designs to Caltrans for FHBRR funding.

2. Initiated staff training in traffic signal engineering and completed 3 traffic signal designs.

1993–94 Objectives

1. To complete designs and award contracts for 40 projects and submit 5 bridge designs to Caltrans for FHBRR funding.

2. To continue advanced staff training in traffic signal engineering and to complete three traffic signal designs.

3. To develop an annual program of traffic signal adjustments to insure an orderly flow of traffic.

4. To develop a transportation model to plan orderly improvement of transportation facilities.

5. To continue development of an encroachment permit data base in coordination with the Public Services Division and the Community Development Department.

30104—Public Works – Equipment Maintenance

Roads & Facilities

Henry Hirata, ***Public Works Director***

Road Fund	1990–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$513,220	$552,501	$554,940	$554,940	$2,439
Services & Supplies	546,655	651,735	677,117	677,117	25,382
Fixed Assets	2,999	970	6,500	6,500	5,530
Total Appropriations	$1,062,874	$1,205,206	$1,238,557	$1,238,557	$33,351
Earned Revenues By Source	*See Public Works Summary Page*				
Allocated Positions	12.0	12.0	12.0	12.0	0

Purpose

This budget provides for maintenance of heavy equipment used by the Department of Public Works (Road Maintenance, Channel Maintenance, Solid Waste, and Utility Maintenance Divisions) and several other County departments, in compliance with OSHA and State Vehicle Code requirements.

Major Budget Changes

Salaries & Employee Benefits

➤	$2,439	Normal salary adjustments.

Services & Supplies

➤	($30,000)	Decrease in shipyard repairs.
➤	$17,500	Increase in parts and accessories.
➤	$10,600	Increased professional services.
➤	$31,000	Increase in sublet repairs.

Fixed Assets

➤	$6,500	Emission tester.

Program Discussion

Equipment Maintenance activities include servicing, repairing, and rebuilding of various types of specialized County–owned equipment. This includes heavy–duty trucks, refuse disposal equipment, construction equipment, ferry boats, movable bridges, and fire fighting vehicles. Total County equipment repaired and maintained numbers 231.

California Highway Patrol (CHP) inspections are mandated by CHP and involve complete safety inspection of 51 units classified by the State Vehicle Code as commercial vehicles. These inspections include brakes, steering, lights, horn, fifth–wheel condition, etc.

Annual servicing of County equipment includes the complete dismantling of major components on specialized construction equipment. Necessary repairs are accomplished to insure reliability of this equipment during the peak usage season.

Preventative maintenance services include scheduled safety inspections on all heavy–duty trucks and accomplishment of repairs as needed. These service intervals vary from 8,000 miles for gasoline–powered trucks to 10,000 miles for diesel–powered trucks.

Quality control inspections include inspections performed either before, during, or after all repairs are completed. The purpose is to identify all existing and potential problems with equipment, while in for repair, and to evaluate the quality of work performed.

Other repair services include all minor and major repairs accomplished on equipment between scheduled maintenance services. This category also includes repairs accomplished at the equipment job–site, preparation of new vehicles for service, and preparation of vehicles for sale.

30104—Public Works – Equipment Maintenance

Roads & Facilities

The Equipment Maintenance Division plans to begin a program of selectively rebuilding pieces of heavy duty trucks. For 1993–94, two dump trucks have been selected to be rebuilt. The cost savings of rebuilding these units rather than replacing them is estimated at $59,000 per unit.

1991–92 Accomplishments

1. Completed reorganization of the parts room.
2. Completed review of parts billing and inventory control processes.
3. Provided 16 hours of training to 20% of the heavy equipment mechanics.

1992–93 Objectives

1. To incorporate, as a preventive maintenance service, an excessive emissions smoke check of diesel engines.
2. To rebuild two dump trucks rather than purchase replacements.
3. To provide upgraded training in emissions control to heavy equipment mechanics.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
CHP Inspections	210	215	175	174	195
Annual Services	52	49	87	90	75
Preventative Maintenance Services	162	172	175	202	178
Quality Control Inspections	255	251	215	225	230
Other Repair Services	2,250	2,262	1,483	1,476	1,865

30105—Public Works – Road Maintenance

Roads & Facilities

Henry Hirata, *Public Works Director*

Road Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$4,138,063	$4,655,715	$4,612,146	$4,349,170	($306,545)
Services & Supplies	1,579,189	1,883,658	1,697,304	1,697,304	(186,354)
Other Charges	9,916	7,000	7,000	7,000	0
Fixed Assets	439,991	505,700	304,801	304,801	(200,899)
Total Appropriations	$6,167,159	$7,052,073	$6,621,251	$6,358,275	($693,798)
Earned Revenues By Source	*See Public Works Summary Page*				
Allocated Positions	109.0	108.0	108.0	104.0	(4.0)
Temporary (Full–Time Equivalent)	5.0	5.5	4.4	4.4	(1.1)
Total Staffing	114.0	113.5	112.4	108.4	(5.1)

Purpose

Road Maintenance provides for the maintenance of County road and bridge systems to protect the safety of the traveling public and to preserve capital investment in the systems.

Major Budget Changes

Salaries & Employee Benefits

➤ ($131,488)	Deletion of four maintenance workers.
➤ ($131,488)	Unfunded positions.
➤ ($26,800)	Reduction of extra help.
➤ ($17,200)	Decreased overtime.

Services & Supplies

➤ ($91,400)	Decrease in maintenance supplies and materials.
➤ ($41,275)	Reduced Workers' Compensation.
➤ ($40,800)	Decrease in fuel and lubricants.
➤ ($20,000)	Decrease in small tools.
➤ $19,600	Increase in motor pool charges.
➤ ($10,000)	Less equipment maintenance.
➤ ($10,000)	Decrease in maintenance of structures and grounds.
➤ $7,100	Increase in refuse disposal.

Program Discussion

Decreasing Road Fund revenues, combined with federal and State requirements, have caused a reduction in road maintenance expenditures. To meet cost reduction goals, 11 Road Maintenance positions have been left vacant. This will result in eliminating one traffic striping crew, reducing the size of the tree crew, and reducing pavement restoration.

The cost of materials for routine road maintenance is shared by the Road Fund (25%) and Road Districts (75%), except for herbicides which are funded exclusively by the Road Districts. The following table presents a summary of the estimated net costs of shared materials to the Road Maintenance and Road District budgets for 1993–94:

30105—Public Works – Road Maintenance

Roads & Facilities

	Road Fund	Road Dists	Total Cost
Asphalt & Concrete	$73,200	$219,600	$292,800
Rock, Sand, & Gravel	3,000	9,000	12,000
Bitumens	3,200	9,600	12,800
Herbicides	0	110,600	110,600
Signal Maintenance	20,100	60,200	80,300
Supplies & Signs	34,800	104,500	139,300
Traffic Paint	98,900	296,700	395,600
Storm Pump Utilities	700	2,200	2,900
Traffic Light Utilities	22,600	67,700	90,300
Total	$256,500	$880,100	$1,136,600

The overall road maintenance effort involves other resources as well. In 1993–94, the Road Districts are programmed to pay $1,398,000 for chip–seal and pavement restoration projects. Of this amount, $734,000 was programmed for 1992–93 and not completed.

The Public Works Equipment Replacement Program makes funding available for the purchase of Road Maintenance equipment. Recommended fixed asset purchases for 1993–94 represent a decrease of $200,899 from 1992–93 amounts ($505,700 to $304,801).

Equipment	Cost
Chain Saw (3)	$1,101
Demolition Hammer	1,700
Leaf Loader	40,000
Shoulder Widener	40,000
Dump Truck (3 axle)	70,000
Water Truck	70,000
Legend Truck	41,000
Dump Truck (Patcher)	41,000
Total	$304,801

1992–93 Accomplishments

1. Reconstructed 8 miles of County roads.
2. Chip–sealed 178 miles of County roads.
3. Completed installation of raised pavement markers and edgelines on rural roads.

1993–94 Objectives

1. To reconstruct 20 miles of County roads.
2. To chip–seal 193 miles of County roads.
3. To complete the biannual night survey of traffic control devices.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Road Reconstruction (miles)	5	12	23	8	20
Chip–Sealing (miles)	147	141	188	178	193
Shoulder Weed Control (miles)	1,300	1,900	2300	2,100	2,300
Shoulder Grading (miles)	550	520	550	500	600
Traffic Sign Maintenance (each)	12,000	9,500	14,400	12,700	14,000
Pavement Striping (miles)	1,600	1,250	1,500	2,650	2,500
Pavement Legends (each)	12,480	9,500	9,500	10,500	10,000
Raised Pavement Markers (each)	31,530	36,800	87,500	88,000	80,000
Tree Maintenance (each)	1,400	1,400	1,400	1,200	1,400
Sidewalk Repair (lineal feet)	2,800	2,400	2,800	2,800	2,800

Road Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$2,812,512	$10,693,186	$15,805,105	$15,805,105	$5,111,919
Total Appropriations	$2,812,512	$10,693,186	$15,805,105	$15,805,105	$5,111,919
Earned Revenues By Source	*See Public Works Summary Page*				

Purpose

The Construction budget provides for the cost of planning, designing, constructing, and maintaining County public roads, bridges, and related facilities. Matching funds for federal aid projects are included. Projects financed exclusively by Road Districts and Traffic Impact Mitigation Fees are not included in this budget.

Program Discussion

Federal and State gas tax, local sales tax, and other funds are available to finance County roadway projects. In 1991, the Federal Intermodal Surface Transportation Efficiency Act (ISTEA) authorized $151 billion for highways and mass transportation for the next six years. The new programs are the Surface Transportation Program (STP) and the Federal Highway Bridge Replacement and Rehabilitation program (FHBRR).

STP provides $23.9 billion over the authorization period. It is a flexible block grant to states that may be used for roads, bridges, transit capital, bicycle programs, and car pool projects. Project planning and selection will involve regional coordination by the Council of Governments (COG) in cooperation with local agencies, transit operators, and the State.

FHBRR is continued at an increased authorization of $16.1 billion over the term of the Act. Bridge painting and seismic retrofitting are now eligible project costs. Funds are allocated based on Statewide priorities. Allocations beyond the $17 million needed for the Seismic Retrofit Program will be available for new FHBRR projects. It is anticipated that Caltrans will offer four new bridge replacement or rehabilitation projects to each local agency during the six years of the ISTEA authorization.

Construction Financing Programs

Urban Mobility/Federal Aid Urban (UM/FAU)

UM/FAU project funds are programmed for reconstruction or resurfacing of roads designated as Federal Aid Urban (FAU) within areas of the County having a population in excess of 50,000.

Rural Mobility/Federal Aid Secondary (RM/FAS)

RM/FAS project funds are programmed for the reconstruction or resurfacing of rural roads designated as Federal Aid Secondary (FAS) routes. These funds may also be used for bridges located on FAS routes.

Federal Highway Bridge Replacement Program (FHBRR)

FHBRR funds are allocated to the State for use on deficient bridges. Caltrans establishes a Statewide list of bridges that are eligible for replacement or rehabilitation. The list is based on bridge inspection reports.

Seismic Retrofit Program

The Seismic Retrofit Program was established after the Loma Prieta earthquake of 1989. Funding is provided by the State, FHBRR, and local agencies. Bridges with a substantial seismic risk factor will be retrofitted in order to avoid a total collapse during an earthquake.

Federal Safety Program (HES)

HES funds can only be used for the reconstruction or alteration of facilities to reduce the number and severity of accidents to motorists. HES funding is provided on a limited Statewide basis to local agencies with qualifying projects. Under ISTEA, 10% of State allocations are to be reserved for safety construction projects.

Federal Railroad Crossing (RR)

RR funds provide improvements at existing railroad–highway crossings. Eligible crossings are recommended for improvement by the California Public Utilities Commission (PUC). The federal portion of the RR program is provided from federal gas tax monies and is available on a Statewide "first–come, first–served" basis to local agencies with qualifying projects.

Proposition 111 – State Gas Tax

Proposition 111 increased local gas tax subventions with its passage in June 1990. Proposition 111 provided for a five cent per gallon increase in the State gas tax in 1990, with annual increases of one cent per gallon for each of the following four years. To receive these funds, the County must meet Maintenance of Effort and Congestion Management Program (CMP) requirements. Ten percent of these revenues are allocated to the Roadway Safety Improvement Program, with the balance dedicated to the Major Roadway Resurfacing Program.

Measure K – Local Sales Tax

Measure K was approved by the voters of San Joaquin County in November 1990. It provided a one–half of 1% increase in retail sales taxes for transportation purposes, effective April 1, 1991. Maintenance of Effort, Local Traffic Impact Mitigation, and Growth Management requirements must be met to receive these funds. During 1992–93, $2,475,400 was available as local matching funds for federal aid projects, construction of operational improvements, and resurfacing of major County roads.

State–Local Transportation Partnership Program (SLTPP)

SLTPP was established with the passage of Proposition 111 in June 1990. The ten year program provides for annual State appropriations to match up to 50% of locally funded projects. The State compiles a listing of eligible local projects and then determines actual State participation in the cost of each project.

Other Revenues

Other revenues include contributions by other agencies, as their share of joint projects, and local gas tax revenues. Such funds are designated for specific road projects, in combination with Road District, State, or federal funds. Funds are often received after a specific project has been approved and the work has been completed. Periodic payments may be made by the funding agency as the work progresses.

1992–93 Accomplishments

Construction appropriations in 1992–93 provided funding for the following road and bridge projects valued at $14.8 million.

Projects Constructed – $3,973,362

Road Resurfacing and Reconstruction

Eleventh Street (Grant Line Rd. to Interstate 5)	$105,949
Austin Road (Mariposa Rd. to French Camp Rd.)	457,754
Linne Road (MacArthur Dr. to Chrisman Rd.)	123,517
Michigan Avenue (Kirk Ave. to Marine Ave.)	254,072
El Dorado Street (Interstate 5 to 2,300" n/o French Camp Rd.)	176,995
Howard Road (Tracy Blvd. to Undine Rd.)	249,000
Oro Avenue (Main St. to State Route 26)	1,167,900
Eight Mile Road (Davis Rd. to Pearson Rd.)	436,274
Grigsby Place (Benjamin Holt Dr. to 100' s/o Polk Way)	32,000
Escalon–Bellota Road (Mariposa Rd. to 400' s/o Deck Rd.)	235,000
Golden Gate Avenue (State Route 99 to Charter Way)	100,000
Total	$3,338,462

Other Construction

Airport Way & Roth Road Traffic Signal	$74,400
Benjamin Holt Drive & Alexandria Place Traffic Signal Modification	55,500
Hammer Lane Widening & Signalization (Maranatha Dr. to State Route 99)	505,000
Total	$634,900

Contracts Awarded – $1,522,100

Road Resurfacing and Reconstruction

Williamsburg Place (Benjamin Holt Dr. to Swain Rd.)	$53,000
Lower Sacramento Road (Eight Mile Rd. to Mettler Rd.)	263,000
Hildreth Lane (State Rt. 99 Frontage Rd. to Alhambra Ave.)	210,000
McKinley Avenue (Woodward Ave. to Yosemite Ave.)	270,000
Total	**$796,000**

Bridge Replacement and Rehabilitation

Live Oak Road Bridge No. 29C–300	$178,700
Elliott Road Bridge No. 29C–150	432,400
Total	**$611,100**

Other Construction

Main Street & Oro Avenue Traffic Signal	$115,000
Total	**$115,000**

Projects Designed – $8,636,300

Road Resurfacing and Reconstruction

Alpine Road (Copperopolis Rd. to State Route 26)	$294,800
Total	**$294,800**

Bridge Replacement and Rehabilitation

Bacon Island Road Bridge No. 29C–108	$7,543,000
Lilac Street Bridge No. 29C–295	252,800
Total	**$7,795,800**

Other Construction

West Lane Median Barrier	$275,000
Ham Lane Improvements	109,000
Minor Structure Improvements 1993	161,700
Total	**$545,700**

Projects Under Design – $710,000

Bridge Replacement and Rehabilitation

Lower Sacramento Road Bridge No. 29C–137	$180,000
Eight Mile Road Bridge No. 29C–219	330,000
Total	**$510,000**

Other Construction

Airport Way and French Camp Road Signal	$200,000
Total	**$200,000**

1993–94 Objectives

The following programs, listed by funding sources, will fund construction activities during 1993–94. The Capital Improvement Program (CIP), incorporating multiyear details of these programs, will be presented separately to the Board of Supervisors for approval.

	1993–94 Recommend
Federal Programs	
Surface Transportation	$2,040,000
Safety Improvement	397,600
Bridge Replacement & Rehab	9,182,000
Federal Subtotal	$11,619,600
Proposition 111	
Roadway Operational Congestion	$200,000
Roadway Operational Safety	170,000
Prop 111 Subtotal	$370,000
Measure K	
Major Roadway Resurfacing	$2,703,900
Other Programs	
Seismic Retrofit	$396,900
Major Roadway Resurfacing	1,041,284
Other Subtotal	$1,438,184
1993–94 Construction Total	**$16,131,684**

30108—Public Works – Development Services

Roads & Facilities

Henry Hirata, *Public Works Director*

Road Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$862,252	$1,049,281	$1,203,150	$1,203,150	$153,869
Services & Supplies	224,646	548,778	347,012	347,012	(201,766)
Other Charges	17	0	0	0	0
Fixed Assets	42,586	22,700	9,800	9,800	(12,900)
Total Appropriations	$1,129,501	$1,620,759	$1,559,962	$1,559,962	($60,797)
Earned Revenues By Source	*See Public Works Summary Page*				
Allocated Positions	25.0	23.0	23.0	23.0	0.0
Temporary (Full–Time Equivalent)	1.4	1.4	1.4	1.4	0.0
Total Staffing	26.4	24.4	24.4	24.4	0.0

Purpose

Development Services provides review of private development projects; plan–checking for new subdivisions; permits for construction within County rights–of–way; staff support to the Planning Commission; administration of public works trust funds; administration of road and subdivision ordinances; assessment district segregations; administration of traffic impact mitigation fees, master plans, specific road plans and areas of benefit; and preparation of long–range planning studies.

Major Budget Changes

Salaries & Employee Benefits

➤ $33,818	Normal salary adjustments.
➤ ($10,600)	Decrease in overtime.
➤ $130,751	Funding for previously vacant positions.

Services & Supplies

➤ ($150,000)	Reduction in drainage program.
➤ ($50,000)	Reduction in general professional services.

Fixed Assets

➤ $9,800	Computer equipment and software.

Program Discussion

Development Services incorporates the operations of the Public Services, Public Facilities, and Real Property/Environmental Divisions.

Public Services

During 1993–94, the processing of infrastructure plans will continue to be a major area of emphasis. Plans are reviewed to provide for the health, safety, and well being of the public. A total of nine major subdivisions are projected for review in 1993–94. This is an increase from the projection of five subdivision reviews during 1992–93. The expected increase is due to the depletion of existing improved lots and a projected increase of 25% in housing starts during 1993.

Public Facilities

In 1993–94, the Public Facilities Division will continue to administer the Traffic and Water Impact Fee programs, and projects funded by the Community Development Block Grant Program.

Three new communities have been added to the General Plan. The review and processing of Master Plans for these new communities and other major developments could continue to have great impact on the work load of the Public Facilities Division. The new communities could add up to 70,000 residents to the County with public infrastructure costs exceeding $400 million.

Real Property/Environmental Services

The Real Property/Environmental Division works as a support unit within the Department of Public Works and performs real estate related tasks for other County departments. Property appraisals are performed for new subdivisions, single family residences, partial acquisitions, and easements for planning, design, and budgeting purposes.

There continues to be an increase in public concern over the effects of both private and public projects on the environment. Review, response, and drafting of environmental documents for Public Works projects are provided by the Real Property/Environmental Division.

1992–93 Accomplishments

1. Completed the first phase of the automated database for encroachment permits. If staffing permits, an automated system to issue permits will be developed.
2. Completed revision of the Master Storm Drainage Plan for the East Stockton area.
3. Completed one group of Countywide Public Works Standards in concert with all cities within the County.
4. Developed a Standard County Specification for use by private developers.
5. Developed a Utility Service Manual for public and private water and sewer systems.
6. Completed the refund of Drainage Trust Fund fees for "no–fee" areas.
7. Centralized database communications within the Real Property Division.

1993–94 Objectives

1. To integrate parcel information regarding special assessments or conditions with the Community Development Department's database.
2. To continue to work with cities to unify certain public works standards.
3. To continue to revise the County Master Storm Drainage Plan based on latest General Plan land uses.
4. To complete the revision of the Traffic Impact Mitigation Fee program based on latest General Plan land uses.
5. To reduce CEQA review of Public Works projects through guidelines exempting specific projects.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Community Development Referral Reviews	494	392	440	500	500
Subdivision Plan Review	10	8	12	5	9
Transportation Permits	430	500	620	650	800
Encroachment Permits	760	609	550	500	625
Utility System Evaluations	20	18	20	20	20
Business License Reviews	272	297	180	0	0
Plot Plans	2,211	1,281	1,250	1,300	1,600
Environment Referrals	48	108	100	130	75
Appraisals	14	35	15	15	15
Abandonments	7	7	7	7	7
Underground Utility Reviews	1	0	1	2	2
Facility Plan Reviews	1	0	2	2	3
Transportation Impact Studies	0	1	1	4	6
Flood Zone	N/A	N/A	N/A	1,800	2,250
FHA Verification	N/A	N/A	N/A	50	90

304—Flood Control & Water Conservation

Roads & Facilities

Henry Hirata, *Public Works Director*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$259,126	$350,584	$350,570	$350,570	($14)
Services & Supplies	143	205	262	262	57
Total Appropriations	$259,269	$350,789	$350,832	$350,832	$43
Earned Revenues By Source					
Charges for Services	$266,341	$350,789	$350,832	$350,832	$43
Total Revenues	$266,341	$350,789	$350,832	$350,832	$43
Net County Cost					
Support	($7,072)	$0	$0	$0	$0
Allocated Positions	5.0	6.0	6.0	6.0	(0.0)

Purpose

Provides engineering and planning services to the Water Resources Coordination program and to the Flood Control and Water Conservation District. The District may establish zones for prevention of floods, control of flood and storm waters, and special studies and investigations. Flood Control Zone No. 9 was established in 1961 to consolidate channel and levee maintenance. Flood Control Zone No. 10 was established in 1976 to provide additional channel and levee maintenance. Water Investigation Zone No. 2 was established in 1990 to provide water resources coordination.

Program Discussion

In 1993–94, the Flood Control Division will conduct additional studies to determine the 100–year flood water surface elevations for specific areas on the Federal Emergency Management Agency's Flood Insurance Rate Maps. These areas are shown as "Zone A" or are located where detailed studies have not been conducted. The Division will also complete Phase II of the County Hydrologic and Hydraulic Manual. In addition, the Division will pursue a better means of enforcement of County Ordinance No. 662.

In 1993–94, the Water Resources Division will focus on efforts to obtain an affordable supplemental surface water supply from the American River. This will be accomplished by continuing involvement in the American River Water Resources Investigation and working with the Auburn Dam Coalition. The Mokelumne River water supply projects will be investigated jointly with the East Bay Municipal Utility District. Delta and Stanislaus River projects will also continue to be investigated. Water investigation in the southwest County will continue.

Approximately $40,000 in property tax revenue was diverted by the State from the Flood Control and Water Conservation District budget in 1992–93. It is anticipated that additional property tax revenues, which could exceed $80,000, will be diverted in 1993–94. A loss of this magnitude will reduce or eliminate the ability to perform special drainage studies and other services.

1992–93 Accomplishments

Flood Control

1. Completed Phase I of a County Hydrologic and Hydraulic Manual.

2. Completed Phase II of the Bear Creek Channel Maintenance Study.
3. Developed a specific plan and determined right-of-way requirements for development of North Littlejohns Creek.
4. Conducted Phase I of the Mosher Slough floodplain study.
5. Developed a program to replace monitoring wells.
6. Studied the timing of flows from certain gauging stations to their potential damage sites.
7. Applied for County participation in the National Flood Insurance Program's Community Rating System.

Water Resources

1. Determined water demand through the American River and Stanislaus River studies.
2. Participated in efforts to preserve construction of the multi-purpose Auburn Dam as a federal option.
3. Presented testimony before the State Water Resources Control Board on the Delta Salinity Standard and the Mokelumne River.
4. Maintained the Middle Bar Reservoir preliminary permit for power generation.
5. Completed preliminary studies on the Duck Creek Offstream Storage Reservoir.
6. Studied conjunctive use of the Calaveras–Stanislaus Rivers Studies with State and federal agencies.

1993–94 Objectives

Flood Control

1. To complete Phase II of a County Hydrologic and Hydrology Manual.
2. To conduct additional studies to determine flood elevations for specific areas.
3. To complete Phase II of the Mosher Slough floodplain study.
4. To investigate improved enforcement of the County flood ordinance.

Water Resources

1. To develop and evaluate alternatives for the American River sources.
2. To evaluate the potential for conjunctive use in eastern San Joaquin County.
3. To obtain approvals for implementation of a Delta water supply project.
4. To continue water investigations in southwest San Joaquin County.
5. To develop Stanislaus River alternatives.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Development Proposals	NA	52	54	55	60
Reclamation Board Permits	NA	108	6	15	20
Corps of Engineers Permits	NA	21	14	20	15
County Permits	NA	12	11	10	15

313–317—Road Districts

Roads & Facilities

Henry Hirata, *Public Works Director*

Road Districts	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Road District 1	$273,765	$1,456,250	$1,105,840	$1,105,840	($350,410)
Road District 2	164,289	782,023	598,171	598,171	(183,852)
Road District 3	2,000,560	2,868,432	3,042,740	3,042,740	174,308
Road District 4	1,567,249	1,642,638	1,934,677	1,934,677	292,039
Road District 5	892,286	1,828,057	1,879,011	1,879,011	50,954
Total Appropriations	$4,898,149	$8,577,400	$8,560,439	$8,560,439	($16,961)
Earned Revenues By Source					
Taxes	$3,778,383	$3,648,029	$2,837,600	$2,837,600	($810,429)
Interest & Rents	327,077	403,800	304,800	304,800	(99,000)
Aid from Other Govt Agencies	273,157	196,600	330,500	330,500	133,900
Miscellaneous Revenues	13,870	500	500	500	0
Fund Balance	505,662	4,328,471	5,087,039	5,087,039	758,568
Total Revenues	$4,898,149	$8,577,400	$8,560,439	$8,560,439	($16,961)
Net County Cost	$0	$0	$0	$0	$0

Purpose

Road District budgets support construction projects, right–of–way acquisition, and road maintenance materials within the five County Road Districts.

Section 10–1000 et seq. of the County Ordinance Code provides for the establishment of five Road Districts under the authority set forth by the State in Sections 1200 et seq. of the Streets and Highways Code.

Program Discussion

Road District funds are used to supplement the Public Works Road Fund to provide additional services within the individual Road Districts, as an expansion of Countywide road priorities. All monies raised in a particular Road District must be expended on the road system within that District. Based upon advice from the Director of Public Works, the Board of Supervisors selects the work that is performed.

Road District expenditures fund the following road–related activities:

- Contract resurfacing and reconstruction.
- Right–of–Way acquisitions.
- Chip–seal and pavement restoration.
- Road maintenance materials.
- Replacement of road maintenance equipment.

The total amount of new funding available, in 1993–94, for all Road Districts is estimated to be $3,473,400. Fund balances are accumulated and carried over from one fiscal year to another in order to pay for major projects which cannot be funded from a single year's receipts.

In 1992–93, the State diversion of property taxes resulted in a $410,771 reduction in Road District revenues. In anticipation of further diversions, total tax revenue estimates have been reduced by $810,429 for 1993–94.

Road District 1	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$180,465	$1,391,950	$1,040,640	$1,040,640	($351,310)
Other Charges	93,300	64,300	65,200	65,200	900
Total Appropriations	$273,765	$1,456,250	$1,105,840	$1,105,840	($350,410)
Earned Revenues By Source					
Taxes	$290,608	$276,204	$202,400	$202,400	($73,804)
Interest & Rents	51,210	64,300	39,000	39,000	(25,300)
Aid from Other Govt Agencies	178,798	6,600	37,000	37,000	30,400
Fund Balance	(246,851)	1,109,146	827,440	827,440	(281,706)
Total Revenues	$273,765	$1,456,250	$1,105,840	$1,105,840	($350,410)
Net County Cost	$0	$0	$0	$0	$0

Road District 2	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–934 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$121,959	$747,323	$559,871	$559,871	($187,452)
Other Charges	42,330	34,700	38,300	38,300	3,600
Total Appropriations	$164,289	$782,023	$598,171	$598,171	($183,852)
Earned Revenues By Source					
Taxes	$170,189	$163,940	$127,200	$127,200	($36,740)
Interest & Rents	27,150	34,700	22,800	22,800	(11,900)
Aid from Other Govt Agencies	5,057	28,300	37,100	37,100	8,800
Fund Balance	(38,107)	555,083	411,071	411,071	(144,012)
Total Revenues	$164,289	$782,023	$598,171	$598,171	($183,852)
Net County Cost	$0	$0	$0	$0	$0

Road District 3	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$1,776,815	$2,739,732	$2,815,240	$2,815,240	$75,508
Other Charges	223,745	128,700	227,500	227,500	98,800
Total Appropriations	$2,000,560	$2,868,432	$3,042,740	$3,042,740	$174,308
Earned Revenues By Source					
Taxes	$887,084	$876,106	$654,900	$654,900	($221,206)
Interest & Rents	139,565	128,700	145,000	145,000	16,300
Aid from Other Govt Agencies	13,061	48,100	46,400	46,400	(1,700)
Fund Balance	960,850	1,815,526	2,196,440	2,196,440	380,914
Total Revenues	$2,000,560	$2,868,432	$3,042,740	$3,042,740	$174,308
Net County Cost	$0	$0	$0	$0	$0

Road District 4	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$1,401,231	$1,560,838	$1,760,777	$1,760,777	$199,939
Other Charges	166,018	81,800	173,900	173,900	92,100
Total Appropriations	$1,567,249	$1,642,638	$1,934,677	$1,934,677	$292,039
Earned Revenues By Source					
Taxes	$1,393,108	$1,329,112	$1,048,300	$1,048,300	($280,812)
Interest & Rents	49,408	81,800	48,000	48,000	(33,800)
Aid from Other Govt Agencies	56,804	51,400	66,000	66,000	14,600
Miscellaneous Revenues	13,870	500	500	500	0
Fund Balance	54,059	179,826	771,877	771,877	592,051
Total Revenues	$1,567,249	$1,642,638	$1,934,677	$1,934,677	$292,039
Net County Cost	$0	$0	$0	$0	$0

Road District 5	1991-92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$745,602	$1,733,757	$1,734,111	$1,734,111	$354
Other Charges	146,684	94,300	144,900	144,900	50,600
Total Appropriations	$892,286	$1,828,057	$1,879,011	$1,879,011	$50,954
Earned Revenues By Source					
Taxes	$1,037,394	$1,002,667	$804,800	$804,800	($197,867)
Interest & Rents	59,744	94,300	50,000	50,000	(44,300)
Aid from Other Govt Agencies	19,437	62,200	144,000	144,000	81,800
Fund Balance	(224,289)	668,890	880,211	880,211	211,321
Total Revenues	$892,286	$1,828,057	$1,879,011	$1,879,011	$50,954
Net County Cost	$0	$0	$0	$0	$0

395—Public Transportation

Roads & Facilities

Henry Hirata, ***Public Works Director***

Transportation Coordination Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$183,273	$200,320	$218,416	$218,416	$18,096
Services & Supplies	295,544	1,243,741	1,940,797	1,940,797	697,056
Other Charges	921,422	973,525	1,224,624	1,224,624	251,099
Fixed Assets	106,895	120,000	165,000	165,000	45,000
Total Appropriations	$1,507,134	$2,537,586	$3,548,837	$3,548,837	$1,011,251
Earned Revenues By Source					
Taxes	$91,595	$180,900	$108,900	$108,900	($72,000)
Aid from Other Govt Agencies	1,019,481	2,419,053	3,489,296	3,489,296	1,070,243
Miscellaneous Revenues	3,617	3,900	4,100	4,100	200
Fund Balance	392,441	(66,267)	(53,459)	(53,459)	12,808
Total Revenues	$1,507,134	$2,537,586	$3,548,837	$3,548,837	$1,011,251
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	4.0	4.0	4.0	4.0	0.0
Temporary (Full–Time Equivalent)	0.7	0.7	0.7	0.7	0.0
Total Staffing	4.7	4.7	4.7	4.7	0.0

Purpose

The Public Transportation Division provides public transportation management and coordination in support of the County's overall transportation system. This includes support for transit services and contracts, public transportation funding, rail planning and development, and liaison for transportation related matters. State and local codes govern the use of the following public transportation funding:

- Transportation Development Act (TDA), under provisions of the California Government Code and the California Administrative Code.
- Transportation Improvement Plan: Air Quality, Mandatory Developer Fees and Growth Management (Measure K).
- Rail Transportation Bond Act, Clean Air and Transportation Improvement Act of 1990 (Proposition 116).
- Passenger Rail and Clean Air Bond Act of 1990 (Proposition 108).
- The Traffic Congestion Relief and Spending Limitation Act of 1990 (Proposition 111).

Major Budget Changes

Salaries & Employee Benefits

$11,373	Supplemental staff expenses.
$3,096	Normal salary adjustments.
$1,861	Additional overtime expense.
$1,766	Increased extra help costs.

Services & Supplies

$665,191	Increased professional services.
$10,000	Increase in travel expenses.
$8,570	Increased departmental allocated costs.

➤ $4,500	Increase in motor pool costs.
➤ $4,000	Increase in advertising expense.

Other Charges

➤ $106,299	Increase in transit contract.
➤ $75,200	Increase in leased vehicles expense.
➤ $53,000	Increased transit fuel costs.
➤ $13,600	Increase in general TDA expense.

Fixed Assets

➤ $165,000	Transit buses (3).

Revenues

➤ $854,004	Increase in State sales taxes.
➤ $113,599	Increase in State Aging Contract.
➤ $36,515	Increase in general TDA funds.
➤ ($15,000)	Decreased Valley Mt. Regional Center.
➤ $15,000	Increase in Focus–Aim.
➤ ($8,000)	Reduced City of Lathrop transit.

Program Discussion

New State and federal directives mandate a multi-modal approach to transportation planning. The Public Transportation budget focuses on short–term operational planning, implementation of alternative mode programs (to bring the system into balance), and long–range transportation planning.

System Planning

There is continued focus on mass transit (bus and rail) services, however, administrative responsibilities have broadened to include the full spectrum of transportation planning and financing activities. The 1993–94 budget includes new funds for rail service programming and capital improvements. It also supports new obligations for a Countywide Bicycle Plan, a County Rail Plan, and development of transportation control measures.

Rail Services

The Board of Supervisors made a strong commitment to improve rail services in San Joaquin County. Similar commitments have been made throughout the State by Caltrans and local entities. These actions support the legislative mandate for development of expanded rail service as well as high speed rail in the corridors from Los Angeles to Sacramento and the Bay Area. Public Transportation staff promotes the development of commuter, intercity, and high speed rail service, rail stations in major communities, and direct rail services to Sacramento and the Bay Area. Policies in support of these efforts were developed by the Transportation Advisory Commission and adopted by the Board of Supervisors in 1989–90. The regional nature of this emerging program could form the basis for a regional rail authority.

With the passage of Proposition 108, Proposition 116, Measure K, and the Federal Reauthorization Act, major emphasis has been placed on a balanced approach to the development of transportation systems. This includes rail improvements, both

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
County Transit Contracts	7	8	8	8	8
Agreements for Services	5	5	5	7	6
Committee Assignments	12	14	18	29	33
Environmental Reviews	8	10	12	100	100
Funding Claims & Applications	3	5	6	21	28
Rail Studies & Projects	0	1	6	21	31

regionally and Statewide. State and local measures contain funding for rail projects in San Joaquin County. Measure K provides a total of $100 million over a 20–year period, $70 million for rail and $30 million for grade separations. Propositions 116 and 108 fund intercity rail projects from Stockton to Sacramento, direct–rail overnight service to Los Angeles and improvements on the Southern Pacific line.

The Council of Governments (COG), acting as the Local Transportation Authority (LTA) coordinates Proposition 116 and Measure K funding provided to the County. These sources have programmed funds for the development of Altamont Pass rail service improvements. In 1992–93, San Joaquin County assumed project management of the Altamont Pass Rail Corridor Study. This is an 18–month, $600,000 project in two phases. Phase I will offer alternatives and economic analysis. Phase II will undertake preliminary engineering. This technical analysis will form the basis for a program of capital improvements in the corridor with a goal of initiating commuter rail services to the Bay Area. The work will be correlated with North/South intercity rail improvements.

Public Transportation has developed a Countywide program of rail projects which involves the development and management of the Altamont Pass Demonstration Rail Service. In concert with this effort, increased levels of Countywide bus services will be programmed to meet growing demands. Initial steps in this process involve the following:

- Outline the structure and purpose of a regional rail authority.
- Delineate funding commitments for both rail and bus projects.
- Complete Phase II of Stockton, Lodi, Tracy, and Manteca–Lathrop multimodal stations.
- Promote projects to inaugurate passenger rail service to the Bay Area.
- Support Countywide Rail Plan strategies to preserve and acquire rail rights–of–way.

Bus Services

The demands on County transit services will continue to grow. Projected transit expenditures will exceed funding available from the Transportation Development Act by 1994–95. During 1993–94 the County's responsibilities for bus transit services will be analyzed. Regional bus service and transition issues will be evaluated and presented for policy discussion.

New Programs and Responsibilities

The new programs involve highly competitive selection processes and additional compliance requirements. In particular, the Congestion Management Plan (CMP), California Environmental Quality Act (CEQA), and American Disabilities Act (ADA) regulations prescribe additional administrative mandates.

To respond to expanded goals and responsibilities, staff efforts will be closely coordinated with County departments, outside agencies, and other jurisdictions. Due to the nature of rail projects, they will be completed primarily under contract with outside agencies and firms, with the County providing management oversight.

1992–93 Accomplishments

1. Provided project management for Phase I of the Altamont Rail Corridor plan as well as Phase I of the Lodi, Tracy, and Manteca–Lathrop Station plans.
2. Obtained $2 million in funding for Stockton Station commute rail platforming, Northwest Quadrant connector, and Phase II rail station projects in Lodi, Tracy, and Manteca.
3. Obtained Air Resources Board grant for Altamont Demonstration Service advertising.
4. Participated in the regional Task Force for a Countywide Transit Services Plan.
5. Provided staff to the Transportation Advisory Commission in support of County Rail and Bicycle Plans.
6. Participated in the development of Countywide Trip Reduction Ordinance to meet State and federal mandates.

1993–94 Objectives

1. To provide multimodal transportation planning to meet new State and federal mandates for a balanced transportation system.

2. To advance a program of rail and bus projects for local, State, and federal funding.

3. To provide coordination and transportation planning toward establishment of a regional rail authority.

4. To work toward implementation of County-wide transit services.

5. To provide project management for the Stockton, Lodi, Tracy, and Manteca Multimodal Stations as well as preliminary engineering for the Altamont Rail Corridor.

Southern Water Internal Service Fund

Roads & Facilities

Henry Hirata, ***Public Works Director***

Southern Water ISF	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$0	$8,722	$9,420	$9,420	$698
Other Charges	34,558	51,010	50,312	59,312	(698)
Total Appropriations	$34,558	$59,732	$59,732	$59,732	$0
Earned Revenues By Source					
Charges for Services	$34,558	$59,732	$59,732	$59,732	$0
Total Revenues	$34,558	$59,732	$59,732	$59,732	$0
Revenues Over /Under Expenses	$0	$0	$0	$0	$0

Purpose

The Southern Water Internal Service Fund provides an accounting of depreciation and interest payments due to the Capital Outlay Fund for prior capital improvements to the Southern Water System. Effective July 1, 1989, the City of Stockton assumed operation and maintenance of the Southern Water System. These payments are collected by the City of Stockton as part of the service charges to its customers.

Program Discussion

The system was previously operated and maintained by the Utility Districts Division of the Department of Public Works. The system continues to provide potable water and fire protection for the Stockton Metropolitan Airport, Air Metro Industrial Park, and surrounding airport facilities. It also serves San Joaquin General Hospital, the County Jail Complex, the Juvenile Justice Center, a migrant labor camp, and other facilities in the area collectively referred to as the Mathews Road Complex.

On May 15, 1989, an agreement was executed between the City of Stockton and San Joaquin County for City operation of the Southern Water System. Under the terms of the agreement, the City has the right to use the facilities of the Southern Water System to supply and transport water to City service areas. In consideration of this right, in addition to supplying water to Southern Water System customers at City water rates, the City is providing much needed capital improvements at no cost to the County. These improvements include a second transmission line between the Airport and the Mathews Road Complex, production and storage facilities, and a pipeline to the Stockton East Water District treatment plant.

A portion of the water rate for the Southern Water System is for repayment of funds advanced from the Capital Improvement budget for prior system improvements. The City collects an appropriate surcharge on their rates to fund the repayment to the County's Capital Improvement budget. The cost of capital improvements totaled $671,346 through 1988–89. Payments amortized over a 30–year period were initiated in 1987–88. The principal balance due the Capital Improvement budget will be $628,904 as of June 30, 1993.

302—Road Fund Services –Contribution

Roads & Facilities

Mel Wingett, *County Administrator*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$433,619	$130,000	$65,000	$65,000	($65,000)
Total Appropriations	$433,619	$130,000	$65,000	$65,000	($65,000)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$433,619	$130,000	$65,000	$65,000	($65,000)

Purpose

Road Fund Services–Contribution provides the Department of Public Works (Road Fund) with monies to support non–Road Fund related projects.

Program Discussion

Most revenues received by the Road Fund must be expended on Road Fund related projects. At times, the Department of Public Works becomes involved in non–Road Fund projects. Consequently, since 1983–84 appropriations have been made in the General Fund and then directed to the Road Fund as a contribution. The Department is reimbursed for non–Road Fund related projects, as necessary.

Road Fund Services

In recent years, the demands on General Fund revenues have grown. As a result, the Board of Supervisors adopted the current policy of providing reimbursement to the Road Fund through this budget. Rather than providing an "up–front" contribution of a fixed amount, reimbursement is provided only as appropriate non–Road Fund costs are claimed, up to the amount budgeted.

It is recommended that the General Fund allocate a base amount of $65,000 to provide reimbursement to the Road Fund for 1993–94. As claims for non–Road Fund services are processed, the availability of other appropriate revenue sources will be analyzed. Road Fund costs to maintain specific non–road programs have not been itemized but they are anticipated to be met within the base reimbursement amount.

Road Fund Projects

In 1991–92, the realignment of State programs and revenues included the diversion of specified traffic fines revenue. The Road Fund no longer receives revenue from that source which would have been approximately $690,500 for 1991–92. To partially offset this loss, the General Fund allocated $345,000 in 1991–92 for Countywide road projects. Similarly in 1992–93, an allocation of $50,050 was to be directed to Countywide road projects. Specific projects were to be identified by the Road Fund in its capital improvement program.

Due to the current fiscal crisis, no allocation for Countywide road projects is recommended for 1993–94. Total reimbursements for services and projects are as follows:

	1992–93 Approved	1993–94 Recommend	Increase/ (Decrease)
Services	$79,050	$65,000	($14,050)
Projects	50,950	0	(50,950)
Total	$130,000	$65,000	($65,000)

Airport Enterprise Fund

Roads & Facilities

Dan DeAngelis, ***Airport Manager***

Airport Enterprise Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$829,464	$826,878	$792,392	$718,480	($108,398)
Services & Supplies	622,740	681,650	605,715	571,904	(109,746)
Fixed Assets	14,450	4,337	0	0	(4,337)
Total Appropriations	$1,466,654	$1,512,865	$1,398,107	$1,290,384	($222,481)
Earned Revenues By Source					
Interests & Rents	$857,187	$874,870	$936,989	$936,989	$62,119
Charges for Services	140,452	145,255	121,295	121,295	(23,960)
Fund Balance	82,215	262,070	51,100	51,100	(210,970)
Total Revenues	$1,079,854	$1,282,195	$1,109,384	$1,109,384	($172,811)
Net County Cost					
Discretionary	$386,800	$230,670	$288,723	$181,000	($49,670)
Allocated Positions	19.0	18.0	17.0	14.0	(4.0)

Purpose

The Stockton Metropolitan Airport serves the current and future commercial, corporate business, and general aviation needs of San Joaquin County; operates, maintains, and master plans the Airport to meet the highest standards of safety and appearance in the most economical manner; manages numerous tenant agreements and facilities located on Airport property; and promotes the development of Airport land and facilities for future aviation/commercial related services through grants and other funding sources.

Major Budget Changes

Salaries & Employee Benefits

➤ ($93,076)	Deletion of two Airport Operations Captain positions.
➤ ($40,478)	Deletion of the Airport Promotion and Marketing Representative position.
➤ ($31,389)	Deletion of a Clerk Typist II position.
➤ $54,230	Increased retirement costs due to one–time decrease in safety retirement contribution in 1992–93 and 1993–94 payment for early retirement of an Airport Operations Deputy.

Services & Supplies

➤ ($95,462)	Cancellation of outside services and promotion budget.
➤ ($85,720)	Deletion of weed abatement contract and other purchases.
➤ ($45,888)	Decrease in utility, communication costs, and other miscellaneous cost reductions.
➤ $117,324	Pass through of funds for lease–purchase of two Airport buildings.

Revenues

➤ $123,234	Increase in hangar and building area revenue for rental of flight line and industrial park buildings

and payment for lease–purchase of two buildings.

- ➤ ($85,475) Loss in airfield and terminal area revenue due to reduced air carrier service and loss of interest earned.
- ➤ ($210,970) Decrease in projected year–end carryover fund balance.

Program Discussion

The Department of Aviation's 1993–94 recommended budget reflects a Net County Cost of $181,000, a reduction of $49,670 from the approved 1992–93 contribution level. The 1992–93 Net County Cost had been reduced by $58,053 because of the one–time reduction in safety retirement contributions. Consequently, the reduction in the recommended contribution is equivalent to a $107,723 (37.3%) decrease in the level of General Fund support for the Airport Enterprise Fund.

It is not mandatory that the County operate a commercial airport. However, electing to operate an air carrier airport obligates the County to certain mandates dictated by the Federal Aviation Administration (FAA). The County is required by the FAA, through Federal Aviation Regulations (FAR) Part 107 and 139, to provide for the safety and security of persons and property traveling by air transportation. Accordingly, the Airport meets these mandates by providing cross–trained personnel to function as sworn law enforcement officers and qualified fire–fighting and rescue personnel. The General Fund appropriation to the Airport Enterprise Fund budget represents a portion of the programs required to provide air carrier services to the residents of San Joaquin County.

To maintain operational integrity and achieve a balanced budget, the following major changes in departmental staffing and service levels will occur:

Salaries & Employee Benefits

Safety Division

- ➤ Delete two Airport Operations Captain positions for a savings of $107,904.
- ➤ Two Airport Operations Deputy II positions are vacant due to a work force reduction retirement and a disability retirement. The positions will not be filled with new hires as it is anticipated that the two Airport Operations Captains will bump to this classification.

The Airport Operations Division, providing Airport Police and Fire Protection, will be reduced from eight employees to six Airport Operations Deputy II

Work Load Data

		Actual		Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Commercial Passengers					
Enplanements	57,435	54,909	29,846	18,500	21,400
Deplanements	56,929	54,815	30,140	18,500	21,400
Total	114,364	109,724	59,986	37,000	42,800
Aircraft Operation					
Air Carrier	1,724	806	11	100	100
Air Taxi	7,636	10,566	9,045	5,500	5,400
Military	13,781	12,809	11,600	11,000	11,000
General Aviation	100,741	106,279	109,805	116,000	110,000
Total	123,882	130,460	130,461	132,600	126,500

positions. This is the minimum acceptable staffing level required by federal mandates for airport operations, law enforcement and fire suppression services; however, some risk may still be incurred by not having the ability to completely fill for time–off requests. No additional staffing is required for FAA safety regulations for aircraft operations through the Boeing 737 series.

Administrative Division

- Delete the Airport Promotion and Marketing Representative position for a savings of $40,478.
- Delete the Clerk Typist II position for a savings of $31,389.

The Airport Promotion and Marketing Representative position fulfills a wide–range of marketing and promotion activities to promote the services at Stockton Metropolitan Airport. The loss of this marketing position places the County's Airport at a competitive disadvantage with neighboring communities and air carrier airports.

The Clerk Typist II position serves as the receptionist for the Department in greeting and directing the general public and provides clerical backup to the Department's Clerk Stenographer III. The loss of this position will delay the processing of documents and correspondence.

Services & Supplies

- Delete contract patrol services at a net savings of $16,500.

In an effort to minimize financial impacts and maintain 24–hour security patrol operations, the Airport has contracted for private security patrol services since 1979. These private patrol services have been utilized to provide evening security for the Airport Terminal parking lot, Terminal Building 24–hour services, and the leased buildings and businesses on County–owned Airport property.

The loss of this service will leave Airport properties with limited security coverage.

- Delete the contract landscaping services at a net savings of $22,000

This contract was added in 1991 to replace a deleted Airport Grounds Worker I position used to maintain a federally–funded landscape project completed in 1985. Remaining staff must be utilized to maintain landscape standards in compliance with federal grant obligations.

- Delete airfield weed control contract for a net savings of $24,800.

Federal regulations require that the runway and taxiway safety areas be kept free of vegetation and rodents. Remaining staff must be utilized to apply restricted chemicals to maintain safety standards in compliance with federal mandates.

- Delete Airport promotions account at a net savings of $22,500.

The deletion of this account will eliminate all advertising activities including flight schedules, marketing brochures, and consultant service contracts for preparation of airline proposals.

- Delete various Services and Supplies accounts resulting in a net decrease of $141,270.

Notwithstanding the above–noted adjustments, an additional $141,270 will be eliminated from various expense accounts used to maintain and operate the Airport facility. Many of these accounts are used for Airport maintenance projects not eligible for State or federal funding. Some projects will be delayed indefinitely and may severely impact the Department's ability to serve revenue–generating tenants and to maintain the Airport facility to the safety standards mandated by State and federal agencies.

It should be noted that the total 1993–94 Services and Supplies expense account includes $117,324 of funds passed through this budget by the lessee for lease purchase payments on two buildings being constructed by private business. Without this transaction, the recommended service and supplies appropriation of $454,580 would be $227,070 less than the 1992–93 appropriation of $681,650, resulting in an overall decrease of 33.3% from 1992–93.

Revenue Projections

The 1993–94 Airport generated revenues are projected at $1,109,384. A breakdown of these revenues by source and a comparison with 1992–93 follows:

Operating Revenue	1992–93 Approve	1993–94 Recommend	Inc./Dec.
Operating Revenue			
Airfield Area	$142,855	$118,495	($24,360)
Hangar/building Area	452,035	454,745	2,710
Industrial Area	74,400	77,600	3,200
Terminal Area	330,435	285,320	(45,115)
General & Admin	2,400	2,800	400
Interest Earned	18,000	2,000	(16,000)
Subtotal	$1,020,125	$940,960	($79,165)
Non–Operating Revenue			
Lease Pass Thru	$0	$117,324	$117,324
Subtotal	$1,020,125	$1,058,284	$38,159
Fund Balance Available	262,070	51,100	(210,970)
Total Revenues	**$1,282,195**	**$1,109,384**	**($172,811)**
County Contribution	230,670	181,000	(49,670)
Total Funds Available	**$1,512,865**	**$1,290,384**	**($222,481)**

With the reduction in airline activity, the Airport Enterprise Fund expects to experience decreasing revenues insufficient to offset Airport expenditures, particularly FAA mandated public safety costs. This occurs at a time when the County is least able to contribute toward financial support of the Airport. This is considered to be one of the most volatile periods in aviation resulting from a convoluted airline industry and an extremely poor national and local economic environment. The effect on the Stockton Metropolitan Airport will be to require increasing allowances in subsidies from County General Funds. In 1993–94, it is recommended that the operating deficiency be offset by deleting positions, reducing services and supplies, using the remaining $51,100 in Airport reserves, and recommending $181,000 as a County contribution.

It is important to point out that the decline in air passenger activity has a direct impact on other revenue sources. The direct and indirect airfield area and terminal area revenues are expected to decrease by $69,475 due to the cessation of jet airline service and the loss of two regional commuter airlines over the past 24 months. The revenue losses result from reductions in airfield area and terminal rents and fees due to vacated office and airline counter space and corresponding reductions in landings fees, fuel flowage fees, terminal concessions, and advertising media.

The following factors also contributed to the deficit in the Airport Enterprise Fund budget during 1992–93:

- ➤ A decrease in the Airport fund balance from $262,070 to $51,100.
- ➤ A corresponding reduction in interest earned from $18,000 to $2,000.
- ➤ In 1992–93, the Airport experienced unanticipated (non–budgeted) repair and maintenance expenditures in the amount of $69,859 for work not eligible for any State or federal assistance further reducing the fund balance.
- ➤ Funds carried in the Airport Enterprise Fund cash balance for a number of years were expended over the past three years as operating revenue and the local match for the Airport's FAA Capital Improvement Program. Local Share Project funding totaled $217,080. The Airport's Capital Improvement Programs were previously funded (before 1990) from the County's Reserve for Contingencies.
- ➤ Over the past several years short–term revenue resources, including the sale of Arch–Airport Road, and a lump–sum payoff of the American Savings and Loan lease cancellation, effectively reduced the need for a large General Fund contribution. Now that these sources of revenue have been depleted, the need for a contribution has increased to reflect true business operational needs and levels. For the last five fiscal years, the County has consistently reduced the General Fund contribution as shown below:

Fiscal Year	Contribution
1989–90	$696,500
1990–91	483,043
1991–92	386,800
1992–93	230,670
1993–94	181,000

The combination of a severe economic recession and major changes in the airline business in California has resulted in a downward trend in airline service and passenger volume at Stockton Metropolitan Airport over past years. The 1993–94 projected low of 42,000 passengers represents the lowest total since the devastating effect of the Federal Aviation Airline Deregulation Act of 1978 at which time the Stockton

Metropolitan Airport enplanements and deplanements reached 281,326. Likewise, over the same period, air cargo shipments have dropped from 2.4 million pounds to a projected 54,000 pounds in 1993–94.

The progressive decline in airline service at Stockton Metropolitan Airport represents more than merely an inconvenience to local air travelers. It is already having a significant negative impact on the economy of the County and the Airport Enterprise Fund, an impact that is projected to get worse in the months ahead.

As a result of the severe financial constraints placed on County government in general and the Airport Enterprise Fund in particular, the County must examine a variety of issues and ways to conduct future Airport operations. Options include eliminating commercial airline traffic and converting the airport to a general aviation facility; closing the airport facility; and pursuing the establishment of a regional airport. These decisions must be made during 1993–94, as it is unlikely that the Airport Enterprise Fund will complete the fiscal year with a positive fund balance.

1992–93 Accomplishments

1. Obtained replacement air carrier service to Los Angeles from Mesa Airlines through the U.S. Department of Transportation Essential Air Service Program.
2. Constructed 900 feet of taxiway to a nine–acre parcel of land for corporate, industrial, and general aviation development.
3. Submitted a Pre–Application to the Federal Aviation Administration and received approval for a five–year Capital Development Program totaling $7,372,863 for the orderly growth and development of the Stockton Metropolitan Airport facility.
4. Contracted with an Air Transportation Consultant to pursue and solicit new and/or expanded airline service.

1993–94 Objectives

1. To promote air carrier service of the highest quality for Stockton Metropolitan Airport.
2. To develop high–quality industrial and general aviation growth for the Airport and San Joaquin County.
3. To strive to make the Airport Enterprise Fund self–supporting.
4. To construct approximately 70,000 square feet of general aviation parking apron and install perimeter security flood lighting.

391—Airport Contribution

Road & Facilities

Mel Wingett, *County Administrator*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$386,800	$230,670	$288,723	$181,000	($49,670)
Total Appropriations	$386,800	$230,670	$288,723	$181,000	($49,670)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$386,800	$230,670	$288,723	$181,000	($49,670)

Purpose

The purpose of this budget is to fund the difference between expenses and revenues within the Airport Enterprise Fund.

Major Budget Changes

Operating Transfers

➤ ($49,670)	Decreased General Fund contribution to the Airport Enterprise Fund.

Program Discussion

The recommended 1993–94 contribution to the Airport Enterprise Fund is $181,000, a reduction of $49,670 from 1992–93. The 1992–93 contribution had been reduced by $58,053 because of the one–time reduction in safety retirement contributions. Consequently, the recommended contribution is equivalent to a $107,723 decrease in the level of General Fund support for the Airport Enterprise Fund. The impact of this reduction is discussed in the Airport Enterprise Fund budget.

Special Aviation Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$0	$0	$20,000	$20,000	$20,000
Total Appropriations	$0	$0	$20,000	$20,000	$20,000
Earned Revenues By Source					
Aid from Other Govt Agencies	$0	$0	$20,000	$20,000	$20,000
Total Revenues	$0	$0	$20,000	$20,000	$20,000
Net County Cost	$0	$0	$0	$0	$0

Purpose

To further and protect the public interest in aeronautics and aeronautical progress, as specified in the State Aeronautics Act.

Major Budget Changes

Services and Supplies

➤ $20,000	Increase in maintenance of buildings and grounds for the general aviation parking apron and installation of flood lighting.

Revenues

➤ $20,000	Increase due to receipt of four-year accumulation of CAAP funds for the general aviation parking apron.

Program Discussion

California Airport Aid Program (CAAP) funds in the amount of $5,000 are made available annually to requesting public entities. To be eligible the public entity must own and operate an airport which has less than 85,000 annual enplanements and a valid permit issued by the State Department of Transportation (DOT), Division of Aeronautics. Special emphasis is placed on the air transportation system for development of general aviation use facilities.

Funds may be accumulated for a maximum of five years. For 1993–94, funds totaling $20,000 will be credited to the Airport's Revolving Account at DOT. Funds may be transferred to the County Special Aviation Fund upon request and approval of a project by DOT. For 1993–94, the recommended project is to construct approximately 70,000 square feet of general aviation parking apron and install apron flood lighting. These projects have been previously approved by the Board of Supervisors and the Federal Aviation Administration.

399–Community Infrastructure Program

Roads & Facilities

Mel Wingett, *County Administrator*

Community Infrastructure Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$151,251	$1,165,525	$1,088,383	$1,088,383	($77,142)
Designated Reserve	1,033,646	0	0	0	0
Total Appropriations	$1,184,897	$1,165,525	$1,088,383	$1,088,383	($77,142)
Earned Revenues By Source					
Charges for Services	$1,121,993	$1,165,525	$1,088,383	$1,088,383	($77,142)
Interest	62,904	0	0	0	0
Total Revenues	$1,184,897	$1,165,525	$1,088,383	$1,088,383	($77,142)
Net County Cost	$0	$0	$0	$0	$0

Purpose

The Community Infrastructure Program provides for the management of the County's development impact fee programs. The County currently collects fees for traffic mitigation, fire facilities, and water development.

Major Budget Changes

Services & Supplies

➤ ($132,047)	Reduction in traffic program.
➤ $1,527	Increased fire facilities program.
➤ $53,378	Increase in water program.

Revenue

➤ ($77,142)	Decreased development fee revenue.

Program Discussion

Development impact fees provide a method to equitably assess new development for the impact produced on community infrastructure. The Community Development Department collects the fees for traffic, fire, and water at the time a building permit is issued.

Traffic Mitigation

The Public Works Department administers the Traffic Impact Mitigation program. Revenues received under this program are dedicated to improvements to transportation systems required to serve the needs of new development. Projects targeted for funding also serve to maintain levels of service on existing facilities. Traffic fees were put into place on April 23, 1990.

Fire Facilities

Fire facilities fees are collected on behalf of a number of independent fire districts. The fees are levied under the County's authority to regulate land–use. The program is based on the adopted capital improvement plans of the individual fire districts. The County is required to monitor the reasonableness of the fees, changes in basic assumptions, and the status of expenditures. The County began collecting fire facilities fees on behalf of the Manteca–Lathrop Fire District on April 1, 1989. Subsequently, fees for Escalon, Ripon, Waterloo–Morada, Mokelumne, Tracy, and Clements have been added to the program.

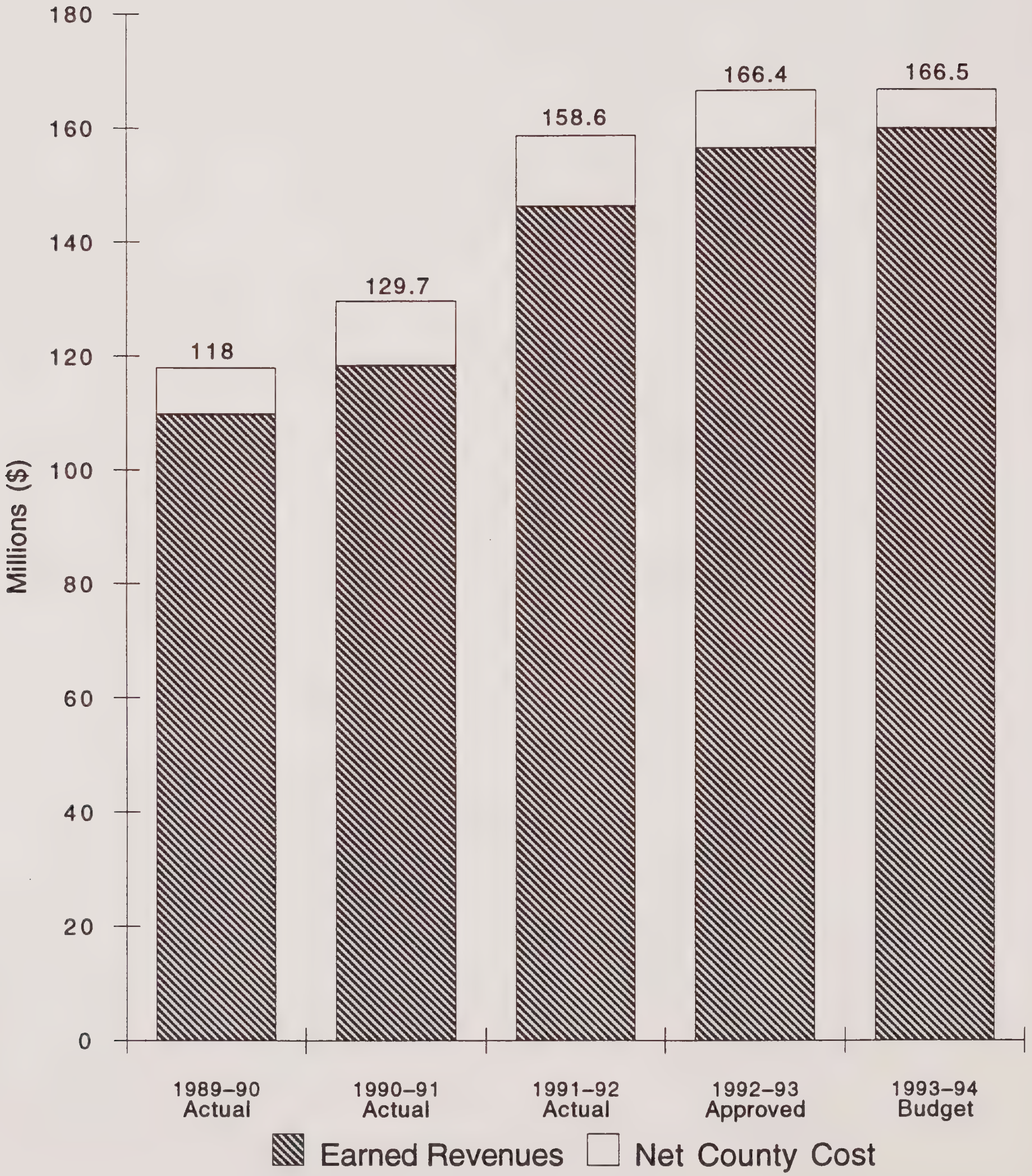
Water Development

Water development fees are collected on behalf of the Stockton East Water District. This fee applies to development with the boundaries of that district. Revenues are dedicated to the development of water conveyance facilities. The County's responsibilities parallel those associated with fire facilities fees. Water development fees became effective July 1, 1991.

Health Services

Health Services

Change In Program Expenditures



Health Services Appropriations

	Page Number	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
40300 Mental Health Pharmacy	F–8	$1,055,711	$1,300,316	$1,300,316	$244,605
40500 Mental Health	F–10	25,302,215	24,922,770	24,922,770	(379,445)
40600 Substance Abuse	F–14	9,303,924	9,238,825	9,238,825	(65,099)
40800 Utility Districts	F–28	824,613	833,631	833,631	9,018
41000 Public Health	F–18	12,291,208	13,337,381	12,220,509	(70,699)
41500 California Children Services	F–22	1,832,417	2,048,781	1,900,812	68,395
49400 Operating Transfers to Health Care Services	F–25	26,280,393	24,126,877	24,126,877	(2,153,516)
Hospital Enterprise Fund	F–3	80,427,308	81,390,692	81,964,716	$1,537,408
Solid Waste Enterprise Fund	F–30	7,468,261	8,745,217	8,745,217	1,276,956
Solid Waste Closure Fund	F–36	1,645,500	1,241,100	1,241,100	(404,400)
Total — Health Services		**$166,431,550**	**$167,185,590**	**$166,494,773**	**$63,223**

Summary

All Health Care Services Programs

Michael Smith, ***Health Care Services Director***

	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$74,373,456	$80,016,658	$81,439,282	$80,239,093	$222,435
Services & Supplies	44,799,014	45,448,648	46,772,931	47,373,981	1,925,333
Other Charges	3,667,134	4,307,564	3,968,427	3,880,679	(426,885)
Fixed Assets	2,401,500	1,170,255	1,039,425	999,762	(170,493)
Total Expenditures	$125,241,104	$130,943,125	$133,220,065	$132,493,515	$1,550,390
Intrafund Transfers	(587,301)	(730,342)	(981,300)	(945,567)	(215,225)
Total Appropriations	$124,653,803	$130,212,783	$132,238,765	$131,547,948	$1,335,165
Earned Revenues By Source					
Fines & Forfeitures	$251,356	$235,948	$231,200	$231,200	($4,748)
Rents & Leases	282,795	355,000	205,000	205,000	(150,000)
Aid from Other Govt Agencies	74,606,990	79,679,185	82,405,174	84,053,190	4,374,005
Charges for Services	31,408,781	34,127,648	34,713,395	34,698,081	570,433
Miscellaneous Revenues	5,975,326	5,799,454	5,637,740	5,637,740	(161,714)
Operating Transfers In	345,894	340,881	349,881	349,881	9,000
Fund Balance	(234,962)	(96,884)	(109,807)	(109,807)	(12,923)
Total Revenues	$112,636,180	$120,441,232	$123,432,583	$125,065,285	$4,624,053
Net County Cost					
Mandated	$5,430,022	$4,013,755	$4,554,871	$2,590,634	($1,423,121)
Required Match	3,699,325	3,910,063	3,892,029	3,892,029	(18,034)
Discretionary	2,888,276	1,847,733	359,282	0	(1,847,733)
Total Net County Cost	$12,017,623	$9,771,551	$8,806,182	$6,482,663	($3,288,888)
Allocated Positions	1,771.0	1,756.0	1,738.0	1,711.0	(45.0)
Temporary (Full–Time Equivalent)	370.9	368.0	320.6	318.4	(49.6)
Total Staffing	2,141.9	2,124.0	2,058.6	2,029.4	(94.6)

This is a summary of the six budget administered by the Department of Health Care Services. These include:

- Hospital Enterprise Fund
- 403 Mental Health Pharmacy
- 405 Mental Health Services
- 406 Substance Abuse Services
- 410 Public Health Services
- 415 California Children Services

Hospital Enterprise Fund

Health Services

Michael Smith, ***Health Care Services Director***

Hospital Enterprise Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$48,286,091	$51,730,086	$52,090,341	$51,960,244	$230,158
Services & Supplies	29,341,406	27,797,222	28,400,351	29,104,472	1,307,250
Fixed Assets	1,815,575	900,000	900,000	900,000	0
Total Appropriations	$79,443,072	$80,427,308	$81,390,692	$81,964,716	$1,537,408
Earned Revenues By Source					
Aid from Other Govt Agencies	$51,487,170	$52,458,529	$55,697,628	$56,630,934	$4,172,405
Charges for Services	17,822,481	18,520,252	17,697,333	17,697,333	(822,919)
Miscellaneous Revenues	5,940,828	5,728,934	5,498,395	5,498,395	(230,539)
Total Revenues	$75,250,479	$76,707,715	$78,893,356	$79,826,662	$3,118,947
Net County Cost					
Required Match	$4,192,593	$3,719,593	$2,497,336	$2,138,054	($1,581,539)
Allocated Positions	1,125.0	1,091.0	1,096.0	1,090.0	(1.0)
Temporary (Full–Time Equivalent)	226.1	214.5	183.8	183.8	(30.7)
Total Staffing	1,351.1	1,305.5	1,279.8	1,273.8	(31.7)

Purpose

Section 17000 of the California Welfare and Institutions Code mandates provision of medical care to the indigent population of the County. The Board of Supervisors can determine the level of service provided under this section. Although the County is not mandated to own and operate a hospital, once the institution is established, services must be delivered according to various laws and regulations.

San Joaquin General Hospital provides comprehensive and accessible health care services to citizens of San Joaquin County; specialized health care delivery programs not otherwise available in the community; provides preventative and collaborative health care programs; care and treatment for institutionalized persons; educational and training programs for physicians and paramedical personnel; initiates and participates in communitywide health care planning; insures effective business management and operates in a cost–effective manner which maximizes collections for services rendered; develops and provides organized health care programs and services for public and private employers and their employees.

Major Budgets Changes

Salaries & Employee Benefits

➤	($180,792)	Elimination of six vehicle Operator positions.
➤	($183,449)	Salary savings from freezing three administrative positions.
➤	($852,593)	Discontinue funding for 30.7 FTE extra–help.
➤	$192,423	Salaries and benefits of five positions recommended for 1993–94.
➤	$1,254,569	Normal salary adjustments.

Services & Supplies

➤	$1,374,757	Increased support for physician coverage – totally offset with new revenue.

➤ $507,468	Increase in supply costs due to inflation.
➤ ($393,821)	Decrease in purchased services.
➤ ($465,465)	Decrease in cost for utilities, other non–medical expenses.

Fixed Assets

➤ $900,000	Various medical and office equipment purchases for the Hospital.

Revenues

➤ $1,618,807	Increased Medi–Cal due to renegotiated State contract and increase in patient days.
➤ $681,068	Increase in Medicare rates and improved patient mix.
➤ $963,767	Increased Realignment revenues due to transfer from Mental Health Trust and anticipated growth in the Health Trust.
➤ $400,000	Increase in IRCA/SLIAG revenues, as State is expected to process prior year immigration payments which have been held without payment.
➤ $294,398	Increase due to reimbursement of construction–related costs from SB 855 revenues.
➤ $432,253	Increase in private pay revenues due to enhanced collection efforts.
➤ ($1,521,821)	Decrease reflects reduction in patients covered by private insurance and changes in County employee insurance payments.

Program Discussion

San Joaquin General Hospital, along with other divisions of the Health Care Services Department, made major budget and program reductions in 1992–93 to accommodate both State and County funding shortfalls. This represents the second year in which major program adjustments are recommended due to fiscal constraints.

Work Load Data

	Actual 1989–90	Actual 1990–91	Actual 1991–92	Est./Act. 1992–93	Projected 1993–94
Inpatients (Average Daily Census)					
Medical/Surgical	70.9	63.3	65.1	57.0	58.0
Intensive Care/Cardiac Care Units	9.4	8.0	8.5	9.0	9.0
Physical Medicine & Rehab.	9.2	12.0	11.2	11.0	11.0
Pediatrics	10.8	10.1	8.6	9.0	9.0
Obstetrics	19.9	19.2	17.5	17.0	20.0
Nursery/Intensive Care Nursery	32.0	31.7	26.0	30.0	30.0
Progressive Care Unit	0.0	6.1	8.1	11.0	10.0
Total Inpatients	152.2	150.4	145.0	144.0	147.0
Outpatients (Visits)					
Emergency Room	48,305	43,640	45,000	47,761	49,548
*Outpatient Clinics**	117,305	124,620	125,000	146,585	148,000
Family Practice/Employee Health/ Pediatric Clinic & Satellite Clinic	37,678	36,752	35,600	35,729	34,272
Total Outpatients	203,288	205,012	205,600	230,075	231,820

**Ancillary Services are shown to reflect true work load.*

Expecting that this would occur, the Hospital has had a stringent freeze on expenditures for most of the current year in anticipation of difficult times in 1993–94. This expenditure reduction program included the freezing of most positions and careful and continuing scrutiny of all other expenditures.

The 1993–94 Proposed Budget recommends that all discretionary County General Fund contributions to the Hospital be deleted. With the elimination of this $1,581,539, the General Fund contribution to the Hospital will drop to $2,138,054, or the minimum amount required by law. In addition, because the Hospital is considered to be a "bottom line department", it is required to absorb any costs of increased service delivery such as negotiated salary increases, step increases, operational increases, and reductions in revenues from sources other than the County. For the Hospital the cost of maintaining services in 1993–94 at the previous year level is estimated at an additional $2 million.

Additionally, as one of the largest departments in the County, the Hospital is strongly affected by changes in the County's central budgeting and cost distribution. For example, increases in insurance premiums become direct cost increases to the Hospital. For 1993–94 the Hospital has been assigned additional costs in centrally distributed services of $281,034, a 21.6% increase.

The loss in County support and increased costs have been offset in some part through increased revenues resulting from a renegotiated Medi–Cal contract and increases in Medicare rates. Another significant revenue increase results from the recommended transfer of approximately $700,000 in Realignment Mental Health Trust funds to the Hospital operating budget.

Despite these revenue adjustments, the 1993–94 budget recommends the deletion of six Vehicle Operator positions, the freezing of three administrative/ management positions, and the elimination of 30.7 FTE extra–help. The service impacts from these actions include eliminating all elective patient transportation, reorganizing selected departments to accommodate the freeze of positions, and limiting all overtime and extra–help requests to necessary patient care.

The allocation of five additional positions are recommended. Two of these, a Mail Clerk and a Laundry Worker, are anticipated to be filled by incumbents from the deleted Vehicle Operator positions. The remaining three positions, two Residents and an Intern, are to be used to meet the educational needs of the Hospital.

The Hospital's ability to respond to fiscal problems within the County budget structure has been severely compromised by ongoing difficulties with State and federal funding sources. Among these has been a delay of more than nine months in reaching agreement with the State for the Medi-Cal contract. This issue was just resolved with the new contract providing only a very modest adjustment for three months of 1992–93. Partially offsetting the impact of this lost revenue has been the State's favorable consideration of County participation in the SB 1255 program. This is a State/County intergovernmental match program designed for one–time projects within county general hospitals.

State and federal sources have also reduced and delayed payments to offset costs of services provided to illegal aliens. The demand for these services continues unabated despite diminished revenues.

Finally, the State has indicated its intention to begin conversion of the Medi–Cal program to a managed care modality which will have both immediate and long term fiscal impacts on the Hospital and other providers in the community. While the long term outcome suggests a more economical and clinically appropriate service delivery model, in the short term the Hospital will have to begin developing different methods of delivering services. There will be costs associated with these which will either be unreimbursed or can only be recovered in the long term.

A description of several significant issues facing the Hospital in 1993–94 follows:

Employee Pay Increases

The 1993–94 Hospital budget contains no funding for pay increases beyond those associated with normal step adjustments. A 4.5% cost–of–living increase in the Hospital's salary budget would be approximately $2.3 million, or the equivalent of 49.7 full–time positions.

Correctional Health Services

The Director of Health Care Services, the Sheriff, and the County Administrator have initially recommended that Correctional Medical Services be reduced by $700,000 for 1993–94. The Hospital will absorb eight full–time nurses, Mental Health Services will absorb three full–time Psychiatric Technicians, and additional employees will be absorbed or reduced by attrition or layoff to achieve the reduced Correctional Health staffing level. This reduced program level results from a policy decision to have the

Correctional Health program conform with Title 15 staffing and program requirements rather than the higher and more costly requirements associated with certification from the American Correctional Association.

Further Correctional Health Considerations

Prior to the Final Budget hearings, the Board of Supervisors will be asked to authorize retention of a consultant to review Correctional Health issues to see if further cost efficiencies and program streamlining can result. Possible recommendations might include requiring inmates to pay part of their medical costs, seeking family insurance or other third party contributions, developing a priority system for inmate health services, and reviewing various program service levels.

Hospital Replacement Projects

In January of 1993 the Board of Supervisors authorized the sale of $106.6 million in Certificates of Participation to fund the cost of the San Joaquin General Hospital Replacement Project. These funds, by the terms of the Certificates of Participation, are restricted to supporting the construction of the replacement hospital and cannot be used for any other purpose. The Replacement Project will have no impact on the 1993–94 San Joaquin General Hospital budget nor the 1993–94 County General Fund. The Hospital Replacement Project permits San Joaquin General Hospital to become a modern health care facility and permits the County to cope with a number of major challenges both in the County's requirements to deliver services to the poor and indigent and in the County's role as a provider to the Medi–Cal population. The replacement hospital will also be an essential element in the County's development of a managed care system for Medi–Cal, the County Health Plan, other health insurance plans, and in preparation for the County's trauma program.

SB 855 Program

The Hospital has participated vigorously in the SB 855 Program, a State/County intergovernmental transfer program, to bring additional federal funds to disproportionate share public sector hospitals. The program is expected to continue at least through 1993–94 with the likelihood of continued funding for 1994–95. All funds to be received by the SB 855 Program support the Hospital Replacement Project. This is consistent with clearly articulated expectations of both the State and the federal government and conform with pending legislation which will require that these funds be used only for health care programs.

With regard to San Joaquin General Hospital, the SB 855 revenues are pledged for debt repayment, capital equipment acquisition, a computer replacement project, and other health care uses.

State Budget Shortfalls

The 1993–94 General Hospital budget is precariously balanced in absorbing the reduction in County support. The budget, however, includes no provision for responding to additional reductions because of changes in the State budget. Some proposals under discussion in the State legislature include major changes in the Medi–Cal program including both reduced scope of coverage and restricted eligibility. It is possible that the State may abandon the medically–needy–only eligibility category which offsets the cost of medical care for a large number of the persons in this County. It is also possible that the State may cease covering the costs of pharmaceutical services for Medi–Cal recipients as well as a variety of other so–called "optional" services. If any of these reductions occur, the County will receive both a primary impact in reduced revenue for these services and a secondary impact because persons now receiving these services in the private sector will turn to public facilities for care and treatment. The potential loss could be as much as $2.5 million.

To the extent that these budget reductions materialize on the State level, there will be a major impact on the Hospital that will require a reassessment of health care delivery in San Joaquin County.

1992–93 Accomplishments

1. Completed the financial plan to replace San Joaquin General Hospital (with bond sale).
2. Started the process to develop a managed care environment for San Joaquin County.
3. Received legislative approval for joint ventures with the public and private sectors.
4. Issued a request for proposals for a new Hospital Information System.

1993–94 Objectives

1. To continue and complete the site preparation construction project for the replacement of San Joaquin General Hospital.
2. To complete the process for bidding and awarding construction contract for installation of the new Hospital Replacement Project.
3. To complete the process that will bring an Organized Managed Care Program to San Joaquin County.
4. To review the operations of San Joaquin General Hospital to comply with the reductions forced by the continuing recession in California.

403—Mental Health Pharmacy

Health Services

Michael Smith, *Health Care Services Director*

Mental Health & Substance Abuse Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$293,267	$432,611	$443,323	$443,323	$10,712
Services & Supplies	730,014	623,100	856,993	856,993	233,893
Fixed Assets	2,000	0	0	0	0
Total Appropriations	$1,025,281	$1,055,711	$1,300,316	$1,300,315	$244,605
Earned Revenues By Source					
Charges for Services	$1,211,262	$1,156,529	$1,410,123	$1,410,123	$253,594
Fund Balance	(185,981)	(100,818)	(109,807)	(109,807)	(8,989)
Total Revenues	$1,025,281	$1,055,711	$1,300,316	$1,300,316	$244,605
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	8.0	7.0	7.0	7.0	0.0
Temporary (Full–Time Equivalent)	0.5	0.5	2.1	2.1	1.6
Total Staffing	8.5	7.5	9.1	9.1	1.6

Purpose

The Welfare and Institutions Code mandates the existence of community mental health services and regulates those services. The purpose of the Mental Health Pharmacy is to provide psychotropic medication for Mental Health Services' clients.

Major Budget Changes

Salaries & Employee Benefits

➤ $31,137	Increase in extra–help salaries and benefits.
➤ ($20,425)	Decrease in salaries and benefits due to deletion of a part–time permanent position in 1992–93 Final Budget without corresponding reduction in appropriations.

Services & Supplies

➤ ($4,122)	Reduction in office expense.
➤ $1,940	Increase in utilities.
➤ $234,911	Increase in cost of medicines.
➤ $12,332	Increase in maintenance of structures.
➤ ($11,751)	Decrease in indirect costs.
➤ $583	Increase in other accounts.

Revenues

➤ ($55,138)	Decrease in Outpatient revenues.
➤ ($19,891)	Decrease in Children's Services revenues.
➤ ($14,018)	Decrease in Lodi Clinic revenues.
➤ $349,723	Increase in Medi–Cal revenues.
➤ ($13,188)	Decrease in Clozaril revenues.
➤ $7,713	Increase in patient revenues.

Program Discussion

The separate Pharmacy budget permits Mental Health Services to access revenue sources that are denied pharmacy operations included in an overall mental health program. A stand–alone budget is a key test of separateness in determining eligibility for billing as an independent provider. Revenues received in excess of expenses revert to the Mental Health/Substance Abuse fund balance and are used to support Mental Health program activities.

1992–93 Accomplishments

1. Explored methods to reduce drug costs for non–Medi–Cal eligible indigent clients by acquiring samples and replacing expensive drugs with therapeutically effective but less expensive alternatives.
2. Expanded role and increased utilization of Pharmacy Technician for Outpatient Pharmacy dispensing functions.

1993–94 Objectives

1. To utilize University of the Pacific Pharmacy clerkship students and volunteer Pharmacy students to work on Pharmacy projects.
2. To continue periodic prescription reviews of expensive medications for replacement with less expensive alternatives.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Prescriptions	N/A	41,525	54,106	59,000	61,000

405—Mental Health Services

Health Services

Michael Smith, ***Health Care Services Director***

Mental Health & Substance Abuse Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$10,433,640	$11,032,320	$11,331,583	$11,331,583	$299,263
Services & Supplies	9,603,940	11,319,567	11,157,446	11,157,446	(162,121)
Other Charges	2,255,245	3,021,064	2,529,477	2,529,477	(491,587)
Fixed Assets	264,013	25,000	0	0	(25,000)
Total Expenditures	$22,556,838	$25,397,951	$25,018,506	$25,018,506	($379,445)
Intrafund Transfers	(96,235)	(95,736)	(95,736)	(95,736)	0
Total Appropriations	$22,460,603	$25,302,215	$24,922,770	$24,922,770	($379,445)
Earned Revenues By Source					
Interest & Rents	$282,795	$355,000	$205,000	$205,000	($150,000)
Aid from Other Govt Agencies	13,141,329	15,250,327	13,968,874	13,968,874	(1,281,453)
Charges for Services	7,468,594	8,082,196	9,137,786	9,137,786	1,055,590
Miscellaneous Revenues	6,108	0	352	352	352
Fund Balances	(48,981)	3,934	0	0	(3,934)
Total Revenues	$20,849,845	$23,691,457	$23,312,012	$23,312,012	($379,445)
Net County Cost					
Required Match	$1,610,758	$1,610,758	$1,610,758	$1,610,758	$0
Allocated Positions	262.0	252.0	244.0	244.0	(8.0)
Temporary (Full–Time Equivalent)	88.9	70.8	55.3	55.3	(15.5)
Total Staffing	350.9	322.8	299.3	299.3	(23.5)

Purpose

Mental health treatment priorities are identified in legislation and require services to persons with persistent mental illness including adults, seniors, and children. Mental Health Services provides an array of programs to all age groups, and also operates the Conservatorship Office, the Employee Assistance Program, Adult Activity Center, a custody psychiatric service, and provides financial and data support services for the Office of Substance Abuse and Public Health Services.

Major Budget Changes

Salaries & Employee Benefits

➤ ($449,230)	Decrease in salaries and benefits of eight deleted positions.
➤ $1,118,990	Decrease in Salary Savings due to elimination of 14 positions during 1992–93; absorption of displaced Health Care Services' employees transferred to Mental Health positions during 1992–93; increased costs of employee step increases; and the addition of three positions approved by the Board of Supervisors during 1992–93, resulting in a low number of vacant positions.

($418,008)	Decrease in extra–help due to elimination of 15.5 FTE.
$87,318	Increase in grant funded contractual extra–help.

Services & Supplies

($816,054)	Eliminate contractor services due to decreased Realignment funds.
$530,000	Increase to fund Transitional Residential Facility to decrease Institute of Mental Disease (IMD) costs.
($93,516)	Decrease in Equipment Maintenance.
($55,074)	Decrease in Equipment Rents and Leases.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Adult Services (Patient Days)					
Psychiatric Health Facility	12,930	12,385	12,900	11,354	12,392
State Hosp, Post Hosp & Subacute Care	10,369	11,620	11,824	12,053	11,467
Geriatric Services (Patient Days)	7,387	5,767	5,435	7,106	6,424
Child/Adoles Services (Patient Days)					
Child Placement & State Hosp Care	247	0	0	0	62
Regional Adolescent Program	10,366	11,389	12,040	14,402	12,049
Partial Day Prog (Patient Days)					
Day Treatment Adults & Senior Citizens	8,987	8,211	7,309	7,778	8,071
Day Treatment/Children	13,684	14,354	12,759	13,158	13,489
Mental Retardation	39,319	39,353	40,566	39,408	39,400
Rehabilitation/Job Placement, Socialization & Community Re–entry	33,594	34,792	31,206	35,732	33,831
Outpatient (Visits)					
Adult Outpatient/Crisis	55,505	54,442	55,983	58,168	56,025
Lodi Clinic	3,910	4,139	5,008	5,070	4,532
Children's Services	5,088	5,031	7,623	9,284	9,500
Jail Services	8,050	4,786	5,153	3,794	3,800
Conservatorship (Hours)	17,505	17,804	18,448	19,094	18,213
Case Management (15 Min. Units of Time)	31,122	58,452	50,611	55,944	55,002
Community Services (Hours)					
Prevention, Intervention, Outreach Community Consultation	90,102	77,006	62,208	26,363	12,700
Employee Assistance Prog (Clients Served)					
County Employee Sessions	721	659	865	1,002	990
Training Attendance	823	1,146	927	601	760
Contract Services Employee Sessions	291	325	390	395	425
Training Attendance	1,331	2,295	392	392	400

($32,841)	Decrease in Outside Services.
($151,843)	Decrease in Crisis Services.
($55,000)	Decrease in Placement Program–Patch.
($30,000)	Decrease in Placement Program Interim Assistance.
($140,000)	Decrease in Crestwood of Modesto.
$75,436	Increase in Workers' Compensation.
$11,500	Increase in food.
$32,301	Increase in utilities.
$167,200	Increase in medications.
$103,648	Increase in rents.
$183,281	Increase in cost of psychiatrists.
$178,176	Increase in cost of Regional Adolescent Treatment Program.
($69,335)	Decrease in various service provider accounts.

Other Charges

($412,018)	Decrease in State Hospital cost due to bed usage reductions.
($79,569)	Decrease in IMD costs.

Revenues

($150,000)	Decrease in interest due to low interest rates.
$400,000	Increase in Substance Abuse Mental Health Services Administration (SAMHSA) Grant.
$491,069	New revenue from Vehicle License Fees.
($2,134,968)	Decrease in Realignment due to $1,348,900 transfer to other Health Care Services programs and $786,068 decrease in latest sales tax projection by the California Department of Finance.
($37,554)	Decreases in aid from other government agencies.
$129,925	Increase in Patient Pay revenue.
$30,066	Increase in Employee Assistance Program (EAP) revenues.
($68,683)	Decrease in revenues from IMD patients.
($94,338)	Decrease in Activity Center revenue.
($60,800)	Decrease in Conservator fees.
$628,633	Increase in Regional Children's Services provided to other counties.
$47,123	Increase in Medi–Cal revenues.
$447,761	Increase in Medicare revenues.

Program Discussion

The recommended Mental Health Services budget reflects a reduction of $2,134,968 in Realignment funding. Of this sum, $1,348,900 is recommended to be redirected to the Health Services Trust and $786,068 is the anticipated shortfall in sales tax. The 1993–94 budget also reflects increases in revenue from Medicare and Medi–Cal, federal SAMHSA funds of $400,000 and vehicle license fees of $491,000.

During 1992–93, Realignment funding fell approximately 8% short of predicted levels. Mental Health Services reduced its budgeted positions by 14 staff with a net salary reduction of $500,200. A key treatment manager left Mental Health Services and was not replaced due to anticipated funding shortages. All services were reorganized under remaining managers to contain costs.

Also during 1992–93, several unanticipated expenses and shortfalls in revenues occurred requiring necessary adjustments at midyear. There were increases of $1,078,980 for patient treatment in IMD and State Hospitals resulting from a prior year underpayment of State Hospital and IMD expenses; two months of State Hospital and IMD expenses were incurred in May and June, 1992, requiring payment in 1992–93; and the costs of IMD beds were unexpectedly raised. To address these funding needs, Mental Health Services sought and received approval from the Board of Supervisors to increase its budgeted appropriations by $1,092,198 in March 1993. The recommended 1993–94 appropriations are $379,445 below the 1992–93 Final Budget; however, the recommended appropriations actually represent a $1,471,643 decrease from the adjusted 1992–93 operating budget.

Key changes in the 1993–94 recommended Mental Health budget include the following:

- Due to the impact of the recession and reduced State funding for County–mandated services, it is recommended that Mental Health redirect $1,348,900 from Realignment revenues to maintain other County health programs. This transfer is the maximum allowed by statute. This redirection and the anticipated 1993–94 Realignment revenue shortfall results in the recommendation that the following community contracts serving non–mentally ill clients be discontinued:

Agency	Amount
Project Gemini	$120,000
Family Service Agency	129,000
Council for the Spanish Speaking	66,480
Spousal Abuse Program	50,000
Center for Positive Prevention Alternatives–Safe House	25,000
The Blind Center	19,296
NorCal Center for the Deaf	10,000
St. Mary's Dining Room	9,000
The Easter Seal Society	8,000
Child Abuse Council	3,000
Willow House	335,484
Women's Center	12,870
Goodwill Industries	35,094
Total Reduction	$823,224

- A total of 23.5 positions are recommended to be eliminated. Eight of these positions are allocated. Fifteen and one–half positions are extra–help. Funding for other services, term agreements, and contractors totaling $61,518 are also recommended to be reduced or discontinued for an overall reduction of $1,631,081.

- Mental Health Services will reduce its State Hospital bed usage from 9 to 5 beds as a result of increases in State Hospital bed costs along with the State's inability to predict actual bed charges until the end of the fiscal year. There is no offset to the County for State Hospital costs although third party funds accrue to the State for County patients.

- To reduce reliance on IMD, Mental Health will provide service to 15 patients in a new local program, a transitional residential facility. The gross cost is estimated at $530,000; however, the net cost will only be about $260,000. Federal SAMHSA block grant funds of approximately $200,000 will be used for start–up expenses.

- Any further reduction that may become necessary due to either revenue shortfalls or increases in costs will require reductions in core mental health services to the target population, the seriously mentally ill.

1992–93 Accomplishments

1. Moved the Transcultural Clinic to a new site, closer to the target population.
2. Developed and implemented comprehensive Crisis Intervention and Brief Therapy Services.
3. Conducted a review to determine the financial feasibility of operating a Habilitative Day Treatment Center.
4. Received award when San Joaquin County's Supported Employment Program was chosen as one of California's best.
5. Expanded the plan for the Adolescent Day Treatment services to include a north County site using existing resources to accomplish the same results with no additional County cost.

1993–94 Objectives

1. To complete the full implementation of the Rehabilitation Option of Medi–Cal funding.
2. To complete the full implementation of Coordinated Care Quality Management Plan.
3. To increase Medi–Cal reimbursement opportunities to reduce County costs.
4. To reduce utilization of contracted IMD beds by 15.
5. To reduce utilization of State Hospital beds from 9 to 5.

406—Substance Abuse Services

Health Services

Michael Smith, ***Health Care Services Director***

Mental Health & Substance Abuse Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$5,372,313	$6,285,625	$6,117,473	$6,117,473	($168,152)
Services & Supplies	2,598,512	2,934,311	3,104,002	3,104,002	169,691
Fixed Assets	147,119	83,988	17,350	17,350	(66,638)
Total Appropriations	$8,117,944	$9,303,924	$9,238,825	$9,238,825	($65,099)
Earned Revenues By Source					
Fines & Forfeitures	$250,000	$235,948	$230,000	$230,000	($5,948)
Aid from Other Govt Agencies	4,798,958	5,280,571	5,257,322	5,257,322	(23,249)
Charges for Services	2,280,001	3,304,450	3,533,443	3,533,443	228,993
Miscellaneous	4,735	55,510	74,843	74,843	19,333
Total Revenues	$7,333,694	$8,876,479	$9,095,608	$9,095,608	$219,129
Net County Cost					
Required Match	$149,974	$161,251	$143,217	$143,217	($18,034)
Discretionary	634,276	266,194	0	0	(266,194)
Total Net County Cost	$784,250	$427,445	$143,217	$143,217	($284,228)
Allocated Positions	130.0	134.0	119.0	119.0	(15.0)
Temporary (Full–Time Equivalent)	70.7	75.0	70.6	70.6	(4.4)
Total Staffing	200.7	209.0	189.6	189.6	(19.4)

Purpose

In 1993–94 the Office of Substance Abuse will receive a single allocation for Substance Abuse Services from the State Department of Alcohol and Drug Programs. Prior to receiving this allocation policy, the decision was made to combine the Drug Abuse and the Alcoholism Services budgets into one Substance Abuse Services budget. This provides more administrative and operational flexibility within Substance Abuse Services.

Although counties are not required by law to provide substance abuse prevention and treatment services, if a county chooses to provide such services, various State and federal regulations control their operation. State law mandates a 10% county match of State–provided funds. Federal law mandates that 20% of the federal funds be spent for prevention and 10% for perinatal services.

Major Budget Changes

Salaries & Employee Benefits

➤	($469,044)	Decrease in salaries and benefits for 15 positions recommended to be deleted.
➤	$250,989	Increase in salaries and benefits for contract employees hired to fill new grant positions and full–year funding for contract positions approved in 1992–93.
➤	($8,300)	Decreased overtime and holiday pay.
➤	$186,126	Reduction in salary savings.
➤	($127,923)	Other salary adjustments to account for double–counted appropriations in 1992–93.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Prevention Activities					
Schools contacted	189	210	190	140	160
Students contacted	26,414	27,049	26,000	23,800	25,000
Organizations contacted	874	1,354	1,200	533	600
Individuals contacted	24,683	34,111	57,000	42,400	45,000
Treatment Services					
Recovery House					
Admissions	462	437	480	464	470
Client days	30,401	30,558	30,716	29,186	29,563
Residential Treatment Center					
Admissions	348	365	368	384	385
Client days	8,134	8,186	8,276	8,179	8,200
Residential Treatment/Detox					
Admissions	416	415	438	444	440
Clients	1,483	1,560	1,704	1,581	1,600
Starting Point					
Admissions	1,967	2,191	2,250	2,210	2,200
Client	5,567	6,540	6,750	6,586	6,600
Alcohol Recovery Center					
Admissions	126	123	120	224	290
Individual visits	680	515	557	939	1,482
Group visits	2,792	1,965	1,456	3,580	6,622
Drinking Driver Program					
Admissions	1,036	1,085	1,124	938	900
Group visits	66,304	39,112	47,608	39,649	38,043
First Offender Program					
Admissions	1,276	1,261	1,248	1,141	900
Honor Farm Reception Center					
Admissions	9,146	9,571	9,818	9,210	5,600
SEARCH Program					
Client contacts	0	0	10,309	9,037	9,500
Heroin Detox	24,299	21,690	21,000	22,500	22,000
Methadone Maintenance	89,724	116,307	105,004	116,400	116,000
Drug Free	6,388	6,848	6,801	9,560	9,500
Women's Program	23,616	32,504	29,087	29,110	30,000
Perinatal Services					
FOCUS Program					
Adults	0	60	75	62	60
Children	0	77	85	96	100
AIM Program					
Adults	0	0	61	38	50
Children	0	0	50	40	62

Services & Supplies

$20,600	Increase in communications due to new grant programs.
$62,375	Increase in Outside Services due to new conference grant and perinatal residential housing.
($43,998)	Decrease in Changing Echoes expense due to opening of San Joaquin County's Drug Residential Program.
$31,316	Increased charges for Workers' Compensation Insurance.
$40,939	Increased food cost for full year operations of the Drug Residential Program.
$58,439	Cumulative small increases in various Services and Supplies accounts.

Fixed Assets

$7,350	Computer equipment.
$1,400	Office equipment.
$8,600	Direct client services related equipment.

Revenue

($5,948)	Decrease in fines and forfeiture collections because of less convictions.
$163,976	Increased revenues from a one–year conference grant and a three–year HIV/AIDS demonstration grant.
$47,815	Increase in pay patient revenue.
$19,333	Miscellaneous revenue generated from Community Service Clubs.

Program Discussion

In 1983–84, the Board of Supervisors established a policy providing General Fund support for some alcohol services in recognition that they reduced admissions to the County Jail. Since that time, General Fund appropriations have supported the Starting Point and Honor Farm Reception Center programs. Without these programs, overcrowding problems in the Jail would be compounded. However, in 1993–94, due to serious budget problems, it is recommended that the Starting Point and Honor Farm Reception Center programs be consolidated. The result is a savings of approximately $284,000 in General Fund dollars. As a result of this decision staff who work in both programs will be consolidated and some staff will be reassigned to other areas in Substance Abuse Services. The service delivery impact is that there will be fewer people served who need detox services, primarily public inebriates and drug addicts on the street. However, by consolidating the two programs, Health Care Services will be able to maintain a basic core of services for detoxification and referral for those individuals who want help through the various treatment programs.

Prevention/Education/Intervention activities are a significant portion of Health Care Services' prevention effort. These activities include the Students–In–Prevention program, the Friday Night Live and Club Live activities, as well as Building Awareness Through Schools program. A Youth Advisory Board has been established to oversee program operations for the Live Youth Campaign; this campaign supports youth–initiated projects that helps youth before they get in trouble with alcohol and drugs. The 1993–94 plan is to continue prevention efforts but to transfer intervention efforts to Adult Outpatient Services, making that program both a Youth and Adult Outpatient Service Unit.

Substance Abuse Services intends to maintain its core treatment programs, both residential and outpatient. The residential category includes both short–term and long–term residential programs: the 28–day Residential Treatment Center and the 90–day Recovery House Program. The newly opened 6–month Drug Residential Program primarily serves heroin and cocaine addicts. The Methadone Maintenance Program and Methadone Detox are core outpatient services for first time drug offenders, especially those individuals with amphetamine and cocaine problems. The Drinking Driver programs have been scaled back; however, they will continue to serve the drunk driver in an outpatient setting. The Alcohol Recovery Center outpatient program will now serve both adults and adolescents.

Perinatal services, which are part of the core services, include the Women's Methadone Program for heroin addicts; the AIM Program for women who are pregnant, are abusing substances, and cannot benefit from

Methadone Treatment; and the FOCUS Program, which is for drug addicted babies and their mothers and siblings. These perinatal services are grant–funded for three to five years. Currently, Substance Abuse Services is in the middle of these grant periods. One of the efforts in 1993–94 will be to continue residential housing for mothers and children who are participating in the perinatal programs.

Other grant–funded programs are the HIV Contagious Disease Outreach program, the Community Prevention Partnership program, a Conference Grant project, and the SEARCH program, a project to help Southeast Asians access health care. In 1993–94, this program will be consolidated with the Transcultural Clinic program operated by Mental Health Services. There will then be an integrated health care delivery system which addresses client needs by reaching into the Southeast Asian Community and developing a spectrum of services within neighborhoods that can be delivered in a culturally and linguistically sensitive way.

While all the Substance Abuse programs temporarily remain intact, there will be an effort to consolidate services and there may ultimately be a reduction of services due to rising operational costs. Substance Abuse Services has eliminated all reliance on discretionary County General Fund monies and has absorbed a reduction in federal funds of approximately $140,000. To continue to provide prevention and core treatment services to the community, there will be an ongoing need to consolidate and reduce services.

1992–93 Accomplishments

Drug Abuse Services:

1. Began the Drug Residential Program in mid–January 1993 to serve the drug addicted person.
2. Maintained 26 Students–In–Prevention peer educator groups in all San Joaquin County high schools.
3. Provided transitional housing for women in the FOCUS and AIM programs through a contract with the Women's Center.
4. Worked with the Advisory Board and three sub–committees to continue to implement the strategies identified in the Five–Year Master Plan.
5. Established the Community Prevention Partnership which is working with community groups to establish drug–free zones. Drug–free zones have been set up at Sandman Park, Edison High School, Garfield School, and Manteca and East Union High Schools.

Alcoholism Services:

1. Diverted 9,210 individuals from the County Jail through use of the Honor Farm Reception Center.
2. Counseled over 750 families in the two residential programs.
3. Maintained a 96% occupancy rate in the residential programs.

1993–94 Objectives

1. To maintain prevention services for youth within the community by providing 14 peer educator groups in the Students–In–Prevention program, Friday Night Live and Club Live groups in the high schools, and to continue the Live Youth Advisory Board.
2. To maintain core residential and outpatient services for persons with alcohol and drug problems.
3. To establish a coordinated delivery of perinatal services for substance abusing women and their children.
4. To implement the strategies identified in the Five–Year Master Plan.
5. To maintain a 95% occupancy level in all residential programs.

410—Public Health

Health Services

Michael Smith, ***Health Care Services Director***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$9,636,921	$10,085,247	$10,985,240	$10,001,475	($83,772)
Services & Supplies	2,401,890	2,605,298	2,930,732	2,837,288	231,990
Other Charges	19,399	24,500	38,950	38,950	14,450
Fixed Assets	149,068	161,267	122,075	82,412	(78,855)
Total Expenditures	$12,207,278	$12,876,312	$14,076,997	$12,960,125	$83,813
Intrafund Transfers	(464,680)	(585,104)	(739,616)	(739,616)	(154,512)
Total Appropriations	$11,742,598	$12,291,208	$13,337,381	$12,220,509	($70,699)
Earned Revenues By Source					
Fines & Forfeitures	$1,356	$0	$1,200	$1,200	$1,200
Aid from Other Govt Agencies	3,996,283	5,449,802	6,092,887	6,859,248	1,409,446
Charges for Services	2,618,035	3,063,021	2,905,396	2,905,396	(157,625)
Miscellaneous Revenues	21,309	14,010	64,150	64,150	50,140
Operating Transfers In	345,894	340,881	349,881	349,881	9,000
Total Revenues	$6,982,877	$8,867,714	$9,412,514	$10,179,875	$1,312,161
Net County Cost					
Mandated	$4,759,721	$3,423,494	$3,924,867	$2,040,634	($1,382,860)
Allocated Positions	267.0	260.0	260.0	241.0	(19.0)
Temporary (Full–Time Equivalent)	4.5	7.2	8.0	6.0	(1.2)
Total Staffing	271.5	267.2	268.0	247.0	(20.2)

Purpose

The purpose of San Joaquin County Public Health Services is to protect, preserve, and promote the health of the San Joaquin community irrespective of age, sex, race, ethnicity, or income. Public Health goals are to prevent preventable diseases, premature deaths, and disability, and promote optimal physical, emotional, and social well being.

Major Budget Changes

Salaries & Employee Benefits

➤	($798,109)	Deletion of 19 allocated positions.
➤	$756,000	Restoration of one–time PERS credit received for 1992–93.
➤	($113,195)	Increase in salary savings in anticipation of retirement for two management/supervisorial personnel.
➤	$76,940	Decrease in salary savings because several previously unfunded positions were utilized for new grants.
➤	$28,761	Increase in extra help for a State funded Mobile Clinic program.
➤	$233,888	Normal salary adjustments.
➤	$250,638	Full–year cost of positions allocated midyear.

($465,143)	Decrease in administrative adjustment used to account for part–time allocated positions, variances in block budgeting, difference in retirement systems, bilingual pay, and standby.

Services & Supplies

($92,632)	Decrease in operating costs corresponding to staff and program reductions in Environmental Health and Public Health laboratory.
$188,525	Increase in professional and special services for AIDS clients and AIDS education subcontracts.
$49,056	Increase in utilities and housekeeping expenses due to 1992–93 modular building expansion.
$39,005	Increase in drug expenses due to expanded coverage of AIDS Drug Program.
$48,036	Increase in general services and supplies included in new and/or expanded grant programs.

Fixed Assets

$6,702	Replacement equipment for the Clinic, Nursing, Communicable Disease, and Tuberculosis units.
$5,910	Equipment for State–funded Women, Infants, and Children (WIC) program.
$14,300	Seven personal computers.
$10,900	Software and upgrades.
$4,600	Laptop computer with display unit.
$40,000	Laptop computers, offset entirely by revenue from the Environmental Health Trust.

Revenues

$1,200	Increased fines for violation of vehicle code – Child Restraints.
$767,361	Increase in Realignment revenue transferred from Mental Health Trust.
$695,637	Net increases in State grants, allocations, and contracts.
($520,010)	Decrease in Environmental Health fees due to program reductions.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Nursing Visits	32,215	38,884	28,017	22,208	18,300
Laboratory Procedures	77,500	107,576	100,477	105,000	95,000
Clinical Services					
Total Clinics	103	106	92	96	98
Number of Patient Visits	65,489	73,002	79,348	85,515	82,000
Community Services					
WIC Caseload/Month	4,860	4,860	5,400	6,000	6,000
Case Mgmt, ADP & CCS/HIV clients	240	250	311	392	421
Anonymous, Confidential & Sentinel Surveillance HIV Tests	5,000	3,500	6,702	6,000	6,000
HIV Public Education Contacts	NA	NA	3,228	3,300	3,600
Health Education Public Contacts	24,477	93,756	165,144	190,315	210,540
Environmental Health Staff Hours	44,030	59,487	68,297	54,040	64,159

➤ $362,385	Increase in transfer revenues from Enterprise Funds and other County departments.
➤ $50,140	Reimbursement from Environmental Health Trust to offset department costs associated with toxic spills responses.
➤ $9,000	Transfer from Vital Records Trust Fund to offset costs of Vital Statistics improvements.

Program Discussion

The recommended 1993–94 budget for Public Health Services eliminates funding for the following allocated positions:

Classification	Number Deleted	Salary & Benefits Costs
Clerk Stenographer III	1	$37,890
Accounting Technician II	1	40,461
Lead Registered Nurse	1	60,400
Public Health Nurse	3	140,412
Clerk Typist II	1	26,776
Sr. Public Health Nurse	1	58,566
Environmental Health Spec.	6	242,766
PH Laboratory Assistant	2	61,969
Envir. Health Prog. Manager	1	65,679
Laboratory Technician	1	28,723
PH Education Assistant II	1	34,467
Total	**19**	**$798,109**

These reductions in staffing will have the following service delivery impacts:

- The ongoing Public Health nursing presence in the outlying health centers in Tracy, Manteca, and Lodi will be eliminated. There will be less visibility in the communities. Any necessary field services provided in those areas will be conducted by referral from the central office.
- Six vacant Environmental Health Trainee positions funded as part of the fee hearing during the 1992–93 budget process will be eliminated. These positions were to have performed site mitigation work on demand as needed to facilitate property sales and development. As a result, staff which now provide such services are in the Local Oversite Program (LOP) and will only manage those sites not on the LOP inventory, as time permits. It is likely that the process for new sites could exceed one year.
- Public Health Nursing services at senior nutrition sites will be discontinued. This will lead to a potential increase in medication misuse among seniors and, therefore, an increased use of emergency rooms and of inpatient medical care.
- Public Health Nursing instruction for non–high risk pregnant women who do not speak English will be eliminated. This population often does not understand instructions given in prenatal clinic settings. There is potential for this group to not attend the necessary number of prenatal visits which can lead to poor birth and maternal outcomes.
- Public Health Nursing visits to families of newborns will be limited to only those at highest risk for child abuse or other serious health problems. This will cause a reduction in traditional public health nursing monitoring of families for preventive health including regular health checkups and immunizations. Developmental delays may be missed and not diagnosed until the children reach school. Potential problems with parent/infant bonding may progress and ultimately require intervention by Child Protective Services.
- Follow–up activities related to tuberculosis will be limited to only the minimum standards. Field services for other communicable diseases will be restricted to those which pose the greatest threat to public health.
- Water quality testing in the Public Health Laboratory will be eliminated. Water systems managed by Public Works will have to contract with private laboratories as will any other entities which utilize the water testing services of this Department.
- The Nondiagnostic General Health Assessment Program approved by the Board of Supervisors during the 1992–93 budget hearings will be implemented only to the level of permit issuance. That is, there will be no on–site inspections. This program monitors the quality

and safety of tests, such as cholesterol screening, which are provided (usually for a fee) in public areas such as shopping malls and fairs.

- In–house evaluations of new laboratory procedures will be reduced.
- Laboratory analysis of food will be limited to only life–threatening situations.
- Due to staff reductions, there will be an increase in laboratory test batching which will reduce turnaround time for some clinic activities.
- New laboratory technology and tests are frequently tested in–house as they become available. Such evaluations will be reduced.
- Two positions are anticipated to be eliminated in early 1993–94 due to retirement. The projected budget reduction anticipated by those actions has been reflected in salary savings. The work load of those individuals will be absorbed through reorganization and redistribution of certain functions.
- Some specialty community–based clinic services such as injections for Hepatitis and blood tests to establish paternity will be deleted.

1992–93 Accomplishments

1. Continued development of automated clinic, laboratory, vital records, and financial systems for personal computers.
2. Established and implemented revised laboratory fees.
3. Continued development of Communicable Disease and Tuberculosis Control program protocols.
4. Trained one new staff member in the Underground Storage Tank Program.
5. Made organizational, programmatic, and fiscal changes to meet new State requirements in the realignment of Maternal, Child, and Adolescent Health programs and services.

1993–94 Objectives

1. To expand the Sexually Transmitted Disease outreach van clinic by four hours per week.
2. To generate additional revenue through implementation of Medi–Cal claiming procedures for case management administrative services.
3. To update the State required Environmental Health Specialist Training Plan.
4. To develop policies which ensure that existing and potentially new funding resources for HIV testing are coordinated and directed toward the most "at risk" populations.
5. To complete transition of Tuberculosis clinic services from San Joaquin General Hospital Bret Harte Clinic to Public Health Services.

415—California Children Services

Health Services

Michael Smith, ***Health Care Services Director***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$351,224	$450,769	$471,322	$384,995	($65,774)
Services & Supplies	123,252	169,150	323,407	313,780	144,630
Other Charges	1,392,490	1,262,000	1,400,000	1,312,252	50,252
Fixed Assets	23,725	0	0	0	0
Total Expenditures	$1,890,691	$1,881,919	$2,194,729	$2,011,027	$129,108
Intrafund Transfers	(26,386)	(49,502)	(145,948)	(110,215)	(60,713)
Total Appropriations	$1,864,305	$1,832,417	$2,048,781	$1,900,812	$68,395
Earned Revenues By Source					
Aid from Other Govt Agencies	$1,183,250	$1,239,956	$1,389,463	$1,336,812	$96,856
Charges for Current Services	8,408	1,200	29,314	14,000	12,800
Miscellaneous Revenues	2,346	1,000	0	0	(1,000)
Total Revenues	$1,194,004	$1,242,156	$1,418,777	$1,350,812	$108,656
Net County Cost					
Mandated	$670,301	$590,261	$630,004	$550,000	($40,261)
Allocated Positions	11.0	12.0	12.0	10.0	(2.0)
Temporary (Full–Time Equivalent)	0.0	0.0	0.8	0.6	0.6
Total Staffing	11.0	12.0	12.8	10.6	(1.4)

Purpose

California Children Services (CCS) provides diagnostic, treatment, and therapy services to financially qualified children under age 21 with eligible handicapping conditions. Direct therapy services are delivered by staff from Public Health Services in Medical Therapy Units located in public schools. CCS administrative staff determine medical, residential, and financial eligibility; provide case management; pay provider claims for authorized services; and maintain data and reports as required by the State.

Major Budget Changes

Salaries & Employee Benefits

➤ ($82,545)	Deletion of one filled Social Services Unit Chief positon and one vacant Specialist Clerk position .
➤ $11,464	Increase in extra help salaries and benefits.
➤ ($8,000)	Reduction in overtime.
➤ $13,307	Normal salary adjustments.

Services & Supplies

➤ $2,598	Increased operating expenses for office supplies, postage, telephone, film, and small tools.

➤	($2,903)	Decrease in travel related accounts.
➤	$117,581	Increase in payments for Public Health Services staff working in the CCS program.
➤	$18,877	Increase in rent due to relocation of program to Magnolia Building.
➤	$8,477	Increase in indirect costs.

Other Charges

➤	$50,252	Increase in diagnosis, treatment, and therapy expenses.

Intrafund Transfers

➤	($60,713)	Increase to pay for a portion of the Public Health Services staff working in the CCS program.

Revenue

➤	$37,230	Increase in State reimbursement for administration due to increased Public Health Services staff working in the CCS program.
➤	$25,126	Increase in State match for diagnosis, treatment, and therapy.
➤	$34,500	Increase in Social Services Trust revenue estimate.
➤	$8,000	Increase in assessment fees.
➤	$4,800	Increase in enrollment fees.
➤	($1,000)	Decrease in family repayments collected.

Program Discussion

It is recommended that one case manager be eliminated and that the caseload be distributed among the remaining four managers. CCS caseloads are already at the State–recommended maximum; this reduction will increase each caseload by 25%. To mitigate some of the additional work load on the case managers, extra–help will be needed to perform some of the generic clerical tasks now accomplished by the case managers. This reduction in staffing may result in some delays in providing timely authorization for care or services.

The CCS Program receives referrals which are evaluated by a nurse or physician for medical eligibility (i.e. that the medical condition is one that is covered by CCS). The activities of opening a case, determining financial eligibility,

and issuing authorizations to providers are done by Specialist Clerks and social work case managers. Any care or services provided while the case is open must receive prior authorization from the CCS Program, with a written authorization sent for verification. No payments are made to providers or vendors unless an authorization has been issued for the services billed.

If authorizations are not issued in a timely fashion, there is a risk of losing vendors and providers who are willing to accept CCS cases. There is a history of this problem in San Joaquin County; however, great improvements have been made to regain trust over the past couple of years. If enough vendors leave the program, eventually it will be difficult to find care for the children with the exception of emergencies and for services provided at the large medical centers in Sacramento and the Bay Area. Of particular concern are small businesses, such as pharmacies and agencies which rent or sell durable medical equipment,

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Average Caseload/Month	1,752	1,895	1,953	2,000	2,100
New Cases Opened	676	585	585	699	750
Cases Closed	590	401	510	657	650
Average Referrals/Month	91	97	78	82	80

which depend on timely payments. The program is already on tenuous terms with them. Delays in authorizing care or services will delay payment. The provider is also at risk if care is provided before an authorization is made because, if denied by CCS, there may be no source of payment.

The CCS Program, as a result of Realignment, has been required to develop due process regulations. These regulations require that certain procedures be completed and that information be sent to parents within a certain number of days. If the ability of the case managers to perform these tasks is compromised and there are adverse impacts on the family, parents may avail themselves of appeals and grievance procedures or sue the County for failure to comply with regulations.

Statutes require that each year the County appropriate an amount of funds for diagnosis, treatment, and therapy which, at a minimum, equal the actual expenditure for 1990–91 ($1,090,000). Analysis of the period from July 1, 1991 through December 31, 1992 indicates that at least $1.4 million has been spent in any consecutive 12–month period during that time. It is difficult to predict the amount of funds needed in this area as it depends upon the severity of cases enrolled and availability of other third party coverages. The budget may be severely underexpended one year and, in the next year, two or three unfortunate cases may exhaust the funds by October.

To achieve the recommended Net County Cost, the budget for diagnosis, treatment, and therapy has been reduced to $1,312,252. If funds are exhausted before June 1994 there are three options: 1) delay issuance of checks until after July 1 if the depletion of funds is reasonably close to the end of the fiscal year, 2) request additional funds from the Board of Supervisors, or 3) discontinue authorizations completely for those children who have no other third party coverage and whose care is paid from the CCS Program. All CCS children with CCS eligible conditions who are on Medi–Cal must continue to receive case management from the CCS Program. If approved funding for 1993–94 turns out to be insufficient, the Director of Health Care Services and the County Administrator will return to the Board of Supervisors with further recommendations.

1992–93 Accomplishments

1. Continued employment of part–time Program Manager.
2. Analyzed and made minor adjustments to the program's fiscal operations.
3. Completed medical records conversion.

1993–94 Objectives

1. To conduct four orthodontic screening clinics.
2. To continue review and modification of program fiscal procedures.
3. To integrate, as appropriate, CCS and CHDP Program elements.
4. To complete Medical Therapy Program pamphlet.

494—Operating Transfers to Health Care Services

Health Services

Mel Wingett, *County Administrator*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$10,825,744	$11,873,730	$11,905,730	$11,905,730	$32,000
Operating Transfers Out	13,718,552	14,406,663	12,221,147	12,221,147	(2,185,516)
Total Appropriations	$24,544,296	$26,280,393	$24,126,877	$24,126,877	($2,153,516)
Earned Revenues By Source					
Aid from Other Govt Agencies	$6,776,070	$8,316,988	$7,997,238	$7,997,238	($319,750)
Operating Transfers In	10,825,744	11,873,730	11,873,730	11,873,730	0
Total Revenues	$17,601,814	$20,190,718	$19,870,968	$19,870,968	($319,750)
Net County Cost					
Required Match	$6,942,482	$6,089,675	$4,255,909	$4,255,909	($1,833,766)

Purpose

This budget provides the General Fund contribution to Health Care Services, consisting of the Health Trust, the Mental Health Services Trust, the Hospital Enterprise Fund, and the Mental Health/Substance Abuse Fund.

Major Budget Changes

Other Charges

➤ $32,000	Full–year funding of General Relief credits for New Directions.

Operating Transfers Out

➤ ($1,581,539)	Delete discretionary contribution to San Joaquin General Hospital.
➤ ($266,194)	Delete discretionary contribution to Substance Abuse Services.
➤ ($18,034)	Reduction in minimum match for Substance Abuse Services.

Revenues

➤ ($319,750)	Reduction in State's estimate of Vehicle License Fee revenues for the Realignment Health Trust.

Program Discussion

The recommended 1993–94 Operating Transfers to Health Care Services deletes all discretionary General Fund contributions to Health Care Services, with the exception of $32,000 recommended for the New Directions residential inpatient substance abuse educational program. This $32,000 represents credits for General Relief savings resulting from participation in the New Directions program. These credits are only granted upon verification by the Human Services Agency that an existing General Relief client has been served. All unspent monies in this account remain in the General Fund fund balance.

As shown in the chart on the following page, all Net County Costs recommended for programs operated by Health Care Services is limited to required matches in the Hospital, Public Health, Mental Health, and Substance Abuse Services.

The reduction in County contributions has the following program impacts on Health Care Services:

- For San Joaquin General Hospital there is no longer any County discretionary contribution. The only County contribution is as required by the Realignment Services Act.

494—Operating Transfers to Health Care Services

Health Services

	1992–93 Approved Budget	1993–94 Recommend Budget	Inc/(Dec) Midyear Vs. 1993–94
Appropriations			
Hospital			
Discretionary	$1,581,539	$0	($1,581,539)
Health Trust (Match)	10,183,799	9,874,477	(309,322)
SB 855	11,873,730	11,873,730	0
Total Hospital	$23,639,068	$21,748,207	($1,890,861)
Mental Health			
Mental Health Trust (Match)	$1,610,757	$1,610,758	$1
Total Mental Health	$1,610,757	$1,610,758	$1
Substance Abuse Services			
Match	$161,251	$143,217	($18,034)
Discretionary	266,194	0	(266,194)
New Directions	0	32,000	32,000
Total Substance Abuse Services	$427,445	$175,217	($252,228)
Public Health			
Match	$331,881	$331,881	$0
Health Trust (Match)	271,242	260,814	(10,428)
Total Public Health	$603,123	$592,695	($10,428)
Total Appropriations	**$26,280,393**	**$24,126,877**	**($2,153,516)**
Revenues			
VLF	$8,316,988	$7,997,238	($319,750)
SB 855	11,873,730	11,873,730	0
Total Revenue	**$20,190,718**	**$19,870,968**	**($319,750)**
Net County Cost			
Required Match	$4,241,942	$4,223,909	($18,033)
Discretionary	1,847,733	32,000	(1,815,733)
Total Net County Cost	**$6,089,675**	**$4,255,909**	**($1,833,766)**

- For the Mental Health Services budget there is only the mandated County contribution required by the Realignment Services Act. Additionally it has been recommended that 10% of the Mental Health Services Trust Fund's 1993–94 revenue be redirected to the Health Services Trust to help cope with shortfalls at the General Hospital and at Public Health Services.
- All County discretionary funds have been removed from the Office of Substance Abuse. As a result, Starting Point, a social model detoxification program, located in Downtown Stockton for more than twenty years, will be closed and consolidated with another program on the Sheriff's site at French Camp. There are no County discretionary funds now associated with the Office of Substance Abuse.

- The County health system is approaching a point where further program reductions may result in severely and possibly permanently compromised service delivery systems. Health services are an extraordinarily complex and interdependent set of technology, professional services, technical support, community standards, ethical considerations, and financing requirements. Balancing the needs of such diverse constituencies as severely compromised newborns with demands for preventive and early intervention services for school children, public health sanitation requirements, and the needs of the severely and persistently mentally ill, challenges the best–run and best–financed systems. Reducing these services is a similar challenge. To avoid or delay program reductions, to maintain essential services, and to manage within very difficult circumstances, a number of activities have occurred. These are described in detail in the Health Care Services operating budgets.

408—Utility Districts

Health Services

Henry Hirata, *Public Works Director*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$585,328	$700,503	$704,811	$704,811	$4,308
Services & Supplies	63,662	132,510	143,820	143,820	11,310
Fixed Assets	4,442	6,600	0	0	(6,600)
Total Expenditures	$653,432	$839,613	$848,631	$848,631	$9,018
Intrafund Transfers	(54,133)	(15,000)	(15,000)	(15,000)	0
Total Appropriations	$599,299	$824,613	$833,631	$833,631	$9,018
Earned Revenues By Source					
Charges for Services	$597,484	$824,638	$833,631	$833,631	$8,993
Miscellaneous Revenues	688	0	0	0	0
Total Revenues	$598,172	$824,638	$833,631	$833,631	$8,993
Net County Cost					
Support	$1,127	($25)	$0	$0	$25
Allocated Positions	15.0	15.0	15.0	15.0	0.0
Temporary (Full–Time Equivalent)	2.5	3.3	3.0	3.0	(0.3)
Total Staffing	17.51	18.3	18.0	18.0	(0.3)

Purpose

The Utilities Division provides for the operation and maintenance of the various utility districts under the control of the Board of Supervisors. Domestic water, sanitary sewer, and storm drain services are provided to the residents of these districts. All costs are fully reimbursed from Special Districts and County Service Areas (CSA) receiving the services.

Major Budget Changes

Salaries & Employee Benefits

➤ $8,092	Normal salary adjustments.
➤ ($5,211)	Decrease in extra help.

Services & Supplies

➤ $7,986	Increased Workers' Compensation.
➤ $2,600	Increase in professional services.
➤ ($1,878)	Reduced radio maintenance.
➤ $1,750	Increase in motor pool expense.

Program Discussion

Sewer and water services are provided to users representing the equivalent of a city of over 18,000 population. Such a city would normally cover an area of five square miles and be serviced by ten wells. The Utility Districts must maintain 61 wells and appurtenances for 30 water systems, 7 sewage collection systems, 2 sewage treatment plants, and 72 storm drain pumps spread out over 1,000 square miles. Water production and supply and wastewater treatment must meet standards adopted by local, State, and federal regulatory agencies.

General engineering services performed by Public Works' engineering staff are billed to the Utility District's budget. This cost is then distributed to all the Special Districts. The costs of specific projects are billed directly to the benefitting districts.

In 1992–93, the State diverted approximately $150,000 in property tax revenues from the special districts administered by the Public Works Department. This loss was made up by increasing service charges. It is anticipated that the State will divert an additional $300,000 in 1993–94. This will require additional service charge increases to maintain the same levels of service.

1992–93 Accomplishments

1. Attained a 16% reduction through the mandatory water conservation program (10% goal).
2. Completed cross–connect control and commercial account metering programs on large water systems.
3. Started billing commercial accounts based on meter readings.
4. Destroyed Lincoln Village Wells Nos. 1, 2, 4, and 6.
5. Completed interconnect between CSA No. 44 and Maurland Manor Maintenance District, providing a back–up source of water for Maurland Manor.

1993–94 Objectives

1. To participate in the development of a departmental injury prevention program.
2. To clean 75,000 feet of sewer collection system lines with new flushing equipment.
3. To provide chlorination for the Lincoln Village Water System.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Maintenance & Operation					
Water					
Water Systems	26	27	27	29	30
Wells Operated	54	56	54	55	61
Service Connections	4,603	4,667	4,958	5,219	5,537
Main Water Lines (Miles)	53	53	54	56	60
Sewer					
Sewage Treatment Plants	1	1	1	1	2
Sewage Collection Systems	6	6	6	6	7
Service Connections	5,231	5,231	5,231	5,233	5,274
Main Sewer Lines (Miles)	55	55	55	55	56
Sewage Pumping Stations	5	5	5	5	6
Drainage					
Storm Drain Pump Stations	42	43	42	44	45
Storm Drain Pumps	69	72	67	70	72
Calls for Services					
Water					
Water Complaints	203	458	376	406	400
Water Leaks Repaired	29	49	41	44	45
Water Quality Calls	47	25	86	60	60
Sewer					
Sewer Complaints	713	707	734	750	600
Sewer Stops Cleared	424	402	451	450	300
Sewer Risers Repaired	40	30	33	30	30
Sewer Line Cleaned (Feet)	51,690	65,000	47,500	45,000	75,000

Solid Waste Enterprise Fund

Health Services

Henry Hirata, ***Public Works Director***

Solid Waste Enterprise Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,309,925	$2,462,750	$2,521,600	$2,521,600	$58,850
Services & Supplies	3,378,183	2,551,252	3,281,217	3,281,217	729,965
Other Charges	2,729,221	2,504,500	2,638,200	2,638,200	133,700
Fixed Assets	1,332,365	58,559	326,300	326,300	267,741
Total Expenditures	$9,749,694	$7,577,061	$8,767,317	$8,767,317	$1,190,256
Intrafund Transfers	(2,007,562)	(108,800)	(22,100)	(22,100)	86,700
Total Appropriations	$7,742,132	$7,468,261	$8,745,217	$8,745,217	$1,276,956
Earned Revenues By Source					
Interest	$204,091	$114,961	$115,000	$115,000	$39
Charges for Services	7,006,737	7,662,537	8,040,093	8,040,093	377,556
Miscellaneous Revenues	27,289	144,939	1,126,700	1,126,700	981,761
Fund Balance	49,839	(454,176)	(536,576)	(536,576)	(82,400)
Total Revenues	$7,287,956	$7,468,261	$8,745,217	$8,745,217	$1,276,956
Revenues Over/Under Expense	($454,176)	$0	$0	$0	$0
Allocated Positions	55.0	55.0	53.0	53.0	(2.0)
Temporary (Full–Time Equivalent)	2.9	2.0	3.0	3.0	1.0
Total Staffing	57.9	57.0	56.0	56.0	(1.0)

Purpose

The Solid Waste Enterprise Fund provides for the County's Solid Waste Management programs. These programs include long–range planning, acquisition, design, and development of landfill sites, refuse collection franchise management, development and implementation of Countywide recycling and household hazardous waste programs, and operation of the County's solid waste transfer and disposal facilities, in accordance with local, State, and federal regulations.

Major Budget Changes

Salaries & Employee Benefits

➤ $129,350	Normal salary adjustments.
➤ ($124,700)	Transfer of positions to Solid Waste Closure Fund.
➤ $54,700	Additional position in 1992–93.
➤ ($44,400)	Reduction in overtime.
➤ $37,900	Extra help for North County.
➤ $6,000	Increased holiday pay.

Services & Supplies

➤ $465,900	Increase in professional services.
➤ ($126,500)	Reduction in maintenance to structures and grounds.
➤ $126,500	Increase in Lovelace permit costs.
➤ $96,115	Increase in Workers' Compensation Insurance.

➤ $72,000	Increase in departmental engineering costs.
➤ ($62,600)	Reduction in departmental allocated costs.
➤ $58,500	Increase in outside repairs to equipment.
➤ $35,749	Increase in County allocated costs.
➤ ($35,600)	Reduction in fuel usage.
➤ $19,183	Increase in Casualty Insurance.
➤ $14,500	Increase in groundwater monitoring costs.

Other Charges

➤ $192,200	Increased closure surcharges.
➤ ($83,700)	Decrease in depreciation.
➤ ($46,500)	Decrease in interest payments.
➤ $31,500	North County improvements.

Fixed Assets

➤ $220,000	North County – compactor replacement.
➤ $82,500	Landfill equipment.
➤ $23,800	Administration – computer equipment and software.

Intrafund Transfers

➤ $86,700	Increase in transfers from site and equipment reserves.

Revenues

➤ $798,000	Long–term financing for Lovelace Transfer Station renovation.
➤ $307,480	Increase in City of Tracy fees.
➤ $100,000	Contribution from Solid Waste Closure Fund.
➤ ($82,400)	Decreased fund balance.
➤ $75,600	Increased franchise fee revenue.

Program Discussion

The Solid Waste Enterprise Fund was created in January 1975, when the County assumed operation of the Harney Lane Landfill from the City of Lodi. Since that time, the County's solid waste program has been budgeted in this fund.

The passage of AB 2448 required landfill operators to establish mechanisms to fund closure and postclosure maintenance activities for sanitary landfills. On December 6, 1988, the Board of Supervisors established the Solid Waste Closure Enterprise Fund for this purpose. Closure activities, which were previously funded in the Solid Waste Enterprise Fund, were moved to the Solid Waste Closure Enterprise Fund on January 1, 1989 (refer to Program Discussion of the Solid Waste Closure Enterprise Fund).

In September 1989, the Integrated Solid Waste Management Act (Act) was adopted which required each city and county to divert 25% of its solid waste stream

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Tons of Waste Received at:					
Lovelace Transfer Station	135,400	126,172	133,008	132,275	132,275
Foothill Landfill	29,700	35,977	31,542	33,581	33,581
Harney Lane Landfill	129,746	140,308	36,167	0	0
North County Landfill	0	0	96,836	127,700	127,700
Corral Hollow Landfill	0	55,189	63,771	76,684	76,684
Total Tons	294,846	357,646	361,324	370,240	370,240
Transfers–Lovelace:					
Number of Loads	7,894	7,274	7,171	7,150	7,150
Tons per Load	17.2	17.4	18.5	18.5	18.5

by 1995, and 50% by the year 2000 through source reduction, recycling, and composting activities. The Act also required each local jurisdiction to develop Source Reduction and Recycling Elements (SRRE), Household Hazardous Waste Elements (HHWE), and Countywide Integrated Waste Management Plans (CIWMP). These documents are 15–year plans that indicate strategies to achieve the mandated diversion rates. Funds for the implementation of programs recommended in these plans are budgeted in the Solid Waste Enterprise Fund.

On December 8, 1992, the Board of Supervisors approved the final Countywide Household Hazardous Waste Element, provided a funding mechanism in County Service Area #53, added a position to administer the program, and approved a $235,000 loan from the Solid Waste Enterprise Fund Reserves to CSA #53 to start implementation during 1992–93. This loan is to be repaid with interest during the next two fiscal years with revenues from CSA #53.

The main source of revenue for the Solid Waste Enterprise Fund is gate fees paid by users of County solid waste facilities. This Fund does not rely on contributions from the County's General Fund.

Key 1993–94 Solid Waste Activities

Harney Lane Sanitary Landfill

This facility stopped receiving waste on October 31, 1991. Since then, this site has undergone extensive construction activity preparing the site for final closure. During 1993–94, final cover, including a clay cap and a layer of top soil, will begin to be placed over the site. Vegetation and fertilizers will be placed in the top soil. These activities are funded by the Solid Waste Closure Enterprise Fund. Long–range groundwater monitoring and maintenance activities for this site will be paid by the Solid Waste Enterprise Fund from gate fees collected at the North County Recycling Center and Sanitary Landfill.

North County Recycling Center and Sanitary Landfill

Construction of this facility was completed in February 1992. Of $6,424,647 in construction costs, $5,214,847 was provided by long–term financing through issuance of certificates of participation. Repayment of this debt will occur over a 20–year period, from gate fees charged at the site. Waste brought to this facility is deposited inside the Recycling Center Building where the waste is sorted on the floor to remove recyclable materials. The residual waste is taken to the landfill for disposal. The recyclable materials are taken to market for recycling. In order to achieve waste diversion goals required by the Act, it will be necessary to increase the staff allocated to this facility during 1994–95.

Foothill Sanitary Landfill

During 1989–90, the County obtained an order for immediate possession of the 880 acres of real property utilized for the landfill. The County is currently involved in proceedings to establish the value of the real property. It is anticipated that the purchase will be finalized during 1993. During 1992–93, a computerized scale was installed and gate fees were determined by weight. The County assumed cash management of the site from Foothill, Inc.

Corral Hollow Sanitary Landfill

This facility is scheduled to close by January 1995. In February 1993, the Board of Supervisors approved the Final Closure Plan and acquisition of additional property for drainage, monitoring, access, and buffer zones. During 1993–94, work will commence on placing some of the final cover, over areas that have reached final elevations, and construction of drainage facilities. Closure of this facility will require importing a large amount of final cover material. Funding for this process, in the amount of $100,000, will be provided by the Solid Waste Closure Enterprise Fund.

Lovelace Transfer Station

During 1992–93 work began on final plans for the Lovelace Materials Recovery Facility. Acquisition of the additional property required was initiated. During 1993–94, long–term financing must be obtained and construction started in order to place the facility in operation by January 1995. It is anticipated that $798,000 for engineering and permitting fees in the 1993–94 budget will be paid from long–term financing.

South County Materials Recovery Facility

During 1992–93, the City of Tracy opted to be the lead agency for the development of a South County Materials Recovery Facility. The facility will be developed, permitted, and operated by the City's franchised refuse collector. It is anticipated that the facility will be designed to include waste from the South County unincorporated area. It is expected that the facility will be used as a transfer station to transfer South County waste to a disposal site, after the Corral Hollow Landfill is closed.

Countywide Integrated Waste Management

During 1992–93, the County adopted the SRRE and the Countywide HHWE. In addition, AB 2494 and AB 3001 were signed into law during 1992–93. Assembly Bill 2494 requires counties to report waste disposal quantities for both incorporated and unincorporated areas to the State. Assembly Bill 3001 now requires cities and counties to prepare Disposal Facilities Siting Elements. During 1993–94 procedures will be developed to track and report waste quantities. Also, work will start on the Nondisposal Facilities Siting Element, as well as a Countywide Disposal Facility Siting Element, and a Countywide Integrated Waste Management Plan.

Residential Refuse Collections Franchise

The current residential refuse collection agreements will expire on December 31, 1993. Extensions must be developed or new collectors selected through a bidding process. In either case, waste reduction provisions will be incorporated to meet State mandates. These may include curbside recycling and collection of yard waste for compost facilities.

Gate Fee Adjustments

During 1992–93 rates were adjusted at all disposal sites. The rates effective April 1, 1993, are as follows:

Gate Fees Effective April 1, 1993

	North County	*Foothill*	*Corral Hollow*	*Lovelace*
Minimum Fees				
Automobile	$3.25	$2.25	$ –	$3.25
Compact Pickup	4.25	3.25	–	4.25
Full Size Pickup	5.50	4.50	–	5.50
Trailer Less Than 8′	5.50	4.50	–	5.50
Van	5.50	4.50	–	5.50
All vehicles (cu. yd.)	–	–	4.77	–
Weighted/Measured Fees				
Loose Cubic Yards	$5.50	$3.33	$4.77	$5.68
Compact Cubic Yard	–	–	6.30	–
Ton	22.93	18.06	–	26.16
Presorted Rate – Ton	17.93	–	–	–
Other Fees				
Tree Stumps Under 24″	$2.00	$1.00	$2.00	$ –
Tree Stumps Over 24″	5.00	3.00	5.00	–
Unmounted Automobile Tires	1.65	1.65	1.65	1.65
Unmounted Truck Tires	5.00	5.00	5.00	5.00
Mounted Automobile Tires	2.65	2.65	2.65	2.65
Mounted Truck Tires	7.00	7.00	7.00	7.00
Refrigerators	12.00	12.00	12.00	12.00

State Surcharges

Assembly Bill 2448 established a surcharge on landfills, effective January 1, 1989, to establish a State fund for disposal site clean–up and Household Hazardous Waste programs. The surcharge was $.60 per ton for 1990. However, the State Board of Equalization can recalculate this fee on an annual basis.

Assembly Bill 939 also established a surcharge on landfills, to fund the State's solid waste management activities, of $.50 per ton effective January 1, 1990. The surcharge was increased to $.75 per ton on July 1, 1990. The Integrated Waste Management Board has announced that it will increase this fee to $1.00 per ton by July 1, 1993. On January 26, 1993, the Board of Supervisors adjusted the gate fees at all disposal sites to include this additional surcharge increase.

Based on projected landfill volumes, the State surcharges are estimated as follows during 1993–94:

	AB 939	AB 2448	Total
North County	$127,700	$76,600	$204,300
Foothill	147,600	88,600	236,200
Corral Hollow	76,700	46,000	122,700
Total	$352,000	$211,200	$563,200

Designated Reserves

To properly account for the different functions of the Solid Waste Enterprise Fund, designated reserves are maintained for the following categories:

Equipment Replacement Reserve

The Equipment Replacement Reserve provides for replacement of worn–out equipment. When individual equipment is replaced, the amount of depreciation for that piece of equipment is allocated from the reserve toward the purchase price.

	1991–92 Actual	1992–93 Est/Act	1993–94 Rec
Beginning	$1,515,343	$1,615,769	$1,902,969
Contributions	554,394	555,000	471,300
Total	$2,069,737	$2,170,769	$2,374,269
Disbursements	(453,968)	(267,800)	(203,700)
Ending	$1,615,769	$1,902,969	$2,170,569

Site Acquisition and Development Reserve

The Site Acquisition and Development Reserve provides funding for the acquisition and development of new solid waste facilities.

	1991–92 Actual	1992–93 Est/Act	1993–94 Rec
Beginning	$2,145,222	$591,628	$37,428
Contributions	0	0	181,600
Total	$2,145,222	$591,628	$219,028
Disbursements	(1,553,594)	(554,200)	0
Ending	$591,628	$37,428	$219,028

In June 1980, the County Contingency Fund loaned $1.35 million to the Solid Waste Enterprise Fund to establish the Site Acquisition and Development Reserve in the Enterprise Fund cash balance.

The site acquisition loan was for a 20–year period at 8% annual interest. The first two years of the loan involved interest–only payments and the principal was to be repaid over the balance of 18 years. The annual payment is comprised of a fixed principal portion ($75,000) and an interest portion.

The first principal and interest payment was made in 1982–83. The initial repayments were made from the Solid Waste Enterprise Fund to the County Contingency Fund. However, the Board of Supervisors, with the adoption of the 1985–86 budget, directed that the 1984–85 and subsequent payments be made to the County Capital Improvement Fund, rather than the Contingency Fund. The repayment funds are to be reserved for the acquisition and development of solid waste facilities. A summary of payments to the Capital Improvement Fund are as follows:

	Principal	Interest	Payment	Balance
				$1,350,000
84–93 Actual	$675,000	$648,000	$1,323,000	675,000
93–94 Rec.	75,000	42,000	117,000	600,000
Total	$750,000	$690,000	$1,440,000	

During 1992–93, the Solid Waste Enterprise Fund loaned $235,000 to CSA #53 from the Site Acquisition and Development Reserve, to be repaid in 1993–94 and 1994–95 from CSA revenues. During 1993–94, $188,700 is scheduled to be repaid to the Solid Waste Enterprise Fund. Of this amount, $181,600 will be reserved in the Site Acquisition and Development Reserve and $6,100 will be interest revenue for the Fund. The remaining $53,400, plus interest, will be repaid in 1994–95.

1992–93 Accomplishments

1. Completed the Source Reduction and Recycling Element which was adopted by the Board of Supervisors.
2. Completed and secured adoption of the Countywide Household Hazardous Waste Element. Established CSA #53 to provide funding and began initial one day collection events.
3. Reviewed legislation regarding the Countywide Integrated Waste Management Plan and initiated plan preparation.
4. Initiated design work for the Foothill Landfill, the Lovelace Transfer Station renovation project, and the Lovelace Materials Recovery Facility project.
5. Completed Closure and Postclosure Maintenance Plans for the Corral Hollow Landfill.
6. Performed preliminary planning for the South County Materials Recovery Facility. The City of Tracy will be the lead agency for further development of the facility.

1993–94 Objectives

1. To complete facility siting elements and a draft of the Countywide Integrated Waste Management Plan.
2. To establish procedures and revise data systems to accommodate new State reporting requirements.
3. To finalize real property acquisition at the Foothill Sanitary Landfill.
4. To complete construction of the North County Recycling Center and landfill wetlands area.
5. To finalize North and Central County compost facility projects.
6. To complete final design, environmental review, permitting, real property acquisition, and preliminary construction of the Lovelace Materials Recovery Facility.
7. To work with the City of Tracy to develop the South County Materials Recovery Facility.
8. To finalize design of the next modules for the Foothill and North County Landfills.

Solid Waste Closure Enterprise Fund

Health Services

Henry Hirata, ***Public Works Director***

Solid Waste Closure Enterprise Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$0	$0	$124,700	$124,700	$124,700
Services & Supplies	0	829,800	596,400	594,400	(233,400)
Other Charges	816,422	815,700	0	0	(815,700)
Fixed Assets	0	0	520,000	520,000	520,000
Total Appropriations	$816,422	$1,645,500	$1,241,100	$1,241,100	($404,400)
Earned Revenues By Source					
Interest	$82,144	$60,000	$60,000	$60,000	$0
Charges for Services	734,278	755,700	836,700	836,700	81,000
Fund Balance	0	829,800	344,400	344,400	(485,400)
Total Revenues	$816,422	$1,645,500	$1,241,100	$1,241,100	($404,400)
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	0.0	0.0	2.0	2.0	2.0

Purpose

This budget provides funding for the closure and postclosure activities at Harney Lane, Foothill, and Corral Hollow Landfills and the new North County Recycling Center and Sanitary Landfill.

Major Budget Changes

Salaries & Employees Benefits

➤ $124,700	Transfer of two positions.

Services & Supplies

➤ ($145,800)	Decreased equipment rental.
➤ ($50,000)	Reduced cost estimate for placement of final cover.
➤ ($10,000)	Decrease in fuel requirements.

Other Charges

➤ ($815,700)	Delete transfer to reserves.

Fixed Assets

➤ $300,000	Earth compactor.
➤ $120,000	Rototiller equipment.
➤ $100,000	Landfill closure equipment.

Revenues

➤ $106,400	Increased waste to Corral Hollow.
➤ ($15,100)	Reduction at North County.
➤ ($10,300)	Decreased waste to Foothill.

Program Discussion

On December 6, 1988, the Board of Supervisors established the Solid Waste Closure Enterprise Fund. This fund accumulates and disburses funds for County landfill facilities as required by State statutes.

Beginning in January 1989, $3.40 for each ton of waste disposed at the Harney Lane Landfill and $0.40 per ton at the Foothill Landfill was charged for closure and postclosure funding. These funds are transferred to the Solid Waste Closure Enterprise Fund.

On July 1, 1990, the County assumed ownership and operation of the Corral Hollow Landfill and began transferring $1.69 per cubic yard of waste disposed at this location into the Solid Waste Closure Enterprise Fund for closure and postclosure maintenance activities for the site.

In October 1991, the New North County Recycling Center and Sanitary Landfill became operational. Transfers of $1.10 per ton will be made to the Solid Waste Closure Enterprise Fund for closure and post-closure maintenance of the site.

Closure Of The Harney Lane Sanitary Landfill

The Harney Lane Landfill, having reached its capacity, stopped receiving waste on October 31, 1991. Closure work commenced at that time and will continue through 1993–94. Closure activities include placement of a final four–foot soil cover consisting of a two–foot thick foundation layer, a one–foot thick clay layer, and one–foot of top soil.

The purpose of the final cover is to prevent the filtrating of moisture through the landfill and thus prevent the development of leachate. Compaction and permeability tests will be performed on the final cover to ensure compliance with permeability specifications. Due to the complex and technical nature of those tests, private engineering consultants will perform the testing at a cost of $106,000.

To perform the closure work, two full–time equipment operators are assigned to the Harney Lane site. The positions with appropriations of $124,700, are transferred from the Solid Waste Enterprise Fund into this budget.

Closure of the Corral Hollow Sanitary Landfill

Work will continue towards the closure of the Corral Hollow Landfill with the placement of foundation cover soils ($100,000), and preparing engineering studies including design and installation of a landfill gas monitoring system ($40,000) and a slope stability analysis ($25,000).

Designated Reserves

To provide accountability, reserve funds are designated for closure and postclosure requirements of the Harney Lane, North County, Foothill, and Corral Hollow Landfills.

1992–93 Accomplishments

1. Initiated closure activities for the Harney Lane Landfill. Constructed drainage systems and placed intermediate cover over the site.
2. Initiated final closure activities at the Corral Hollow Landfill. Placed intermediate cover over portions of the site.

1993–94 Objectives

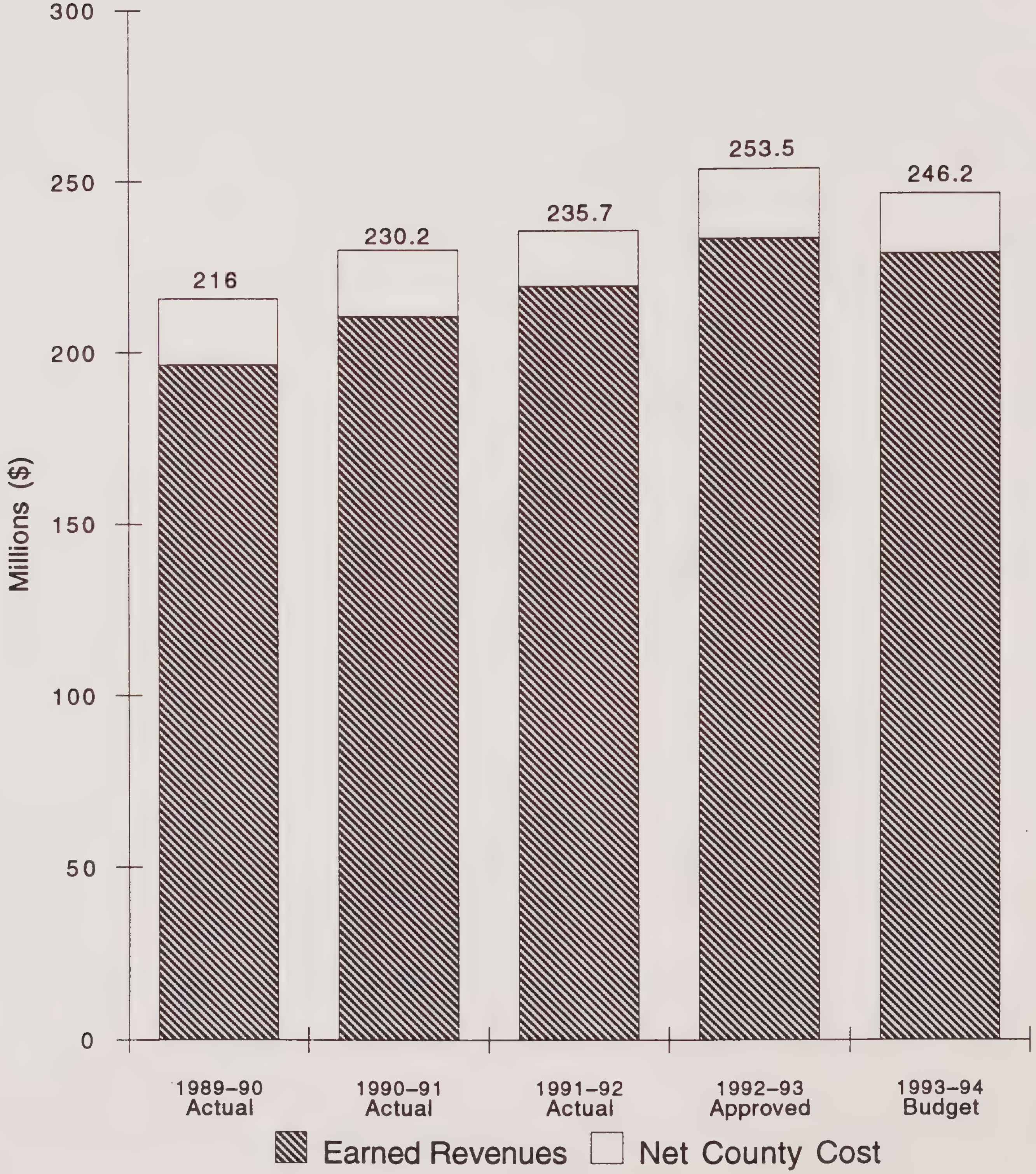
1. To continue closure of the Harney Lane Landfill. Foundation layer soil and a barrier layer of clay will be placed over portions of the site.
2. To continue closure activities at the Corral Hollow Landfill. Foundation layers of soil will be placed over portions of the site. A gas monitoring system will be designed and installed. Slope stability analysis will be performed as part of the Final Closure Plan.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Monitoring Wells	NA	NA	8	16	18
Water Testing (samples)	NA	NA	8	16	18
Gas Testing (probes)	NA	NA	108	144	144
Foundation Cover (cubic yards)	NA	NA	70,000	100,000	250,000
Clay Soil Cover (cubic yards)	NA	NA	0	0	100,000
Vegetative Cover (acres)	NA	NA	0	50	50
Surface Water Testing (sample)	NA	NA	2	2	2
Drainage Testing (samples)	NA	NA	0	4	4
Structures Tested	NA	NA	160	200	212

Human Services

Human Services
Change In Program Expenditures



Human Services Appropriations

	Page Number	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Public Assistance					
50101 Administration	G–3	$44,684,210	$42,847,248	$42,847,248	($1,836,962)
50106 AFDC	G–7	165,276,519	165,424,410	165,424,410	147,891
50107 AFDC–Foster Care	G–9	18,772,840	16,904,724	16,904,724	(1,868,116)
50108 Aid for Adoption	G–11	2,335,590	2,935,398	2,935,398	599,808
50110 General Relief	G–12	3,251,581	3,207,144	3,207,144	(44,437)
50118 Homemaker Services	G–13	7,749,497	4,447,643	4,447,643	(3,301,854)
50121 Adult Spec Circumstance	G–15	14,457	0	0	(14,457)
50124 IndoChinese Refugee Prog	G–16	657,300	320,000	320,000	(337,300)
50131 Food Stamp Employment & Training Program	G–17	50,655	44,627	44,627	(6,028)
50132 Temporary Homeless Shelter	G–18	1,433,731	1,613,431	1,613,431	179,700
53300 Burials	G–29	24,194	24,194	24,194	0
53900 Mary Graham Children's Shelter	G–19	2,721,264	2,577,109	2,385,939	(335,325)
54000 Community Services	G–22	310,964	316,770	177,477	(133,487)
54101 Aging & Community Services	G–26	5,901,678	5,831,558	5,675,463	(226,215)
55600 Veteran Services	G–30	286,729	281,429	191,156	(95,573)
Total — Human Services		**$253,471,209**	**$246,775,685**	**$246,198,854**	**($7,272,355)**

Summary

All Human Services Agency

Harry Brodie, ***Human Services Director***

	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$30,621,950	$35,682,562	$32,934,732	$32,652,034	($3,030,528)
Services & Supplies	11,064,352	15,766,317	15,441,445	15,376,878	(389,439)
Other Charges	190,217,923	201,428,611	197,163,641	197,024,348	(4,404,263)
Fixed Assets	336,651	49,229	3,500	3,500	(45,729)
Operating Transfers Out	1,328,593	1,143,356	1,143,356	1,143,356	0
Total Expenditures	$233,569,469	$254,070,075	$246,686,674	$246,200,116	($7,869,959)
Intrafund Transfers	(304,914)	(909,789)	(216,612)	(216,612)	693,177
Total Appropriations	$233,264,555	$253,160,286	$246,470,062	$245,983,504	($7,176,782)
Earned Revenues By Source					
Licenses/Permits/Franchises	$41,204	$36,400	$36,400	$36,400	$0
Interest & Rents	18,976	21,573	17,144	17,144	(4,429)
Aid from Other Govt Agencies	216,791,707	232,403,726	228,028,531	227,987,022	(4,416,704)
Charges for Services	331,036	210,214	429,251	429,251	219,037
Operating Transfers In	349,331	450,963	206,147	206,147	(244,816)
Total Revenues	$217,532,254	$233,122,876	$228,717,473	$228,675,964	($4,446,912)
Net County Cost					
Mandated	$15,263,892	$19,360,817	$17,061,065	$16,911,404	($2,449,413)
Required Match	178,791	403,429	412,554	256,459	(146,970)
Discretionary	289,618	273,164	278,970	139,677	(133,487)
Total Net County Cost	$15,732,301	$20,037,410	$17,752,589	$17,307,540	($2,729,870)
Allocated Positions	926.0	939.0	882.0	873.0	(66.0)
Temporary (Full–Time Equivalent)	35.8	15.7	10.8	7.6	(8.1)
Total Staffing	961.8	954.7	892.8	880.6	(74.1)

This is a summary of the 13 budgets under the direct control of the Human Services Agency. These include:

- 50101 Administration
- 50106 Aid for Families with Dependent Children
- 50107 AFDC–Foster Care
- 50108 Aid for Adoption of Children
- 50110 General Relief
- 50118 Homemaker Services
- 50121 Adult Special Circumstances
- 50124 Indochinese Refugees
- 50131 Food Stamp Employment and Training Program
- 50132 Temporary Homeless Shelter
- 539 Mary Graham Children's Shelter
- 540 Community Services
- 54101 Aging and Community Services

50101—Human Services – Administration

Human Services

Harry Brodie, ***Human Services Director***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$27,091,589	$31,673,372	$28,993,853	$28,993,853	($2,679,519)
Services & Supplies	7,504,273	11,414,895	11,200,274	11,200,274	(214,621)
Other Charges	1,283,512	1,351,960	1,725,977	1,725,977	374,017
Fixed Assets	262,563	0	400	400	400
Operating Transfers Out	1,328,593	1,143,356	1,143,356	1,143,356	0
Total Expenditures	$37,470,530	$45,583,583	$43,063,860	$43,063,860	($2,519,723)
Intrafund Transfers	(294,965)	(899,373)	(216,612)	(216,612)	682,761
Total Appropriations	$37,175,565	$44,684,210	$42,847,248	$42,847,248	($1,836,962)
Earned Revenues By Source					
Aid from Other Govt Agencies	$31,812,698	$37,520,642	$35,632,612	$35,632,612	($1,888,030)
Charges for Services	179,447	6,000	219,244	219,244	213,244
Total Revenues	$31,992,145	$37,526,642	$35,851,856	$35,851,856	($1,674,786)
Net County Cost					
Mandated	$5,183,420	$7,157,568	$6,995,392	$6,995,392	($162,176)
Allocated Positions	822.0	839.0	785.0	785.0	(54.0)
Temporary (Full–Time Equivalent)	24.4	5.8	0.0	0.0	(5.8)
Total Staffing	846.4	844.8	785.0	785.0	(59.8)

Purpose

The primary purpose of the Human Services Agency (HSA) is to provide welfare assistance and social services to the citizens of San Joaquin County. HSA is responsible for administering and enforcing the provisions of the Welfare and Institutions Code and other pertinent laws and regulations. HSA provides and administers income maintenance and social services programs to eligible low–income families and individuals. Some of the major programs are: Aid to Families with Dependent Children (AFDC), General Relief (GR), Medi–Cal, Food Stamps, GAIN, Adoptions, Refugee Assistance, and Adult and Children's Protective Services.

Federal and State legislation and regulations govern criteria for identifying those in need, the amount and types of available resources to assist those in need, and the methods by which those resources are allocated.

Welfare and Institutions Code Section 10801 establishes the position of County Welfare Director and states in part, "the County Director shall for and in behalf of the Board of Supervisors, have full charge of the County Welfare Department and the responsibility for administering and enforcing the provisions of this Code, pertaining to Public Social Services under the regulations of the State Department of Social Services and State Department of Health."

Major Budget Changes

Salaries & Employee Benefits

➤ ($107,650)	Eliminates all Salaries–Extra Help and related social security benefits.
➤ ($37,273)	Eliminates one contract Independent Living Skills case worker position.

➤	($575,777)	Eliminates 11 positions due to lack of federal and State Child Welfare funds.
➤	($570,666)	Eliminates 17 positions due to lack of a combination of funding sources.
➤	($1,078,699)	Eliminates 23 positions due to a reduction in County General Funds.
➤	($188,355)	Eliminates three positions due to the Work Force Reduction Incentive Program.

Services & Supplies

➤	$205,562	Increase in postage and communications.
➤	$161,705	Increase in rents and maintenance of equipment and structures and grounds.
➤	($803,819)	Decrease in GAIN and refugee client transportation, child care, and ancillary costs.
➤	$203,148	Increase in Professional and Specialized Services.
➤	$101,445	Increase in allocated service department costs.
➤	($16,924)	Decrease in Workers' Compensation and Casualty Insurances.
➤	($116,093)	Decrease in household expense.
➤	$57,715	Increase in utilities.
➤	($1,200)	Eliminates Refugee Assistance Grant "Miscellaneous Expense" account.

Other Charges

➤	$374,017	Increase in participant support costs in Refugee Assistance Grant.

Intrafund Transfers

➤	($471,017)	Decrease in Intrafund Transfers from building tenants.
➤	($211,744)	Change in the method of recovery of funds from District Attorney – Family Support Division.

Fixed Assets

➤	$400	Locking overhead file needed for confidential files at Child Advocacy Center.

Revenues

➤	($1,888,030)	Decrease in federal and State revenues.
➤	$211,744	Family Support Division AFDC payment recovery accounted for as revenue, rather than Intrafund Transfer.

Program Discussion

The $42,847,248 recommended appropriation for 1993–94 consolidates the administration of the Refugee Assistance Grant, which will no longer be separately budgeted.

With the severe financial constraints facing San Joaquin County, and the State of California, the following budget actions are recommended only after extensive review. It is felt that through these recommended budget actions, residents of San Joaquin County will continue to be served in a fair manner and continue to receive benefits for which they are entitled. However, it must be recognized that there will be some delay in the day–to–day delivery of services. The following scenarios may result:

- Recipients/clients will be waiting longer for needed services in all programmatic areas.
- Intake eligibility workers may not be able to meet processing deadlines which could delay benefits to the applicants.
- Continuing eligibility workers may be unable to provide timely notice of changes to all clients, resulting in adverse actions.
- Social workers may not be able to meet the time requirements for emergency abuse reports and non–emergency situations.

The following specific budget actions are recommended:

1. Eliminate the following *filled* positions due to the lack of federal and State Child Welfare dollars:

   ➤ 10 Social Service Practitioner IIs
   ➤ 1 Child Welfare Unit Chief
   11 Positions

   This action is recommended to reduce expenditures to the funded work load level. Over the past fiscal years, State funding to counties has been reduced by not funding cost–of–living adjustments and the application of two 4% trigger reductions. It is estimated that the State contribution to this program will be $81 million short Statewide in 1993–94.

The elimination of 11 child welfare positions will prevent the full implementation of SB 1125 and AB 60. These bills establish mandated requirements increasing case assessments, follow–ups, and documentation of both substantiated and unsubstantiated child abuse cases. In addition, the loss of staff will increase risk to children because of the Human Services Agency's inability to investigate immediately, except in the most severe risk cases. Along with this lack of investigation goes the liability to both staff and Agency of not meeting mandates.

Children in the foster care system will also feel the strain of fewer CWS staff. Contacts with the children and foster parents will be limited or nonexistent which may lead to incorrect placements and a need to remove the children for replacement. Further, court continuances will occur. As a result, children will remain in protective shelter longer and court relationships will be strained. Fewer children will be allowed to remain in their own home because there will be less staff to monitor and supervise these high risk families.

Finally, the reduction will affect the Agency's ability to meet local demands for representation on boards and commissions, multi–disciplinary teams, advocacy groups, and planning groups.

2. Eliminate the following *vacant* positions due to a reduction in a combination of funding sources:
   - 1 Systems and Procedures Analyst
   - 3 Senior Social Workers
   - 5 Specialist Clerks
   - 1 Data Entry Operator II
   - 1 Data Entry Operator I
   - 2 Data Technician Is
   - 2 Lead Clerks
   - 2 Clerk Is

   17 Positions

   This action is proposed for the following reasons:
   - The State has failed to update the salary base utilized in several allocations since 1982–83.
   - The State has failed to fund cost–of–living adjustments for the past two fiscal years.
   - The State has imposed *trigger* reductions of 4% for 1991–92 and 1992–93.
3. Eliminate the following *filled* positions due to a reduction in County General Funds available:
   - 1 Deputy Director – HSA
   - 1 Program Manager
   - 1 Adult Program Services Manager
   - 1 Human Services Fiscal Coordinator
   - 2 Systems and Procedures Analyst IIs
   - 5 Program Assistant IIs
   - 1 Senior Office Systems Analyst
   - 2 Senior Clerks
   - 3 Lead Clerks
   - 2 Clerk Typist IIIs
   - 2 Specialist Clerks
   - 2 Clerk Typist IIs

   23 Positions

   The reduction in General Fund contribution coupled with the State budget actions makes these staff reductions necessary.

   The 23 positions recommended for elimination represent an area of administrative support to Income Maintenance, Child Welfare, and Adult Protective Services staff.

   While not targeting case–carrying line staff for reduction, the impact of support reductions will result in the following:
   - The bumping process will place individuals in positions in which they have no immediate expertise. The learning process that will be required will result in loss of support to line staff for a considerable time period.
   - Problem cases and complaints now handled by support staff will have to be handled by line supervisors who already have high work loads.
   - Homeless individuals who are to be seen on a daily basis will have to wait.

- Expedited Food Stamp requests required to be issued on a same–day basis will have to be deferred.
- Issuance of emergency medical cards will, like Food Stamps, be deferred.
- Internal procedures explaining State policy changes will be delayed causing line staff to make errors in case processing or fail to provide individuals with proper benefits.
- Overall, areas of support that have been taken for granted by line staff when they needed them will be reduced or eliminated.

4. Eliminate the following positions due to the Work Force Reduction Incentive Program:
    - 1 Director of Aging
    - 1 Program Assistant II
    - 1 Program Assistant I

      3 Positions
5. Eliminate Extra Help:
    - 4.8 Extra Help
    - 1.0 Contract Employee

      5.8 Positions

   Total positions recommended for reduction:
    - 59.8 Positions
6. Continue the existing $1,506,210 in salary savings:

   This salary savings is equivalent to 42 positions being held vacant. These positions are not recommended for deletion as level of activity fluctuates during the year in various program areas. It is necessary to have the flexibility to fill or hold vacant a variety of positions to meet these fluctuations in work load.

1992–93 Accomplishments

1. Achieved a 2.4% combined agency and client dollar error rate.
2. Maximized federal and State funding without creating a County overmatch.

1993–94 Objectives

1. To stay within the State–allowed maximum error rate of 4%.
2. To maximize federal and State funding without a County overmatch.

50106—Aid to Families with Dependent Children

Human Services **Harry Brodie,** ***Human Services Director***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$160,300,998	$165,276,519	$165,424,410	$165,424,410	$147,891
Total Appropriations	$160,300,998	$165,276,519	$165,424,410	$165,424,410	$147,891
Earned Revenues By Source					
Aid from Other Govt Agencies	$156,199,500	$160,836,949	$161,077,277	$161,077,277	$240,328
Miscellaneous Revenues	284,032	300,000	200,000	200,000	(100,000)
Total Revenues	$156,483,532	$161,136,949	$161,277,277	$161,277,277	$140,328
Net County Cost					
Mandated	$3,817,466	$4,139,570	$4,147,133	$4,147,133	$7,563

Purpose

The Aid to Families with Dependent Children program is divided into two major subgroups: Aid to Family Groups (FG) and Aid to Families with Unemployed Parents (U).

Under the Aid to Family Group (AFDC–FG) component, cash grants are provided to children and their parent or guardian if the family's income is insufficient to meet their basic needs. Eligibility is limited to those needy families in which the children are deprived of one or both parents due to the parent's incapacity, death, or continued absence.

The Aid to Unemployed Parents (AFDC–U) component provides assistance to needy children and their parents if the parents are not fully employed. Unlike the AFDC–FG component, the families aided by the AFDC–U program are usually intact families with one or both parents unemployed. Eligibility is further based on statutory maximums related to the size of the family and the amount of income and real and personal property available to the family.

Major Budget Changes

Other Charges

➤ $147,891	Increase due to overall caseload growth of 6.2%.

Revenues

➤ $140,328	Increase in federal and State revenue due to caseload growth.

Program Discussion

San Joaquin County has one of the highest per capita rates of AFDC recipients in California. Several factors contribute to the large number of AFDC recipients in San Joaquin County:

- ➤ The migration of significant numbers of AFDC recipients from higher cost urban areas of the State to the lower cost Central Valley.
- ➤ Historically high levels of unemployment in this County (currently 16%).
- ➤ An agriculture–based economy with a substantial number of seasonal jobs and variability in ag–related employment patterns from year to year.
- ➤ The high number of refugees who have settled in this County since 1980–81, many of whom remain on AFDC.

The 1993–94 AFDC budget is based upon the following assumptions:

- Caseloads will grow at a rate of 6.2% over current levels in the Family Group program.The caseload projections for 1993–94 are based on five prior fiscal years of actual caseload data, current year experience and trends, and a review of the Legislative Analyst's findings for 1993–94.
- For 1993–94, the Governor's January budget proposes to reduce AFDC grants 4.2% effective March 1, 1993, then an additional 15% after six months on aid. Further, the Governor proposes to limit grant increases for children conceived while their families are on aid and eliminate pregnancy benefits. This proposal is very similar to the Governor's initiative of 1992 (Proposition 165), which was rejected by the voters. It is believed that this proposal will also be rejected by the Legislature. Should Legislation be enacted, the County Administrator will return to the Board of Supervisors with a recommendation to reduce the requirements for this budget.

Work Load Data

	Actual 1989–90	Actual 1990–91	Actual 1991–92	Est./Act. 1992–93	Projected 1993–94
AFDC–Family Group (FG)	176,509	187,367	198,113	216,806	230,246
AFDC–Unemployed (U)	46,773	47,736	49,199	43,359	46,049
Total Case–Months	223,282	235,103	247,312	260,165	276,295
Percentage Increase		5.3%	5.2%	5.2%	6.2%

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$20,063,750	$18,772,840	$16,904,724	$16,904,724	($1,868,116)
Total Appropriations	$20,063,750	$18,772,840	$16,904,724	$16,904,724	($1,868,116)
Earned Revenues By Source					
Aid from Other Govt Agencies	$17,803,495	$18,512,765	$16,904,724	$16,904,724	($1,608,041)
Total Revenues	$17,803,495	$18,512,765	$16,904,724	$16,904,724	($1,608,041)
Net County Cost					
Mandated	$2,260,255	$260,075	$0	$0	($260,075)

Purpose

This budget provides cash assistance payments to foster parents or institutions for the care, treatment, and shelter of qualified children age 18 or under.

Major Budget Changes

Other Charges

➤ ($1,868,116)	Decreased appropriation reflects reduction in both numbers and length of placement by Probation. Caseloads for Human Services remain relatively stable.

Revenues

➤ ($906,527)	Decrease State support.
➤ $431,316	Increase federal support.
➤ ($1,132,830)	Decrease realignment revenue in this budget.

Program Discussion

Payment levels for AFDC–Foster Care are determined by the State Department of Social Services Foster Care Rate-Setting Program. This program has established a five–level foster home payment scale, as well as institutional rates.

Factors affecting program costs include caseload growth and the type of facility in which a child is placed.

Children can be placed by either the Human Services Agency or the Probation Department. The average cost per month of a child placed by the Human Services Agency is $730 compared to $2,318 for a child placed by Probation. This generally reflects the different nature of the children being handled by the two Departments.

In 1991–92, Realignment altered the State/County funding relationship for this and other social services programs. Realignment changed the County/State ratio for the non–federal portion of placement costs from 5%/95% to 60%/40%.

Because of this increased share, counties across the State began to examine ways to reduce local costs. This was particularly true of probation departments which generally were responsible for the more expensive institutional placements.

In San Joaquin County, the Probation Department initiated several operational changes that significantly reduced the costs of foster care. These changes are:

- ➤ Increased usage of federally eligible institutions for longer term placements. To be eligible for federal reimbursement, the placement must be in a nonprofit institution.

- Decreased length of placements. This was accomplished through an increased level of supervision and the use of other alternatives to institutional placement.
- Provision of intensive supervision in lieu of out–of–home placement. With this operational change, Probation avoided institutional placements altogether.

San Joaquin County placement practices have produced the following results:

- Federal reimbursement for placements will increase by $431,316.
- State costs for placements will decrease by $906,527.
- County costs for placements will decrease by $1,392,905.

Costs of this budget have also been impacted by a projected caseload growth of 2.9% over 1992–93. As proposed in the Governor's budget, no cost–of–living adjustment has been provided.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Case–Months					
Foster Homes	14,952	15,305	15,024	14,532	15,000
Percentage Change		2.4%	(1.8%)	(3.3%)	3.2%
Institutions	5,891	6,186	5,864	4,920	5,016
Percentage Change		5.0%	(5.2%)	(16.1%)	1.9%
Total Case–Months	20,843	21,491	20,888	19,452	20,016
Overall Percentage Change		3.1%	(2.8%)	(6.9%)	2.9%

50108—Aid for Adoption of Children

Human Services | **Harry Brodie**, *Human Services Director*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$1,979,223	$2,335,590	$2,935,398	$2,935,398	$599,808
Total Appropriation	$1,979,223	$2,335,590	$2,935,398	$2,935,398	$599,808
Earned Revenues By Source					
Aid from Other Govt Agencies	$1,633,011	$1,961,895	$2,453,699	$2,453,699	$491,804
Total Revenues	$1,633,011	$1,961,895	$2,453,699	$2,453,699	$491,804
Net County Cost					
Mandated	$346,212	$373,695	$481,699	$481,699	$108,004

Purpose

This program provides cash assistance to families of adoptive children when the child has unusual or special needs, and would otherwise not be adopted.

Major Budget Changes

Other Charges

➤ $599,808	Increase in caseload.

Revenues

➤ $491,804	Increase in federal and State revenue due to caseload growth.

Program Discussion

The Aid for the Adoption of Children program is funded by State, federal, and County sources. Prior to 1991–92 there was no County share of cost. However, with the passage of Welfare Realignment, the County contribution became 25% of the non–federal share or approximately 16% of total expenditures. For 1993–94, the budget is projected to increase by $599,808 over the current $2,335,590 approved level. The primary factors in this rapid growth are:

- ➤ The increased number of hard–to–place children becoming available for adoption and being adopted.
- ➤ The continued involvement of two full–time attorneys speeding the legal process leading to a child being freed for adoption.
- ➤ The cumulative effect of adding more hard–to–place children to the cash assistance program. In severe cases, these children can remain in the program from infancy through age 18.

Work Load Data

	Actual 1989–90	Actual 1990–91	Actual 1991–92	Est./Act. 1992–93	Projected 1993–94
Grant Payment Case–Months	3,007	3,660	3,912	4,862	4,972
Percentage Increase		21.7%	6.9%	24.3%	2.3%

50110—General Relief

Human Services

Harry Brodie, ***Human Services Director***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$2,555,277	$3,251,581	$3,207,144	$3,207,144	($44,437)
Total Appropriations	$2,555,277	$3,251,581	$3,207,144	$3,207,144	($44,437)
Earned Revenues By Source					
Aid from Other Govt Agencies	$23,263	$0	$65,000	$65,000	$65,000
Total Revenues	$23,263	$0	$65,000	$65,000	$65,000
Net County Cost					
Mandated	$2,532,014	$3,251,581	$3,142,144	$3,142,144	($109,437)

Purpose

This program provides assistance payments for food, shelter, and utilities to County residents who do not qualify for categorical aid programs.

Major Budget Changes

Other Charges

➤ $65,000	Increase in the Federal Repatriot Program.
➤ ($109,437)	Decrease in single–person case months.

Program Discussion

The recommended appropriation for this mandated, 100% County–funded, aid program has decreased $109,437 for 1993–94. This decrease is based on caseload decreases and recommends that the Board of Supervisors, delay by six months, Resolution 88–1061 which would have provided a rental rate adjustment of 5% for individuals in all living situations effective January 1, 1994. This rental adjustment would increase the recommended appropriation by an additional $50,000.

The cost of this program is the responsibility of the County's General Fund and must be entirely supported by local revenue sources.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Case–Months					
Individual	11,976	12,393	14,091	15,416	14,976
Families	445	443	472	360	374
Total	12,421	12,836	14,563	15,776	15,350
Percentage Change		3.3%	13.5%	8.3%	(2.7%)

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$1,414,757	$7,749,497	$4,447,643	$4,447,643	($3,301,854)
Total Appropriations	$1,414,757	$7,749,497	$4,447,643	$4,447,643	($3,301,854)
Earned Revenues By Source					
Aid from Other Govt Agencies	$1,347,321	$5,037,173	$3,658,750	$3,658,750	($1,378,423)
Total Revenues	$1,347,321	$5,037,173	$3,658,750	$3,658,750	($1,378,423)
Net County Cost					
Mandated	$67,436	$2,712,324	$788,893	$788,893	($1,923,431)

Purpose

This program provides in–home supportive services (chores, housekeeping, homemaker, and other non-medical services) through a contract provider to public assistance eligible recipients who might otherwise not be able to continue in an independent living environment.

Major Budget Changes

Other Charges

➤ ($2,343,987)	Decrease resulting from changes in the State's delivery system.
➤ ($957,867)	Decrease because the 1992–93 budget incorrectly contained State and federal costs for the individual provider mode.

Revenues

➤ ($2,157,063)	Decrease in State and federal revenues to reflect the individual provider mode's removal from the budget.
➤ $778,610	Increase in federal revenues due to changes in the State's delivery system.

Program Discussion

The 1993–94 recommended budget contains three significant changes from the 1992–93 budget:

- The first change is a reduction in appropriations and revenues of $2,343,987 resulting from the State providing direct payments to individual providers. These payments were incorrectly budgeted as County appropriations in the 1992–93 Final Budget.
- The second change reflects the new Personal Care Services Program (PCSP), which qualifies services to clients for federal reimbursement. The budget contains $778,610 in new federal revenue. In addition, the PCSP reduces the County contribution from 35% of total to approximately 25% for a County savings of $1,047,323.
- The third change is the assignment of $1,684,787 in realignment revenues to this budget to simplify the tracking of this revenue source. These revenues had previously been reported in three different budgets.

For 1993–94, it is estimated that this program will serve 37,300 cases in both the contract and individual provider modes. This reflects an increase of 8% over 1992–93 estimated caseloads.

50118—Homemaker Services

Human Services

This budget recommendation assumes that there will be no change in the funding mechanism as it now exists. However, there is some feeling in the State Legislature that, after enacting PCSP, counties will have been over compensated by realignment revenue. There is a possibility that the realignment formula may be modified. Should this happen, the $1,047,323 savings will not be realized. The County Administrator will continue to monitor this process and, if necessary, will return to the Board of Supervisors with additional recommendations.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Case–Months	11,524	11,940	12,828	34,567	37,300
Percentage Change		3.6%	7.4%	169.5%	8%

50121—Adult Special Circumstances Program

Human Services

Harry Brodie, *Human Services Director*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$17,202	$14,457	$0	$0	($14,457)
Total Appropriations	$17,202	$14,457	$0	$0	($14,457)
Earned Revenues By Source					
Aid from Other Govt Agencies	$17,202	$14,457	$0	$0	($14,457)
Total Revenues	$17,202	$14,457	$0	$0	($14,457)
Net County Cost	0	0	0	0	0

Purpose

This budget provides payment to Supplemental Security Income/Supplemental Security Payment (SSI/SSP) recipients for nonrecurring special needs such as replacement of essential household furniture, equipment, parts of a home damaged by fire, or other special circumstances.

Program Discussion

The 1992–93 State Budget eliminated this program effective October 1, 1992.

50124—Indo–Chinese Refugee Program

Human Services

Harry Brodie, *Human Services Director*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$584,889	$657,300	$320,000	$320,000	($337,300)
Total Appropriations	$584,889	$657,300	$320,000	$320,000	($337,300)
Earned Revenues By Source					
Aid from Other Govt Agencies	$584,868	$657,300	$320,000	$320,000	($337,300)
Total Revenues	$584,868	$657,300	$320,000	$320,000	($337,300)
Net County Cost					
Mandated	$21	$0	$0	$0	$0

Purpose

This program provides cash assistance to refugees who do not qualify for any other categorical aid. These refugees are usually single individuals or husbands and wives with no children. Eligibility for this program is for the first eight months of residency in the United States. Grant levels are established at AFDC rates.

Major Budget Changes

Other Charges

➤ ($337,300)	Decrease based on a reduction in time–eligible caseload.

Revenues

➤ ($337,300)	Decrease in federal funding based on caseload projections.

Program Discussion

The anticipated caseload decrease is the result of the federal decrease in the number of refugees admitted into the country. Originally, individuals were aided for a full 36 months at the AFDC level of aid payments. Eligibility was then reduced to 18 months for benefits at AFDC levels with the remaining months paid at the reduced County General Relief level. The federal government has now reduced eligibility to a maximum of eight months.

Individuals who are removed from this program either qualify for AFDC aid programs or enter the job market. This program is 100% federally funded.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Case–Months	1,495	2,002	1,544	968	780
Percentage Change		33.9%	(22.9%)	(37.3%)	(19.4%)

50131—Food Stamp Employment & Training

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$55,088	$50,655	$44,627	$44,627	($6,028)
Total Appropriations	$55,088	$50,655	$44,627	$44,627	($6,028)
Earned Revenues By Source					
Aid from Other Govt Agencies	$47,036	$43,057	$37,933	$37,933	($5,124)
Total Revenues	$47,036	$43,057	$37,933	$37,933	($5,124)
Net County Cost					
Mandated	$8,052	$7,598	$6,694	$6,694	($904)

Purpose

This program provides reimbursement for transportation, child care, or other costs up to $25 per month for a maximum of two months to food stamp recipients who are actively seeking employment.

Major Budget Changes

Other Charges

➤ ($6,028)	Decrease in caseload.

Revenues

➤ ($5,124)	Decrease in federal/State share of caseload.

Program Discussion

The recommended $44,627 appropriation for 1993–94 represents a decrease of 11.9% from the $50,655 appropriated in 1992-93 and a 17% increase over 1992–93 estimated actual expenditures of $38,143. Caseload growth is estimated to be 17% over 1992–93 estimates.

Present regulations require recipients to put forth limited job seeking efforts. It is anticipated that as this program moves into its third year of operation, it will be utilized in conjunction with GAIN. This joining of programs will bring a greater employment and training emphasis to the Food Stamp Program.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Case–Months	2,128	2,520	2,730	2,216	2,593
Percentage Change		18.4%	8.3%	(18.9%)	17.0%

50132—Temporary Homeless Shelter

Human Services

Harry Brodie, ***Human Services Director***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$1,419,923	$1,433,731	$1,613,431	$1,613,431	$179,700
Total Appropriations	$1,419,923	$1,433,731	$1,613,431	$1,613,431	$179,700
Earned Revenues By Source					
Aid from Other Govt Agencies	$1,385,750	$1,397,457	$1,572,450	$1,572,450	$174,993
Total Revenues	$1,385,750	$1,397,457	$1,572,450	$1,572,450	$174,993
Net County Cost					
Mandate	$34,173	$36,274	$40,981	$40,981	$4,707

Purpose

The Homeless Assistance Program provides a one-time cash payment every 24 months to AFDC applicants and recipients who lack a regular fixed nighttime residence, or live in a public or private shelter, or reside in a place not designed for or ordinarily used for human beings.

Major Budget Changes

Other Charges

➤ $179,700	Increase in caseload of 5.6% over 1992–93.

Revenues

➤ $174,993	Federal/State share of caseload increase.

Program Discussion

The recommended $1,613,431 appropriation for 1993–94 represents an increase of 12.5% from the $1,433,731 appropriated in 1992–93 and a 5.6% increase over 1992–93 estimated actual expenditures of $1,527,870.

Currently this program provides homeless benefits every two years. Legislation is being considered to extend this time frame to every three years. Should this happen, the County Administrator will return to the Board of Supervisors recommending reduced appropriations.

Work Load Data

	Actual 1989–90	Actual 1990–91	Actual 1991–92	Est./Act. 1992–93	Projected 1993–94
Case–Months	1,724	2,524	2,280	2,386	2,520
Percentage Change		46.4%	(9.7%)	4.6%	5.6%

539—Mary Graham Children's Shelter

Human Services

Harry Brodie, *Human Services Director*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,986,881	$2,222,350	$2,100,991	$1,948,572	($273,778)
Services & Supplies	408,940	450,565	473,018	434,267	(16,298)
Fixed Assets	2,545	48,349	3,100	3,100	(45,249)
Total Appropriations	$2,398,366	$2,721,264	$2,577,109	$2,385,939	($335,325)
Earned Revenues By Source					
Aid from Other Govt Agencies	$1,378,878	$1,294,518	$1,115,480	$1,073,971	($220,547)
Charges for Services	4,299	4,114	3,000	3,000	(1,114)
Miscellaneous Revenues	346	500	500	500	0
Total Revenues	$1,383,523	$1,299,132	$1,118,980	$1,077,471	($221,661)
Net County Cost					
Mandated	$1,014,843	$1,422,132	$1,458,129	$1,308,468	($113,664)
Allocated Positions	52.0	52.0	49.0	45.0	(7.0)
Temporary (Full–Time Equivalent)	11.4	6.3	4.8	4.8	(1.5)
Total Staffing	63.4	58.3	53.8	49.8	(8.5)

Purpose

Mary Graham Children's Shelter (MGCS) provides temporary protective custody and services to children alleged to be abused or neglected and who come within the jurisdiction of the Juvenile Court as dependents. Service provisions at the Shelter are mandated by the Welfare and Institutions Code and include food, clothing, health care, education, safety, supervision, counseling, recreation, and access to religious services.

Salaries & Employee Benefits

➤ ($48,720)	Delete one filled Group Counselor III position.
➤ ($42,823)	Delete one vacant Group Counselor II position.
➤ ($119,420)	Delete four vacant Group Counselor I/Child Care Attendant positions.
➤ ($28,480)	Delete one vacant Housekeeping Services Worker position.
➤ ($35,837)	Decrease in extra–help funding due to reduced census.

Services & Supplies

➤ ($700)	Elimination of special order items such as bulletin boards and training literature.
➤ $1,360	Increase in communication charges.
➤ ($780)	Decreased purchases of video games and elimination of television and VCR maintenance.
➤ ($1,600)	Eliminate all training for supervisory and administrative staff.
➤ ($2,200)	Decreased motor pool usage through reduction in children's and staff out–of–County usage.
➤ $9,274	Increased cost of satellite homes.
➤ $6,754	Increase in Allocated Service Department costs.
➤ $24,985	Increase in Workers' Compensation Insurance charges.

➤ ($650)	Decreased purchases of arts and crafts supplies.
➤ ($17,556)	Decrease in census driven accounts and reduction in food purchases for special events.
➤ ($35,104)	Decreased maintenance charges due to deferral of major renovation projects.

Fixed Assets

➤ $450	Window air conditioner.
➤ $2,650	Commercial dishwasher.

Revenues

➤ ($8,907)	Decreased State reimbursement for milk and meals due to reduced census.
➤ ($211,640)	Decreased federal reimbursement due to lower census and lower operating costs.

Program Discussion

San Joaquin County is one of only 11 counties in the State which operates a public emergency shelter for dependent children. Through the main facility and the expansion of the Satellite Shelter Home Program (licensed County foster homes), the County has been able to control the cost of sheltering dependent children when compared to the alternative of contracting for these services.

The 1993–94 recommended budget reflects a decrease of $273,778 in Salaries and Benefits. This is due primarily to the deletion of four Group Counselor I/Group Counselor Assistant/Child Care Attendant positions (currently vacant), one Group Counselor II position (currently vacant); one Housekeeping Services Worker position (currently vacant); and one Group Counselor III position, which is filled. Holiday Pay and extra help salaries and benefits have been reduced due to the 30% on–site census reduction. The on–site census reduction is attributable to the 13% decrease in admissions over the prior year, the initial screening of admissions by Court Intake/Assessment staff, the timely placements by the Placement Facilitator, and the closure of the Infant–Toddler Unit.

The recommended deletion of the line positions and extra help should have minimal impact on current service delivery. Should the census increase, these deletions will have negative implications for future service delivery. Increased utilization of extra help staff would be necessary to maintain a safe and acceptable child/staff ratio.

While MGCS has minimal ability to regulate admissions and thereby maintain a low total census, a major program priority for 1993–94 will be to continue expanding the satellite program to ensure that sufficient homes are available to maintain a reduced on–site population. Continued efforts will also be made to develop specialized satellite homes for emotionally disturbed children who often require intense staff supervision at the central facility.

The deletion of the Housekeeping Services Worker position (vacant since November 1992), is possible due to the conversion of the Infant–Toddler Unit to the Visitation Center. The residential unit required 40 hours a week coverage, while the Visitation Center requires only 10.5 hours.

If there is an increase in census, the loss of the Group Counselor II position will negatively impact the supervisory/line staff ratio as supervisors will need to train, evaluate, supervise, and support higher numbers of line staff per shift. The quality of such

Work Load Data

	Actual 1989–90	Actual 1990–91	Actual 1991–92	Est./Act. 1992–93	Projected 1993–94
Total Number of Children Provided Shelter	1,590	1,456	1,615	1,397	1,400
Average Daily Census (Total)	178	150	161	150	150
On–Site	90	64	61	43	43
Off–Site (Satellite)	88	86	100	107	107

staff supervision would suffer as work load increased in volume.

The deletion of the Group Counselor III position will result in the reorganization and reassignment of specific tasks of this position to the remaining Group Counselor IIIs and administrative staff. Fragmented and error–prone work will result as residents' health care services, staff assignments, and volunteer program oversight are no longer centrally coordinated.

There is an overall decrease of $16,298 recommended in Services and Supplies. Census–driven accounts such as food, clothing, medical supplies, and household have decreased a total of $17,556. There will be a reduction in the provision of food items for special events and programs (children's picnics, parties, cooking projects, etc.). Snacks served to visitors and children at the Visitation Center will be reduced in quantity. Many household items (sheets, towels, bedspreads, dishware, etc.) will need to be utilized beyond their current longevity due to the inability to replace with new.

All special order items such as bulletin boards, chair mats, etc. will be eliminated. Training literature and staff development resources will be eliminated. Children's magazine subscriptions will be sought through donations.

The recommended decrease in Transportation and Travel is achieved by eliminating all monies for supervisory and administrative training and providing local training only for line staff. Additionally, special out–of–County events for the children (snow trip, beach, Exploratorium, etc.) will be curtailed.

Other recommended decreases will impact the children's programs, recreation, and physical living environment. Unit decorations, film and processing, program incentives, arts and crafts supplies, and repairs to video games, TVs and VCRs will all be reduced. Donors will be sought for some items, but others, such as repairs and film processing, will be reduced or eliminated as funds dictate.

The recommended decrease of $35,104 in maintenance will result in deferring the renovation of the Shelter's restroom/shower facilities. Routine repairs, preventive maintenance, and Parks and Recreation services will be provided.

The recommended budget will negatively impact staff training, the Shelter renovation program, and various programs and experiences that promote the residents' social development and self–esteem.

It is critical to note that the recommended budget is only functional because of the Human Services Agency's hiring freeze, begun in September 1991, and the Agency's efforts to maintain a low on–site census. Should on–site population rise significantly, it will be necessary to increase staffing and appropriations for census–driven services and supplies.

1992–93 Accomplishments

1. Gained 24 homes in the Satellite Shelter Home Program through February 1993. Twenty–five homes were lost through conversion to long–term foster care or due to personal situations.
2. Began recruitment for specialized Satellite Shelter Home resources for emotionally troubled residents through one of Stockton's larger church congregations.
3. Served 3,662 children and 3,869 visitors in 3,445 visits at the Visitation Center through February 1993. Very positive feedback has been received on the program.
4. Refurbished children's bedrooms and dining areas. The new furniture, painting, and carpeting creates a warm, child–friendly environment for all Shelter residents.
5. Arranged for San Joaquin General Hospital to provide food services.

1993–94 Objectives

1. To provide ongoing recruitment and enhance retention of Satellite Shelter homes to help maintain lower on–site census.
2. To provide monthly on–site training for Shelter staff utilizing local resources and presenters.
3. To continue the development of specialized foster homes for emotionally disturbed children through targeted recruitment and focused training.
4. To recruit, screen, and train volunteers to expand the variety of tasks and services they can provide.

540—Community Services

Human Services

Harry Brodie, *Human Services Director*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$332,002	$310,964	$316,770	$177,477	($133,487)
Total Appropriations	$332,002	$310,964	$316,770	$177,477	($133,487)
Earned Revenues By Source					
Licenses/Permits/Franchises	$41,204	$36,400	$36,400	$36,400	$0
Charges for Services	1,180	1,400	1,400	1,400	$0
Total Revenues	$42,384	$37,800	$37,800	$37,800	$0
Net County Cost					
Discretionary	$289,618	$273,164	$278,970	$139,677	($133,487)

Purpose

This budget provides funding for contributions to outside agencies for various community services.

Major Budget Changes

Other Charges

➤ ($13,459)	Eliminate funding for Community Alcohol and Drug Awareness program.
➤ ($9,755)	Decrease in funding for Child Abuse Prevention Council – Core program.
➤ ($11,192)	Decrease in funding for Child Abuse Prevention Council – In–Home program.
➤ ($16,067)	Decrease in funding for Alternative Services Volunteer Program.
➤ ($17,647)	Decrease in funding for DAWN House/Sexual Assault programs.
➤ ($32,416)	Eliminate funding for STEP program.
➤ ($32,901)	Eliminate funding for County Child Care Coordinator program.

Program Discussion

The funding of community–based service programs is a Board of Supervisors' policy matter. The Community Services budget currently funds seven programs to which the Board has established ongoing commitments.

All programs funded in this budget were requested to submit a description of potential service reductions that would result if the County's contribution were reduced by varying amounts or eliminated entirely. Because of the substantial reductions recommended in core County programs, the County Administrator has considered each of these program's impact on County programs as the primary basis for preparing 1993–94 funding recommendations. Recommendations for each of the programs funded in this budget are shown in the chart on the following page.

Community Alcohol and Drug Awareness Program

This program, operated by Seeds of Hope, provides shelter and counseling services to alcohol and drug abusing women and their children. The organization currently operates four houses serving 8 women and 14 children. The cost of operating three of the houses are partially offset by rent payments from the tenants. The County's contribution helps cover the cost of the

Program	1992–93 Approved*	1993–94 Recommend	Increase/ (Decrease)
Community Alcohol & Drug Awareness Program	$13,459	$0	($13,459)
Child Abuse Prevention Council – Core	14,333	4,578	(9,755)
Child Abuse Prevention Council – In–Home	44,768	33,576	(11,192)
Center for Positive Prevention Alternatives – ASVP	69,076	53,009	(16,067)
Women's Center – DAWN/Sexual Assault	104,011	86,314	(17,647)
Women's Center – STEP	32,416	0	(32,416)
*Family Resource & Referral **	38,707	0	(38,707)
Total Appropriations	$316,770	$177,477	($139,293)

** Family Resource and Referral received $5,806 increase following Final Budget.*

fourth house, which primarily serves a transient population and has little rental income.

Seeds of Hope has stated that "San Joaquin County ultimately saves money by investing up front in this program because of lower drug addicted babies born. No other program in the County provides services to this high risk population."

Discussions with Health Care Services administration indicate that there are several County funded programs serving this population including the AIM, FOCUS, and Black Women's Initiative programs. Health Care Services did not indicate that this program filled a critical unmet need. Given current financial constraints and the magnitude of reductions recommended in critical County operations, the County Administrator recommends that no contribution be provided for 1993–94.

Child Abuse Prevention Council – Core program

This funding provides general administrative support to the Child Abuse Prevention Council (CAPC) which is active in public education, crisis intervention, and interagency coordination.

Under State law the County is required to use certain fees from marriage licenses and protective order filings to fund domestic violence programs. These revenues total $37,800 and have been split historically to partially fund both the CAPC Core program and the Women's Center. The County Administrator recommends that, given current financial constraints and the magnitude of reductions recommended in critical County operations, appropriations for the Core program be reduced to $4,578, which is equal to the organization's historical percentage share of the filing fee revenue.

Child Abuse Prevention Council – In–Home

This program is designed to prevent or reduce child abuse and neglect in families through early intervention. It provides crisis intervention and social services to families in crisis or an emergency, whose children are at risk of abuse. This program presently operates with two Crisis Family Workers who visit individual families on a weekly basis for up to 12 months, working with each family on budgeting, home management, nutrition, and alternative discipline techniques.

Due to funding constraints, the County Administrator recommends that appropriations for this program be reduced to $33,576. CAPC indicates that this will eliminate one Crisis Family Worker and will create a longer waiting list for services. Further reductions were not recommended as the CAPC indicated that this would require the program's termination. Termination of this prevention program would likely negatively impact both Child Protective Services and Mary Graham Children's Shelter.

Alternative Service Volunteer Program (ASVP)

This program, operated by the Center for Positive Prevention Alternatives, offers offenders the opportunity to perform community service in lieu of paying court fines. The program was originally funded under the State Juvenile Justice Subvention program and has been maintained at the request of the courts to provide an alternative, other than incarceration, for individuals who cannot afford to pay court fines. In the first six months of 1992–93, ASVP handled 902 referrals from the courts, who have worked 63,711 hours at 195 community work sites.

Due to funding constraints the County Administrator recommends appropriations for 1993–94 in the amount of $53,009. CPPA's Safe House program is already recommended to receive a $25,000 reduction in Mental Health funding for 1993–94. A further reduction in this organization's funding would cause extreme hardship for CPPA administratively and would endanger both the Safe House and the ASVP program. If the ASVP program ends, court sentencing options will be lost and the Jail census could be negatively impacted. If the Safe House closes, population at Mary Graham Children's Shelter will be impacted and additional appropriations would be required for the Shelter.

DAWN/Sexual Assault

This program provides crisis, educational, support, shelter, and counseling services to battered women and their children and victims of sexual assault. This program is the only provider for several services including:

- 24–hour crisis lines for victims of domestic violence and sexual assault;
- 24–hour accompaniment to the hospital for victims of rape and sexual assault;
- 24–hour shelter for battered women and their children;
- Individual and group counseling services for victims of domestic violence and sexual assault.

Due to the severity of the financial constraints facing the County, the County Administrator recommends 1993–94 appropriations for this program totaling $86,314. Women's Center has indicated that this is the minimum level of support that will allow the organization to meet various State grant funding requirements. Reductions below this level will result in the loss of State grants. At the recommended funding level the Center's counseling staff will be reduced from four to two; management staff will receive a 5% salary reduction; and rape prevention services, above the State mandated minimum, will be eliminated.

STEP

This program, operated by the Women's Center, provides self esteem classes to women inmates at the County Jail and employment counseling to female ex–offenders at the Women's Center.

Given current financial constraints and the magnitude of reductions recommended in critical County operations, the County Administrator recommends that no contribution be provided for 1993–94.

Women's Center has indicated that with the loss of STEP funding, the organization will also have to curtail its involvement in Health Care Services' AIM and FOCUS programs. This reduction occurs because staff conducting the self esteem classes also support the Health Care Services' programs and Women's Center will be unable to absorb the staff salaries. Health Care Services administrative staff indicated that while Women's Center's involvement would be missed, it was not critical to the success of their programs.

Countywide Child Care Coordinating Program

This program, operated by the Family Resource and Referral Center, began in 1989 as a public/private partnership for the purpose of better coordinating child care services within San Joaquin County, encouraging the establishment of more quality child care, and assisting the County and area businesses to meet the child care needs of their employees.

In its initial year of operation the program was funded by donations from private business, cities, and the County. Since then the program has been funded exclusively with County dollars and in–kind contributions from the Family Resource and Referral Center. Given current financial constraints and the magnitude of reductions recommended in critical County operations, the County Administrator recommends that no contribution be provided for 1993–94.

Family Resource and Referral has indicated that the following are some of the specific activities that will no longer be performed, if funding is discontinued and the Child Care Coordinator position is terminated:

- There will be no staff to facilitate the County Dependent Care Committee, charged with implementing the recommendations of the San Joaquin County Dependent Care Survey.
- The discount child care provider program for San Joaquin County employees will not be developed and implemented.
- There will be no staff to plan and facilitate activities of the Local Child Care Planning Council. This Council performs Countywide planning for Federal Block Grant funds and County planning for child care.
- The 1990 San Joaquin County Needs Assessment for Child Care will not be revised as planned.

54101—Aging & Community Services

Human Services

Harry Brodie, ***Human Services Director***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,543,480	$1,786,840	$1,839,888	$1,709,609	($77,231)
Services & Supplies	3,151,139	3,900,857	3,768,153	3,742,337	(158,520)
Other Charges	211,302	223,517	223,517	223,517	0
Fixed Assets	71,543	880	0	0	(880)
Total Expenditures	$4,977,464	$5,912,094	$5,831,558	$5,675,463	($236,631)
Intrafund Transfers	(9,949)	(10,416)	0	0	10,416
Total Appropriations	$4,967,515	$5,901,678	$5,831,558	$5,675,463	($226,215)
Earned Revenues By Source					
Interest & Rents	$18,976	$21,573	$17,144	$17,144	($4,429)
Aid from Other Govt Agencies	4,558,685	5,127,513	5,190,606	5,190,606	63,093
Charges for Services	146,110	198,700	205,607	205,607	6,907
Miscellaneous Revenues	64,953	150,463	6,647	6,647	(144,816)
Total Revenues	$4,788,724	$5,498,249	$5,419,004	$5,419,004	($79,245)
Net County Cost					
Required Match	$178,791	$403,429	$412,554	$256,459	($146,970)
Allocated Positions	52.0	48.0	48.0	43.0	(5.0)
Temporary (Full–Time Equivalent)	0.0	3.0	6.0	2.8	(0.2)
Total Staffing	52.0	51.0	54.0	45.8	(5.2)

Purpose

The Department of Aging, Children's and Community Services, a division of the Human Services Agency, administers federal, State, and local funds allocated for services to the elderly and low income citizens of San Joaquin County.

Aging Services include direct senior services such as ombudsman, in–home services, social day care, legal services, and health services; congregate and in–home meals; senior employment, and long–term care case management services.

Community Services include direct antipoverty services such as translation and interpretation assistance, assistance with filling out forms and applications, employment and client advocacy; recreation activities for low–income youth, adults, and seniors; food and emergency clothing assistance to needy individuals and families; commodity distribution to low–income eligible households; payment of energy bills and home weatherization.

Child Abuse Services include individual and group counseling for sexual abuse, respite care for families, and crisis intervention.

Major Budget Changes

Salaries & Employee Benefits

➤	($26,678)	Eliminate one Specialist Clerk position through early retirement.
➤	($27,760)	Eliminate one Clerk Typist II position.

➤ ($68,109)	Eliminate three Community Center Aide positions.

Services & Supplies

➤ $40,000	New Title III–F Elder Health Care Grant.
➤ ($8,300)	Decrease in equipment rentals.
➤ ($21,680)	Decrease in allocated departmental overhead costs.
➤ ($132,600)	Decrease in senior work experience wages.
➤ ($23,840)	Reduce allocation to purchase services for MSSP clients.

Revenues

➤ ($60,653)	Decrease in MSSP grant.
➤ $40,000	New Elder Health Care Grant.
➤ ($143,889)	Eliminate Senior Tutor Program Grant.

Program Discussion

The 1993–94 recommended budget for the Department of Aging, Children's and Community Services contains a reduction of $146,970 in Net County Cost, from $403,429 to $256,459. The Department will absorb this cost by downsizing administrative support staff and reducing services provided at its seven community centers.

Downsizing Administration

In 1993–94 it is recommended that the Department downsize its administrative support staff by deleting the Director of Aging and Community Services position (early retirement) and assigning those duties to the Assistant Director. In addition, by reorganizing current clerical and fiscal support functions, it is recommended that the Department eliminate one Specialist Clerk position (early retirement) and one vacant Clerk Typist II position. The Department also

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Aging Services					
Direct Services	84,174	75,346	66,312	59,678	60,000
Congregate Meals	261,011	239,613	223,342	204,159	205,000
In–Home Meals	176,696	168,822	168,822	194,460	194,000
Brown Bag	21,160	17,278	17,278	31,544	31,500
RSVP Prog Volunteers Served	325	328	328	515	625
Sr. Participants Enrolled	361	413	413	281	330
Sr. Participants Placed in Jobs	170	202	202	129	118
Long–Term Care Cases	403	304	304	298	300
Community Services					
Direct Services	20,308	24,804	24,804	41,160	25,600
Emerg Food & Clothing	16,261	18,751	18,751	42,000	26,240
Recreation	63,517	61,686	61,686	78,750	75,000
Informational Referral	62,184	51,943	51,943	60,500	42,240
Commodity Households Served	99,521	92,596	92,596	99,433	102,000
Utility Payments	800	1,621	1,621	1,425	1,400
Weatherizations	0	526	526	459	500
Child Abuse Services					
Respite Care	452	450	450	432	425
Counseling	730	735	735	1,290	1,300
Education	0	0	0	250	250

plans to reduce the time allocated for nutrition program monitoring provided by the Health Care Services Department's nutritionist. As a result of downsizing and flattening the organizational structure, the recommended Net County Cost has been reduced by $71,661.

Community Center Operations

The remaining $75,309 reduction in the County's financial support for the Department is recommended to be met by reducing the staff and scope of services provided by the seven community centers. Three filled Community Center Aide positions and one extra–help position are recommended to be eliminated in 1993–94. Staffing patterns at the community centers will be changed and reduced. Currently, there are four positions shared between two community centers. In 1993–94, there will be only three positions shared between two centers: two Center Directors and one Center Aide. Remaining community center staff and the Community Services Coordinator will rotate between centers to provide program coverage.

With less staff, program services will be reduced. It is anticipated that direct services consisting of assisting in the preparation of forms for unemployment, Medi–Cal, AFDC, Social Security, and food stamps, will be reduced by 14,400 services per year. In addition, appointments will be required for all service requests, staff will not be able to meet transportation needs, a minimal level of outreach will be performed, and the Community Services Coordinator will be the staff member responsible for day–to–day center operations if Center Directors are absent. Emergency food and clothing, as well as recreation services, will be reduced by 36% (38,520 services).

1992–93 Accomplishments

1. Provided weatherization services to 459 households and utility bill payment assistance to 1,425 low–income families.
2. Provided administration of federal senior service funds; developed an annual plan; prepared service contracts; monitored, assessed, and evaluated subcontractors.
3. Provided 228,410 low–income individuals with information and referral services, emergency food and clothing, government commodities, direct and counseling services.
4. Recruited, enrolled, and trained 281 economically disadvantaged older workers of which 129 were placed into unsubsidized employment.

1993–94 Objectives

1. To provide home weatherization services to 500 households and utility bill payment assistance to 1,400 low–income families.
2. To continue to administer federal funds for services to seniors and low–income households; develop a four–year annual area plan for seniors; procure and contract with service providers; monitor, assess, and evaluate subcontractors; act as an advocate for, and coordinator of, services to seniors.
3. To provide 169,800 low–income individuals with information and referral services, emergency food and clothing, government commodities, direct and counseling services.
4. To provide recruitment, enrollment, supportive, and training services to 330 economically disadvantaged older workers of which 118 will be placed into unsubsidized employment.
5. To reorganize and downsize the Department's administrative staff to make program administration more cost–efficient.

533—Burials

Human Services

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$36,517	$24,194	$24,194	$24,194	$0
Total Appropriations	$36,517	$24,194	$24,194	$24,194	$0
Earned Revenues By Source					
Licenses/Permits/Franchises	$7,988	$8,200	$8,200	$8,200	$0
Total Revenues	$7,988	$8,200	$8,200	$8,200	$0
Net County Cost					
Mandated	$28,529	$15,994	$15,994	$15,994	$0

Purpose

Under State statutes, the County is required to provide for the disposition of indigent dead. This budget funds this mandated responsibility.

Program Discussion

The number of cases in the past two years has been twice the normal rate. The unusually high volume appears to be related to current economic conditions. The 1993–94 appropriation assumes a return to previous case levels.

In 1988, the Board of Supervisors adopted a policy of cremation for indigent dead, with exceptions only in certain cases as determined by the Coroner. This policy, along with the continued scrutiny of financial eligibility by the Sheriff's Coroner Division, has significantly reduced program costs.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Disposition of Indigent Dead	43	54	107	105	55

556—Veterans Service Office

Human Services

Antonio Duran, ***Veterans Service Officer***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	19923–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$250,705	$269,171	$259,876	$175,690	($93,481)
Services & Supplies	18,943	17,558	17,053	10,966	(6,592)
Fixed Assets	17,067	0	4,500	4,500	4,500
Total Appropriations	$286,715	$286,729	$281,429	$191,156	($95,573)
Earned Revenues By Source					
Aid from Other Govt Agencies	$89,010	$86,743	$78,195	$36,000	($50,743)
Total Revenues	$89,010	$86,743	$78,195	$36,000	($50,743)
Net County Cost					
Discretionary	$197,705	$199,986	$203,234	$155,156	($44,830)
Allocated Positions	6.0	6.0	6.0	4.0	(2.0)

Purpose

The Veterans Service Office assists veterans in applying for and receiving veterans benefit funds for education, health, and welfare. The Office assists the veterans in application for and filing of benefit claims, provision of transportation services to the VA hospital, distribution of brochures and educational material, consultations, referrals, and outreach activities. Although levels of service are discretionary, revenue from the State is based on work load measurements.

Major Budget Changes

Salaries & Employee Benefits

➤ ($84,186)	Deletion of two Veterans Service Representative positions.
➤ ($4,841)	Reclassified clerical position.

Services and Supplies

➤ ($2,458)	Reduced data processing costs.
➤ ($2,300)	Decreased vehicle usage for veteran transport and outreach.
➤ ($881)	Decrease in postage expense.
➤ ($850)	Reduced communication costs.

Fixed Asset

➤ $4,500	Veterans' benefit software.

Revenues

➤ ($18,243)	Reduction in Veterans Affairs subvention.
➤ ($12,500)	Decreased funding based on work load.
➤ ($20,000)	Loss of subvention for maintenance of effort.

Program Discussion

Approximately 4,500 veterans in San Joaquin County will receive over $21 million from State and federal agencies for health, education, and welfare benefits. The recommended budget will reduce or eliminate current activities in staff training, veterans outreach, patient transportation to the VA hospital, and grave maintenance services. The overall quality of service through client consultations will be maintained to the extent possible.

The following outreach activities have been discontinued:

- Weekly service to Lodi
- Biweekly visits to Tracy and Manteca
- Information and education at community events.

The following services will be reduced or eliminated:

- Transportation to Livermore VA Hospital (assumed by Disabled American Veterans)
- Audit of VA awards
- Follow–up on VA grave markers
- Requests for memorial certificates
- Visits to invalids, shut–ins, and convalescent hospitals.

The following operational changes will be made:

- Hours will be reduced to 9:00 am – 4:00 pm
- Office will be closed during the noon hour
- Appointments will be necessary for most claims.

1992–93 Accomplishments

1. Staffed a booth at Senior Citizens Day, Veterans Day, and Armed Forces Day community activities.

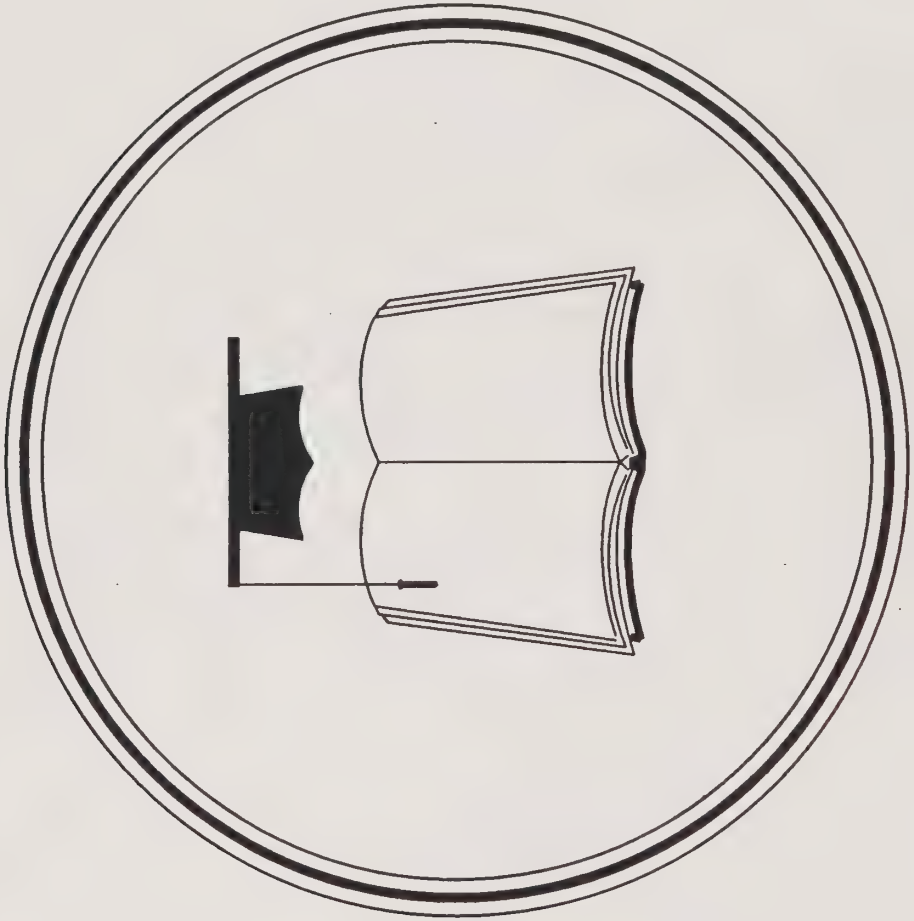
1993–94 Objectives

1. To obtain software program dedicated to veterans benefits and related reports.
2. To provide some professional training for staff.

Work Load Data

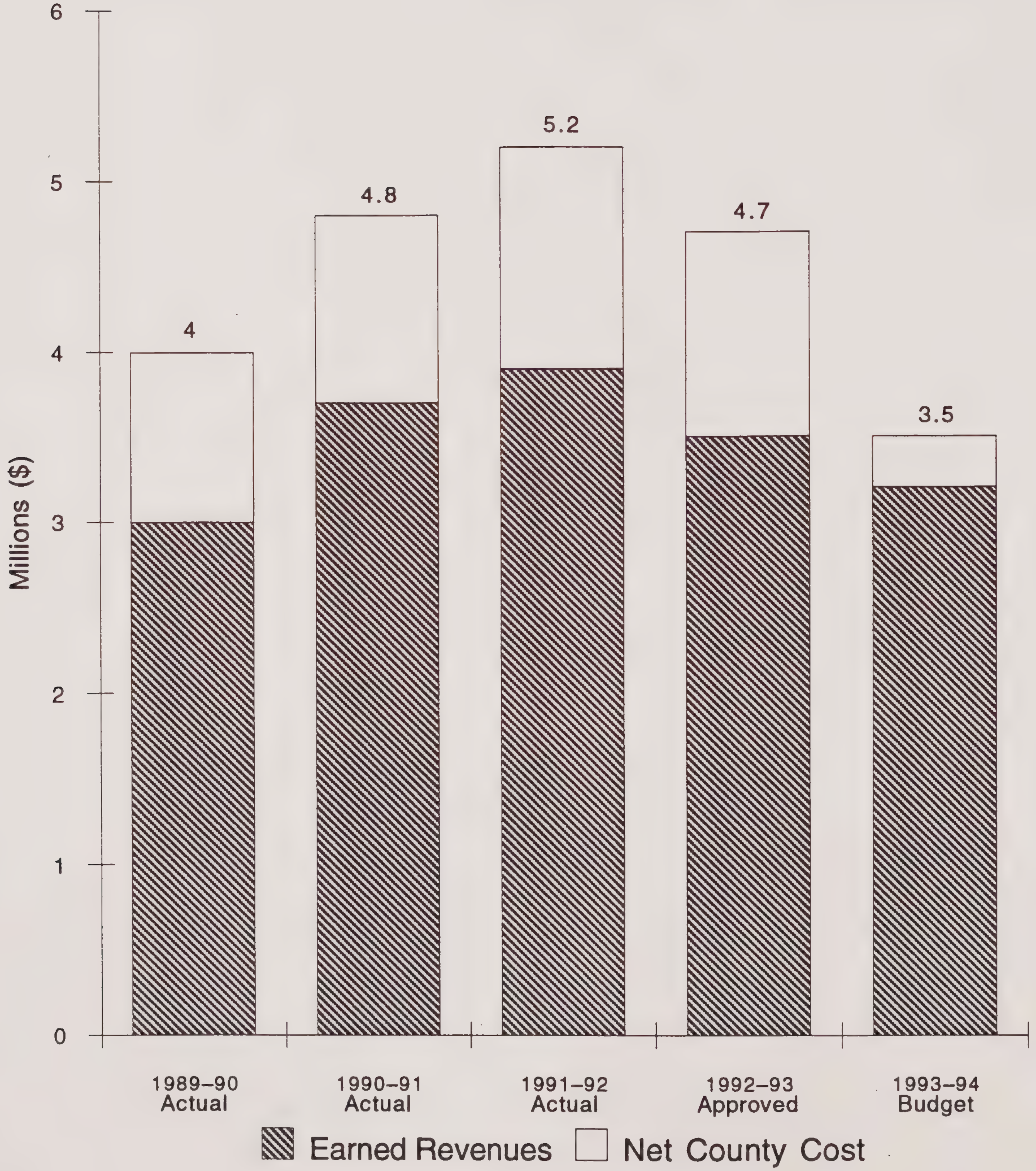
	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Claims Filed or Reopened	707	721	695	638	480
Insurance Claims Filed	58	63	52	59	45
Verifications to Other Agencies	NA	NA	NA	1,274	950
Auditable Forms Filed	1,187	1,348	1,154	1,295	900
Awards Granted	1,824	1,343	924	959	725

Education



Education

Change In Program Expenditures



	Page Number	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
60100 Superintendent of Schools	H–2	$751,641	$0	$0	($751,641)
60200 Board of Education	H–4	44,403	0	0	(44,403)
60300 School District Organization	H–5	800	0	00	(800)
60900 County Library	H–7	3,535,820	3,249,291	3,249,291	(288,529)
60901 Library–Administration	H–9	67,972	60,700	60,700	((7,272)
61500 Cooperative Extension	H–10	287,573	274,320	208,975	(78,598)
62200 Education–Juvenile Hall	H–6	35,466	0	0	(35,466)
Total — Education		**$4,723,675**	**$3,584,311**	**$3,518,966**	**($1,204,709)**

601—Superintendent of Schools

Education

Fredrick Wentworth, *Superintendent of Schools*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$70,470	$77,903	$0	$0	($77,903)
Services & Supplies	630,946	673,738	0	0	(673,738)
Total Appropriations	$701,416	$751,641	$0	$0	($751,641)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$701,416	$751,641	$0	$0	($751,641)
Allocated Positions	2.0	2.0	0.0	0.0	(2.0)

Purpose

This budget funds the County's portion of specific functions per Education Code 1510 necessary for the operation of the Office of the Superintendent of Schools. The San Joaquin County Office of Education is a regional agency whose mission is to provide educational leadership, resources, and services to enable school districts to be effective facilitators of learning for all pupils.

Major Budget Changes

Salaries & Employee Benefits

➤ ($77,903)	Transfer two County employees to Superintendent of Schools.

Services & Supplies

➤ ($673,738)	Transfer County's responsibilities to Schools.

Program Discussion

The responsibilities of the County Superintendent of Schools (also referred to as County Office of Education) can be grouped into three primary functions:

- To serve as agent of the State by performing certain regulatory responsibilities, including administrative, financial, budgetary, and business functions for schools and the County Office of Education.
- To coordinate the operating programs and services mandated by State or federal statutes and those functions that can be more effectively provided by a central County Office of Education or combination of districts and the County Office of Education.
- To provide special assistance to direct service school districts in the form of curriculum consultants, psychologists, payroll functions, budgetary functions, fiscal control, and child welfare personnel.

Education Code Section 1510 requires the County to provide funding for the operation of the Office of the Superintendent of Schools. Education Code Sections 1043 and 1080 provide for the transfer of certain duties and functions of the Board of Supervisors to the County Board of Education. These functions and duties include:

- The approval of the County Superintendent's estimate of anticipated revenue and expenditures.
- Allowance of the actual and necessary travel expenses.

- The expenses of the Office of the County Superintendent of Schools.
- The expenses of providing housing for all services of the County Superintendent pursuant to Education Code Sections 1200, 1201, 1202, and 1203.

In 1992–93, the County's support to the Office of the Superintendent of Schools totaled approximately $1 million and is as follows:

	1992–93 Approved
Direct Support	
BU #601 Superintendent of Schools	$751,641
BU #602 Board of Education	61,855
BU #603 School District Organization	7,000
BU #622 Education–Juvenile Hall	35,466
Subtotal Direct Support	$855,962
In–Kind Support*	
Utilities	$147,501
Maintenance & Janitorial	34,654
Subtotal In–Kind Support	$182,155
Total 1992–93 County Support	**$1,038,117**

**Included in General Services' budgets.*

During 1992–93, the County Administrator, jointly with the Superintendent of Schools, has studied and developed a plan for the Superintendent of Schools to become fiscally independent by July 1, 1993. This plan will be presented to the Board of Supervisors for consideration in late May 1993.

Pending Board of Supervisors' approval of the fiscal independence plan, no funds have been appropriated in the 1993–94 County budget for the Superintendent of Schools' operation. If the Board of Supervisors chooses not to approve the fiscal independence plan for the Superintendent of Schools, additional appropriation will have to be included in the County budget to fund the County's share of the operating costs for the Office of the Superintendent of Schools.

602—Board of Education

Education

Fredrick Wentworth, ***Superintendent of Schools***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$14,435	$26,635	$0	$0	($26,635)
Services & Supplies	20,346	17,768	0	0	(17,768)
Total Appropriations	$34,781	$44,403	$0	$0	($44,403)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$34,781	$44,403	$0	$0	($44,403)

Purpose

As an elected body, the Board of Education advises, recommends, and approves the County Office of Education's budget; conducts hearings on inter–district transfers; and adopts policies for the operation of the County Superintendent of Schools' Office.

Program Discussion

During 1992–93, the County Administrator, jointly with the Superintendent of Schools, has studied and developed a plan for the Superintendent of Schools to become fiscally independent by July 1, 1993. This plan will be presented to the Board of Supervisors for consideration in late May 1993.

Pending Board of Supervisors' approval of the fiscal independence plan, no funds have been appropriated in the 1993–94 County budget for the Board of Education. If the Board of Supervisors chooses not to approve the fiscal independence plan for the Superintendent of Schools, additional appropriation will have to be included in the County budget for the Board of Education. See Superintendent of Schools budget #601 for additional information.

603—School District Organization

Education

Fredrick Wentworth, *Superintendent of Schools*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$363	$800	$0	$0	($800)
Total Appropriations	$363	$800	$0	$0	($800)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$363	$800	$0	$0	($800)

Purpose

The County Committee on School District Organization accepts petitions, conducts hearings, and makes recommendations to the State Board of Education regarding reorganization, change of boundaries, and rearrangement of trustee areas, for the County's school districts. The Committee consists of five members who serve four–year terms.

This budget provides funds for mileage reimbursement for Committee members and required publications and legal notices.

Program Discussion

During 1992–93, the County Administrator, jointly with the Superintendent of Schools, has studied and developed a plan for the Superintendent of Schools to become fiscally independent by July 1, 1993. This plan will be presented to the Board of Supervisors for consideration in late May 1993.

Pending Board of Supervisors' approval of the fiscal independence plan, no funds have been appropriated in the 1993–94 County budget for the School District Organization. If the Board of Supervisors chooses not to approve the fiscal independence plan for the Superintendent of Schools, additional appropriation will have to be included in the County budget for the School District Organization. See the Superintendent of Schools budget #601 for additional information.

622—*Education – Juvenile Hall*

Education

Fredrick Wentworth, ***Superintendent of Schools***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$35,466	$35,466	$0	$0	($35,466)
Total Appropriations	$35,466	$35,466	$0	$0	($35,466)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$35,466	$35,466	$0	$0	($35,466)

Purpose

The Superintendent of Schools provides year–round education for youths detained by the County at Juvenile Hall, wards of Juvenile Court assigned to the Olympic Center, and children housed at Mary Graham Children's Shelter. The number of pupils served varies from day–to–day, depending on the population at the juvenile facilities.

This budget funds the County's share of costs of the Superintendent of Schools' educational programs for children in Juvenile Hall, Olympic Center, and Mary Graham Children's Shelter.

Program Discussion

During 1992–93, the County Administrator, jointly with the Superintendent of Schools, has studied and developed a plan for the Superintendent of Schools to become fiscally independent by July 1, 1993. This plan will be presented to the Board of Supervisors for consideration in late May 1993.

Pending Board of Supervisors' approval of the fiscal independence plan, no funds have been appropriated in the 1993–94 County budget for the Education–Juvenile Hall budget. If the Board of Supervisors chooses not to approve the fiscal independence plan for the Superintendent of Schools, additional appropriation will have to be included in the County budget to fund the County's share of costs of the educational programs at the juvenile facilities. See the Superintendent of Schools budget #601 for additional information.

609—County Library

Education

Mel Wingett, *County Administrator*

Library Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$89,912	$93,525	$104,508	$104,508	$10,983
Other Charges	3,867,903	3,442,295	3,144,783	3,144,783	(297,512)
Total Appropriations	$3,957,815	$3,535,820	$3,249,291	$3,249,291	($286,529)
Earned Revenues By Source					
Taxes	$3,526,034	$3,450,326	$2,815,829	$2,815,829	($634,497)
Aid from Other Govt Agencies	47,089	48,250	47,850	47,850	(400)
Charges for Services	68,863	75,382	74,000	74,000	(1,382)
Miscellaneous Revenues	70,835	0	250,912	250,912	250,912
Operating Transfers In	176,015	60,683	60,700	60,700	17
Fund Balance	68,979	(98,821)	0	0	98,821
Total Revenues	$3,957,815	$3,535,820	$3,249,291	$3,249,291	($286,529)
Net County Cost	$0	$0	$0	$0	$0

Purpose

This budget provides the County share of the cost of the City/County Library System which serves the cities of Stockton, Manteca, Tracy, Ripon, and Escalon and the unincorporated areas of the County.

Major Budget Changes

Services & Supplies

➤ $10,983	Increased property tax administration charges.
➤ ($548,424)	Decreased funding available for library services.

Revenues

➤ ($665,518)	Estimated property tax loss based on the Governor's 1993–94 Proposed Budget.
➤ $164,610	Projected a 5% assessed valuation growth.
➤ $250,912	County's share of PERS credits due to retirement benefit rate adjustments for 1992–93 and 1992–93.

Program Discussion

The library services agreement between the San Joaquin County and the City of Stockton requires the County to notify the City in May of the projected funding available for the County's contribution to library services. Based upon this requirement, the City has been notified that available funding for 1993–94 projected at this time is $3,144,783. This is a preliminary figure and will be modified depending upon the outcome of the State budget process, year–end fund balances, and the actual growth in the County Library System's assessed valuation.

Included in the Governor's 1993–94 Proposed Budget is a $2.1 billion property tax shift from local governments to school districts. This is nearly double the amount local governments lost in 1992–93. The impact to the Library Fund is estimated at $665,528.

609—County Library

Education

The County's funding base for library services is made up of property tax revenues, Special District Augmentation Funds, the pro rata share of fees for library services, rebates and refunds, and any prior year carryover balance. The estimate for 1993–94 is predicated on a assessed valuation growth of 5% above the 1992–93 estimates and the projected impact of the State budget.

The policy of providing a General Fund contribution to finance half of the cost of the City/County Librarian position (see Budget No. 60901) will be continued. For 1993–94, this amounts to $60,700.

Based on the preliminary budget prepared by the City of Stockton, the County's share of the library operating costs is projected to be $4.2 million for 1993–94. At this time, the estimated available resources of $3.1 million will be $1.1 million short in funding the County's share of the costs. This funding shortage may result in reduced material purchases, shorter public hours, and closure of branch libraries. Once a reduction plan is developed, the Director of Library Services will present the plan and the service impact to the Board of Supervisors.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Materials Loaned	1,695,934	1,806,229	1,948,245	1,996,379	1,796,741
Reference Questions	221,929	225,760	257,898	262,057	222,748
Reserves Taken	54,403	85,014	100,279	92,048	92,968
Interlibrary Loan	17,312	17,056	18,176	13,523	15,851
Titles Reviewed	31,008	30,729	28,970	30,582	27,221
New Titles Added	10,419	11,946	12,774	13,033	11,365
Volumes Added	57,678	60,349	67,753	62,112	49,600

60901—Library Administrative Services

Education

Mel Wingett, *County Administrator*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$176,015	$67,972	$60,700	$60,700	($7,272)
Total Appropriations	$176,015	$67,972	$60,700	$60,700	($7,272)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$176,015	$67,972	$60,700	$60,700	($7,272)

Purpose

This budget provides General Fund support to the County Library equivalent to one–half the salary and benefits cost of the City/County Librarian position.

Major Budget Changes

Operating Transfers Out

➤ ($7,272)	Decrease to reflect actual requirement to fund one–half of the Librarian's salary and benefits costs in 1993–94.

Program Discussion

The 1993–94 Proposed Budget anticipates the salary and benefits to be paid to the Director of Library Services.

615—UC Cooperative Extension

Education

Gary Johnston, *Farm & Home Advisor*

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$200,289	$214,763	$194,718	$130,549	($84,214)
Services & Supplies	103,437	71,810	74,102	72,926	1,116
Other Charges	9,974	1,000	5,500	5,500	4,500
Fixed Assets	12,842	0	0	0	0
Total Appropriations	$326,542	$287,573	$274,320	$208,975	($78,598)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$326,542	$287,573	$274,320	$208,975	($78,598)
Allocated Positions	7.0	5.0	5.0	3.0	(2.0)
Temporary (Full–Time Equivalent)	0.1	0.8	0.8	0.6	(0.2)
Total Staffing	7.1	5.8	5.8	3.6	(2.2)

Purpose

The University of California Cooperative Extension provides agricultural, home economics, youth development, research, and educational programs throughout the County. Although not mandated, County support is governed by Education Code Section 32330.

Major Budget Changes

Salaries & Employee Benefits

➤ ($63,082)	Delete two clerical positions.
➤ ($19,279)	One–time staff reduction cost in prior year.
➤ ($2,984)	Decreased extra help.

Services & Supplies

➤ ($2,298)	Delete copier lease.
➤ $1,283	Increase Workers' Compensation.
➤ $1,262	Increase professional services.
➤ $518	Increase in data processing.
➤ $465	Increased communication cost.

Other Charges

➤ $4,500	Stanislaus County livestock and poultry services.

Program Discussion

The University of California Cooperative Extension's mission is to develop, extend, and promote the use of research–based knowledge to improve specific practices and technologies developed at UC research centers and modified for San Joaquin County conditions. Applied research and educational programs focus on agriculture, family and consumer sciences, 4–H youth development activities, community resource development, and related public service needs of County residents.

The reduction in clerical staff and other resources will have a significant impact on departmental programs. Elimination of overtime and extra help will impede seasonal agricultural research projects. Decreases in services and supply resources will result in measurable reductions in travel, outreach programs, publications, and educational materials. Efforts will be made to offset diminished County funding through industry and private contributions.

- Clerical staff will be reduced by 50%, leaving two persons to support all County and University activities.
- Majority of newsletters, pamphlets, and publications currently printed, collated, and mailed by the Extension, will have to be done commercially. These services will be reduced to manage costs.
- 4–H Youth Development programs will be impacted due to shifts in staff efforts. With significantly less resources to assist the 700 or more adult volunteers, new programs and materials will be slower to develop.
- Office hours will be reduced to 10 am to 4 pm. In addition, the office will be closed during the noon hour. (Currently, office hours are 8 am – 5 pm.)

1992–93 Accomplishments

1. Disseminated and adapted Cooperative Extension applied research information to enhance the viability of San Joaquin County agriculture. Efforts were focused on integrated pest management (IPM), drought irrigation strategies, and new alternative field crops.
2. Completed a second Countywide Agricultural Chemical Disposal Day. This was coordinated with Sacramento County as a regional event. Excess agricultural chemicals have been collected, hauled away, and incinerated as per EPA guidelines.
3. Expanded 4–H Youth Development programs to include an additional 3,000 youth. Efforts have been coordinated with other youth–serving organizations. Received a $250,000, 3–year grant for a youth delinquency prevention program (4–H Project Linkages).
4. Graduated 500 low income families from the Expanded Food and Nutrition Education Program. The families, mostly minority, learned how to better maximize their family food dollars while utilizing sound nutritional guidelines. Helped train staff of social service agencies and worked directly with their clients.

1993–94 Objectives

1. To develop County–based research regarding the major crops, livestock, and dairy operations found in the County. To extend that research to solutions for the myriad of challenges facing agricultural producers.
2. To support traditional and new 4–H Youth Development programs. To further expand leadership resources and delinquency prevention programs.
3. To continue Expanded Food and Nutrition Education Program efforts to train agency staff as well as to provide guidance to low–income families throughout the County.

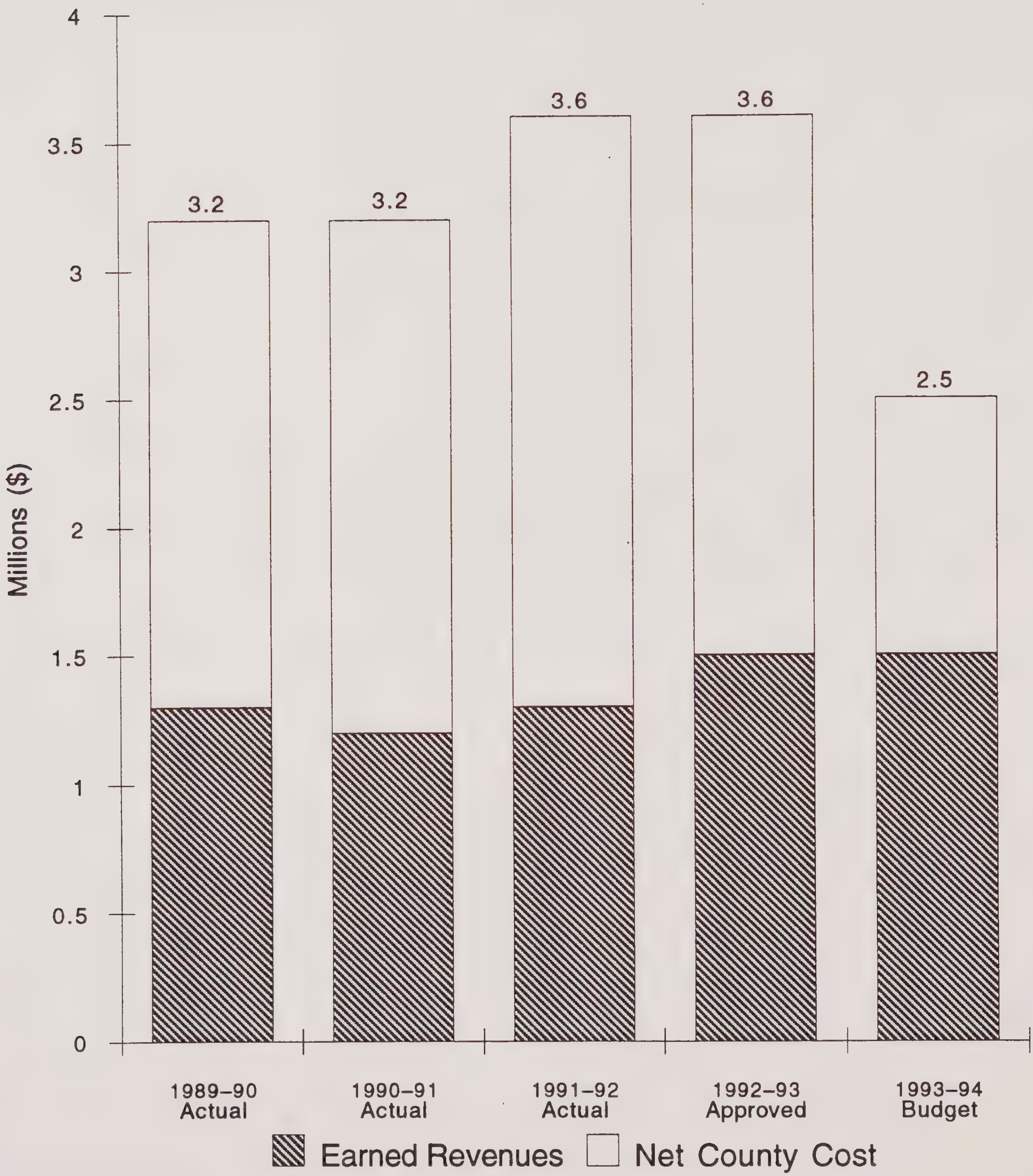
Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Meeting Attendance	30,307	31,216	26,535	23,375	20,460
Newsletter Circulation	140,052	183,557	156,020	131,360	87,080
Publication Distribution	90,570	93,290	79,295	64,260	30,200
Telephone Inquiries	25,710	33,703	28,330	33,010	20,795
Consultations	14,090	17,142	9,990	7,623	6,495

Parks & Recreation

Parks & Recreation

Change In Program Expenditures



Parks & Recreation Appropriations

	Page Number	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
70200 Recreation	I–2	$90537	$90,537	$0	($90,537)
70300 Parks & Recreation	I–4	3,236,355	2,994,900	2,352,199	(905,696)
70800 Cultural Services	I–8	244,251	248,933	163,350	(80,901)
Total — Parks & Recreation		**$3,571,143**	**$3,334,370**	**$2,515,549**	**($1,077,134)**

702—Recreation

Parks & Recreation

James Leonard, ***General Services Director***

General Fund	1991–92 Actual	1992–923 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$106,513	$90,537	$90,537	$0	($90,537)
Total Appropriations	$106,513	$90,537	$90,537	$0	($90,537)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$106,513	$90,537	$90,537	$0	($90,537)

Purpose

This budget funds the County contributions to the various cities and school districts to assist in providing community recreation programs.

Major Budget Changes

Other Charges

- ➤ ($90,537) Eliminate all funding for recreation agencies.

Program Discussion

Given current financial constraints and the magnitude of reductions recommended in critical County operations, no contributions to recreation agencies for 1993–94 are recommended. The contribution to each agency during 1992–93 is shown below:

Each recreation agency was requested to describe the impact on services at varying levels of reduction in the County contribution. Responses were received

Recommended Appropriations for Recreation Programs

Agency	1992–93 Approved	1993–94 Recommended	Increase/ (Decrease
City of Lodi Recreation	$14,798	$0	($14,798)
Escalon Recreation Commission	2,247	0	(2,247)
Ripon recreation Commission	2,033	0	(2,033)
Manteca Metro Recreation Commission	9,540	0	(9,540)
Lodi Unified Recreation	531	0	(531)
City of Tracy Recreation	8,899	0	(8,899)
Lincoln Unified Recreation	8,941	0	(8,941)
Linden Unified Recreation District	2,044	0	(2,044)
Oak View Union Recreation	288	0	(288)
New Hope Recreation	227	0	(227)
Galt Recreation Commission	1,634	0	(1,634)
City of Lathrop Recreation	1,794	0	(1,794)
Stockton Metro Recreation Commission	37,561	0	(37,561)
Total	$90,537	$0	($90,537)

from four of the programs. These are described below:

Stockton Metro Area Recreation Programs

County–City–Stockton Unified Area

Current recreation programs include the operation of Hamilton, Webster, Fremont, and Marshall Middle Schools; Franklin High School Swimming Pool; and August and Hoover Elementary Schools. Activities consist of drop–in and organized sports leagues; arts and crafts; specialized instruction; and workshops on youth gang and drug involvement.

The total direct cost of these programs is $103,516, funded with 1992–93 contributions of $37,561 from the County and $65,955 from the City of Stockton. City Parks and Recreation data indicate that 68% of the use in these programs is by County residents. Specific program impacts from the recommended elimination of County funding include:

- Closure of Franklin High School swimming pool, now open 44 days per year.
- Closure of Hamilton and Webster Middle School after–school recreation programs for 1993–94 school year. These currently operate 135 days.
- Closure of August and Hoover Elementary School after–school recreation programs for 1993–94 school year. These currently operate 135 days.

County–City–Lincoln Unified Area

Current programs include the operation of Lincoln Community Center, Claudia Landeen Recreation Program, special programs and events at each facility, and summer park programs at Grupe, Gibbons, and Holiday Parks.

The total direct cost of this program is $80,430, funded with 1992–93 contributions of $8,941 from the County, $20,108 from Lincoln Unified, and $51,381 from the City of Stockton. City Parks and Recreation data indicate that 41% of the use in these programs is by County residents. Specific program impacts from the recommended elimination of County funding include:

- Closure of summer park programs at Claudia Landeen, Grupe, Holiday, and Gibbons Parks, currently operated 40 days per year.

City of Tracy

The City did not cite any specific service level or program reductions. The Director of the Tracy Parks and Recreation Department did indicate that if these funds are eliminated, the City of Tracy will review alternative funding requiring non–residents to pay a higher fee for the use of City facilities and programs. The City indicates that 17% of the participants in Tracy's recreation programs are non–residents.

City of Lodi

The City did not cite any specific service level or program reductions. The Lodi Parks and Recreation Director did indicate that if these funds are eliminated, they would pursue non–resident user fees or choose to not serve non–residents. The City indicates that 30% of individuals served are non–residents.

703—Parks & Recreation

Parks & Recreation

James Leonard, ***General Services Director***

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,286,396	$2,372,257	$2,153,588	$1,668,386	($703,871)
Services & Supplies	851,506	915,596	892,587	767,692	(147,904)
Other Charges	2,081	2,500	2,500	2,500	0
Fixed Assets	42,469	0	0	0	0
Total Expenditures	$3,182,452	$3,290,353	$3,048,675	$2,438,578	($851,775)
Intrafund Transfers	(162,808)	(53,998)	(53,775)	(86,379)	(32,381)
Total Appropriations	$3,019,644	$3,236,355	$2,994,900	$2,352,199	($884,156)
Earned Revenues By Source					
Aid from Other Govt Agencies	$2,327	$64,894	$64,894	$64,894	$0
Charges for Services	1,262,093	1,342,837	1,192,297	1,389,629	46,792
Miscellaneous Revenues	839	25,972	25,972	720	(25,252)
Total Revenues	$1,265,259	$1,433,703	$1,283,163	$1,455,243	$21,540
Net County Cost					
Discretionary	$1,754,385	$1,802,652	$1,711,737	$896,956	($905,696)
Allocated Positions	58.0	51.0	48.0	39.0	(12.0)
Temporary (Full–Time Equivalent)	21.5	17.1	15.1	7.3	(9.8)
Total Staffing	79.5	68.1	63.1	46.3	(21.8)

Purpose

The Division of Parks and Recreation plans, develops, operates, and maintains a system of regional parks throughout the County. The Division also maintains grounds at County–owned facilities and community parks and manages the eight County Service Areas. The Division administers and operates the General Relief Employable, Community Work, and Alternative Work Programs. These activities are not mandated. County parks developed, all or in part, with State or federal funds must be maintained for public recreation services. The level of service, unless specified by agreement, is discretionary.

Major Budget Changes

Salaries and Employee Benefits

➤ ($82,002)	Deletion of two Parks Services Specialist II positions.
➤ ($81,749)	Deletion of two Park Ranger positions.
➤ ($81,498)	Deletion of two Senior Park Worker positions.
➤ ($235,235)	Deletion of 6.5 Park Worker positions.
➤ ($132,145)	Decreased extra help funding of 9.8 FTE positions.
➤ ($90,655)	Elimination of one–time staff reduction cost.

Services & Supplies

➤ ($42,840)	Reduction in transportation costs and elimination of staff training.
➤ ($26,137)	Termination of contract tree pruning and closure of swimming pools.
➤ ($95,835)	Decrease in office, janitorial, repair and replacement of equipment, and utility costs.
➤ $16,908	Increase in various centrally budgeted accounts.

Intrafund Transfers

➤ $32,381	Increased reimbursements from Government Buildings.

Revenues

➤ ($173,372)	Hospital ground maintenance done by SJGH staff instead of Parks staff.
➤ $10,000	Energy management payment with Micke Grove Trust funds.
➤ $59,000	Micke Grove Park Testamentary Trust income.
➤ $80,000	Micke Grove Park Gate Construction Trust.
➤ $28,486	Park Endowment Trust interest income.
➤ $24,675	Fees collected from senior citizens at regional parks.
➤ $6,500	Additional revenue from Stockton Asparagus Festival.

Program Discussion

The Division will operate the County park system and provide the other landscape maintenance and planning services it delivers within the Net County Cost funding. Since the Net County Cost for the Division has been reduced by 50%, it will necessitate program changes that will affect all services which rely on General Fund support.

Significant changes and reductions that have been made to stay within the County funds available are described below:

- Elimination of 12.5 full–time and 9.8 extra help positions.
- Elimination of all extra help for grounds maintenance, building maintenance, building attendants, zoo keeper aide, and Micke Grove Park wedding decoration. Only fee collection will be done with temporary employees.

Work Load Data

	Actual			Est./Act.	Projected
	1989–90	1990–91	1991–92	1992–93	1993–94
Total Park Visitors	1,243,000	1,215,000	1,176,054	1,153,300	1,272,000
Oak Grove Park	390,000	385,000	364,826	342,000	380,000
Micke Grove Park	600,000	590,000	510,468	531,000	590,000
Stillman Magee Park	10,000	9,500	12,360	10,800	12,000
Westgate Landing	30,000	35,000	32,960	31,500	35,000
Dos Reis Park	50,000	55,000	61,800	54,000	60,000
Mossdale Crossing	58,000	60,000	59,740	54,000	60,000
Durham Ferry Park	35,000	42,000	51,500	45,000	50,000
Regional Sports Complex	70,000	75,000	82,400	85,000	85,000
Visitors per Regional Park Employee	18,040	17,381	20,241	19,850	22,473

- Since the majority of park usage and revenues are generated within the regional parks, these parks will be operated at a minimum level to maintain their current usage and revenue flow.

- Law enforcement activities will be reduced to those that can be performed by one Park Ranger. This will result in no coverage at lease two days per week, up to three weeks during vacation periods.

- The marketing and promotion of the park system will be reduced by more than 90%.

- Routine maintenance on grounds, structures, and equipment will be adversely impacted.

- Gianone, Kennedy, and West Jackson community parks will be closed. The Division will continue litter pickup once per week. The ballfields at Kennedy and Gianone will be offered to the youth leagues and the leagues will be responsible for all maintenance and utilities costs of these ballfields.

- Landscape maintenance at County buildings will also be negatively impacted. Services to the courts in Lodi, Manteca, and Tracy will be eliminated. Services to facilities such as Public Health, Hazelton Complex, and Juvenile Justice Center will be limited to keeping existing shrubs alive and once per week litter pickup. At the Canlis Annex and Courthouse buildings, the shrub areas will be maintained while the lawn will be abandoned, and litter pickup will be limited to twice per week instead of five times per week.

- The eight County Service Areas (CSA) parks will be operated within available resources. Based on current information, there will be a slight service reduction in these parks. Reduced CSA revenues may affect other County operations on park land.

- The Division will no longer maintain grounds at the San Joaquin General Hospital (SJGH). SJGH will assume grounds maintenance. This change will reduce the Division's personnel and revenue, which will negatively impact park operations beyond the Hospital itself.

Included in the recommended 1993–94 Parks and Recreation budget are several proposals to increase revenue from the Regional Park System:

- By Board Policy, the first $80,000 in gate fees collected at Micke Grove Park has been used to fund capital development. It is recommended that all gate fees be used to offset Park operations.

- It is recommended that the annual interest payment of $59,000 from the William Micke Testamentary Trust be used for Park operations, rather than being retained in the Construction Trust.

- It is recommended that interest from the Park Endowment Trust of $28,486 be used for Park operations.

- It is recommended that the fee waiver for senior citizens be eliminated, which will generate an estimated $24,685 in new parking fees for 1993–94.

1992–93 Accomplishments

1. Completed the following major capital improvement projects: new parking lot, picnic area, and restroom/concession facility at the Regional Sports Complex; curb, gutter, sidewalk, and playground area improvements at Woodbridge Community Park; expansion of Raymus Village Park; roadway paving at Oak Grove Regional Park, Durham Ferry, and Mossdale Park.

2. Met the time line requirement of the Americans with Disabilities Act (ADA) for development of the Transition Plan and self–evaluation.

3. Adjusted fee collection procedures to increase parking fee revenue.

4. Implemented SB 198 program.

1993–94 Objectives

1. To complete the following capital improvement projects: Mountain Lion Exhibit at Micke Grove Zoo; new entry station at Micke Grove Park; picnic area and shelter improvements at Micke

Grove Park; renovate asphalt walkways and seal pond chlorination system at Micke Grove Zoo; retrofit restrooms for ADA access at Micke Grove Park and Memorial Building; complete campground expansion at Westgate Landing.

2. To complete backflow prevention certification program at all regional parks.
3. To develop Board Policy recommendation for Woodbridge Regional Park.
4. To develop additional volunteer programs to support the regional parks.
5. To review park property inventory for possible disposal of surplus land such as undeveloped portion of Gianone Park.

General Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$47,276	$244,251	$248,933	$163,350	($80,901)
Total Appropriations	$47,276	$244,251	$248,933	$163,350	($80,901)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$47,276	$244,251	$248,933	$163,350	($80,901)

Purpose

This budget provides contributions to organizations which provide cultural services in the fine and performing arts and in the documentation of San Joaquin County and California history.

Major Budget Changes

Other Charges

➤ ($49,768)	Reduction in contribution to Historical Society.
➤ ($18,611)	Elimination of contribution to Haggin Museum.
➤ ($12,522)	Elimination of contribution to San Joaquin County Arts Council.

Program Discussion

All programs funded in this budget were requested to submit a description of potential service reductions that would result if the County's contribution were reduced by varying amounts or eliminated entirely. Recommendations for each of the three organizations funded in this budget follow:

San Joaquin County Historical Society

The San Joaquin County Historical Museum, established by the Board of Supervisors and operated through the San Joaquin County Historical Society, collects, conserves, protects, and exhibits those items of historical significance to the history of the San Joaquin County area.The Museum focuses mainly on agricultural development in the County, and is recognized nationally and internationally as a leading agricultural history resource.

The Society currently operates the museum 362 days per year serving over 28,000 children and adults with five full–time and two part–time staff, two Senior Employment Program participants and 169 regular volunteers. The Museum is currently operating without a full–time curator and has been deferring necessary maintenance of facilities and collections.

The recommended 1993–94 contribution to the Historical Society is $163,350, a $49,768 reduction from the 1992–93 Final Budget. At this level of contribution, the Museum will eliminate one of two maintenance and security positions, a part–time bookkeeper, and part–time archivist/librarian and intern positions. Use of Alternative Work Program participants to maintain grounds and provide housekeeping services will be reduced by 50% due to lack of supervision. The Museum will be closed to visitors except on weekends when volunteers will be used to provide adequate security. The Society will attempt to maintain sufficient volunteers to continue Valley Days and to provide school tours on Wednesdays, Thursdays, and Fridays. The Society will cease to accept donated collections due to the inability to adequately care for existing exhibits. Finally, there will be a reduction in library and archives access and service.

The Society has indicated that any further reductions in the County's contribution would force the Museum to be closed to the public. Additionally, closure would have several potential impacts on the Department of General Services including:

- Grounds maintenance would be shifted to Parks and Recreation.
- Providing access to records would become the Department's responsibility.
- A minor reduction in Micke Grove gate revenues would result.

The Haggin Museum

The County has contributed funds annually to the Haggin Museum since 1979–80. The 1992–93 contribution totaled $18,611. Given current financial constraints and the magnitude of reductions recommended in critical County operations, no contribution for 1993–94 is recommended.

The Museum has indicated that the elimination of the County contribution will have the following impacts:

- The temporary exhibition schedule for 1994 will be scaled back by at least one display.
- One clerical support position will be eliminated, affecting fund raising, outreach, and the production of general correspondence.
- The training of history docents will be eliminated, resulting in a 40% reduction in the number of mornings that the Museum is open for tours.
- Due to the cessation of all public support (the City of Stockton eliminated its support in 1992–93), development activities will be affected, as demonstrable public support is often a crucial factor in receiving grants from foundations and philanthropic agencies.

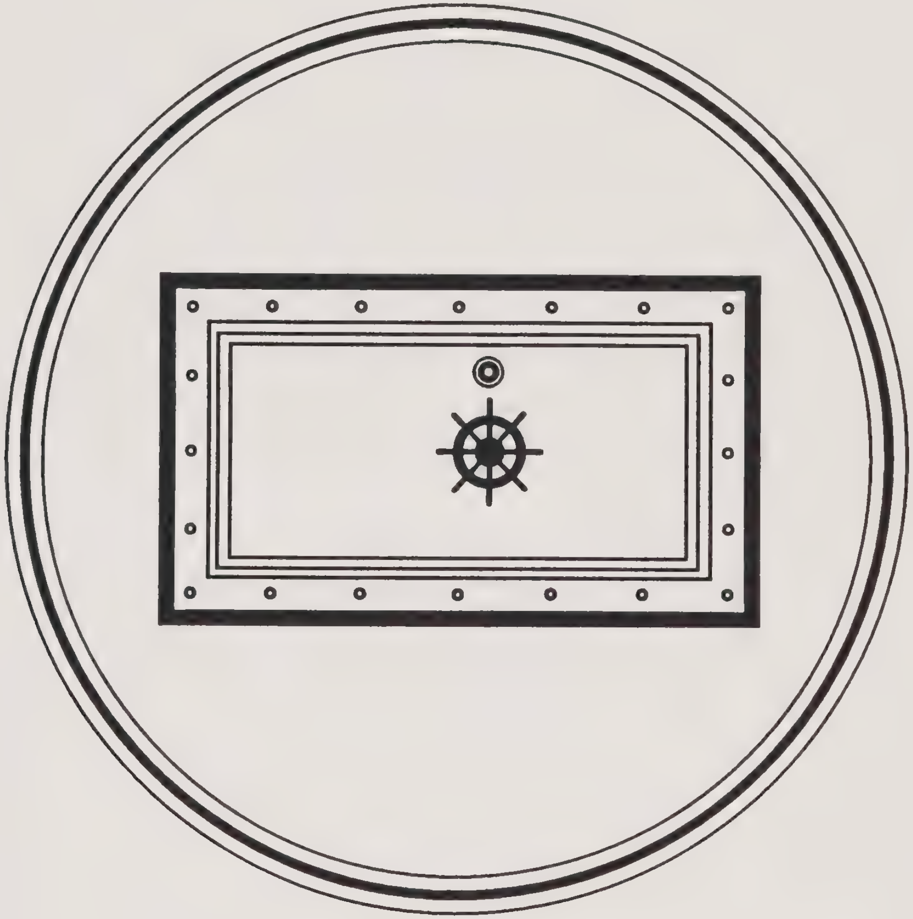
San Joaquin County Arts Council

The San Joaquin County Arts Council provides several ongoing programs, promoting public awareness and participation in the visual and performing arts. Activities include the Artists–in–Schools, the Multi–Cultural Arts, and the Art in Public Places programs. Additionally, the Arts Council is presently collaborating with the California Arts Council and the eight other Central Valley counties to hold the California Countryside Festival in the autumn of 1994.

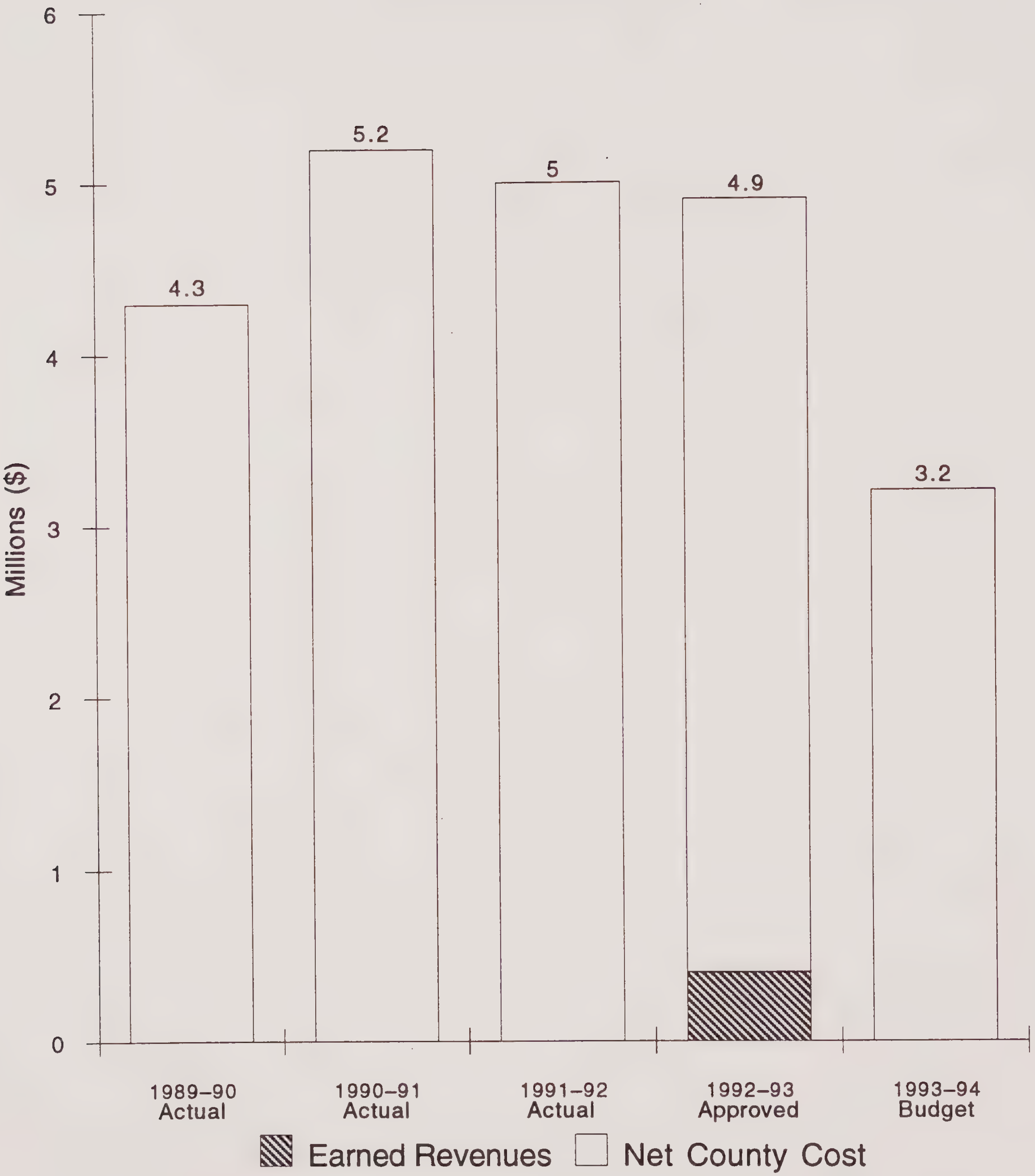
The Arts Council has requested that the County contribution be maintained at the 1992–93 level of $12,522. Given current financial constraints and the magnitude of reductions recommended in critical County operations, no contribution for 1993–94 is recommended.

No service level impacts associated with reduced funding were provided. However, in 1992–93, reductions in support from various sources resulted in the loss of a full–time secretary and part–time program coordinator, for a 50% reduction in staff.

Contingencies



Contingencies
Change In Program Expenditures



	Page Number	1992–93 Approved	1993–94 Request	1993–94 Recommend	Increase/ (Decrease)
10660 Reserve for Contingencies	J–2	$4,500,000	$3,200,000	$3,200,000	($1,300,000)
Total — Contingencies		**$4,500,000**	**$3,200,000**	**$3,200,000**	**($1,300,000)**

1066—Reserve for Contingencies

Contingencies

Mel Wingett, *County Administrator*

Contingency Fund	1991–92 Actual	1992–93 Approved	1993–94 Request	1993–94 Recommend	Jncrease/ (Decrease)
Expenditures					
Operating Transfers Out	$142,542	$357,458	$0	$0	($357,458)
Provisions For Contingencies	0	4,500,000	3,200,000	3,200,000	(1,300,000)
Total Appropriations	$142,542	$4,857,458	$3,200,000	$3,200,000	($1,657,458)
Earned Revenues By Source					
Fund Balance	$0	$357,458	$0	$0	($357,458)
Total Revenues	$0	$357,458	$0	0	($357,458)
Net County Cost					
Discretionary	$142,542	$4,500,000	$3,200,000	$3,200,000	($1,300,000)

Purpose

This budget provides funds to meet unforeseen expenditures in Countywide operating budgets.

Program Discussion

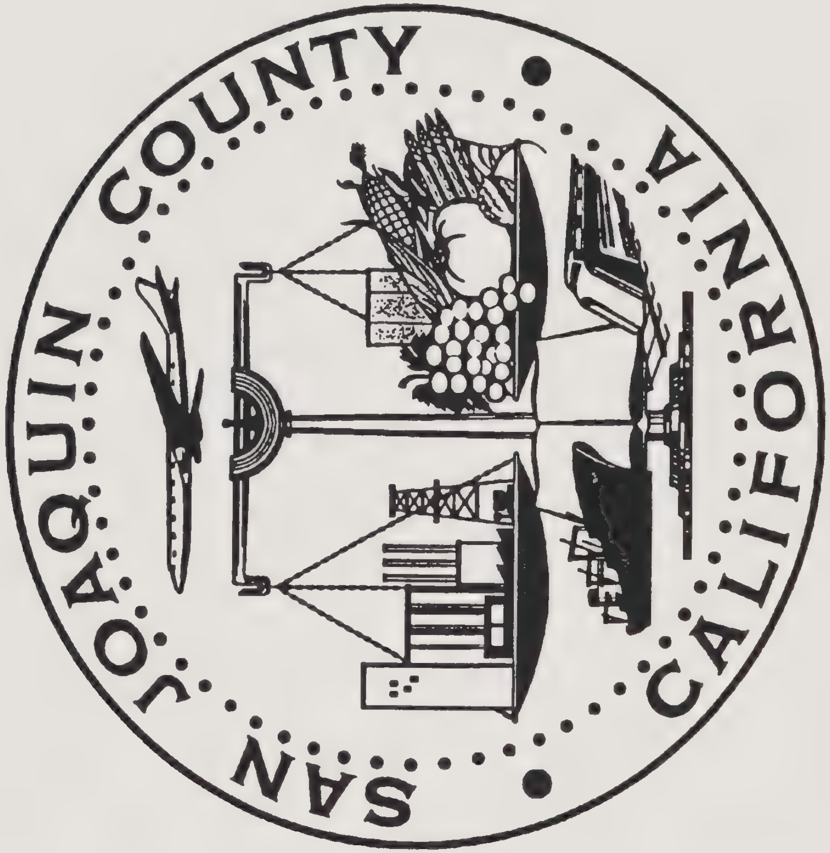
The Reserve for Contingencies budget is for unanticipated requirements occurring in all County operations during the fiscal year. While State statutes provide that up to 15% of the total of all other appropriations can be placed in reserve, the amount historically reserved in this County's budget have been at a much lower level as illustrated below:

Fiscal Year	Budget Excluding Enterprise Funds	Contingency	% of Total
1982–83	$226,098,986	$2,691,561	1.19
1983–84	254,593,376	3,900,000	1.53
1984–85	294,341,476	3,500,000	1.19
1985–86	317,308,301	4,500,000	1.42
1986–87	351,043,060	4,500,000	1.28
1987–88	373,290,574	4,500,000	1.21
1988–89	425,037,772	4,300,000	1.01
1989–90	462,428,654	4,300,000	.93
1990–91	498,093,287	5,200,000	1.04
1991–92	533,542,875	5,000,000	.94
1992–93	553,313,561	4,500,000	.81
1993–94 Rec	527,298,640	3,200,000	.61

It is recommended that the amount placed in reserve for 1993–94 be $3.2 million, which is $1.3 million or 29% below the 1992–93 Approved level. The lower level of reserve for 1993–94 reflects the average reduction required from other County departments.

An accounting change prescribed by the State Controller requires the replenishment of the Contingency Fund for amounts transferred out in the prior year to be received as revenue. The exact amount of this revenue to be required from the General Fund (Budget #10804) will be adjusted once the year–end fund balance is known.

Special Districts


SAN JOAQUIN COUNTY
CALIFORNIA

Special District Budgets

The following is a listing of the 1992–93 Approved and 1993–94 Recommended appropriations for the Special District budgets governed by the Board of Supervisors. The funding levels recommended for interim adoption by the Board of Supervisors are the same as those approved for 1992–93.

The recommended appropriations for the 1993–94 Special District budgets are subject to complete adjustment in the Final Budget, based on assessed valuation growth, year–end fund balance estimates, and a determination of 1993–94 requirements. Fully revised Special District budgets will be submitted to the Board of Supervisors during budget hearings in June of 1993.

Lighting Districts

Ash Street	$18,503
Boggs Tract	3,629
Burkett Gardens	33,074
Burkett Garden Acres	13,236
Eastview	7,707
Elkhorn	3,803
Farmington	1,647
Linden	8,044
Lockeford	11,820
Mariposa Heights	1,775
Mission Village	2,633
Morada Estates	4,279
Morada Manor	1,380
North Oaks	3,278
North Wilson Way	13,423
Northeast Stockton	40,861
Oro Street	17,464
Plymouth Village	20,503
Rancho Village	607
Ripon	88,000
Shasta Avenue	4,931
Shippee–French Camp	1,626
Silva Gardens	1,351
South French Camp	2,197
Southwest Stockton	9,802
Stockton No. 5	1,851
Tuxedo–Country Club	13,186
Victor	2,732
West Lane	2,966
West Stockton	43,218
Woodbridge	26,965
Total–Lighting Districts	**$406,491**

Maintenance Districts

Acampo	$26,054
Almond Park	13,019
Ashley	1,447
Bear Creek Terrace	9,548
Bowling Green	2,358
Colonial Heights	325,364
Corral Hollow	28,935
Country Club Vista	1,942
Elkhorn	28,672
Gayla Manor	24,824
Lambert Village	3,117
Lincoln Village	1,027,106
Lockeford	2,211
Maurland Manor	17,531
Mokelumne Acres	99,707
Morada Acres	18,773
Morada Estates	38,802
Morada Manor	13,065
Pacific Gardens	580,677
Rancho San Joaquin	28,277
Raymus Village	123,893
Riviera Cliffs	3,195
Shaded Terrace	34,521
Spring Creek Estates	53,508
Summer Home Estates	1,788
Sunnyside Estates	15,929
Walnut Acres	28,934
Wilkinson Manor	51,468
Wilkinson Manor–Zone A	33,239
San Joaquin Water Works #2	27,825
Total–Maintenance Districts	**$2,665,729**

Fire Protection Districts

Delta Fire Protection	$157,023

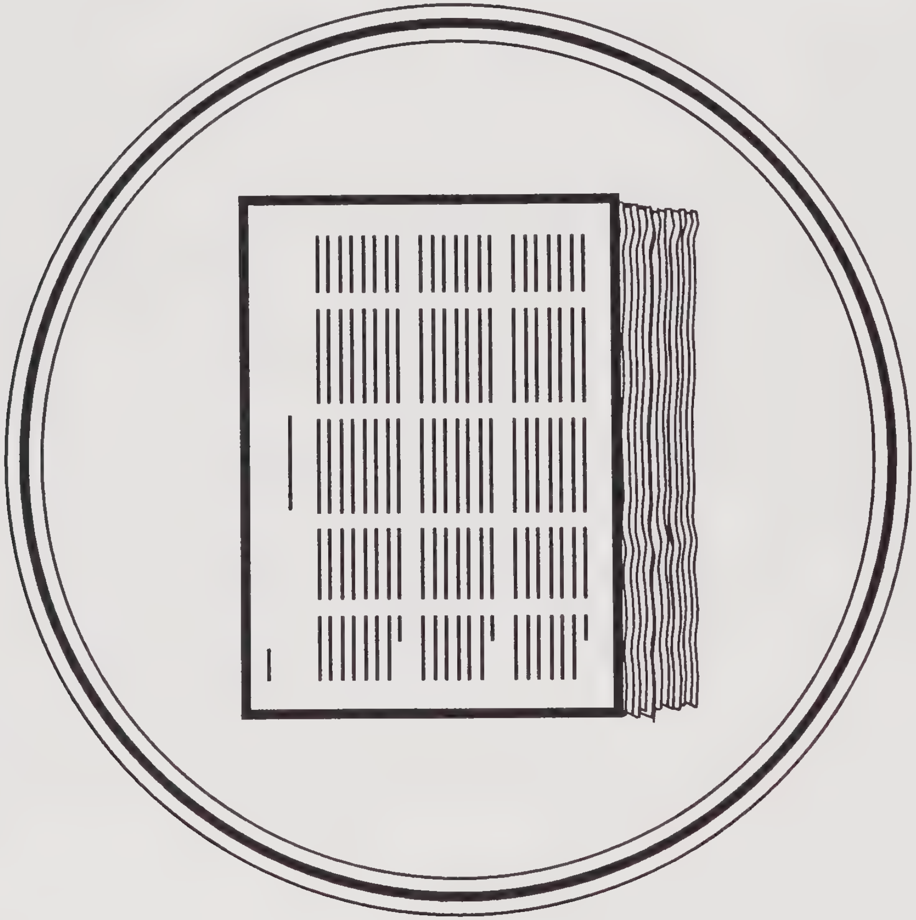
Water Conservation & Flood Control

San Joaquin County Flood Control & Water Conservation	$529,900
Flood Control Zone 9	1,707,890
Flood Control Zone 10	44,036
Water Investigation–Zone 2	657,366
#17 Levee System	90,000
Mokelumne River Water & Power Authority	71,500
Total–Water Conservation & Flood Control	**$3,100,692**

Special District Budgets

County Service Areas (Parks)	
#1 Boggs Tract Park	$40,164
#2 Madison Park	52,552
#3 Garden Acres & Eastside Parks	106,245
#4 Lathrop Park	100,957
#5 Raymus Village Park	37,474
#8 Taft Park	60,890
#11 Larch Clover Park	36,155
#48 Woodbridge Community Park	35,624
Total CSAs (Parks)	**$470,061**
County Service Areas (Public Works)	
#3A Tallahatchey Terrace	
#12 Thornton	$6,604
#14 Victor	128,118
#15 Waterloo/99	12,620
#16 Par Country	216,016
#17 Cherokee Ind Park	41,179
#18 Fairway Estates	18,189
#21 Oak Creek	33,020
#23 Granada Glen	4,097
#24 Moznett Estates	7,865
#25 Capewood	3,971
#29 Forest Lake	563
#30 Manteca Ind Park	5,291
#35 Los Ranchos	22,528
#36 Lloyd Lane	32,456
#36A Lloyd Lane	2,307
#36B Lloyd Lane	2,142
#37 Marty Court	1,520
#41 Eaglecrest	1,659
#42 Blatt Estates	4,301
#43 Clements	3,615
#44 Apricot Acres	22,954
#45 Lockeford Bluffs	83,300
#46 Morada North	5,142
#47 Hempstead Court	45,449
#49 Rural Intersec Light	3,442
#50 Patterson Pass Business Park	400
#51 Acampo Village	5,547
	1,150
Total –CSAs (Public Works)	
	$715,445
Total–Districts Governed By The Board of Supervisors	**$7,515,441**

Budget Schedules



State Controller
County Budget Act

County Budget Form
Schedule 1

County of San Joaquin
State of California

Summary of County Budget
For Fiscal Year 1993–94

Fund	Fund Code	Available Financing				Financing Requirements		
		Fund Balance Unreserved/ Undesignated June 30, 1993	Cancellation of Prior Year Reserves	Estimated Additional Financing Sources	Total Available Financing	Estimated Financing Uses	Provisions for Reserves and/or Designations (New or Incr.)	Total Financing Requirements
Countywide Funds								
General	1	756,685	0	400,886,413	401,643,098	401,643,098	0	401,643,098
Road	2	1,895,613	0	27,630,700	29,526,313	29,526,313	0	29,526,313
Capital Outlay	4	(876,521)	0	2,281,214	1,404,693	1,404,693	0	1,404,693
Fish & Game	5	4,499	0	19,000	23,499	23,252	247	23,499
Trial Court	6	(6,740)	0	13,938,306	13,931,566	13,931,566	0	13,931,566
Mental Health & Substance Abuse	7	192,655	0	35,571,718	35,764,373	35,461,911	302,462	35,764,373
JTPA	8	0	0	17,966,660	17,966,660	17,966,660	0	17,966,660
Transportation Coordination	9	98,502	0	3,602,296	3,700,798	3,548,837	151,961	3,700,798
Rabies Treatment	10	9,000	0	406,899	415,899	415,899	0	415,899
Contingency	11	0	0	3,200,000	3,200,000	3,200,000	0	3,200,000
General Reserve	12	0	0	0	0	0	0	0
DA Narcotics Enforcement	34	(68,300)	108,664	158,200	198,564	198,564	0	198,564
Sheriff Narcotics Enforcement	35	15,743	0	0	15,743	0	15,743	15,743
Special Aviation	36	0	0	20,000	20,000	20,000	0	20,000
Recorder Equipment/Automation	37	66,227	0	437,940	504,167	437,940	66,227	504,167
Family Support	38	1,207,389	770,119	6,641,794	8,619,302	6,641,794	1,977,508	8,619,302
Community Infrastructure	39	0	0	1,088,383	1,088,383	1,088,383	0	1,088,383
Total Countywide Funds		3,294,752	878,783	513,849,523	518,023,058	515,508,910	2,514,148	518,023,058
Less Than Countywide Funds								
Road District 1	13	827,440	0	278,400	1,105,840	1,105,840	0	1,105,840
Road District 2	14	411,071	0	187,100	598,171	598,171	0	598,171
Road District 3	15	2,196,440	0	846,300	3,042,740	3,042,740	0	3,042,740
Road District 4	16	771,877	0	1,162,800	1,934,677	1,934,677	0	1,934,677
Road District 5	17	880,211	0	998,800	1,879,011	1,879,011	0	1,879,011
County Library	18	0	0	3,249,291	3,249,291	3,249,291	0	3,249,291
Total Less Than Countywide Funds		5,087,039	0	6,722,691	11,809,730	11,809,730	0	11,809,730
Grand Total		8,381,791	878,783	520,572,214	529,832,788	527,318,640	2,514,148	529,832,788

State Controller
County Budget Act

County Budget Form
Schedule 2

County of San Joaquin
State of California

Analysis of Fund Balance Unreserved/Undesignated
For Fiscal Year 1993–94

Fund	Fund Code	Fund Balance (per Auditor) as of June 30, 1993 (Estimated)	Less: Fund Balance – Reserved/Designated June 30			Fund Balance Unreserved/ Undesignated June 30, 1993 (Estimated)
			Encumbrances	General & Other Designations	Designations	
Countywide Funds						
General	1	2,256,685	1,500,000	0	0	756,685
Road	2	3,895,613	2,000,000	0	0	1,895,613
Capital Outlay	4	4,810,415	5,686,936	0	0	(876,521)
Fish & Game	5	42,140	0	0	37,641	4,499
Trial Court	6	193,260	200,000	0	0	(6,740)
Mental Health & Substance Abuse	7	5,282,388	500,000	0	4,589,733	192,655
JTPA	8	200,000	200,000	0	0	0
Transportation Coordination	9	98,502	0	0	0	98,502
Rabies Treatment	10	9,000	0	0	0	9,000
Contingency	11	0	0	0	0	0
General Reserve	12	4,703,085	0	4,703,085	0	0
DA Narcotics Enforcement	34	108,690	0	0	176,990	(68,300)
Sheriff Narcotics Enforcement	35	157,038	0	0	141,295	15,743
Special Aviation	36	7	0	0	7	0
Recorder Equipment/Automation	37	725,233	0	0	659,006	66,227
Family Support	38	2,177,508	200,000	0	770,119	1,207,389
Community Infrastructure	39	1,956,686	0	0	1,956,686	0
Total Countywide Funds		26,616,250	10,286,936	4,703,085	8,331,477	3,294,752
Less Than Countywide Funds						
Road District 1	13	827,440	0	0	0	827,440
Road District 2	14	411,071	0	0	0	411,071
Road District 3	15	2,196,440	0	0	0	2,196,440
Road District 4	16	771,877	0	0	0	771,877
Road District 5	17	880,211	0	0	0	880,211
County Library	18	0	0	0	0	0
Total Less Than Countywide Funds		5,087,039	0	0	0	5,087,039
Grand Total		31,703,289	10,286,936	4,703,085	8,331,477	8,381,791

State Controller
County Budget Act

County Budget Form
Schedule 3

County of San Joaquin
State of California

Detail of Provisions For Reserves/Designations
(With Supplemental Data Affecting Reserve/Designation Balances)
For Fiscal Year 1993–94

Description	Reserves/ Designations Balance as of June 30, 1993	Amount Made Available for Financing By Cancellation		Increase or New Reserves/Desig. to be Provided in Budget Year		Total Reserves/ Designations for Budget Year	Fund
		Recommended	Approved/ Adopted by the Board of Supv.	Recommended	Approved/ Adopted by the Board of Supv.		
General Reserve	4,703,085	0	0	0	0	4,703,085	General Reserve
Designated–Litigation	0	0	0	0	0	0	General Fund
Designated–Equipment	37,641	0	0	247	247	37,888	Fish & Game
Designated–Equip/Capital Proj.	4,589,733	0	0	302,462	302,462	4,892,195	Mental Health & Subs Abuse
Designated–Equipment	0	0	0	151,961	151,961	151,961	Transportation Coordination
Designated–Equipment	176,990	108,664	108,664	0	0	68,326	DA Narcotics Enforcement
Designated–Equipment	141,295	0	0	15,743	15,743	157,038	Sher. Narcotics Enforcement
Designated–Equipment	7	0	0	0	0	7	Special Aviation
Designated–Equipment	659,006	0	0	66,227	66,227	725,233	Recorder Equip/Automation
Designated–Equipment	770,119	770,119	770,119	1,977,508	1,977,508	1,977,508	Family Support
Designated–Equipment	1,956,686	0	0	0	0	1,956,686	Community Infrastructure
Total	13,034,562	878,783	878,783	2,514,148	2,514,148	14,669,927	

SCHEDULE 4
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES
(ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)

DESCRIPTION SUMMARIZATION BY SOURCE	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994
PROPERTY TAXES - CURRENT SECURED	75,640,587	71,327,298	58,655,728	58,655,728
PROPERTY TAXES - CURRENT UNSECURED	5,534,534	4,817,872	3,966,460	3,966,460
PROPERTY TAXES - PRIOR SECURED	2,925,992	2,957,611	3,085,812	3,085,812
PROPERTY TAXES - PRIOR UNSECURED	225,413	66,709	167,800	167,800
SPECIAL DISTRICT AUGMENTATION	2,849,038	2,759,886	2,319,605	2,319,605
PENALTIES AND COST ON DELINQUENT TAXES	967,370	968,723	1,017,159	1,017,159
SUPPLEMENTAL PROPERTY TAXES - CURRENT	2,104,051	2,421,334	2,482,112	2,482,112
SUPPLEMENTAL PROPERTY TAXES - PRIOR	947,868	1,182,534	1,236,659	1,236,659
SALES AND USE TAXES	6,010,472	5,800,000	5,800,000	5,800,000
OTHER TAXES	5,535,236	6,475,841	5,921,128	5,921,128
TOTAL TAXES	102,740,561	98,777,808	84,652,463	84,652,463
LICENSES, PERMITS AND FRANCHISES	3,176,372	2,521,749	2,571,711	2,552,911
FINES, FORFEITURES AND PENALTIES	1,719,808	1,437,896	1,520,858	1,487,658
REVENUE FROM USE OF MONEY AND PROPERTY	5,113,683	4,065,030	2,424,873	2,400,813
INTERGOVERNMENTAL REVENUES				
STATE	194,159,948	204,508,107	210,855,473	211,265,484
FEDERAL	118,687,647	124,672,495	138,101,452	138,059,943
OTHER	792,732	1,286,738	798,672	798,672
CHARGES FOR SERVICES	41,907,951	49,064,050	48,106,429	48,608,102
MISCELLANEOUS REVENUES	7,892,963	8,169,981	6,930,066	6,804,007
OTHER FINANCING SOURCES	25,053,327	26,739,793	26,092,414	23,942,161
GRAND TOTAL	501,244,992	521,243,647	522,054,411	520,572,214

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1993-1994

SCHEDULE 4
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES
(ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)

DESCRIPTION SUMMARIZATION BY FUND	FUND CODE	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994
COUNTY WIDE FUNDS					
GENERAL	01	402,113,842	407,395,006	400,208,644	400,886,413
ROAD	02	17,503,167	17,129,400	27,695,700	27,630,700
CAPITAL OUTLAY	04	5,844,485	14,476,426	2,281,214	2,281,214
FISH AND GAME	05	38,378	19,000	19,000	19,000
TRIAL COURT	06	15,452,043	15,501,706	15,836,788	13,938,306
MH/SUBSTANCE ABUSE	07	31,562,330	36,267,983	35,571,718	35,571,718
J. T. P. A.	08	10,422,362	12,496,483	17,966,660	17,966,660
TRANSPORTATION COORD	09	1,114,693	2,387,207	3,602,296	3,602,296
RABIES TREATMENT	10	570,255	561,828	603,383	406,899
CONTINGENCY	11	1,344,252		3,200,000	3,200,000
DA-NARC ENFORCE	34	236,065	158,200	158,200	158,200
SHERIFF-NARC ENFORCE	35	144,852			
SPECIAL AVIATION	36	7		20,000	20,000
RECORDERS EQUIP/AUTO	37	445,810	430,000	437,940	437,940
FAMILY SUPPORT	38	3,903,949	5,840,860	6,641,794	6,641,794
COMMUN INFRA-STRUCT	39	1,184,897	1,138,383	1,088,383	1,088,383
AIR POLLUTION CNTRL	40	1,082,282			
TOTAL COUNTY WIDE FUNDS		492,963,669	513,802,482	515,331,720	513,849,523
LESS THAN COUNTY WIDE FUNDS					
ROAD DIST # 1	13	520,616	292,545	278,400	278,400
ROAD DIST # 2	14	202,396	207,708	187,100	187,100
ROAD DIST # 3	15	1,039,710	1,008,063	846,300	846,300
ROAD DIST # 4	16	1,513,190	1,354,998	1,162,800	1,162,800
ROAD DIST # 5	17	1,116,575	1,082,399	998,800	998,800
LIBRARY	18	3,888,836	3,495,452	3,249,291	3,249,291
TOTAL LESS THAN COUNTY WIDE FUND		8,281,323	7,441,165	6,722,691	6,722,691
GRAND TOTAL		501,244,992	521,243,647	522,054,411	520,572,214

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	FUND (GENERAL UNLESS OTHERWISE NOTED)
	TAXES					
1001-0000	PROPERTY TAXES-CURRENT-SECURED	71,729,887	67,964,468	55,830,000	55,830,000	
1001-0000	PROPERTY TAXES-CURRENT-SECURED	197,037	153,904	129,300	129,300	ROAD DIST # 1
1001-0000	PROPERTY TAXES-CURRENT-SECURED	105,339	88,840	74,600	74,600	ROAD DIST # 2
1001-0000	PROPERTY TAXES-CURRENT-SECURED	571,493	487,806	409,800	409,800	ROAD DIST # 3
1001-0000	PROPERTY TAXES-CURRENT-SECURED	832,080	690,012	579,600	579,600	ROAD DIST # 4
1001-0000	PROPERTY TAXES-CURRENT-SECURED	627,586	541,067	454,500	454,500	ROAD DIST # 5
1001-0000	PROPERTY TAXES-CURRENT-SECURED	1,577,165	1,401,201	1,177,928	1,177,928	LIBRARY
1001-0001	PROPERTY TAXES CURRENT-SECURED SB2557	776,373	761,241	814,528	814,528	
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	2,005,395	2,318,361	2,387,912	2,387,912	
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	5,386	5,655	4,800	4,800	ROAD DIST # 1
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	2,821	2,962	2,500	2,500	ROAD DIST # 2
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	11,972	12,571	10,600	10,600	ROAD DIST # 3
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	21,703	22,788	19,100	19,100	ROAD DIST # 4
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	17,225	18,086	15,200	15,200	ROAD DIST # 5
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	39,549	40,911	42,000	42,000	LIBRARY
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	5,277,482	4,565,000	3,754,000	3,754,000	
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	13,823	14,514	12,200	12,200	ROAD DIST # 1
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	7,167	7,525	6,300	6,300	ROAD DIST # 2
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	30,169	31,677	26,600	26,600	ROAD DIST # 3
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	57,560	60,438	50,800	50,800	ROAD DIST # 4
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	44,350	46,568	39,100	39,100	ROAD DIST # 5
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	103,983	92,150	77,460	77,460	LIBRARY
1020-0000	PROPERTY TAXES-PRIOR-SECURED	2,788,750	2,795,882	2,935,676	2,935,676	
1020-0000	PROPERTY TAXES-PRIOR-SECURED	7,498	7,873	6,600	6,600	ROAD DIST # 1
1020-0000	PROPERTY TAXES-PRIOR-SECURED	3,930	4,127	3,500	3,500	ROAD DIST # 2
1020-0000	PROPERTY TAXES-PRIOR-SECURED	16,679	17,513	14,700	14,700	ROAD DIST # 3
1020-0000	PROPERTY TAXES-PRIOR-SECURED	30,161	31,669	26,600	26,600	ROAD DIST # 4
1020-0000	PROPERTY TAXES-PRIOR-SECURED	23,973	25,172	21,100	21,100	ROAD DIST # 5
1020-0000	PROPERTY TAXES-PRIOR-SECURED	55,001	75,375	77,636	77,636	LIBRARY
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	902,509	1,134,723	1,191,459	1,191,459	
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	3,257	3,420	2,900	2,900	ROAD DIST # 1
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	1,301	1,366	1,100	1,100	ROAD DIST # 2
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	5,668	5,951	5,000	5,000	ROAD DIST # 3
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	9,614	10,095	8,500	8,500	ROAD DIST # 4
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	7,599	7,979	6,700	6,700	ROAD DIST # 5
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	17,920	19,000	21,000	21,000	LIBRARY
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	219,043	60,001	161,700	161,700	
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	348	365	300	300	ROAD DIST # 1
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	182	191	200	200	ROAD DIST # 2
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	774	813	700	700	ROAD DIST # 3
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	1,400	1,470	1,200	1,200	ROAD DIST # 4
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	1,113	1,169	1,000	1,000	ROAD DIST # 5
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	2,553	2,700	2,700	2,700	LIBRARY
1050-0000	SPECIAL DISTRICT AUGMENTATION	63,259	55,141	46,300	46,300	ROAD DIST # 1

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1993-1994

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	FUND (GENERAL UNLESS OTHERWISE NOTED)
1050-0000	SPECIAL DISTRICT AUGMENTATION	49,449	46,451	39,000	39,000	ROAD DIST # 2
1050-0000	SPECIAL DISTRICT AUGMENTATION	250,329	223,209	187,500	187,500	ROAD DIST # 3
1050-0000	SPECIAL DISTRICT AUGMENTATION	440,590	431,590	362,500	362,500	ROAD DIST # 4
1050-0000	SPECIAL DISTRICT AUGMENTATION	315,548	318,095	267,200	267,200	ROAD DIST # 5
1050-0000	SPECIAL DISTRICT AUGMENTATION	1,729,863	1,685,400	1,417,105	1,417,105	LIBRARY
1060-0000	PENALTIES & COSTS ON DELINQUENT TAXES	967,370	968,723	1,017,159	1,017,159	
1060-0001	PENALTIES & COSTS ON DELINQUENT TAXES-SB813	113,804	77,500	80,000	80,000	
1060-0004	PENALTIES & COSTS ON DELINQUENT TAXES-TAX COLL	189,445	172,000	190,000	190,000	
1070-0000	SALES AND USE TAXES	6,010,472	5,800,000	5,800,000	5,800,000	
1070-0001	SALES TAX-TRANSPORTATION PLANNING		75,000			TRANSPORTATION COORD
1070-0002	SALES TAX-GASOLINE-LTF	604,012	109,900	53,500	53,500	ROAD
1070-0002	SALES TAX-GASOLINE-LTF	62,595	67,500	70,500	70,500	TRANSPORTATION COORD
1070-0004	SALES TAX-TRANSPORTATION AUDITOR		2,000	2,000	2,000	
1070-0005	SALES TAX-GASOLINE-LTF BICYCLE PATH & PED WAY	57,572	48,300	48,200	48,200	ROAD
1070-0007	SALES TAX-GASOLINE-LTF SMART-HOSPITAL ROUTE	29,000	38,400	38,400	38,400	TRANSPORTATION COORD
1070-0008	SALES TAX_MEASURE K	2,420,000	3,800,000	3,300,000	3,300,000	ROAD
1090-0002	OTHER TAXES-HOTEL & MOTEL	209,612	220,000	220,000	220,000	
1090-0003	OTHER TAXES-DOCUMENTARY STAMP	1,067,575	1,100,000	1,100,000	1,100,000	
1090-0005	OTHER TAXES-RACEHORSE	5,248	4,000	4,000	4,000	
	TOTAL TAXES	102,740,561	98,777,808	84,652,463	84,652,463	
	LICENSES, PERMITS AND FRANCHISES					
2001-0000	LICENSES & PERMITS-ANIMAL	134,966	125,000	120,000	96,200	RABIES TREATMENT
2010-0000	LICENSES & PERMITS-BUSINESS	52,128	75,000	72,000	72,000	
2020-0000	LICENSES & PERMITS-CONSTRUCTION	836,507	816,931	817,000	817,000	
2020-0000	LICENSES & PERMITS-CONSTRUCTION	89,424				AIR POLLUTION CNTRL
2020-0001	LICENSES & PERMITS MOBILE HOME	16,853	30,793	31,000	31,000	
2020-0002	LICENSES & PERMITS-RENEWALS	492,108				AIR POLLUTION CNTRL
2020-0003	LICENSES & PERMITS-PLAN CHECK SERVICES	299,861	314,423	314,000	314,000	
2020-0005	LICENSES & PERMITS-MOBILE HOMES DEV SERVICES	4,186				
2020-0006	LICENSES & PERMITS-PLANS CHECKS-DEV SERVICES	1,000				
2050-0001	LICENSES & PERMITS-OTHER-MARRIAGE	1,578	1,600	1,700	1,700	
2050-0002	LICENSES & PERMITS-OTHER-DANCE	430	300	315	315	
2050-0004	LICENSES & PERMITS-GUN	218	232	232	232	
2050-0005	PEST CONTROL REGISTRATION	5,975	5,565	5,565	10,565	
2050-0006	LICENSES & PERMITS-DOMESTIC VIOLENCE	41,204	33,586	36,400	36,400	
2050-0007	APIARY REGISTRATION	490	200	200	200	
2050-0008	LICENSES & PERMITS-AGRICULTURAL BURN	65,280				AIR POLLUTION CNTRL
2050-0009	LICENSES & PERMITS-INDIGENT BURIALS	7,988	8,700	8,200	8,200	
2080-0000	FRANCHISES	218	4,360	4,578	4,578	
2080-0101	FRANCHISES-GENERAL-CA WATER SERVICE CO	57,667	60,500	63,525	63,525	
2080-0102	FRANCHISE-GENERAL-PG&E GAS	235,072	209,213	220,000	220,000	
2080-0103	FRANCHISES-GENERAL-PG&E ELECTRIC	673,375	661,328	695,000	695,000	

SCHEDULE 5
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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	FUND (GENERAL UNLESS OTHERWISE NOTED)
2080-0104	FRANCHISES-GENERAL-SOUTHERN PACIFIC		200	210	210	
2080-0105	FRANCHISES-GENERAL-STANDARD GAS	272	280	294	294	
2080-0301	FRANCHISES-CATV-UAAC	8,883	9,300	9,765	9,765	
2080-0302	FRANCHISES-CATV-CONTINENTAL	130,054	142,593	149,000	149,000	
2080-0304	FRANCHISES-CATV-KING VIDEOCABLE	20,023	21,000	22,050	22,050	
2080-0310	FRANCHISES-CATV-SONIC CABLE	612	645	677	677	
	TOTAL LICENSES, PERMITS AND FRANCHISES	3,176,372	2,521,749	2,571,711	2,552,911	
	FINES FORFEITS AND PENALTIES					
3001-0001	FINES-VEHICLE CODE-MANTECA MUNICIPAL COURT	43,253	45,000	45,000	45,000	TRIAL COURT
3001-0002	FINES-VEHICLE CODE-RIPON MUNICIPAL COURT	9,056	10,300	10,300	10,300	TRIAL COURT
3001-0003	FINES-VEHICLE CODE-ESCALON MUNICIPAL COURT	6,694	9,000	9,000	9,000	TRIAL COURT
3001-0004	FINES-VEHICLE CODE-TRACY MUNICIPAL COURT	98,018	95,000	95,000	95,000	TRIAL COURT
3001-0005	FINES-VEHICLE CODE-LODI MUNICIPAL COURT	80,187	72,000	80,000	80,000	TRIAL COURT
3001-0006	FINES-VEHICLE CODE-STOCKTON MUNICIPAL COURT	134,712	200,663	192,597	192,597	TRIAL COURT
3001-0007	FINES-VEHICLE CODE-LATHROP	1,006	670	670	670	TRIAL COURT
3001-0008	FINE-VEHICLE CODE-CHILD RESTRAINT	1,356	1,201	1,200	1,200	
3005-0008	FINES-DRUNK DRIVING-STATHAM	250,000	218,836			MH/SUBSTANCE ABUSE
3005-0009	FINES-DRUNK DRIVING-STATHAM-SUB ABUSE			230,000	230,000	MH/SUBSTANCE ABUSE
3010-0001	FINES-OTHER COURT-MANTECA MUNICIPAL COURT	2,998	1,700	1,700	1,700	TRIAL COURT
3010-0002	FINES-OTHER COURT-RIPON MUNICIPAL COURT	473	7	7	7	TRIAL COURT
3010-0003	FINES-OTHER COURT-ESCALON MUNICIPAL COURT	299	360	360	360	TRIAL COURT
3010-0004	FINES-OTHER COURT-TRACY MUNICIPAL COURT	2,302	3,360	3,800	3,800	TRIAL COURT
3010-0005	FINES-OTHER COURT-LODI MUNICIPAL COURT	5,506	3,500	3,000	3,000	TRIAL COURT
3010-0006	FINES-OTHER COURT-STOCKTON MUNICIPAL COURT	8,971	9,606	8,728	8,728	TRIAL COURT
3010-0007	FINES-OTHER COURT-SUPERIOR COURT	4,721	2,000	1,000	1,800	TRIAL COURT
3010-0008	FINES-OTHER COURT-FISH & GAME	4,495	12,000	6,500	6,500	FISH AND GAME
3010-0009	FINES-TRIAL COURT FUND PC 1463.28	118,450	110,000	110,000	110,000	
3010-0010	FINES-OTHER-PROBATION DEPARTMENT	479,351	177,650	250,000	220,000	
3010-0012	FINES-AIR POLLUTION SETTLEMENTS	35,750				AIR POLLUTION CNTRL
3010-0013	FINES & SETTLEMENTS-HAZARDOUS MATERIALS	12,097	9,641	4,000	4,000	
3010-0014	FINES-OTHER COURT-LATHROP	50	50	50	50	TRIAL COURT
3010-0015	FINES-SANCTIONS-SUPERIOR CT	3,334	5,000	10,000	6,000	TRIAL COURT
3011-0001	FINES-COURT-TVS FEES-MANTECA	43,478	62,300	62,300	62,300	TRIAL COURT
3011-0002	FINES-COURT-TVS FEES-RIPON	15,624	6,700	6,700	6,700	TRIAL COURT
3011-0003	FINES-COURT-TVS FEES-ESCALON	7,930	5,000	5,000	5,000	TRIAL COURT
3011-0004	FINES-COURT-TVS FEES-TRACY	54,355	65,000	65,000	65,000	TRIAL COURT
3011-0005	FINES-COURT-TVS FEES-LODI	96,290	126,000	134,444	134,444	TRIAL COURT
3011-0006	FINES-COURT-TVS FEES-STOCKTON	179,888	172,913	175,110	175,110	TRIAL COURT
3015-0001	FINES-PARKING-MANTECA	1,088	600	600	600	TRIAL COURT
3015-0002	FINES-PARKING-RIPON	145	100	100	100	TRIAL COURT
3015-0003	FINES-PARKING-ESCALON	107-	350	350	350	TRIAL COURT
3015-0004	FINES-PARKING-TRACY	3,779	4,000	4,000	4,000	TRIAL COURT

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	FUND (GENERAL UNLESS OTHERWISE NOTED)
3015-0005	FINES-PARKING-LODI	8,381	2,000			TRIAL COURT
3015-0006	FINES-PARKING-STOCKTON	5,381	4,989	3,942	3,942	TRIAL COURT
3015-0007	FINES-PARKING-LATHROP	497	400	400	400	TRIAL COURT
	TOTAL FINES FORFEITS AND PENALTIES	1,719,808	1,437,896	1,520,858	1,487,658	
	REVENUE FROM USE OF MONEY AND PROPERTY					
4001-0000	INTEREST	1,194,452	450,000	450,000	450,000	
4001-0000	INTEREST	116,291	150,000	100,000	100,000	ROAD
4001-0000	INTEREST	9,637	40,000	50,000	50,000	CAPITAL OUTLAY
4001-0000	INTEREST	7,832	8,000	8,000	8,000	TRIAL COURT
4001-0000	INTEREST	219,294	150,000	150,000	150,000	MH/SUBSTANCE ABUSE
4001-0000	INTEREST	283	229			RABIES TREATMENT
4001-0000	INTEREST	51,210	45,288	39,000	39,000	ROAD DIST # 1
4001-0000	INTEREST	27,150	28,185	22,800	22,800	ROAD DIST # 2
4001-0000	INTEREST	139,565	181,371	145,000	145,000	ROAD DIST # 3
4001-0000	INTEREST	49,408	55,626	48,000	48,000	ROAD DIST # 4
4001-0000	INTEREST	59,744	63,130	50,000	50,000	ROAD DIST # 5
4001-0000	INTEREST	6,676	6,200	6,200	6,200	DA-NARC ENFORCE
4001-0000	INTEREST	8,903				SHERIFF-NARC ENFORCE
4001-0000	INTEREST	7				SPECIAL AVIATION
4001-0000	INTEREST	30,730	25,000	25,000	25,000	RECORDERS EQUIP/AUTO
4001-0000	INTEREST	6,410				FAMILY SUPPORT
4001-0000	INTEREST	62,904	50,000			COMMUN INFRA-STRUCT
4001-0000	INTEREST	13,451				AIR POLLUTION CNTRL
4001-0001	INTEREST-DELINQUENT ACCOUNTS	120,917	108,570	115,000	115,000	
4001-0004	INTEREST-PUBLIC GUARDIAN-W&I 8009	63,501	55,000	55,000	55,000	MH/SUBSTANCE ABUSE
4001-0006	INTEREST ON TAX & REVENUE ANT. NOTES	2,287,222	2,325,000			
4001-0007	ARBITRAGE INTEREST ON TAX & REV ANT. NOTES	192,120	1,000	852,500	852,500	
4001-0008	INTEREST-LODI MARSHAL	394	250	250	250	
4001-0018	INTEREST INCOME FROM GENERAL RESERVE FUND	245,849	100,000	100,000	100,000	CAPITAL OUTLAY
4010-0000	RENTS & CONCESSIONS	6,644	14,616			CAPITAL OUTLAY
4010-0101	RENTS-COURTHOUSE-BARBER SHOP	2,293	2,090			
4010-0106	RENTS-COURTHOUSE-RADIO KJOY	29,050	16,000	19,200	19,200	
4010-0107	RENTS/MAINT 304 E WEBER-RETIREMENT	7,753	8,260	8,580	8,580	
4010-0108	RENT/SPACE-RETIREMENT	1,666	20,800	20,800	20,800	
4010-0109	RENT/MAINT-COG	13,333	20,000	20,000	20,000	
4010-0110	RENT/SPACE-COG	26,986	40,480	40,480	40,480	
4010-0202	RENTS-PROPERTY-7832 NORTH PERSHING	2,141	1,980	1,980	1,980	
4010-0213	RENTS-PROPERTY-FARM & CREAMERY	12,360	14,500	13,500	13,500	
4010-0222	RENT-MISC COUNTY PROPERTY LEASE REV	3,000	4,750	5,000	5,000	
4010-0225	RENTS-OTHER-ADVERTISING DISPLAYS	400	400	400	400	
4010-0226	RENTS-DEVILLE APTS LEACHFIELDS		75	75	75	
4010-0401	RENTS-OTHER-PAY PHONES AT HOSPITAL	741	1,200	1,200	1,200	

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	FUND (GENERAL UNLESS OTHERWISE NOTED)
4010-0402	RENTS-OTHER-PAY PHONES-OTHER	21,402	15,300	15,300	15,300	
4010-0406	RENTS-OTHER-COMMUNITY CENTER	11,800	10,390	8,000	8,000	
4010-0407	RENTS-OTHER-DEPT OF JUSTICE	18,949	17,600	19,104	19,104	
4010-0408	RENTS-OTHER-OFFICE SPACE COG	2,968				
4010-0410	RENTS-ADHC PHONES	2,636	3,180	3,144	3,144	
4010-0411	RENTS-CAA-HEADSTART LEASE	4,540	5,200	6,000	6,000	
4010-0412	RENTS-OTHER-ANIMAL CONTROL-CAT TRAPS	1,146	1,300	1,300	1,300	RABIES TREATMENT
4020-0002	ROYALTIES-CJIS	29,925	24,060	24,060		
	TOTAL REVENUE FROM USE OF MONEY AND PROPERTY	5,113,683	4,065,030	2,424,873	2,400,813	
	AID FROM OTHER GOVERNMENT AGENCIES					
5010-0000	STATE-AVIATION			20,000	20,000	SPECIAL AVIATION
5020-0001	STATE-HIGHWAY USERS TAX S & H 2104	4,464,043	4,470,300	4,500,000	4,500,000	ROAD
5020-0002	STATE-HIGHWAY USERS TAX S & H 2106	824,624	631,900	640,000	640,000	ROAD
5020-0005	STATE-HIGHWAY USERS TAX S & H 2105	1,705,447	2,110,800	2,400,000	2,400,000	ROAD
5040-0000	STATE-MOTOR VEHICLE IN-LIEU TAXES	13,615,316	14,010,104	13,445,000	13,445,000	
5040-0005	STATE-MOTOR VEHICLE IN-LIEU TAXES-R&T 11005	8,775,048	8,958,959	9,000,000	9,000,000	
5050-0000	STATE-TRAILER COACH IN-LIEU TAXES	186,956	110,000			
5060-0001	STATE-OTHER IN-LIEU TAXES-HIGHWAY PROP RENTALS	2,136	2,000	2,000	2,000	
5060-0001	STATE-OTHER IN-LIEU TAXES-HIGHWAY PROP RENTALS	16				ROAD DIST # 1
5060-0001	STATE-OTHER IN-LIEU TAXES-HIGHWAY PROP RENTALS	36-				ROAD DIST # 3
5060-0001	STATE-OTHER IN-LIEU TAXES-HIGHWAY PROP RENTALS	263				ROAD DIST # 5
5060-0001	STATE-OTHER IN-LIEU TAXES-HIGHWAY PROP RENTALS	140	150	150	150	LIBRARY
5070-0007	STATE-HSA-BOARDING HOME LICENSING	452,292	260,968	252,556	252,556	
5070-0008	STATE-HSA-ADOPITION SERVICES	753,722	701,061	716,625	716,625	
5070-0012	STATE-HSA-OUT OF HOME CARE	9,781	9,925	10,441	10,441	
5070-0014	STATE-HSA-AFDC ELIGIBILITY	4,150,845	4,596,654	4,339,206	4,339,206	
5070-0015	STATE-HSA-NAFS ELIGIBILITY	1,029,059	1,233,829	1,150,460	1,150,460	
5070-0016	STATE-HSA-MECICAL ELIGIBILITY	3,899,793	5,842,390	5,904,169	5,904,169	
5070-0018	STATE-HSA-STAFF DEVELOPMENT	99,700	132,062	138,913	138,913	
5070-0022	STATE-HSA-STATE ADULT	13,495				
5070-0026	STATE-HSA-ADMINISTRATION-GAIN	1,469,066	3,468,815	3,649,048	3,649,048	
5070-0028	STATE PUBLIC HEALTH-CCS ADMIN	110,550	33,230	98,707	89,930	
5100-0000	STATE-CHILDREN AFDC	77,255,128	75,619,624	79,175,537	79,175,537	
5100-0001	STATE-CHILDREN AFDC SUPPORT ENF CS800	906,755	872,711	666,991	666,991	FAMILY SUPPORT
5110-0000	STATE-CHILDREN AFDC-FC	6,118,489	4,491,005	4,319,221	4,319,221	
5120-0000	STATE-CRIPPLED CHILDREN	312,946				
5121-0000	STATE-CALIFORNIA CHILDRENS SERVICES ASSISTANCE	472,958	580,750	700,000	656,126	
5131-0000	STATE-ADULTS-SPECIAL CIRCUMSTANCES	17,202	4,337			
5132-0000	STATE-ADOPTIONS	957,409	1,238,481	1,445,390	1,445,390	
5134-0000	STATE-HOMEMAKER SERVICES	1,370,528	1,630,200	1,195,353	1,195,353	
5135-0000	STATE-INDOCHINESE	404				
5136-0000	STATE-FOOD STAMP EMPL & TRG PROG	19,368	13,350	15,619	15,619	

SCHEDULE 5
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5140-0000	STATE-HEALTH-ADMINISTRATION	11,781	15,300	14,600	14,600	
5140-0058	STATE HEALTH-WIC PROGRAM	448,416	554,792	652,428	652,428	
5140-0060	STATE HEALTH PUBLIC HEALTH LABORATORY	40,069	24,662	36,987	36,987	
5140-0062	STATE HEALTH DENTAL CARE	39,519	28,509	40,230	40,230	
5140-0067	STATE-HEALTH-ADOLESCENT FAMILY LIFE	199,620	170,012	189,750	189,750	
5140-0068	STATE-HEALTH-AIDS INFORMATION & EDUCATION	94,119	125,100	325,214	325,214	
5140-0070	STATE-HEALTH-HTLV-3 TESTING	69,848	221,000	78,069	78,069	
5140-0075	STATE-HEALTH-CCS-HIV CHILDRENS PROGRAM	20,322	16,048	22,000	22,000	
5140-0076	STATE-HEALTH-IRCA	193,712	35,000			
5140-0076	STATE-HEALTH-IRCA	174,648				MH/SUBSTANCE ABUSE
5140-0077	STATE-HEALTH-PRENATAL GUIDANCE	104,949	56,001	56,001	56,001	
5140-0079	STATE HEALTH-TOBACCO PREVENTION (STOPP)	304,992	287,136	648,752	648,752	
5140-0081	STATE-HEALTH-RYAN WHITE	6,173	136,361	148,633	148,633	
5151-0000	STATE-CHILD HEALTH DISABLTY PREVNTN FEES	463,946	511,812	450,000	450,000	
5151-0001	STATE-CCS MEDI-CAL CARE ALLOWANCE		240,756	240,756	240,756	
5152-0000	ST-CHILD HEALTH DISABLTY PREVNTN ALLOCTN	232,483	257,637	255,624	255,624	
5152-0001	ST-CHILD HEALTH DISABLTY PREVNTN EPSDI FUNC	254,039	145,442	169,132	169,132	
5152-0002	STATE-HEALTH EDUCATION RISK REDUCTION		40,000			
5152-0003	STATE-COMPREHENSIVE PERINATAL OUT REACH		30,500	169,093	169,093	
5152-0004	STATE-HEALTH-CHILDHOOD LEAD POISONING STUDY			35,467	35,467	
5160-0001	STATE-MHS-S/D-LOCAL PROGRAMS	1,886,181	259,978	259,978	259,978	MH/SUBSTANCE ABUSE
5160-0002	STATE-MHS-CONDITIONAL RELEASE	335,536	336,808	336,808	336,808	MH/SUBSTANCE ABUSE
5160-0007	STATE-DRUG PROGRAM	527,575	457,838	939,056	939,056	MH/SUBSTANCE ABUSE
5160-0011	STATE-DRUG PROGRAM-HOSPITAL REALIGNMENT	140,000	40,000			MH/SUBSTANCE ABUSE
5160-0014	STATE-FRIDAY NIGHT LIVE	13,750	15,000			MH/SUBSTANCE ABUSE
5160-0015	STATE-MHS-A.D.A.M.H.A.-HOMELESS PROGRAM	107,250	125,000	125,000	125,000	MH/SUBSTANCE ABUSE
5160-0017	STATE-CLUB LIVE	13,750	30,000			MH/SUBSTANCE ABUSE
5160-0019	STATE-ALCOHOL-HOSPITAL REALIGNMENT		40,000			MH/SUBSTANCE ABUSE
5160-0020	STATE-FRIDAY NIGHT LIVE-SUB ABUSE			15,000	15,000	MH/SUBSTANCE ABUSE
5160-0021	STATE-CLUB LIVE-SUB ABUSE			15,000	15,000	MH/SUBSTANCE ABUSE
5165-0000	STATE-ALCOHOL PROGRAM	506,994	481,218			MH/SUBSTANCE ABUSE
5190-0000	STATE-AGRICULTURE	50,173	58,214	62,113	62,113	
5190-0001	STATE-AGRICULTURE-PESTICIDE USE MILL TAX	270,044	260,000	260,000	260,000	
5190-0002	STATE-AGRICULTURE-MANDATED PESTICIDE PROGRAM	239,924	159,283	159,283	159,283	
5190-0003	STATE-AGRICULTURE-PEST DETECTION SYSTEM	92,118	127,500	94,000	77,327	
5190-0004	STATE-AGR PESTICIDE RESIDUE	4,580	45,800	20,000	20,000	
5190-0005	STATE-F & A 12979 REPORTING COST REIMB	60,385	57,400	61,600	61,600	
5190-0006	STATE-WASTE MANAGEMENT BOARD	29,470		113,700	113,700	
5210-0007	STATE-CONSTR-MICKE GROVE ROADWAYS SB174		101,286			CAPITAL OUTLAY
5210-0009	STATE-CONST-WILDLIFE-COASTAL PARKS(0207)		16,000			CAPITAL OUTLAY
5210-0019	STATE-CONSTR-BOND ACT 1988 (0884)		20,000			CAPITAL OUTLAY
5210-0020	STATE-CONSTR-BOND ACT 1988 (0886)		400,000			CAPITAL OUTLAY
5210-0021	STATE-CONSTR-COMM PARK LANDS 1986 ACT (0885)	32,000				CAPITAL OUTLAY
5210-0055	STATE CONSTR WILDLIFE-COASTAL PARKS (0891)		98,500			CAPITAL OUTLAY
5210-0056	STATE CONSTR WILDLIFE-COASTAL PARKS (0889)		86,900			CAPITAL OUTLAY
5210-0057	STATE CONSTR WILDLIFE-COASTAL PARKS (0888)		45,600			CAPITAL OUTLAY

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	FUND (GENERAL UNLESS OTHERWISE NOTED)
5210-0059	STATE-OTHER CYA NEW CASTLE RD	10,904				ROAD
5210-0059	STATE-OTHER CYA NEW CASTLE RD	172,701				ROAD DIST # 1
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM	29,621	218,700	108,500	108,500	ROAD
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM			31,000	31,000	ROAD DIST # 1
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM	1,951	24,800	34,000	34,000	ROAD DIST # 2
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM		33,400	33,500	33,500	ROAD DIST # 3
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM	31,937	24,700	41,500	41,500	ROAD DIST # 4
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM		41,000	125,100	125,100	ROAD DIST # 5
5210-0064	STATE-CONSTRUCTION MATCHING-FAS	105,866	98,900			ROAD
5210-0065	STATE AID-AB 3245-HOSPITAL	2,985-				CAPITAL OUTLAY
5210-0080	STATE-CONSTR-JUVENILE HALL-PROP 52 (0834)	254,823				CAPITAL OUTLAY
5210-0085	STATE-COMMUNITY PARK LANDS 1986 ACT(0842)		73,714			CAPITAL OUTLAY
5210-0086	STATE-COMMUNITY PARK LANDS 1986 ACT (0843)	48,213	91,787			CAPITAL OUTLAY
5210-0087	STATE-COMMUNITY PARK LANDS 1986 ACTS(0844)		90,000			CAPITAL OUTLAY
5210-0088	STATE-COMMUNITY PARK LANDS 1986 ACT(0845)	52,426	72,574			CAPITAL OUTLAY
5210-0091	STATE-COMM PARK LANDS 1986 ACT (0886)		51,286			CAPITAL OUTLAY
5210-0092	STATE-CONSTR-JUVENILE HALL (0235)		794,440			CAPITAL OUTLAY
5210-0093	STATE-CONSTR-LAND & WATER CONSERVATIN (0237)		90,000			CAPITAL OUTLAY
5210-0094	STATE-STP MATCH			200,000	200,000	ROAD
5250-0000	STATE-VETERANS AFFAIRS SUBVENTION 972 M & VC	46,739	41,120	40,000	26,500	
5250-0001	STATE-MEDI-CAL COST AVOIDANCE PROG 972.5 M & VC	18,593	20,000	19,195	9,500	
5250-0002	STATE-ENHANCEMENT SUBVENTION 972.1 M & VC	23,678	19,000	19,000		
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	2,282,198	2,017,000	1,658,700	1,658,700	
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	6,081	6,385	6,000	6,000	ROAD DIST # 1
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	3,106	3,261	3,100	3,100	ROAD DIST # 2
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	13,097	13,752	12,900	12,900	ROAD DIST # 3
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	24,867	26,110	24,500	24,500	ROAD DIST # 4
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	19,174	20,133	18,900	18,900	ROAD DIST # 5
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	44,982	40,000	45,000	45,000	LIBRARY
5251-0001	STATE-SENIOR CITIZENS TAX POSTPONEMENT	219	884			
5252-0007	STATE-TIMBER YIELD TAX	1,160	1,000	1,000	1,000	
5253-0000	STATE-WILLIAMSON ACT REIMBURSEMENT	1,228,619	1,251,656	1,200,000	1,200,000	
5254-0001	STATE AID-TRIAL CT FUNDING-SUPERIOR-77200A	2,658,355		3,330,748	3,330,748	TRIAL COURT
5254-0002	STATE AID-TRIAL CT FUNDING-STKN MUNI-77200A	1,635,910	1,996,936	2,049,691	2,049,691	TRIAL COURT
5254-0003	STATE AID-TRIAL CT FUNDING-LODI MUNI-77200A	408,977	499,234	512,423	512,423	TRIAL COURT
5254-0004	STATE AID-TRIAL CT FUNDING-MRE MUNI-77200A	408,977	499,234	512,423	512,423	TRIAL COURT
5254-0005	STATE AID-TRIAL CT FUNDING-TRACY MUNI-77200A	408,977	499,234	512,423	512,423	TRIAL COURT
5254-0012	STATE AID-JUDGES SALARIES-STKN MUNI-68206B	542,592	568,260			TRIAL COURT
5254-0013	STATE AID-JUDGES SALARIES-LODI MUNI-68206B	155,026	162,360			TRIAL COURT
5254-0014	STATE AID-JUDGES SALARIES-MRE MUNI-68206B	116,269	121,770			TRIAL COURT
5254-0015	STATE AID-JUDGES SALARIES-TRACY MUNI-68206B	116,269	121,770			TRIAL COURT
5254-0021	STATE AID-TRIAL CT-SUP B G SUPPLE-77200D	890,477	3,245,021			TRIAL COURT
5254-0022	STATE AID-TRIAL CT-STKN MUNI B G SUPPLE-77200D	547,986				TRIAL COURT
5254-0023	STATE AID-TRIAL CT-LODI MUNI B G SUPPLE-77200D	136,996				TRIAL COURT
5254-0024	STATE AID-TRIAL CT-M R E MUNI B G SUPPLE-77200D	136,996				TRIAL COURT
5254-0025	STATE AID-TRIAL CT-TRACY MUNI B G SUPPL-77200D	136,996				TRIAL COURT

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	FUND (GENERAL UNLESS OTHERWISE NOTED)
5258-0002	STATE-LTF/STA FUNDS-AGING/CTS CONTRACT	592,824	812,000	828,824	828,824	TRANSPORTATION COORD
5258-0003	STATE-OTHER-T P & D/SALES TAX	39,056	700,000	1,934,800	1,934,800	TRANSPORTATION COORD
5258-0005	STATE-LTF/STA FUNDS-WOODBRIDGE DIAL-A-RIDE	11,208	14,475	15,900	15,900	TRANSPORTATION COORD
5258-0008	STATE-TDA FUNDS-GENERAL	321,934	596,757	633,272	633,272	TRANSPORTATION COORD
5260-0002	STATE-OTHER-JUVENILE HALL MILK & MEALS	185,895	172,941	187,438	153,518	
5260-0003	STATE-OTHER-DA-EXTRADITION REIMBURSEMENT	8,145	2,000	2,000	2,000	
5260-0005	STATE-OTHER-CLINIC MEDICAL	92,882	64,488	63,000	63,000	
5260-0006	STATE-OTHER-AZT REIMBURSEMENT	48,421	50,800	108,864	108,864	
5260-0007	STATE-OTHER-PEACE OFFICERS TRAINING	237,695	69,000	94,000	94,000	
5260-0009	STATE-OTHER-TEMPORARY HOMELESS ASST	690,363	735,058	776,222	776,222	
5260-0010	STATE-OTHER-CIGARETTE TAX	8,399				
5260-0012	STATE-OTHER-UNCLAIMED GAS TAX-AGRICULTURAL	646,042	450,000	536,960	536,960	
5260-0013	STATE-OTHER-POST-STOCKTON MARSHAL	3,223	6,600	5,000	5,000	
5260-0014	STATE-OTHER-POST-LODI MARSHAL	454	1,000			
5260-0015	STATE-OTHER-SEXUALLY TRANSMITTED DISEASES	39,992	15,612	69,457	69,457	
5260-0016	STATE-OTHER-PESTICIDE DEALERS LICENSING	1,450	1,450	1,450	1,450	
5260-0017	STATE-OTHER-SHERIFF BOATING SAFETY	84,182	124,000	213,311		
5260-0019	STATE-OTHER-FAMILY SURVEY	99,982	75,000	87,550	87,550	
5260-0020	STATE-OTHER-AIDS CASE MGMT	130,363	206,156	221,043	221,043	
5260-0021	STATE-OTHER-AIR POLLUTION CONTROL	94,536				AIR POLLUTION CNTRL
5260-0023	ST MAND COSTS-DOMESTIC VIOLENCE DIVER-SHERIFF	97,434				
5260-0024	ST MAND COSTS-VICTIMS STATEMENTS PROBATION	2,485	5,295	5,204	5,204	
5260-0030	ST MAND COSTS-DOMESTIC VIOLENCE DIVER-PROBATION	83,103	110,000	110,000	110,000	
5260-0032	STATE-OTHER-AIDS SERVICES GRANT-DRUG ABUSE	76,589	85,915	128,848	128,848	MH/SUBSTANCE ABUSE
5260-0033	STATE-OTHER-MEDICAL WAIVER	88,387	83,526	100,000	100,000	
5260-0036	STATE-OTHER-HIV/TB SURVEILLANCE GRANT	5,772				
5260-0037	STATE-OTHER-HIV/RELATED TB CONTROL GRANT	19,342	36,150	40,500	40,500	
5260-0038	STATE-OTHER-C A D P E PROGRAM	15,950	25,000	35,000	35,000	
5260-0040	STATE-OTHER-LAB MEDI-CAL	29,397	42,000	160,740	160,740	
5260-0042	STATE-OTHER-DMV FUNDS	42,944				AIR POLLUTION CNTRL
5260-0043	STATE-OTHER STABILIZATION	401,138	613,857	614,779	614,779	
5260-0044	STATE-MAND-PROP TAXATION FAMILY TRFS	35,876	4,732			
5260-0046	STATE-REALIGNMENT STATE HOSP & IMD-SALES TAX	10,357,060	14,025,068	12,140,100	12,140,100	MH/SUBSTANCE ABUSE
5260-0047	STATE-OTHER-PETROLEUM PROD-INSP SUBVENTION	17,136	16,676	18,144	18,144	
5260-0048	STATE-OTHER-SUBV-REPAIRMAN LIC & TESTING FEES	1,545	1,546	1,546	1,546	
5260-0049	STATE-OTHER-WITNESS PROTECTION REIMBURSEMENT	6,419				
5260-0051	STATE-OTHER-MANDATED COST-CANDIDATE FILING FEES		5,571	1,100	1,100	
5260-0052	STATE-OTHER-MAND COST-REGISTRATION OF VOTERS	3,896	8,424	8,000	8,000	
5260-0053	STATE-OTHER-POSTAGE REIMB-ELECTION	10,175	4,431	6,600	6,600	
5260-0054	STATE-OTHER-AIDS SERVICES GRANT-MENTAL HEALTH	36,028	34,286	34,286	34,286	MH/SUBSTANCE ABUSE
5260-0055	STATE-OTHER-CONSERVATORSHIP INVESTIGATION	588				TRIAL COURT
5260-0058	STATE-OTHER-DOA -TITLE III B	400,429	416,366	531,644	531,644	
5260-0060	STATE-OTHER-DOA-TITLE V	150,309	131,077	128,708	128,708	
5260-0062	STATE-OTHER-MANDATED COSTS-CORONERS-CH 498/77	1,865	1,844	2,100	3,500	
5260-0063	STATE-OTHER-MAND COST-ADULT FELONY RESTIT	25,047	51,233	15,000	15,000	
5260-0064	STATE-OTHER-MC-DESTRTN OF MJ RECS-SHERIFF		80	70	70	

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	FUND (GENERAL UNLESS OTHERWISE NOTED)
5260-0065	STATE-OTHER-DOA-TITLE III-C-2	125,718	126,022	125,898	125,898	
5260-0068	STATE-OTHER-MANDATED COSTS-REGIONAL HOUSING	2,600				
5260-0071	STATE-OTHER-MANDATED COST-DEAF TELETYPE EQUIP	561	450	450	450	
5260-0073	STATE-OTHER-MAND COST-SUDDEN INFANT DEATH SYND	263	261	250	250	
5260-0077	STATE-OTHER-MANDATED COSTS-GUARD/CONSE FIL	13,000	13,000	13,000	13,000	
5260-0079	STATE-OTHER-MAJOR NARCOTICS VENDORS PROSECUTION	99,061	121,600	121,345	121,345	
5260-0081	STATE-OTHER-MAND COST-DEMO PARTY PRES DELEGATES	1,000				
5260-0084	STATE-OTHER-DOA TITLE III-C-1	547,719	545,323	547,719	547,719	
5260-0085	STATE-OTHER-DOA USDA	286,702	241,538	325,000	325,000	
5260-0086	STATE-OTHER-TRAVEL-JUVENILE HALL	3,868	2,520	3,594	3,594	
5260-0087	STATE-OTHER-RURAL ECON DEV PROMOTIONAL	67,167	50,000	91,874	91,874	J. T. P. A.
5260-0089	STATE-OTHER-DEP CHILDREN FACILITY-MILK & MEALS	47,908	31,000	33,237	33,237	
5260-0091	STATE OTHER-VICTIM WITNESS PROGRAM	281,493	176,893	159,204	159,204	
5260-0092	STATE-OTHER-STABILIZATION	813,862	601,143	600,221	600,221	
5260-0094	STATE-OTHER-UNDERGROUND STORAGE TANK GRANT	128,138	471,565	530,000	530,000	
5260-0095	STATE-OTHER-SUDDEN & SEVERE ECON DISLOCATION	23,782	8,605			J. T. P. A.
5260-0096	STATE-OTHER-PROBATION OFFICER TRAINING PROGRAM	40,630	38,000	61,125	61,125	
5260-0098	STATE-OTHER-SB1255 HOSPITAL I C N		387,247			CAPITAL OUTLAY
5260-0101	STATE-OTHER-SOUTHEAST ASIAN REFUGEES	119,207	36,000	60,000	60,000	
5260-0105	STATE-OTHER-DOA BROWN BAG PROGRAM	19,583	18,648	20,000	20,000	
5260-0110	STATE-OTHER-NATIONAL COUNCIL OF AGING	414,634	423,257	569,179	569,179	
5260-0111	STATE-OTHER-GANG VIOLENCE SUPPRESSION PROGRAM	58,112				
5260-0112	STATE-OTHER-VICTIM ASSISTANCE CENTER	161,068	233,100	233,100	233,100	
5260-0113	STATE-OTHER-MANDATED COSTS-DENTAL RECORDS	28	57			
5260-0114	STATE-OTHER-STATE PAMPHLET	2,077	600-	1,000	1,000	
5260-0115	STATE-OTHER-SMUD RANCHO SECO REIMBURSEMENT	15,161				
5260-0117	STATE-OTHER-AB-1733-CHILD ABUSE CONTRACT	156,306	145,017	152,649	152,649	
5260-0118	STATE-OTHER-VERTICAL DEF OF INDIGENTS PROJ	105,543	90,000	100,000	100,000	
5260-0119	STATE-OTHER-STANDARD & TRAINING FOR CORRECTION	81,813	117,741	93,503	93,503	
5260-0120	STATE-OTHER-DISTRICT ATTORNEY-POST	5,684	6,000	6,000	6,000	
5260-0121	STATE-OTHER-CAREER CRIMINAL PROJECT	45,325	48,000	48,000	48,000	
5260-0122	STATE-OTHER-DOA MATCHING FUNDS	263,994	248,805	263,994	263,994	
5260-0123	STATE-OTHER-OFF HIGHWAY LICENSE FEE	33,883	7,000	12,500	12,500	FISH AND GAME
5260-0124	STATE-OTHER-T B-SE ASIAN	12,883	19,325	20,200	20,200	
5260-0135	STATE-OTHER-MANDATED COSTS-ABSENTEE BALLOTS	18,245	210,000	13,500	13,500	
5260-0141	STATE-OTHER-POST-MRET-MARSHAL	3,437	2,500			
5260-0142	STATE-OTHER-LEGISLATURE FUNDS		1,324	2,000	2,000	
5260-0144	STATE-OTHER-AGING-LINKAGE PROGRAM	142,638	152,230	152,230	152,230	
5260-0145	STATE-OTHER-MANDATED COSTS-CUSTODY OF MINORS	168,032	134,292	213,265	213,265	
5260-0153	STATE-OTHER-D O A TRAINING GRANT			3,000	3,000	
5260-0164	STATE-OTHER-MANDATED COSTS-MEDIATION		8,614			TRIAL COURT
5260-0167	STATE-OTHER-DOA TITLE III-D	7,247	7,499	14,000	14,000	
5260-0168	STATE OTHER-LINKAGES R.P.O.S. GRANT	3,442	4,757	6,000	6,000	
5260-0169	STATE-MAND COST-AIDS TESTING	17,957	2,000	4,000	4,000	
5260-0170	ST MAND COSTS-PROCESS-AUDITOR	10,000	25,000	15,000	15,000	
5260-0171	ST MAND COSTS-PROCESS-REGISTRATIONS	1,000		3,000	3,000	

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	FUND (GENERAL UNLESS OTHERWISE NOTED)
5260-0172	ST MAND COSTS-PROCESS-TAX COLLECTOR		21,524			
5260-0173	ST MAND COSTS-PROCESS-PUBLIC DEFENDER	900	900	900	900	
5260-0174	ST MAND COSTS-PROCESS PROBATION	900	1,000	1,000	1,000	
5260-0175	ST MAND COSTS-PROCESS-SHERIFF	1,000				
5260-0177	STATE MANDATED COSTS-ELECTION MATERIALS	355				
5260-0179	STATE-MANDATED COSTS-MINERAL RESOURCE POLICIES	54				
5260-0180	STATE-OTHER-MED DISASTER GRANT	33,662	38,200	2,500	2,500	
5260-0183	STATE-OTHER-ADHC GRANT	10,000				
5260-0184	STATE-OTHER-TITLE III-G	7,546	5,982	8,000	8,000	
5260-0186	STATE-OTHER-ORO AVE	905,000				ROAD
5260-0187	STATE MANDATED COSTS-DISTRICT ATTORNEY	700				
5260-0188	ST MAND COSTS-PROCESS-ASSESSOR	600				
5260-0189	ST MAND COSTS-SHORT DOYLE CASE MGMT	59,043	176,384			MH/SUBSTANCE ABUSE
5260-0190	STATE-REALIGNMENT-VEHICLE LICENSE FEE	6,776,070	8,808,057	7,997,238	7,997,238	
5260-0191	STATE-REALIGNMENT-FR HLTH SVCS TR/PH-SALES TAX	265,543	331,881	331,881	1,099,242	
5260-0194	ST-OTHER-PERINATAL TRTMT EXPANSION FD-AIM	349,946		349,946	349,946	MH/SUBSTANCE ABUSE
5260-0196	ST-OTHER-REALIGNMENT-SS TR-DA JUV	246,993	371,836			
5260-0197	ST-OTHER-REALIGNMENT-SS TR-PUB DEF JUV	221,151	365,502			
5260-0198	ST-OTHER-REALIGNMENT-SS TR-PROB HOME SUP	139,912	159,703			
5260-0199	ST-OTHER-REALIGNMENT-SS TR-YSB CPPA	91,600	91,600	91,600	91,600	
5260-0200	ST-OTHER-REALIGNMENT-SS TR-CCS	286,796	315,500	350,000	350,000	
5260-0202	STATE-OTHER HEPATITIS B PREVENTION	72,930	16,811	233,354	233,354	
5260-0206	STATE-OTHER-MSSP	596,585	596,159	660,693	660,693	
5260-0207	STATE-OTHER-IMMIGRATION PUBLIC HEALTH FDS	91,270	28,880	59,600	59,600	
5260-0208	STATE-OTHER-SUPPLE DIRECT SVC GRANT	2,080		2,100	2,100	
5260-0210	ST-OTHER-REALIGNMENT-SS TR-FOSTER CARE	6,910,173	6,737,390	6,479,702	6,479,702	
5260-0212	ST-OTHER-REALIGNMENT-SS TR-HMK SVC			1,684,787	1,684,787	
5260-0216	STATE MANDATED COSTS-PROCESS JUVENILE	300				
5260-0217	STATE-OTHER-OASIS GRANT		25,900			
5260-0219	STATE-REALIGNMENT-VLF-MH		491,069	491,069	491,069	MH/SUBSTANCE ABUSE
5260-0223	STATE MANDATED SHORT DOYLE AUDITS		1,331			MH/SUBSTANCE ABUSE
5260-0225	STATE-OTHER-OCJP GRANT (CJSAP)		18,826	18,826	18,826	
5260-0230	ST-MAND-SB90-CT AUDITS & PROR FINES-PROBATION			84,027	84,027	
5260-0230	ST-MAND-SB90-CT AUDITS & PROR FINES-PROBATION			166,000	166,000	
5260-0239	STATE-OTHER-AIDS SVCS GRANT-ALCOHOL PROG		16,988			MH/SUBSTANCE ABUSE
5260-0240	STATE-OTHER-TITLE III-F			40,000	40,000	
5260-0244	STATE-OTHER-SENIOR ELECTIONS DIRECT SVCS			3,000	3,000	
5260-0245	STATE-OTHER-SENIOR SPECIAL FUND			2,000	2,000	
5260-0246	STATE OTHER-SB910 REIMBURSEMENT			180,000	180,000	
5260-0251	STATE-OTHER-EMERGENCY GRANT-OES			75,000	75,000	
5270-0008	FEDERAL-HSA-INDEPENDENT LIVING	144,405	195,294	170,795	170,795	
5270-0009	FEDERAL-HSA-IRAP SERVICES	779,951	147,798	171,642	171,642	
5270-0010	FEDERAL-HSA-STAFF DEVELOPMENT	222,898	188,645	198,447	198,447	
5270-0011	FEDERAL-HSA-AFDC ELIGIBILITY	4,696,534	6,678,248	6,511,730	6,511,730	
5270-0012	FEDERAL-HSA-NAFS ELIGIBILITY	3,305,397	2,036,308	1,925,282	1,925,282	
5270-0013	FEDERAL-HSA-MILLER CHILD CARE GRANT			29,552	29,552	

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	FUND (GENERAL UNLESS OTHERWISE NOTED)
5270-0018	FEDERAL-HSA-BLOCK GRANT	7,945,974	6,456,341	6,910,013	6,910,013	
5270-0025	FEDERAL-HSA-REPATRIOT PROGRAM	23,263	44,336	65,000	65,000	
5300-0000	FEDERAL-CHILDREN AFDC	78,944,372	78,223,387	81,901,740	81,901,740	
5300-0001	FEDERAL-CHILDREN AFDC SUPPORT ENF CS820	571,492	1,745,422	1,700,000	1,700,000	FAMILY SUPPORT
5310-0000	FEDERAL-CHILDREN AFDC-FC	4,774,833	6,417,991	6,105,801	6,105,801	
5321-0000	FEDERAL-HOMEMAKER SERVICES	23,207-		778,610	778,610	
5322-0000	FEDERAL-FOOD STAMP EMPL & TRG PROG	27,668	19,071	22,314	22,314	
5325-0000	FEDERAL-DEPENDENT CHILDRENS HOME	1,330,970	1,093,737	1,082,243	1,040,734	
5329-0000	FEDERAL-INDOCHINESE	584,464	355,456	320,000	320,000	
5329-0002	FEDERAL-ADOPTIONS	675,602	863,968	1,008,309	1,008,309	
5330-0051	FEDERAL-HEALTH-MATERNAL & CHILD HEALTH	31,699	190,000	252,969	252,969	
5330-0052	FEDERAL-HEALTH-COMPREHENSIVE HEALTH PLANNING	9,713	10,400	10,400	10,400	
5330-0053	FEDERAL-HEALTH-VACCINATION ASSISTANCE	22,802	62,573			
5330-0054	FEDERAL-HEALTH-TUBERCULOSIS CONTROL	14,539	14,539	14,539	14,539	
5330-0056	FEDERAL-HEALTH-F A I T H	88,074	168,375	84,375	84,375	
5330-0058	FEDERAL-AIDS AUGMENTATION PROGRAM	71,226	72,104	57,485	57,485	
5340-0048	FEDERAL-CONSTRUCTION-U M/FAU	877,181	277,400			ROAD
5340-0049	FEDERAL-CONSTRUCTION-R M/FAS	393,622	485,900			ROAD
5340-0051	FEDERAL-CONSTRUCTION SEISMIC RETROFIT PROG			396,900	396,900	ROAD
5340-0071	FEDERAL-STP			2,934,700	2,934,700	ROAD
5350-0001	FEDERAL-DISASTER RELIEF-FREEZE DAMAGE FEMA	29,238				
5351-0000	FEDERAL-FAMILY SUPPORT ADMIN CS356-ADMIN ADV	2,283,114	3,222,727	4,274,803	4,274,803	FAMILY SUPPORT
5352-0000	FEDERAL-YOUTH GANG PREVENTION	576,015	389,953			
5360-0000	FEDERAL-IN-LIEU TAXES	1,617	1,617	1,617	1,617	
5370-0001	FEDERAL-OTHER-CIVIL DEFENSE	60,965	47,030	60,600	60,600	
5370-0002	FEDERAL-OTHER-FLOOD CONTROL LAND RENT	6,164	4,000	5,000	5,000	ROAD
5370-0003	FEDERAL-OTHER-ALCOHOL-WOMENS PROGRAM	65,405	35,675			MH/SUBSTANCE ABUSE
5370-0004	FEDERAL-OTHER-SHERIFFS NARCOTICS ENFORCEMENT	135,949				SHERIFF-NARC ENFORCE
5370-0006	FEDERAL-OTHER-COMPRENSIVE PERINATAL PLAN	51,628	5,000			MH/SUBSTANCE ABUSE
5370-0007	FEDERAL-OTHER-COMPREHENSIVE PERINATAL-AUB ABUSE			37,380	37,380	MH/SUBSTANCE ABUSE
5370-0008	FEDERAL-OTHER-CONFERENCE GRANT			50,000	50,000	MH/SUBSTANCE ABUSE
5370-0030	FEDERAL-OTHER-CAA FEMA	17,065	17,401	15,000	15,000	
5370-0054	FEDERAL-OTHER-CDBG PROJECTS	401,085	2,544,544			CAPITAL OUTLAY
5370-0057	FEDERAL-OTHER-WEATHERIZATION GRANT	322,214	192,756	368,738	368,738	
5370-0059	FEDERAL-OTHER-SAFETY IMPROVEMENT PROGRAM			484,200	484,200	ROAD
5370-0060	FEDERAL-OTHER-HIGHWAY BRIDGE REPLACEMENT	630,946	349,600	8,084,800	8,084,800	ROAD
5370-0064	FEDERAL-OTHER-D.E.O./E.C.I.P. GRANT	335,421	344,865	409,701	409,701	
5370-0065	FEDERAL-OTHER-CSBG-HOMELESS	49,855	32,566	56,271	56,271	
5370-0066	FEDERAL-OTHER-CDBG/REHAB LOAN PROGRAM	526,351	494,270	600,000	600,000	
5370-0067	FEDERAL-OTHER-CSBG INTEREST INCOME	6,000	6,000	3,000	3,000	
5370-0068	FEDERAL-OTHER-CSBG GRANT	386,041	390,840	433,322	433,322	
5370-0069	FEDERAL-OTHER-REFUGEE ASSIST GRANT			2,718,178	2,718,178	
5370-0069	FEDERAL-OTHER-REFUGEE ASSIST GRANT	2,272,692	2,397,001			
5370-0074	FEDERAL-OTHER-COMMODITY PROGRAM	103,633	73,685	72,829	72,829	
5370-0076	FEDERAL-OTHER-CDBG/GRANTS MANAGEMENT	309,005	450,297	418,666	418,666	
5370-0088	FEDERAL-OTHER ENERGY HOUSING REHAB		41,280	50,000	50,000	

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	FUND (GENERAL UNLESS OTHERWISE NOTED)
5370-0089	FEDERAL-OTHER-RSVP PROGRAM	39,616	47,431	47,431	47,431	
5370-0090	FEDERAL-OTHER-ARMY CORP OF ENGINEER/SECURITY	9,470	20,000	20,000	20,000	
5370-0091	FED-OTHER-D.O.E. WEATHERIZATION	94,408	78,205	95,000	95,000	
5370-0092	FEDERAL-OTHER-INSTITUTE OF MUSEUM SERV GRANT	2,327	64,894	64,894	64,894	
5370-0093	FEDERAL-OTHER-CDBG BOGGS TRACT		100,000			CAPITAL OUTLAY
5370-0095	FEDERAL-OTHER-HOME PROGRAM		300,000	914,361	914,361	
5370-0096	FEDERAL-OTHER-RENTAL REHAB	125,238				
5370-0097	FEDERAL-TRANSITIONAL CHILD CARE	86,738	225,000	168,099	168,099	
5370-0098	FEDERAL-OTHER-RESIDENTIAL CARE FACILITIES		800,000			CAPITAL OUTLAY
5370-0100	FEDERAL-PROBATION TITLE IV E		100,000	400,000	400,000	
5371-0004	FEDERAL-OTHER-ALCOHOL	545,568	737,382			MH/SUBSTANCE ABUSE
5371-0006	FEDERAL-OTHER-TEMPORARY HOMELESS ASST	695,387	754,004	796,228	796,228	
5371-0008	FEDERAL-OTHER-MC KINNEY HOMELESS ASSISTANCE	59,169	69,983	69,983	69,983	MH/SUBSTANCE ABUSE
5371-0009	FEDERAL-OTHER-DRUG ABUSE BLOCK GRANT	1,151,695	1,009,658	1,567,193	1,567,193	MH/SUBSTANCE ABUSE
5371-0010	FEDERAL-OTHER-DRUG ABUSE	415,354	207,677			MH/SUBSTANCE ABUSE
5371-0011	FEDERAL-OTHER-DRUG FREE SCHOOLS	19,708	19,708	19,708	19,708	MH/SUBSTANCE ABUSE
5371-0012	OSAP-COMMUNITY PARTNERSHIP	147,739	488,004	507,525	507,525	MH/SUBSTANCE ABUSE
5371-0013	FEDERAL-OTHER-DOL ALT HIGH SCHL GRANT	12,995				J. T. P. A.
5371-0014	FEDERAL-OTHER-EARLY START UP	55,080	27,540			MH/SUBSTANCE ABUSE
5371-0015	FEDERAL-OTHER-DRUG-%INDIRECT CHARGES		26,840			MH/SUBSTANCE ABUSE
5371-0016	FEDERAL-OTHER HUD/ESG	51,369	56,000	38,000	38,000	MH/SUBSTANCE ABUSE
5371-0017	FEDERAL-ANTI-DRUG ABUSE ENFORCEMENT PROGRAM	373,734	568,480	568,413	568,413	
5371-0018	FEDERAL-OTHER-ALCOHOL MASTER PLANNING SB2599	16,001	19,600			MH/SUBSTANCE ABUSE
5371-0019	FEDERAL-OTHER-DRUG-MASTER PLANNING SB2599	19,600	19,600			MH/SUBSTANCE ABUSE
5371-0020	FEDERAL-OTHER-DRUG PREVENT-EARLY ENTERVENTION	56,067				MH/SUBSTANCE ABUSE
5371-0021	FEDERAL-OTHER-ABANDONED INFANT PROGRAM	369,637	450,000	450,000	450,000	MH/SUBSTANCE ABUSE
5371-0022	FEDERAL-PRENATAL COALITION	11,154	349,946			MH/SUBSTANCE ABUSE
5371-0023	FEDERAL-SEARCH PROJECT	133,332	99,154			MH/SUBSTANCE ABUSE
5371-0024	FEDERAL-OTHER-OSAP-PPWI	112,386	249,166	250,000	250,000	MH/SUBSTANCE ABUSE
5371-0025	FEDERAL OTHER-ALCOHOL-% INDIRECT CHARGES		26,344	124,653	124,653	MH/SUBSTANCE ABUSE
5371-0026	FEDERAL-OTHER-AIDS GRANT-DRUG		258,833	258,833	258,833	MH/SUBSTANCE ABUSE
5371-0027	FEDERAL-OTHER-PERINATAL SET- ASIDE-DRUG		74,095	244,241	244,241	MH/SUBSTANCE ABUSE
5371-0028	FEDERAL-OTHER-ONE TIME FDS-DRUG		79,007			MH/SUBSTANCE ABUSE
5371-0029	FEDERAL-OTHER-ONE TIME FDS-ALCOHOL		79,007			MH/SUBSTANCE ABUSE
5371-0030	FEDERAL-OTHER-PERINATAL GRANT-ALCOHOL		37,380			MH/SUBSTANCE ABUSE
5371-0031	FEDERAL-OTHER TRANSISTION RESIDENTIAL		106,619	200,000	200,000	MH/SUBSTANCE ABUSE
5371-0032	FEDERAL-OTHER TRANS CULTURE CASE MGMNT		91,964	200,000	200,000	MH/SUBSTANCE ABUSE
5371-0033	FEDERAL-OTHER-DRUG CARRYOVER 91-92		242,574	200,785	200,785	MH/SUBSTANCE ABUSE
5371-0034	FEDERAL-OTHER-SEARCH PROJECT-SUB ABUSE			99,154	99,154	MH/SUBSTANCE ABUSE
5390-0000	OTHER-OTHER GOVERNMENTAL AGENCIES	118				ROAD
5390-0001	OTHER-SENIOR SERVICE AGENCY	1,391				TRANSPORTATION COORD
5390-0003	OTHER-MSSP	14,297	14,500	14,500	14,500	TRANSPORTATION COORD
5390-0005	OTHER-CITY OF LATHROP TRANSIT	36,074	36,000	32,000	32,000	TRANSPORTATION COORD
5390-0006	OTHER-CITY OF ESCALON-UMTA	2,697	3,758			TRANSPORTATION COORD
5390-0009	OTHER-COUNTY-MSSP PROGRAM		1,500			
5390-0011	OTHER-SUPT OF SCHOOLS-DAY TREATMENT CENTER	143,521	201,773	159,522	159,522	

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	FUND (GENERAL UNLESS OTHERWISE NOTED)
5390-0014	OTHER-SUPT OF SCHOOLS-OLYMPIC CTR	5,472	367			
5390-0015	OTHER-FOCUS/AIM		24,717	30,000	30,000	TRANSPORTATION COORD
5390-0020	OTHER-COG MEASURE K-REALIGNMENT HAMMER LN		315,000			ROAD
5390-0027	OTHER-COMMUNITY TREATMENT SERVICES-REBATES	75,045	93,650	73,650	73,650	MH/SUBSTANCE ABUSE
5390-0028	OTHER-RIPON REDEVELOPMENT PASS THRU	282,246	250,000	262,500	262,500	
5390-0031	OTHER-MANTECA REDEVELOPMENT PASS THRU	99,861	108,000	122,500	122,500	
5390-0031	OTHER-MANTECA REDEVELOPMENT PASS THRU	1,967	2,500	2,700	2,700	LIBRARY
5390-0036	OTHER-AB-2994 CHILD ABUSE FUNDING	69,500	69,500	69,500	69,500	
5390-0045	OTHER-STATE CHALLENGE GRANT		4,573	12,000	12,000	
5390-0046	OTHER-CO OF SACTO-ELLIOT RD BRIDGE (15)	56,352				ROAD
5390-0047	OTHER-CITY OF STKN-HAMMER LAN WIDENING		157,500			ROAD
5390-0053	OTHER-WEIGHTS & MEAS-INVEST COSTS	2,898	2,000	1,800	1,800	
5390-0069	OTHER-CITY OF MANTECA JOINT SIGNAL	1,293	1,400	1,500	1,500	ROAD
5390-0070	OTHER-CITY OF TRACY/LARCH RD			16,500	16,500	ROAD
5395-0002	NAPA COUNTY-JOINT S A W S PROJECT	79,218		52,677	52,677	
5395-0005	STATE JTPA-TITLE IIA 78%	4,026,108	5,367,738	1,818,530	1,818,530	J. T. P. A.
5395-0008	STATE-JTPA-TITLE II-A 3%	128,076	145,400	31,984	31,984	J. T. P. A.
5395-0009	STATE-JTPA TITLE II-A 8%	472,249	489,900	431,752	431,752	J. T. P. A.
5395-0013	STATE-JTPA-TITLE II-B SYETP	2,885,448	3,875,000	7,098,882	7,098,882	J. T. P. A.
5395-0014	STATE-JTPA TITLE II-A 6% IB	308,987	258,325	607,459	607,459	J. T. P. A.
5395-0016	STATE-JTPA-TITLE IIA 5% MIS	13,670	3,000	10,000	10,000	J. T. P. A.
5395-0021	STATE-LABOR MARKET INFO	45,472	57,039	70,527	70,527	J. T. P. A.
5395-0022	STATE-JTPA-TITLE III EDWAA	694,405	833,325	931,810	931,810	J. T. P. A.
5395-0023	INDUSTRIAL REVOLVING LOAN FD	157,893	159,400	180,000	180,000	J. T. P. A.
5395-0024	STATE-JTPA-RAPDI RESPONSE		53,000	40,000	40,000	J. T. P. A.
5395-0025	STATE-JTPA 5% MIS REDESIGN		26,991			J. T. P. A.
5395-0026	STATE-JTPA-TITLE II A 77%			3,019,464	3,019,464	J. T. P. A.
5395-0027	STATE-JTPA-TITLE II C 82%			2,224,336	2,224,336	J. T. P. A.
5395-0028	STATE-JTPA-TITLE II A 5%-OWP			196,069	196,069	J. T. P. A.
5395-0029	STATE-JTPA-TITLE II A 8%-30% FDS			29,000	29,000	J. T. P. A.
	TOTAL AID FROM OTHER GOVERNMENT AGENCIES	313,640,327	330,467,340	349,755,597	350,124,099	
	CHARGES FOR CURRENT SERVICES					
6001-0000	ASSESSMENT & TAX COLLECTION FEES	173,399	204,200	204,200	204,200	
6001-0001	REDEMPTION FEES	42,662	49,518	51,993	51,993	
6001-0002	ADMINISTRATION COSTS-SB-813	388,650	436,063	449,145	449,145	
6001-0003	TAX ADMINISTRATION-SCHOOLS		414,377	935,383	935,383	
6001-0004	TAX ADMINISTRATION-SPEC DISTRICTS	633,181	720,328	770,751	770,751	
6002-0000	DELINQUENT TAX SALE ADVERTISING COST		2,400	1,200	1,200	
6002-0001	DELINQUENT TAX SALES - SALE FEES		4,500	1,800	1,800	
6002-0002	DELINQUENT TAX SALES RESEARCH FEES	2,275	4,200	4,550	4,550	
6003-0000	TREAS-TAX COLLECTOR FEES-CERTIFICATION OF TAX	2,012	6,200	6,500	6,500	
6003-0002	TREAS-TAX COLL-MICROFICHE SALES FEES	24,750	26,500	28,000	28,000	

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	FUND (GENERAL UNLESS OTHERWISE NOTED)
6003-0003	TREAS-TAX COLL-INVESTMENT SERVICE CHARGES	108,063	105,058	205,000	205,000	
6003-0004	FEES FOR REISSUE OF STALE WARRANTS		100	100	100	
6003-0006	FEES-UNSECURED COLLECTION COST	700	9,000	33,000	33,000	
6003-0007	TREAS-TAX COLL-WIRE FEES		400	500	500	
6005-0003	SPECIAL ASSESSMENTS-PRIOR	143-				
6005-0010	SPECIAL ASSESSMENTS-WEED ABATEMENT	29,503				
6005-0020	SPECIAL ASSESSMENTS-ABANDONED VEHICLES	3,650	5,540	5,540	5,540	
6006-0001	TREAS-T/C MELLO ROOS CANCEL FEES		6,400	8,500	8,500	
6006-0005	AUDITOR MELLO ROOS CANCEL FEES			5,000	5,000	
6010-0000	AUDITING & ACCOUNTING FEES	15,570	15,600	15,600	15,600	
6010-0001	AUDITING & ACCOUNTING FEES-PAYROLL LISTING		500	500	500	
6010-0002	ACCOUNTING FEES-STATE PRISONER REIMBURSEMENT	1,870	2,000	1,670	1,670	
6010-0003	ACCTG FEES-MENTAL HEALTH HEARINGS	3,781	3,000	2,500	2,500	
6010-0004	ACCTG FEES-SPECIAL DISTRICT AUGMENTATION FUND	5,000	5,000	5,000	5,000	
6010-0005	ACCTG FEES-CERT OF PARTICIPATION	5,000	6,500	5,000	5,000	
6011-0000	DATA PROCESSING SERVICES	72,333	93,588	95,833	114,459	
6013-0000	ASSESSORS OUTSIDE SERVICES	12,015	13,000	28,291	28,291	
6013-0001	ASSESSSORS-OASIS PROJECT COST RECOVERY		101,173			
6020-0000	ELECTION SERVICES	100		11,455	11,455	
6020-0001	ELECTION SERVICES-ELECTIONS	103,881	348,000	64,000	64,000	
6020-0002	ELECTION SERVICES-CANDIDATE FILING FEES	6,343		25,000	25,000	
6020-0003	ELECTION SERVICES-STATEMENT OF QUALIFICATIONS	2,489	9,250	15,000	15,000	
6020-0007	ELECTION SERVICES-TAPE SALES	1,805	3,000	4,000	4,000	
6020-0008	ELECTION SERVICES-MISC SALES	8,253	8,000	12,500	12,500	
6040-0001	LEGAL SERVICES-PUBLIC DEFENDER	9,713	9,684	10,000	10,000	
6040-0002	LEGAL SERVICES-PD-MENTAL HEALTH HEARINGS	30,522	24,200	29,000	29,000	
6040-0003	LEGAL SERV-PD-STATE PRISONER REIMBURSEMENT	7,402	2,100	7,000	7,000	
6040-0004	LEGAL SERVICES-MH HEARINGS-CO COUNSEL	4,696	7,577	7,577	7,577	
6040-0005	LEGAL SERVICES-COURT APPOINTED PRIVATE ATTY	3,120	638	500	500	
6040-0006	LEGAL SERVICES-DISTRICT ATTORNEY	17,758	20,000	20,000	20,000	
6040-0007	LEGAL SERVICES-COLLECTOR FEES	20,019	17,269	17,000	17,000	
6040-0008	LEGAL SERVICES-ATTORNEY FEE-MUNI ACTIONS	2,652	4,496	2,500	2,500	
6040-0009	LEGAL SERVICES-CASUALTY INS TRUST FUND	538,448	588,460	592,000	651,155	
6040-0010	LEGAL SERVICES-PUBLIC DEFENDER-CONSERVATOR FEE	6,885	16,390	8,550	8,550	
6040-0014	LEGAL SERVICES-DA-MENTAL HEALTH HEARINGS	1,414				
6040-0015	LEGAL SERVICES-DA-STATE PRISONER REIMBURSEMENT	1,463	1,600	1,600	1,600	
6040-0017	LEGAL SERVICES-DISTRICT ATTORNEY-FAMILY SUPPORT	136,141				FAMILY SUPPORT
6040-0018	LEGAL SERVICES-DA-NARCOTICS ENFORCEMENT	27,757	35,000	35,000	35,000	
6040-0019	LEGAL SERVICES-CRIMINALISTICS LAB COSTS	15,617	6,000			
6040-0020	LEGAL SERVICES-BLOOD & ALCOHOL TESTING	171,519	200,000	200,000	200,000	
6040-0021	LEGAL SEREVICES-SMALL CLAIMS ADVISORY	48,824	48,824	48,824	48,824	
6040-0022	LEGAL SERVICES-WORKERS COMP TRUST				63,395	
6041-0000	ADMINISTRATIVE SERVICES			15,000	15,000	
6041-0002	ADMIN SERVICES-SELF INSURANCE-CASUALTY	157,451	166,775	167,055	167,055	
6041-0003	ADMIN SERVICES-SELF INSURANCE-WORKERS COMP	205,995	237,242	244,398	244,398	
6041-0006	ADMIN SERV-SELF INSURANCE-UNEMPLOY INSURANCE	28,943	34,548	35,360	35,360	

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6041-0008	ADMIN SERVICES-SELF INSURANCE-HEALTH	210,280	214,357	214,903	214,903	
6041-0009	ADMIN SERVICES-SELF INSURANCE-DENTAL	20,249	23,817	23,878	23,878	
6041-0010	ADMIN SVCS-PERSONNEL TRAINING REIMB		12,000	10,000	10,000	
6041-0011	ADMINISTRATIVE SVCS-FEES-125 PLAN			30,000	30,000	
6041-0012	ADMIN SERVICES-125 PLAN/ENROLLMENT			35,000	35,000	
6050-0001	PLANNING DIVISION SERVICES	8,307	28,145			
6050-0003	SURVEYORS SERVICES	109,279	160,000	147,900	147,900	
6050-0004	GOVERNMENT BUILDINGS SERVICES	43,801	67,057	32,339	32,339	
6050-0005	DEVELOPMENT DIVISION SERVICES	728,879	665,025	682,804	682,804	
6050-0006	PLANNING DIVISION-ENVIROMENTAL CONTROL	1,083,217	641,261	450,000	450,000	
6050-0007	RETAINED DEPOSITS-PLANS & SPECS	2,260	3,000	3,000	3,000	ROAD
6050-0007	RETAINED DEPOSITS-PLANS & SPECS	3,080	3,100			CAPITAL OUTLAY
6050-0008	PLANNING SERVICES NEW COMMUNITIES	398,029	267,891	209,202	209,202	
6050-0009	FEES-SURVEYOR LEGAL DESCRIPTION REVIEW	10,650	9,000	12,200	12,200	
6050-0010	ABANDONED CAR FEES-PLANNING DIVISION	3,550				
6050-0011	HAZARDOUS MATERIALS FEES	488,584	533,289	506,585	506,585	
6050-0013	HEARING BOARD APPEALS FEES	16,850				AIR POLLUTION CNTRL
6050-0016	CONSULTATION FEES	6,320				AIR POLLUTION CNTRL
6050-0019	AIR TOXIC-AIR POLLUTION	201,318				AIR POLLUTION CNTRL
6050-0020	RESIDENTIAL PERMIT FEE-NEIGHBORHOOD PRESERV	6,169	1,997			
6050-0021	PERMIT FEE-REHAB RENTAL-NEIGHBORHOOD PRESERV	653				
6050-0022	ASBESTOS DEMOLITION	17,500				AIR POLLUTION CNTRL
6050-0023	EMISSION REDUCTION CREDIT FEE	3,250				AIR POLLUTION CNTRL
6050-0024	EMERGENCY SERVICES-TRAINING CLASSES	4,599	5,391			
6050-0025	SURVEYORS SERVICES-REGISTRAR	6,754	22,900	25,900	25,900	
6050-0026	HARZARDOUS MATERIALS FARM PROGRAM	11,355	430			
6050-0027	HAZMAT RISK MANAGEMENT PREVENTION PROGRAM	15,781	17,032	50,000	50,000	
6050-0028	BLDG INSP-STRONG MOTION INSTRUMENTATION PROG	598				
6050-0030	EDA-ADMINISTRATION FEE	6,150				
6050-0031	EDA ADMIN FEE-COUNTY CLERK	725	300	1,000	1,000	
6050-0032	ADMINISTRATIVE FEE-DEVELOPMENT SERVICES	2,200	10,475	7,000	7,000	
6050-0033	FIRE FACILITY FEES		1,790			
6050-0037	HAZARDOUS MATERIALS-PHYSICIAN/DENTIST		15,000	10,000	10,000	
6051-0000	PURCHASING SERVICES	8,065	3,500	12,000	12,000	
6053-0000	LOCAL AGENCY FORMATION FEES	26,700	20,000	41,917	41,917	
6055-0000	CONSERVATORSHIP INVESTIGATION-PRIVATE PARTIES	58,960	65,000	130,000	120,000	TRIAL COURT
6060-0000	AGRICULTURAL SERVICES	70,000	92,000	92,000	97,500	
6060-0001	AGRICULTURE STORES TRUST	26,000	17,500	17,500	17,500	
6060-0002	AGRICULTURAL-CIVIL PENALTIES	500	2,000	500	2,000	
6060-0038	HAZARDOUS MATERIALS INVENTORY		11,500	11,500	11,500	
6070-0001	CIVIL PROCESS SERVICES-AUDITOR	2,121	2,000	2,500	2,500	
6070-0002	CIVIL PROCESS SERVICES-SHERIFF	254,568	272,000	270,000	270,000	
6070-0004	CIVIL PROCESS SERVICES-MARSHAL-LODI	29,970	36,000	35,000	35,000	
6070-0005	CIVIL PROCESS SERVICES-MARSHAL-MRET	49,351	57,000	58,000	58,000	
6070-0006	CIVIL PROCESS SVC-AUTOMATION FEE-SHERIFF			30,000	30,000	
6070-0010	VEHICLE COSTS-GC 26746-SHERIFF	99,602	50,000	50,000	50,000	

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	FUND (GENERAL UNLESS OTHERWISE NOTED)
6070-0011	VEHICLE COSTS-GC 26746-LODI MARSHL	3,986	3,000	3,000	3,000	
6070-0012	VEHICLE COSTS-GC 26746-MRET MARSHAL	1,957	3,300	3,300	3,300	
6080-0001	COURT FEES & COSTS-MANTECA MUNICIPAL COURT	100,728	74,000	74,000	74,000	TRIAL COURT
6080-0002	COURT FEES & COSTS-RIPON MUNICIPAL COURT	5,635	5,000	5,000	5,000	TRIAL COURT
6080-0003	COURT FEES & COSTS-ESCALON MUNICIPAL COURT	4,061	3,500	3,500	3,500	TRIAL COURT
6080-0004	COURT FEES & COSTS-TRACY MUNICIPAL COURT	109,532	85,000	91,651	91,651	TRIAL COURT
6080-0005	COURT FEES & COSTS-LODI MUNICIPAL COURT	118,974	98,000	90,000	90,000	TRIAL COURT
6080-0006	COURT FEES & COSTS-STOCKTON MUNICIPAL COURT	435,406	326,000	421,381	421,381	TRIAL COURT
6080-0007	COURT FEES & COSTS-SUPERIOR COURT	757,996	358,000	180,000	160,000	TRIAL COURT
6080-0008	COURT FEES & COSTS-COURT REPORTERS	202,691	47,100			TRIAL COURT
6080-0010	COURT FEES & COSTS-COORDINATED CASES	1,571	1,235			TRIAL COURT
6080-0011	COURT FEES & COSTS-TRACY MUNI-DVI	3,862	3,925			TRIAL COURT
6080-0013	COURT FEES & COSTS-STKN MUNI CT-PARKING COST	1,738				TRIAL COURT
6080-0014	COURT FEES & COSTS-SUP CT-STATE PRISONER REIMB	1,503	1,104	500	500	TRIAL COURT
6080-0015	COURT FEES & COSTS-SUPERIOR CT-CONCILIATN FEE	6,866				
6080-0015	COURT FEES & COSTS-SUPERIOR CT-CONCILIATN FEE	77,251	33,000	12,000	90,000	TRIAL COURT
6080-0016	CT FEES/COSTS-SUP CT REPORTERS-STATE PRIS REIM	365	41			TRIAL COURT
6080-0018	COURT FEES & COSTS-CYA	1,067				TRIAL COURT
6080-0019	COURT FEES & COSTS-PROBATION DEPT	108,377	106,000	105,000	165,000	
6080-0020	COURTS FEES & COSTS-LATHROP	412	160	160	160	TRIAL COURT
6080-0021	PROTECTIVE ORDER FILING FEES DOMESTIC VIOLENCE	1,180	1,380	1,400	1,400	
6080-0023	JUVENILE PROBATION-VICTIM RESTITUTION FEE	870	1,250	1,250	1,250	
6080-0025	COURT FEE & COST-SUP CT-MENTAL HEALTH HEARINGS	5,815	6,000	4,000	4,000	TRIAL COURT
6080-0026	PROBATION-SUPERVISION COSTS	70,446	132,000	96,000	96,000	
6080-0028	COURT FEES & COSTS PROBATION-REST FEE	9,948	8,000	7,000	7,000	
6080-0029	COURT FEES & COSTS PROBATION-DIVERSION FEE	14,415	12,000	10,000	10,000	
6080-0031	PROBATON-INVESTIGATION COSTS	5,235	8,500	6,000	6,000	
6080-0032	PROBATION-STEP PARENT ADOPTION COSTS	2,322	2,000	3,000	3,000	
6080-0034	COURT FEES & COSTS-REVENUE & RECOVERY	305,497	246,362	257,000	257,000	
6080-0037	COURT FEES & COSTS-AUTOMATION & MICRO GRAPHICS	60,740				
6080-0038	COURT FEES & COSTS-STATE PRISONER TRIALS	419	6,000	6,000	6,000	TRIAL COURT
6080-0039	PASSPORT FEE	32,413	32,000	32,000	32,000	TRIAL COURT
6080-0040	COURT COSTS-COUNTY CHGS PC4750		19,000			
6090-0001	ESTATE FEES-PUBLIC ADMINISTRATOR	44,970	39,978	40,000	40,000	
6090-0002	ESTATE FEES-PUBLIC ADMIN-ESCHEAT FUNDS	4,385	81,102	69,304	69,304	
6100-0000	HUMANE SERVICES	7,309	12,000	12,000	12,000	RABIES TREATMENT
6110-0000	LAW ENFORCEMENT SERVICES	31,987	22,432	22,432	22,432	
6110-0001	LAW ENFORCE SVCS-911 FIRE DISPATCH REIMB	59,827	106,735	106,735	106,735	
6110-0002	LAW ENFORCE SERV-SHERIFF-STATE PRISONER REIMB	32,998	8,100	14,000	7,000	
6110-0003	LAW ENF SERVICES-SHERIFF-MENTAL HEALTH HEARING	2,618	2,300	2,000	2,000	
6110-0004	LAW ENF SERV-SPECIAL EVENT BILLINGS	23,536	22,500	22,500	22,500	
6110-0005	LAW ENF SVCS-PRISONER WELFARE FD	83,348	83,300	133,941	156,776	
6110-0005	LAW ENF SVCS-PRISONER WELFARE FD	320,456	75,000			CAPITAL OUTLAY
6110-0006	LAW ENF SERVICES-BOOKING CHARGES-CITIES	895,072	689,785	689,785	689,785	
6110-0008	LAW ENFORCEMENT SERVICES-CYA		544	500	500	
6110-0009	LAW ENF SERV-BOOKING CHARGES-CONVICTS	7,195	8,000			

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	FUND (GENERAL UNLESS OTHERWISE NOTED)
6110-0010	LAW ENF SERVICES-DVI CASES-MRET MARSHAL	4,974	10,000			
6110-0011	LAW ENF SERVICES DVI-DECTIVES	4,084	6,000			
6110-0012	LAW ENF SERV-911 ADDRESS CHANGES	3,662	2,800	2,800	2,800	
6110-0014	LAW ENFORCEMENT SERVICES-LATHROP			84,200	84,200	
6110-0014	LAW ENFORCEMENT SERVICES-LATHROP			28,970	28,970	
6110-0014	LAW ENFORCEMENT SERVICES-LATHROP			17,288	17,288	
6110-0014	LAW ENFORCEMENT SERVICES-LATHROP			21,050	21,050	
6110-0014	LAW ENFORCEMENT SERVICES-LATHROP	715,706	901,382	970,072	970,072	
6110-0016	LAW ENFORCEMENT AVIATION SERVICE	1,945	2,000	2,000		
6110-0017	LAW ENF SVCS-CLANDESTINE DRUG LAB			20,000	20,000	
6110-0018	LAW ENF SVCS-AMMUNITION-NARCOTICS		58,000	58,000	58,000	
6120-0000	RECORDING FEES	807,129	850,000	850,000	850,000	
6120-0001	RECORDERS MICROGRAPHICS FEES	130,317	130,000	132,000	132,000	RECORDERS EQUIP/AUTO
6120-0002	RECORDERS EQUIPMENT FEES	284,763	275,000	280,940	280,940	RECORDERS EQUIP/AUTO
6120-0003	RECORDERS VITAL STATISTICS TRUST TRANSFERS			20,000	20,000	
6130-0000	ROAD AND STREET SERVICES	100,392	20,000	20,000	20,000	ROAD
6130-0001	ROAD & STREET SERVICES-GRACE CHURCH	500	500	500	500	ROAD DIST # 4
6130-0002	ENGINEERING FEES	83,392				
6130-0002	ENGINEERING FEES	112,839	177,000	135,000	135,000	ROAD
6130-0005	ENGINEERING FEES-PLANNING REFERRAL	112,868	100,000	130,000	130,000	ROAD
6130-0007	ENGINEERING FEES-IMP DIST #51		2,500			ROAD
6130-0010	ENGINEERING FEES-DEVELOPMENT PUBLIC SERVICES	329,660	195,000	180,000	180,000	ROAD
6130-0012	ENGINEERING SERVICES-NEW COMMUNITIES	40,000				ROAD
6130-0020	ENGINEERING FEES-FACILITIES PLANNING	1,300	50,000	120,000	120,000	ROAD
6131-0000	SERVICES TO SPECIAL DISTRICTS	297,006	633,400	600,900	600,900	ROAD
6131-0001	FIRE PLAN CHECK & SERVICES	6,051	58,855	62,000	62,000	
6131-0002	SERVICES TO SPEC DISTS-NPDES		180,000	260,000	260,000	ROAD
6135-0001	TRAFFIC MITIGATION-STOCKTON	73,222	57,401	57,401	57,401	COMMUN INFRA-STRUCT
6135-0004	TRAFFIC MITIGATION-LODI	46,357	55,771	55,771	55,771	COMMUN INFRA-STRUCT
6135-0008	TRAFFIC MITIGATION-RIPON	659	750	750	750	COMMUN INFRA-STRUCT
6135-0010	TRAFFIC MITIGATION-MANTECA	67,689	15,759	15,759	15,759	COMMUN INFRA-STRUCT
6135-0011	TRAFFIC MITIGATION-TRACY	1,340	2,789	2,789	2,789	COMMUN INFRA-STRUCT
6135-0012	TRAFFIC MITIGATION-REGIONAL	757,749	735,118	735,118	735,118	COMMUN INFRA-STRUCT
6135-0013	TRAFFIC IMPACT MITIGATION FEES	38,111	267,500	38,000	38,000	ROAD
6135-0014	CODE ENFORCEMENT CITATION FEES		19,640	20,000	20,000	
6135-0015	TRAFFIC IMPACT MITIGATION FEE/CONSTRUCTION		227,500			ROAD
6135-0020	TRAFFIC MITIGATION ADMIN	17,143	15,307	15,307	15,307	COMMUN INFRA-STRUCT
6135-0021	TRAFFIC MITIGATION PROCESSING	6,462	7,385	7,385	7,385	COMMUN INFRA-STRUCT
6135-0030	FIRE FACILITY-MANTECA-LATHROP	20,330	9,569	9,569	9,569	COMMUN INFRA-STRUCT
6135-0031	FIRE FACILITY-ESCALON	10,012	12,638	12,638	12,638	COMMUN INFRA-STRUCT
6135-0032	FIRE FACILITY-RIPON	9,033	9,339	9,339	9,339	COMMUN INFRA-STRUCT
6135-0033	FIRE FACILITY-WATERLOO-MORADA	8,362	9,101	9,101	9,101	COMMUN INFRA-STRUCT
6135-0034	FIRE FACILITY-MOKELUMNE	31,422	29,066	29,066	29,066	COMMUN INFRA-STRUCT
6135-0035	FIRE FACILITY FEE-TRACY	5,029	10,756	10,756	10,756	COMMUN INFRA-STRUCT
6135-0036	FIRE FACILITY FEE-CLEMENTS	1,706	14,718	14,718	14,718	COMMUN INFRA-STRUCT
6135-0050	FIRE FACILITY-ADMIN	1,547	1,331	1,331	1,331	COMMUN INFRA-STRUCT

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6135-0051	FIRE FACILITY-PROCESSING	1,041	976	976	976	COMMUN INFRA-STRUCT
6135-0060	WATER IMPACT-STKN EAST WATER DIST	60,544	97,208	97,208	97,208	COMMUN INFRA-STRUCT
6135-0065	WATER IMPACT-ADMIN	768	1,254	1,254	1,254	COMMUN INFRA-STRUCT
6135-0066	WATER IMPACT-PROCESSING	1,578	2,147	2,147	2,147	COMMUN INFRA-STRUCT
6135-0070	CODE ENFORCEMENT FEES	28,223				
6140-0001	LAB-CLINIC FEES-CONFIDENTIAL TESTING	27,475	30,100	18,000	18,000	
6140-0002	VITAL STATISTICS	108,795	99,666	100,000	100,000	
6140-0004	MISC LAB SERVICES	48,466	26,000	50,000	50,000	
6140-0006	ENVIRONMENTAL HEALTH FEES	1,926,943	2,439,660	2,009,104	2,009,104	
6140-0007	CLINIC FEES	196,157	210,000	200,000	200,000	
6140-0008	LABORATORY FEES	12,230	9,400	16,000	16,000	
6140-0011	ASSESSMENT FEES-CALIF CHILDREN SVC		576	8,000	8,000	
6150-0000	MENTAL HEALTH SERVICES PAY PATIENTS	219,798	250,000	379,925	379,925	MH/SUBSTANCE ABUSE
6150-0001	MENTAL HEALTH SERVICES MEDI-CAL	2,748,193	3,100,000	3,147,123	3,147,123	MH/SUBSTANCE ABUSE
6150-0002	MENTAL HEALTH SERVICES MEDI-CARE	1,265,242	1,235,537	1,683,298	1,683,298	MH/SUBSTANCE ABUSE
6150-0003	ALCOHOLISM PROGRAM-PAY PATIENTS	232,197	272,158			MH/SUBSTANCE ABUSE
6150-0005	DRUG PROGRAM SERVICING-PAY PATIENTS	136,895	168,000	525,224	525,224	MH/SUBSTANCE ABUSE
6150-0006	DRUG PROGRAMS SERVICES-MEDI-CAL	132,192	560,545	775,500	775,500	MH/SUBSTANCE ABUSE
6150-0007	DRUG PROGRAM SERVICES-MEDICARE	2,078	2,000			MH/SUBSTANCE ABUSE
6150-0008	DRUG PROGRAM-REFORMED MEDICAL	124,099	140,000	160,000	160,000	MH/SUBSTANCE ABUSE
6150-0011	MENTAL HEALTH SERV-EMPLOYEES ASSISTANCE PROG	482,919	250,000	250,000	250,000	MH/SUBSTANCE ABUSE
6150-0012	M-H SVCS-INST FOR MENTAL DISEASE			350,000	350,000	MH/SUBSTANCE ABUSE
6150-0014	DRUG YOUTH PROGRAM-CONVICTION FEES	1,000	2,000	1,000	1,000	MH/SUBSTANCE ABUSE
6150-0018	PAROLEE CONTRACT-SUBSTANCE ABUSE			104,000	104,000	MH/SUBSTANCE ABUSE
6150-0096	M/H SERVICES-INST FOR MENTAL DISEASE		457,205			MH/SUBSTANCE ABUSE
6150-0097	MENTAL HEALTH SVCS-PROFESSIONAL BLDG	98,769	94,475	103,329	103,329	MH/SUBSTANCE ABUSE
6150-0098	MENTAL HEALTH SERVICES-OTHER INCOME	70,177	12,166	12,166	12,166	MH/SUBSTANCE ABUSE
6150-0099	MENTAL HEALTH SERV-ACTIVITY CTR-OTHER INCOME	1,642,702	1,602,340	1,508,002	1,508,002	MH/SUBSTANCE ABUSE
6150-0100	DRUG PROGRAMS-OTHER	16,378	6,769	41,800	41,800	MH/SUBSTANCE ABUSE
6150-0101	MENTAL HEALTH SERVICES-PATIENTS INSURANCE	328,945	400,000	390,871	390,871	MH/SUBSTANCE ABUSE
6150-0102	DRUG PROGRAM SERVICES-PATIENTS INSURANCE	13,794	16,200	28,000	28,000	MH/SUBSTANCE ABUSE
6150-0103	CONSERVATORSHIP FEE	138,530	90,200	90,200	90,200	MH/SUBSTANCE ABUSE
6150-0104	MENTAL HEALTH I/P SERVICES-OTHER COUNTIES	94,848	235,000	796,293	796,293	MH/SUBSTANCE ABUSE
6150-0106	MH CHILDREN'S SERVICES-OTHER COUNTIES	218,306	184,103	251,443	251,443	MH/SUBSTANCE ABUSE
6151-0001	OTHER-CCS ENROLLMENT FEES	2,190	4,318	6,000	6,000	
6170-0000	ADOPTION FEES	5,600	6,000	7,500	7,500	
6180-0000	COUNTY CLERK PROCESSING FEES	59,221	54,000	59,000	59,000	
6190-0003	INSTITUTIONAL CARE & SERVICES-SJGH PAY PATIENTS	46,200	33,469	33,000	33,000	
6190-0007	INSTITUTIONAL CARE & SERVICES-BH PAY PATIENTS	1,295	120	100	100	
6190-0008	INSTITUTIONAL CARE & SERV-HOME DETECTION	225,283	200,000	200,000	200,000	
6190-0009	INSTITUTIONAL CARE & SERV-JAIL & HONOR FARM	228,048	398,500	150,000	150,000	
6190-0010	INSTITUTIONAL CARE & SERVICES-WORK FURLOUGH	63,120	50,000	50,000	50,000	
6190-0011	INSTITUTIONAL CARE & SERVICES-JUVENILE HALL	107,194	110,192	118,095	118,095	
6190-0012	INSTITUTIONAL CARE & SERVICE-COURT WARDS	14,688	24,500	41,000	41,000	
6190-0015	INSTITUTIONAL CARE & SERV-DEPEN CHILDREN HOME	4,299	3,852	3,000	3,000	
6190-0016	INSTITUTIONAL CARE & SERVICES-ACTS UNIT	21,803				

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6190-0020	INSTITUTIONAL CARE & SERV-PREVENTION/EDUCATION	275,000	27,993			MH/SUBSTANCE ABUSE
6190-0021	INSTITUTIONAL CARE & SERVICES-ALC INSURANCE	46,443	57,000			MH/SUBSTANCE ABUSE
6190-0023	INSTITUTIONAL CARE & SERVICES-DRUNK DRIVING	554,033	538,313			MH/SUBSTANCE ABUSE
6190-0024	INSTITUTIONAL CARE & SERVICES-FIRST OFFENDER	382,937	354,606			MH/SUBSTANCE ABUSE
6190-0025	INSTITUTIONAL CARE & SERV-ALT WORK PRGM	351,903	300,000	300,000	300,000	
6190-0026	INSTITUTIONAL CARE & SERV-HABITUAL OFFENDER	1,560				MH/SUBSTANCE ABUSE
6190-0027	INSTITUTIONAL CARE & SERV ALCOHOL-FOOD STAMPS	42,900	54,000			MH/SUBSTANCE ABUSE
6190-0028	INSTITUTIONAL CARE & SVC DRUG-FOOD STAMPS		15,000	94,000	94,000	MH/SUBSTANCE ABUSE
6190-0029	INSTITUTIONAL CARE & SVC-PREVENTION/ED-SUB ABUSE			12,000	12,000	MH/SUBSTANCE ABUSE
6190-0030	INSTITUTIONAL CARE & SVC-ALC INS-SUB ABUSE			63,000	63,000	MH/SUBSTANCE ABUSE
6190-0031	INSTITUTIONAL CARE & SVC-DRUNK DRIVING-SUB ABUSE			471,201	471,201	MH/SUBSTANCE ABUSE
6190-0032	INSTITUTIONAL CARE & SVC-FIRST OFFENDER-SUB ABUSE			376,708	376,708	MH/SUBSTANCE ABUSE
6190-0050	MEDICATION-OUT PATIENT-SHORT DOYLE	540,407	628,162	613,649	613,649	MH/SUBSTANCE ABUSE
6190-0052	MEDICATION-CHILDREN SERVICES-SHORT DOYLE	7,173	27,320	7,429	7,429	MH/SUBSTANCE ABUSE
6190-0053	MEDICATION-LODI CLINIC-SHORT DOYLE	4,656	21,456	7,438	7,438	MH/SUBSTANCE ABUSE
6190-0055	MEDICATION-IN PATIENT-SHORT DOYLE	73,160	80,640	77,956	77,956	MH/SUBSTANCE ABUSE
6190-0056	MEDICATION-OTHER-SHORT DOYLE	1,011				MH/SUBSTANCE ABUSE
6190-0057	MEDICATION-MEDI-CAL	566,868	556,659	693,819	693,819	MH/SUBSTANCE ABUSE
6190-0059	MEDICATION FOR CLOZARIL CLIENTS	12,646	500	1,042	1,042	MH/SUBSTANCE ABUSE
6190-0060	MEDICATION FOR PATIENT PAY	5,341		7,713	7,713	MH/SUBSTANCE ABUSE
6210-0000	LIBRARY SERVICES	68,863	75,382	74,000	74,000	LIBRARY
6211-0000	SERVICES-COOPERATIVE WORK	4,380	5,000			
6211-0000	SERVICES-COOPERATIVE WORK			6,000	6,000	
6213-0000	WEED ABATEMENT		145,000			
6213-0000	WEED ABATEMENT			75,000	75,000	
6213-0001	FIRE REPORT FEES & ARSON RESTITUTION	2,695	750			
6213-0002	FIRE INSPECTION FEES	78,229	60,000			
6213-0002	FIRE INSPECTION FEES			53,421	53,421	
6220-0001	PARKS & RECREATION FEES-MICKE GROVE RENTALS	68,392	64,737	68,900	68,900	
6220-0004	PARKS & REC FEES-DURHAM FERRY RENTAL	150-	298	500	500	
6220-0006	PARKS & RECREATION FEES-MAGEE PARKING	2,896	2,454	3,500	3,500	
6220-0007	PARKS & RECREATION FEES-MOSSDALE PARKING	24,607	26,611	22,000	26,000	
6220-0008	PARKS & RECREATION FEES-OAK GROVE PARKING	97,299	105,244	108,500	108,500	
6220-0009	PARKS & RECREATION FEES-HARMONY GROVE RENTALS	1,670	1,840	2,000	2,500	
6220-0010	CONCESSION LEASE-MICKE GROVE-SNACK BAR	7,901	16,000	15,000	16,000	
6220-0011	CONCESSION LEASE-MICKE GROVE-AMUSEMENT RIDES	102,060	86,872	85,000	90,000	
6220-0012	PARKS & RECREATION FEES-DOS REIS PARKING	19,624	21,316	20,000	22,000	
6220-0013	PARKS & RECREATION FEES-DURHAM FERRY PARKING	4,373	4,283	5,000	5,000	
6220-0014	CONCESSION LEASE-OAK GROVE SNACK BAR	5,406	2,530	7,500	5,000	
6220-0015	PARKS & RECREATION FEES-PARK USER REIMBURSEMT	1,650	2,500	1,200	1,200	
6220-0016	PARKS & RECREATION FEES-DURHAM FERRY CAMPING	19,750	14,776	28,000	20,000	
6220-0018	PARKS & RECREATION FEES-OAK GROVE RENTALS	28,771	30,558	30,000	31,000	
6220-0019	PARKS & RECREATION FEE-WESTGATE BOAT DOCKING	12,477	12,208	15,000	12,500	
6220-0020	PARKS & RECREATION FEES-OTHER REVENUES	4,506	9,500	24,358	223,019	
6220-0021	PARKS & RECREATION FEES-DOS REIS CAMPING	44,351	45,986	57,000	55,000	
6220-0022	PARKS & RECREATION FEES-MICKE GROVE PRKG	183,204	189,729	205,000	205,000	

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6220-0024	PARKS & RECREATION FEES-WESTGATE DAY PARKING	3,512	4,049	3,500	4,000	
6220-0025	CONCESSION LEASE-REGIONAL SPORTS	20,996	25,000	25,000	25,000	
6220-0026	PARKS & RECREATION FEES-REGIONAL SPORTS	21,184	35,000	35,000	35,000	
6220-0027	PARKS & RECREATION-RESERVATION FEE	6,325	6,065	6,500	6,500	
6220-0028	PARKS & RECREATION-OAK GROVE FISHING PASS	8,723	7,846	11,000	10,000	
6220-0029	PARKS & RECREATION-PROGRAM ACTIVITIES	2,898	8,481	20,850	18,850	
6220-0030	CAA-PAC TEL LEASE	7,370	8,442	8,864	8,864	
6220-0031	PARKS & RECREATION-ZOO ADMISSION FEES	118,605	132,344	123,000	132,000	
6230-0006	OTHER-EMPLOYEE MAINTENANCE-PARKS & RECREATION	1,244	1,500	1,500	1,500	
6250-0000	OTHER-CHANNEL MAINTENANCE	698,202	711,756	791,212	791,212	
6250-0001	OTHER-FLOOD CONTROL	182,949	345,805	350,832	350,832	
6250-0003	OTHER-RECLAMATION DIST #17	27,318	72,800	90,000	90,000	
6250-0003	OTHER-RECLAMATION DIST #17	2,448				ROAD
6260-0000	OTHER-UTILITY DISTRICTS	584,499	650,920	798,631	798,631	
6261-0001	OTHER-CUSTOMER SEWER SERVICE	1,114				
6280-0000	OTHER-PARKS & RECREATION SERVICES (CSA)	156,000	158,465	145,000	152,111	
6290-0000	OTHER-REGISTRATION OF BONDS	272	450	500	500	
6291-0000	OTHER-PUB HLTH WORKERS COMP REFND	22,206				CAPITAL OUTLAY
6320-0000	OTHER-INMATE COMMISSARY EXPENSE REIMB	105,844	77,500	94,962	122,665	
6333-0003	OTHER-ENTERPRISE FUND-GOVT BLDGS	192,449	157,520	158,148	158,148	
6333-0004	OTHER-ENTERPRISE FUND-DATA PROCESS	44,364	26,629	23,444	18,288	
6333-0005	OTHER-ENTERPRISE FUND-PURCHASING	202,164	226,964	389,907	389,907	
6333-0006	OTHER-ENTERPRISE FUND-PERSONNEL	171,868	229,485	276,678	276,678	
6333-0007	OTHER-ENTERPRISE FUND-AUDITOR-CONTROLLER	111,540	97,524	133,575	133,575	
6333-0008	OTHER-ENTERPRISE FUND-TREASURER	17,629	11,757	8,806	8,806	
6333-0009	OTHER-ENTERPRISE FUND-RETIREMENT	100,093-	33,739-			
6333-0010	OTHER-ENTERPRISE FUND-GENERAL SERVICES		54,184	58,148	58,148	
6333-0011	OTHER-ENTERPRISE FUND-COUNTY COUNSEL	22,887	19,990	19,990	19,990	
6333-0013	OTHER-ENTERPRISE FUND-COLLECTIONS	425,762	481,000	480,000	480,000	
6333-0014	OTHER-ENTERPRISE FD-COLLECTION (SJGH FEE REIMB)	10,000	20,000	20,000	20,000	
6333-0016	OTHER-ENTERPRISE FD-BLDG & EQUIP USE ALLOWANCE	2,521	2,317	16,104	16,104	
6333-0017	OTHER-ENTERPRISE FUND-PUBLIC WORKS	365,914	226,300	282,400	282,400	ROAD
6333-0019	OTHER-ENTERPRISE FUND-PARKS & RECREATION	208,539	132,344	22,628	22,628	
6333-0025	OTHER-ENTERPRISE FUND-SINGLE AUDIT	29,915	28,100	29,600	29,600	
6333-0026	OTHER-ENTERPRISE FUND-COUNTY ADMINISTRATOR	39,506	42,022	81,850	81,850	
6333-0028	OTHER-ENTERPRISE FUND-HUMAN SERVICES AGENCY	2,968				
6333-0029	OTHER-ENTERPRISE FUND-UTILITY DISTRICTS	533	600			
6333-0031	OTHER-ENTERPRISE FUND-SUBSTANCE ABUSE	8,592	50,200	345,517	345,517	MH/SUBSTANCE ABUSE
6333-0032	OTHER-ENTERPRISE FUND-ALCOHOLISM		136,308			MH/SUBSTANCE ABUSE
6333-0033	OTHER-ENTERPRISE FD-PUBLIC HEALTH	215,102	87,656	407,653	407,653	
6333-0034	OTHER ENTERPRISE FD-MENTAL HEALTH	7,000				MH/SUBSTANCE ABUSE
6333-0036	OTHER-ENTERPRISE FD-CAPITAL PROJECTS (0837)		5,468,414	1,000,000	1,000,000	CAPITAL OUTLAY
6333-0037	OTHER-ENTERPRISE FD-CO COUNSEL-COST PLAN		8,466-	4,727-	4,727-	
6333-0053	OTHER-ISF-GOVERNMENT BUILDINGS	50,560	65,175	55,045	55,045	
6333-0054	OTHER-ISF-DATA PROCESSING	11,303	4,973	14,570	11,622	
6333-0055	OTHER-ISF-PURCHASING	18,789	14,701	16,744	16,744	

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	FUND (GENERAL UNLESS OTHERWISE NOTED)
6333-0056	OTHER-ISF-PERSONNEL	4,096	4,814	4,153	4,153	
6333-0057	OTHER-ISF-AUDITOR-CONTROLLER	7,183	6,229	10,658	10,658	
6333-0058	OTHER-ISF-TREASURER	530	354	264	264	
6333-0059	OTHER-ISF-RETIREMENT ADMINISTRATION	2,499-	764-			
6333-0060	OTHER-ISF-GENERAL SERVICES		3,964	2,514	2,514	
6333-0061	OTHER-ISF-COUNTY COUNSEL	5,153				
6333-0063	OTHER-ISF-COLLECTIONS	3,494	1,778	2,500	2,500	
6333-0065	OTHER-ISF-BUILDING & EQUIPMENT USE ALLOWANCE	1,636	1,645	1,644	1,644	
6333-0067	OTHER-ISF-PUBLIC WORKS	272,914	307,800	314,500	314,500	ROAD
6333-0068	OTHER-ISF-UTILITY DISTRICTS		15,000	15,000	15,000	
6333-0071	OTHER-ISF-SINGLE AUDIT	795	1,100	1,155	1,155	
6333-0072	OTHER-ISF-PARKS & RECREATION	668-	142	47	47	
6333-0076	OTHER-ISF-COUNTY ADMINISTRATOR	1,229	1,022	1,878	1,878	
6333-0082	OTHER-ISF-COUNTY COUNSEL-COST PLAN		930	3,498	3,498	
6335-0000	OTHER-SPECIAL DISTRICTS		7,434	7,760	7,760	
6335-0003	OTHER-SPECIAL DISTRICTS-RETIREMENT ADMIN	11,911	69-			
6335-0005	OTHER-SPECIAL DISTRICTS-TREASURER-TAX COLLECT	3,823	250	180	180	
6335-0006	OTHER-SPECIAL DISTRICTS-AUDITOR CONTROLLER	4,064	1,999	2,956	2,956	
6335-0007	OTHER-SPECIAL DISTRICTS-PURCHASING	26,240	1,584	980-	980-	
6335-0008	OTHER-SPECIAL DISTRICTS-PERSONNEL	974-		1,570-	1,570-	
6335-0010	OTHER-SPECIAL DISTRICTS-GOVERNMENT BUILDINGS	6,929	64-	4,671	4,671	
6335-0012	OTHER-SPECIAL DISTRICTS-CO ADMINISTRATOR		38	1-	1-	
6335-0014	OTHER-SPECIAL DISTRICTS-COUNTY COUNSEL	63,829	32,000	32,000	67,756	
6335-0016	OTHER-SPECIAL DISTRICTS-PUBLIC HEALTH	9,066	9,008	8,148	8,148	
6335-0018	OTHER-SPEC DIST-RETIREMENT ASSOC-CO COUNSEL		14,144	36,162	36,162	
6350-0002	OTHER-S J CO HOSP REPAY LEASE PURCHASE	11,440				CAPITAL OUTLAY
6350-0003	OTHER-LOAN REPAYMT-SOLID WASTE ENTERPRISE	129,000	124,000	118,000	118,000	CAPITAL OUTLAY
6350-0004	OTHER-LOAN REPAYMENT-SOUTHERN WATER SYSTEM	57,335	57,335	57,335	57,335	CAPITAL OUTLAY
6350-0007	OTHER-REPAYMENT-RAYMUS VILLAGE PARK	18,000	14,665			CAPITAL OUTLAY
6350-0008	OTHER-REMODELING REPAYMENT-RETIREMENT	30,879	30,879	30,879	30,879	CAPITAL OUTLAY
6500-0001	INTERFUND TRANSFERS-COUNTY COUNSEL	32,780	23,012	38,174	38,174	
6500-0002	INTERFUND TRANSFERS-GENERAL SERVICES		312,773	332,508	332,508	
6500-0003	INTERFUND TRANSFERS-PUBLIC WORKS	372,851	383,300	350,400	350,400	ROAD
6500-0004	INTERFUND TRANSFERS-PARKS & REC	80,982	92,694	92,694	79,254	
6500-0005	INTERFUND TRANSFERS-DEPT OF AGING	138,740	186,366	196,743	196,743	
6500-0006	INTERFUND TRANSFERS-DATA PROCESSING	1,638,960	1,549,477	1,820,447	1,590,104	
6500-0007	INTERFUND TRANSFERS-CAPITAL PROJECTS	309,728	329,541	350,347	350,347	
6500-0007	INTERFUND TRANSFERS-CAPITAL PROJECTS		112,128			CAPITAL OUTLAY
6500-0009	INTERFUND TRANSFERS-GOVT BLDGS	207,792	124,433	103,201	253,201	
6500-0011	INTERFUND TRANSFERS-RECORDER	507				
6500-0012	INTERFUND TRANSFERS-AGRICULTURE	40,310	37,300	37,300	37,300	
6500-0013	INTERFUND TRANSFERS-JTPA	297		300	300	J. T. P. A.
6500-0014	INTERFUND TRANSFERS-PERSONNEL	2,074				
6500-0015	INTERFUND TRANSFERS-SHERIFF CT SECURITY	631,623	655,673	655,673	714,576	
6500-0016	INTERFUND TRANSFERS-LODI MARSHAL	93,974	99,969	100,918	100,918	
6500-0017	INTERFUND TRANSFERS-MRET MARSHAL	93,974	99,969	100,918	100,918	

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	FUND (GENERAL UNLESS OTHERWISE NOTED)
6500-0018	INTERFUND TRANSFERS-TRACY MARSHAL	93,974	99,969	100,918	100,918	
6500-0019	INTERFUND TRANSFERS-STOCKTON MARSHAL	380,088	399,877	403,672	403,672	
6500-0020	INTERFUND TRANSFERS-COLLECTOR	6,808	4,812	5,000	5,000	
6500-0021	INTERFUND TRANSFERS-COUNTY ADMINISTRATOR	5,905	5,500	40,500	40,500	
6500-0022	INTERFUND TRANSFERS-SUPERIOR COURT	173,444	250,000	265,128	280,857	TRIAL COURT
6500-0023	INTERFUND TRANSFERS-COURT ASSIGNED COUNSEL	390,032	390,000	300,000	300,000	
6500-0024	INTERFUND TRANSFER-TREAS/TAX COLLECTOR	633	2,200	3,150	3,150	
6500-0026	INTERFUND TRANSFER-MENTAL HEALTH	153,165	197,481	175,136	175,136	MH/SUBSTANCE ABUSE
6500-0027	INTERFUND TRANSFERS-SUBSTANCE ABUSE	126,473	119,656	535,493	535,493	MH/SUBSTANCE ABUSE
6500-0028	INTERFUND TRANSFERS-ALCOHOL	183,430	272,697			MH/SUBSTANCE ABUSE
6500-0031	INTERFUND TRANSFERS-UTILITY DISTRICTS	11,338	20,000	20,000	20,000	
6500-0032	INTERFUND TRANSFERS-GEN SVCS/PURCHASING	46,223	55,323	55,323	55,323	
6500-0033	INTERFUND TRANSFERS-JUVENILE HALL	15,774	15,775	15,775	15,775	
6500-0035	INTERFUND TRANSFERS-AUDITOR	11,101	38,000	26,400	26,400	
6500-0036	INTERFUND TRANSFERS-PUBLIC WORKS CONSTRUCTION	965,451	39,400	373,500	373,500	ROAD
6500-0037	INTERFUND TRANSFERS-PUBLIC WORKS MATERIALS	116,447	125,000	718,900	718,900	ROAD
6500-0038	INTERFUND TRANSFERS-PUBLIC HEALTH	73,801	3,510	96,491	96,491	
6500-0040	INTERFUND TRANSFERS-NEIGHBORHOOD PRESERVATION	1,058	2,000	15,000	15,000	
6500-0041	INTERFUND TRANSFERS-PROBATION ADMIN	53,571	55,744	55,501	55,501	
6500-0042	INTERFUND TRANSFER-HSA	170,879		211,744	211,744	
6500-0043	INTERFUND TRANSF-PUBLIC WORKS-SPEC PROJECTS	119,975	51,000	65,000	65,000	ROAD
6500-0046	INTERFUND TRANSFER-CAP POJ-REHAB	100,000	39,057			CAPITAL OUTLAY
6500-0047	INTERFUND-TRACY AGR. IMPROVEMENT	186,775				CAPITAL OUTLAY
6500-0048	INTERFUND TRANSFER-CCS	6,218		15,314		
6500-0049	INTERFUND TRANSFERS-MH PHARMACY			1,077	1,077	MH/SUBSTANCE ABUSE
6500-0051	ITF TRANSFERS-COST ALLOC-RETIREMENT	41,816-	10,347-			
6500-0053	ITF TRANSFERS-COST ALLOC-GOVT BLDGS	21,598-	22,998	178,897	178,897	
6500-0055	ITF TRANSFERS-COST ALLOC-GEN SERV	36,077	11,694	122,989	122,989	
6500-0056	ITF TRANSFERS-COST ALLOC-PERSONNEL	79,893	92,105	156,735	156,735	
6500-0057	ITF TRANSFERS-COST ALLOC-AUDITOR	50,196	35,059	120,775	120,775	
6500-0058	ITF TRANSFERS-COST ALLOC-TREA-TAX COLL	7,231	4,621	4,403	4,403	
6500-0059	ITF TRANSFERS-COST ALLOC-SINGLE AUDIT	7,455	9,100	9,100	9,100	
6500-0060	ITF TRANSFERS-COST ALLOC-GENERAL SERV		25,583			
6500-0061	ITF TRANSFERS-COST ALLOC-CO COUNSEL	751	924-	77,044	77,044	
6500-0065	ITF TRANSFERS-COST ALLOC-EQ ALLOW	33,676	538,030	139,176	139,176	
6500-0072	ITF TRANSFERS-COST ALLOC-PARKS & REC	4,966	4,051	7,120	7,120	
6500-0073	ITF TRANSFERS-COST ALLOCATION-DATA PROCESSING	24,682-	48,801-	33,978-	33,978-	
6500-0076	ITF TRANSFERS-COST ALLOC-CAO	15,061	11,325	39,989	39,989	
	TOTAL CHARGES FOR CURRENT SERVICES	41,907,951	49,064,050	48,106,429	48,608,102	
	MISCELLANEOUS REVENUES					
7020-0000	AID FROM PRIVATE PARTIES	6,063				ROAD
7020-0023	AID FROM PRIVATE PARTIES-PARKS & RECREATION		8,760	25,672		

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	FUND (GENERAL UNLESS OTHERWISE NOTED)
7020-0044	AID FROM PRIVATE PARTIES-CHESTNUT ST BRIDGE	13,370				ROAD DIST # 4
7020-0052	AID FROM PRIV PART-YOUTH GANG PREVENTION	96				
7020-0055	AID FROM PRIVATE PARTIES-JUNIOR AID	1,181				
7020-0057	AID FROM PRIVATE PARTIES-HOSP GUILD	750	1,497			
7020-0059	AID FROM PRIV PART-MARY GRAHAM CHILD CTR (809)		10,000			CAPITAL OUTLAY
7020-0062	AID FROM PRIVATE PARTY ZOO SOCIETY (0237)		90,000			CAPITAL OUTLAY
7020-0063	AID FROM PRIVATE PARTIES-UNITED WAY		251	250	250	
7030-0000	REVENUE APPLICABLE TO PRIOR YEARS		10,000	5,000	5,000	
7040-0000	SALE OF FIXED ASSETS	1,245	4,000	8,000	8,000	
7040-0000	SALE OF FIXED ASSETS	1,980				CAPITAL OUTLAY
7040-0000	SALE OF FIXED ASSETS	1,908	280	2,500	2,500	J. T. P. A.
7040-0001	SALE OF FIXED ASSETS-PUBLIC HEALTH	5,000	64,683			CAPITAL OUTLAY
7040-0003	SALE OF SURPLUS PROPERTY-TRACY AGR		150,617			CAPITAL OUTLAY
7050-0001	OTHER SALES-DEVELOPMENT SERVICES	5,910	4,904	2,000	2,000	
7050-0003	OTHER SALES-MAPS-SIGNS-INDICES-ORDINANCES-ETC	14,542	3,145	5,000	5,000	
7050-0004	OTHER SALES-SUPPLIES	2,848	800	6,000	6,000	
7050-0005	OTHER SALES-GENERAL SERVICES		11,057	11,695	11,695	
7050-0007	OTHER SALES-DISASTER KITS		500			
7050-0008	OTHER SALES-RECYCLED PAPER	7,861				
7050-0010	OTHER SALES-FORMS & TAPES	567	900	500	500	
7050-0010	OTHER SALES-FORMS & TAPES	27,371	37,000	48,000	35,000	TRIAL COURT
7050-0012	OTHER SALES-SHERIFF FOUND PROPERTY	2,916	500	500	500	
7050-0013	OTHER SALES-FORMS-CO CLERK	1,672	1,200	1,200	1,200	
7050-0014	OTHER SALES-SUBCRIPTION-BOS AGENDA & MINUTES	1,755	1,600	2,475	2,475	
7050-0015	OTHER SALES-ORDINANCE CODES	161	300	1,570	1,570	
7060-0000	MISCELLANOUS	903				ROAD
7060-0000	MISCELLANOUS	23,886	1,200	3,000	3,000	J. T. P. A.
7060-0000	MISCELLANOUS	2,761				AIR POLLUTION CNTRL
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	3,490	4,000	4,500	4,500	
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	280	500	500	500	ROAD
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	58	94			TRIAL COURT
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	280	52	52	52	MH/SUBSTANCE ABUSE
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	403	200	300	300	J. T. P. A.
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	17				AIR POLLUTION CNTRL
7060-0005	OTHER-CONTRIBUTION FROM MICKE GROVE TRUST FUND	456,163	74,940	25,000	25,000	CAPITAL OUTLAY
7060-0007	OTHER-OUTLAWED WARRANTS	45,249	45,000	20,000	20,000	
7060-0007	OTHER-OUTLAWED WARRANTS	2,453	500	500	500	ROAD
7060-0007	OTHER-OUTLAWED WARRANTS	70				CAPITAL OUTLAY
7060-0007	OTHER-OUTLAWED WARRANTS	9,098	6,279	10,039	6,597	TRIAL COURT
7060-0007	OTHER-OUTLAWED WARRANTS	5,828	300	300	300	MH/SUBSTANCE ABUSE
7060-0007	OTHER-OUTLAWED WARRANTS	2,718	2,000	2,000	2,000	J. T. P. A.
7060-0007	OTHER-OUTLAWED WARRANTS	30				RABIES TREATMENT
7060-0008	OTHER-DCH VENDING MACHINE	346	500	500	500	
7060-0011	OTHER-RECOVERED DAMAGES	365	1,000	1,000	1,000	
7060-0011	OTHER-RECOVERED DAMAGES	33,333	30,000	35,000	35,000	ROAD
7060-0011	OTHER-RECOVERED DAMAGES	213-				TRANSPORTATION COORD

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1993-1994

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	FUND (GENERAL UNLESS OTHERWISE NOTED)
7060-0012	OTHER-RECOVERED DAMAGES-JUV HALL PROPERTY	395	178			
7060-0013	OTHER-PARK SUBDIVISION TRUST	65,109	4,890			CAPITAL OUTLAY
7060-0015	OTHER-DOA-INCOME FOR SERVICES	26,651	39,985			
7060-0016	OTHER-EDA TRANSFER	127,019	145,950	150,000	150,000	J. T. P. A.
7060-0018	OTHER-ENVIRONMENTAL CONSULTANTS REIMBURSEMENT	90,231	362,000	350,000	350,000	
7060-0020	OTHER-ABANDONMENT FEES	600	5,400	4,400	4,400	ROAD
7060-0021	OTHER-REFUNDS ON OUTSIDE AGENCY CONTRACTS	35,703	2,655			
7060-0026	OTHER-RSVP PROGRAM INCOME	2,599	4,392	5,533	5,533	
7060-0027	AAB FINDINGS OF FACTS FEES	950	2,000	1,200	1,200	
7060-0028	OTHER-FEES RECEIVED FROM CO EMPLOYEE-HSA & MGCS	2,477	2,000	1,500	1,500	
7060-0033	NARCOTICS ENFORCEMENT DISTRIBUTION	229,389	152,000	152,000	152,000	DA-NARC ENFORCE
7060-0034	OTHER-JAIL REIMBURSEMENT	1,553,626				CAPITAL OUTLAY
7060-0035	RECOVERED DAMAGES-PARKS & RECREATION	447	572		500	
7060-0040	CCS FAMILY REPAYMENTS	2,331	1,289			
7060-0044	OTHER-LOCAL HEALTH LAB SERVICES-TUOLUMNE CO	19,670	16,360	13,200	13,200	
7060-0046	OTHER-CHILD RECOVERY REIMBURSEMENT	1,640	1,500	1,500	1,500	
7060-0047	OTHER-PARKS SUBDIVISION TR (0890)		78,300			CAPITAL OUTLAY
7060-0049	OTHER-RECORD COPYING FEE	15	36			
7060-0050	OTHER-RECOVERED DAMAGES-UTILITY	688				
7060-0051	VAPOR RECOVERY INSPECTION		57,000	57,000	57,000	
7060-0052	PERSONNEL-COPIES OF PERSONNEL DOCUMENTS		150	20	20	
7060-0054	OTHER-REIMB FROM ENVIRONMENTAL HLTH TR			50,000	50,000	
7060-0055	OTHER-PARKS SUBDIVISION TR (0239)		15,000			CAPITAL OUTLAY
7060-0062	OTHER-INDUSTRIAL DEVELOPMENT AUTHORITY SJ CO	13,312	3,000	5,000	5,000	
7060-0063	FARE BOX REVENUE-WOODBRIDGE DIAL-A-RIDE	3,830	4,100	4,100	4,100	TRANSPORTATION COORD
7060-0071	COURTHOUSE CONSTR FUND	1,228,584	1,240,000	900,000	900,000	CAPITAL OUTLAY
7060-0076	OTHER-GRAIN SCALE INSP FEES	3,018	2,800	2,800	2,800	
7060-0077	OTHER-EQUITABLE LIFE INSURANCE FEES	1,546	2,000	1,400	1,400	
7060-0078	OTHER-VENDING MACHINES-JUVENILE HALL	1,712	1,173	3,193	3,193	
7060-0079	OTHER-INSPECT/TEST WEIGHING/MEASURING DEVICES	42,005	37,000	37,000	52,635	
7060-0080	OTHER-VENDING MACHINES-PARKS & REC	300	170	250	170	
7060-0081	COUNTY SHARE-ABSENT PARENT COLLECTIONS	284,032	160,822	200,000	200,000	
7060-0082	OTHER-UNCLAINED MONEY IN CO TREASURER		65,880	146,969	146,969	
7060-0085	DISTRICT ATTORNEY CONSUMER FRAUD RECOVERY	34,900	2,900			
7060-0086	DA-PLANNING ENFORCEMENT	10,500	2,000	2,000	2,000	
7060-0087	DA-ENVIRONMENTAL PROTECTION UNIT	8,928	35,000	35,000		
7060-0088	DA-TOXIC STRIKE FORCE	53,511	45,000	45,000	45,000	
7060-0091	OTHER-1991 LANDFILL BID DEPOSIT	82				
7060-0092	OTHER-MISC-JUVENILE HALL-REVOLVING REIMB	200				
7060-0093	OTHER-CA TRAFFIC SAFETY INSTITUTE REIMB	3,561	6,278	11,333	11,333	TRIAL COURT
7060-0094	REBATES & REFUNDS-PUBLIC HEALTH	889	706	700	700	
7060-0096	REBATES & REFUNDS	823	800	800	800	
7060-0096	REBATES & REFUNDS	46,739				CAPITAL OUTLAY
7060-0096	REBATES & REFUNDS	70,835		250,912	250,912	LIBRARY
7060-0098	OTHER-MISCELLANEOUS	26,508	50,000	43,000	43,000	
7060-0098	OTHER-MISCELLANEOUS	13,615	7,000	10,000	10,000	ROAD

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	FUND (GENERAL UNLESS OTHERWISE NOTED)
7060-0098	OTHER-MISCELLANEOUS	8				CAPITAL OUTLAY
7060-0098	OTHER-MISCELLANEOUS	2,874	2			TRIAL COURT
7060-0098	OTHER-MISCELLANEOUS	4,735	11,614			MH/SUBSTANCE ABUSE
7060-0098	OTHER-MISCELLANEOUS	6				RABIES TREATMENT
7060-0098	OTHER-MISCELLANEOUS	37				FAMILY SUPPORT
7060-0098	OTHER-MISCELLANEOUS	773				AIR POLLUTION CNTRL
7060-0099	REVENUE TO BE ABATED	1,246,421				
7060-0099	REVENUE TO BE ABATED	1,273		100	100	ROAD
7060-0099	REVENUE TO BE ABATED		153			TRIAL COURT
7060-0100	OTHER-MISC FEES-CAREER PROGRAM	12,100	13,000	15,000	15,000	J. T. P. A.
7060-0106	OTHER-JAIL IMPROVEMENTS-AB 189		2,000,000	1,872,000	1,872,000	
7060-0106	OTHER-JAIL IMPROVEMENTS-AB 189		429,924			CAPITAL OUTLAY
7060-0107	OTHER-GENERAL FUND CONTRIBUTION	313,028	130,000	130,000	65,000	ROAD
7060-0108	OTHER-DRUG REHAB	350,000	375,000			CAPITAL OUTLAY
7060-0113	OTHER-ROAD DISTRICTS REIMBURSEMENT	672,127	737,700	649,800	649,800	ROAD
7060-0115	OTHER-LINKAGES CLINT FEES		555	114	114	
7060-0116	BUILDING INSP-BAD CHECK FEES	405				
7060-0117	PLANNING-BAD CHECK FEES	58				
7060-0118	PARKS & REC-BAD CHECK FEES	92	40	50	50	
7060-0119	OTHER-TRACY/SAN JOAQUIN CDC		8,600	7,000	7,000	J. T. P. A.
7060-0120	TREASURER-BAD CHECK FEES		2,352	2,744	2,744	
7060-0126	OTHER-TAX COLLECTOR OVERAGE FUND			3,500	3,500	
7060-0133	OTHER-MISCELLANEOUS- SUBSTANCE ABUSE			74,843	74,843	MH/SUBSTANCE ABUSE
7060-0200	OTHER-MENTAL HEALTH LOAN REPAYMENT	100,476	153,519	234,800	234,800	
7060-0201	OTHER-TELEPHONE ISF-LOAN REPAYMENT	235,889	235,889	235,889	235,889	
7060-0202	OTHER-FAMILY SUPPORT-LOAN REPAYMENT	77,355	92,045	94,575	94,575	
7060-0203	OTHER-304 E WEBER/COURTHOUSE ELEVATOR REPAYMNT	181,622	282,492	295,745	295,745	
7060-0204	OTHER-COMMUNICATION-ISF-REPAYMENT		570,251			
7060-0205	OTHER-HOSPITAL C.O.P PROJECT-LOAN REPAYMENT			198,671	198,671	
7060-0206	OTHER-HOSP PUB FACILITY C.O.P. EQUIP-LOAN REPAY			286,851	286,851	
7060-0207	OTHER-PUBLIC WORKS COP PROJECT			119,521	119,521	
	TOTAL MISCELLANEOUS REVENUES	7,892,963	8,169,981	6,930,066	6,804,007	
	OPERATING TRANSFERS IN					
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND	150,000				CAPITAL OUTLAY
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND	1,417,779	997,530	1,004,873	1,004,873	J. T. P. A.
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND	426,515	423,299	470,083	297,399	RABIES TREATMENT
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND	1,344,252		3,200,000	3,200,000	CONTINGENCY
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND	176,015	60,683	60,700	60,700	LIBRARY
8001-0002	OPERATING TRANSFERS FROM CONTINGENCY FUND	142,542	4,857,458			
8001-0008	OPERATING TRF FROM GEN FD FOR MENTAL HEALTH	152,402				MH/SUBSTANCE ABUSE
8001-0009	OPERATING TRF FROM GEN FD FOR SUB ABUSE	99,573	99,573	143,217	143,217	MH/SUBSTANCE ABUSE
8001-0010	OPERATING TRF FROM GEN FD FOR ALCOHOL	408,217	327,872			MH/SUBSTANCE ABUSE

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	FUND (GENERAL UNLESS OTHERWISE NOTED)
8001-0011	OPERATING TRANSFERS FROM GEN FD-SUPERIOR CT	2,325,531	2,955,195	3,676,871	2,546,915	TRIAL COURT
8001-0012	OPERATING TRANSFER FROM GEN FD-STKN MUNI CT	1,408,707	1,710,869	1,718,405	1,718,405	TRIAL COURT
8001-0013	OPERATING TRANSFERS FROM GEN FD-LODI MUNI CT	160,323	268,657	447,139	132,179	TRIAL COURT
8001-0014	OPERATING TRANSFERS FROM GEN FD-MRE MUNI CT	275,797	371,560	403,943	167,628	TRIAL COURT
8001-0015	OPERATING TRANSFERS FROM GEN FD-TRACY MUNI CT	17,348	111,553	340,652	79,314	TRIAL COURT
8001-0017	OPERATING TRANSFERS FROM EQUIP AUTOMATION FUND			36,000	36,000	
8001-0018	OPERATING TRANSFERS FROM DA/NARCOTICS ENFORCE	162,349	198,564	198,564	198,564	
8001-0019	OPERATING TRANSFERS FROM ASSESSORS AUTOMATION TR	42,312				
8001-0021	OPER TRF FROM SHERIFF/CAL ID TRUST	53,607	66,184	75,738	75,738	
8001-0022	OPER TRF FROM CO AUTOMATED WARRANT SYSTEM		85,000	85,000	50,000	
8001-0022	OPER TRF FROM CO AUTOMATED WARRANT SYSTEM	99,821				
8001-0023	OPERATING TRANSF FROM PUB HEALTH-VITAL STATS	14,013	9,000	18,000	18,000	
8001-0025	OPER TRF FROM ST AUTO INS FRAUD TR		111,677	111,677	111,677	
8001-0026	OPER TRF FROM AB1288-MENTAL HEALTH TR	1,458,356	1,610,758	1,610,758	1,610,758	MH/SUBSTANCE ABUSE
8001-0028	OPER TRF FROM AB1288-HEALTH SERVICE TR	331,881	331,881	331,881	331,881	
8001-0048	OPER TRF FRM CAP OUTLAY SJ PARTNERSHIP	75,000	75,000	81,700	81,700	
8001-0050	OPER TRANSF-HOSP SUPPORT OF OTHER HEALTH SVCS	10,825,744	11,873,730	11,873,730	11,873,730	
8001-0051	OPER TRF FROM 2% AUTOMATION TRUST	16,900				
8001-0052	OPER TR FROM AUTO GHEFT PROSECUTION TR		172,750	163,263	163,263	
8001-0053	OPER TR FROM FAMILY SUPPORT	60,343				CAPITAL OUTLAY
8001-0054	OPER TR FROM WORKERS COMP FRAUD PROSECTION TRUST		21,000	20,000	20,000	
8001-0055	OPER TRANSF-JAIL PROJECT	3,408,000				
8001-0056	OPER TR-STKN MUNI CT AUTOMATION FD			20,220	20,220	TRIAL COURT
	TOTAL OPERATING TRANSFERS IN	25,053,327	26,739,793	26,092,414	23,942,161	
	GRAND TOTAL	501,244,992	521,243,647	522,054,411	520,572,214	

SCHEDULE 7
SUMMARY OF COUNTY FINANCING REQUIREMENTS BY FUNCTION & FUND

	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994
SUMMARIZATION BY FUNCTION:				
GENERAL	49,528,719	63,026,727	58,960,374	51,705,897
PUBLIC PROTECTION	109,565,784	114,100,066	121,192,155	102,294,830
PUBLIC WAYS & FACILITIES	22,730,198	30,477,015	43,488,612	43,340,804
HEALTH & SANITATION	71,658,064	77,278,747	75,808,581	74,543,740
PUBLIC ASSISTANCE	233,587,787	239,805,383	246,775,685	246,198,854
EDUCATION	5,232,398	4,740,219	3,584,311	3,518,966
RECREATION	3,557,075	3,443,401	3,334,370	2,515,549
CONTINGENCY RESERVE	142,542	4,857,458	3,200,000	3,200,000
TOTAL FINANCING REQUIREMENTS	496,002,567	537,729,016	556,344,088	527,318,640

	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994
SUMMARIZATION BY FUND:				
01 GENERAL	400,287,507	412,643,788	422,734,456	401,643,098
02 ROAD	15,093,976	21,108,587	29,566,398	29,526,313
04 CAPITAL OUTLAY	6,405,675	15,639,691	6,710,707	1,404,693
05 FISH AND GAME	13,696	39,461	23,252	23,252
06 TRIAL COURT	15,451,898	15,881,738	16,323,073	13,931,566
07 MH/SUBSTANCE ABUSE	31,603,828	36,730,983	35,461,911	35,461,911
08 J. T. P. A.	10,421,469	12,496,483	17,966,660	17,966,660
09 TRANSPORTATION COORD	1,507,134	2,226,712	3,548,837	3,548,837
10 RABIES TREATMENT	587,140	608,803	612,383	415,899
11 CONTINGENCY	142,542	4,857,458	3,200,000	3,200,000
13 ROAD DIST # 1	273,765	696,394	1,105,840	1,105,840
14 ROAD DIST # 2	164,289	353,920	598,171	598,171
15 ROAD DIST # 3	2,000,560	838,818	3,042,740	3,042,740
16 ROAD DIST # 4	1,567,249	1,776,745	1,934,677	1,934,677
17 ROAD DIST # 5	892,286	1,680,981	1,879,011	1,879,011
18 LIBRARY	3,957,815	3,540,007	3,249,291	3,249,291
34 DA-NARC ENFORCE	162,349	198,564	198,564	198,564
35 SHERIFF-NARC ENFORCE	172,821			
36 SPECIAL AVIATION			20,000	20,000
37 RECORDERS EQUIP/AUTO	251,410	438,580	437,940	437,940
38 FAMILY SUPPORT	3,590,169	4,882,920	6,641,794	6,641,794
39 COMMUN INFRA-STRUCT	151,251	1,088,383	1,088,383	1,088,383
40 AIR POLLUTION CNTRL	1,303,738			
TOTAL FINANCING REQUIREMENTS	496,002,567	537,729,016	556,344,088	527,318,640

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994
GENERAL				
LEGIS & ADMIN				
01 010100 BOARD OF SUPERVISORS	889,991	934,582	809,945	809,945
01 010101 MUNICIPAL ADVISORY COUNCILS	317			
01 010200 COUNTY ADMINISTRATOR	940,341	947,817	741,233	741,233
01 010202 CAO-CAPITAL PROJECTS	352,540	329,168	350,347	350,347
08 010305 EMPLOYMENT & ECONOMIC DEVELOPMENT	10,421,469	12,496,483	17,966,660	17,966,660
01 010400 CLERK BOARD OF SUPERVISORS	251,982	227,341	227,534	178,037
01 010500 PUBLIC INFORMATION	83,742	79,460		
FINANCE				
01 010800 AUDITOR-CONTROLLER	1,602,687	1,746,533	1,613,887	1,584,610
01 010803 SINGLE AUDIT	60,789			
01 010804 OPERATING TRANSFERS	1,770,767	535,915	3,506,399	3,506,399
01 010900 DATA PROCESSING	1,800,634	1,521,094	1,516,246	1,516,692
01 011000 TREASURER-TAX COLLECTOR	1,468,420	1,572,763	1,745,681	1,734,188
01 011100 ASSESSOR	4,295,285	4,439,137	4,250,962	4,221,977
01 011200 GENERAL SERVICES/PURCHASING	1,610,743	2,297,706	2,360,595	1,831,354
01 011600 REVENUE & RECOVERY	1,361,182	1,437,879	1,460,228	1,407,935
COUNSEL				
01 011800 COUNTY COUNSEL	1,430,616	1,435,808	1,433,822	1,331,935
PERSONNEL				
01 012400 PERSONNEL	1,308,657	1,385,434	1,518,315	1,372,021
ELECTIONS				
01 013000 REGISTRAR OF VOTERS	969,079	1,550,957	1,224,066	974,066
PROPERTY MANAGEMENT				
01 014200 GOVERNMENT BUILDINGS	4,685,108	4,627,634	4,250,951	3,655,359
PLANT ACQUISITION				
04 014800 PUBLIC IMPROVEMENT	6,405,675	15,639,691	6,710,707	1,404,693
PROMOTION				
01 015400 ADVERTISING COUNTY RESOURCES	174,630	138,374	135,402	81,700

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994
OTHER GENERAL				
01 016000 SURVEYOR	406,234	428,900	403,343	302,695
01 016200 RETIREMENT ADMINISTRATION	74,377	742,134	244,000	244,000
01 016500 REBATES/REFUNDS & JUDGMENTS/DAMAGES	49,118	45,000	42,670	42,670
01 016600 MOTOR POOL CONTRIBUTION	320,800	196,514		
01 016701 JUDGMENT & DAMAGES				
01 018000 BUILDING USE ALLOWANCE AND DEBT SERVICE	6,793,536	8,270,403	6,447,381	6,447,381
TOTAL GENERAL	49,528,719	63,026,727	58,960,374	51,705,897
PUBLIC PROTECTION				
JUDICIAL				
01 020100 COUNTY CLERK	64,787	75,891	69,742	69,742
01 020200 DISTRICT ATTORNEY	7,373,270	7,575,478	7,522,327	6,093,801
01 020201 DISTRICT ATTORNEY-CAREER CRIM PROJ	55,326	52,229	52,717	52,717
01 020202 DISTRICT ATTORNEY-SUBVENTION PROGRAM	385,461	371,836	362,581	362,581
01 020203 DISTRICT ATT-VICTIM WITNESS PROGRAM	337,200	342,040	228,531	228,531
01 020204 DIST ATT-GANG VIOLENCE SUPPRES PROG	87,911			
01 020205 DIST ATTY-VICTIM ASSISTANCE CENTER	219,408	233,100	233,100	233,100
01 020208 D A-MAJOR NARCOTICS VENDOR SUPPRESS	120,740	121,279	121,345	121,345
01 020209 DIST ATTY-CHILD ABDUCTION UNIT	130,151	134,292	214,765	214,765
34 020210 NARCOTICS ENFORCEMENT	162,349	198,564	198,564	198,564
01 020211 D A YOUTH GANG PREVENTION PROGRAM	818,627	389,953		
01 020213 ANTI-DRUG ABUSE ENFORCEMENT PROGRAM	410,452	553,893	568,413	568,413
38 020301 DA-FAMILY SUPPORT	3,590,169	4,882,920	6,641,794	6,641,794
01 020400 PUBLIC DEFENDER	4,315,325	4,654,609	5,096,680	3,788,866
01 020401 VERTICAL DEFENSE OF INDIGENTS PROJ	123,994	124,942	126,541	112,084
01 020402 PUBLIC DEFENDER-SUBVENTION PROGRAM	367,019	365,502	355,162	349,075
01 021000 GRAND JURY	53,789	63,188	66,055	53,870
01 021100 INTEGRATED CRIMINAL JUSTICE SYSTEM	1,168,579	170,843		
01 021200 PRETRIAL SERVICES	327,102	395,539	497,979	447,979
01 021201 ALCOHOL/DRUG ALTERNATIVE PROGRAM	147,341	197,329	202,580	202,580
01 021300 COURT ASSIGNED COUNSEL	2,797,015	2,598,100	2,100,000	2,100,000
01 027400 OPERATING TRANSFERS TO COURTS	4,187,706	5,417,834	7,347,376	4,644,441
06 027500 SUPERIOR COURTS	7,203,888	7,408,227	7,708,286	6,622,416
06 027600 MUNICIPAL CT STKN JUD DIST	4,956,979	4,999,468	5,094,431	4,601,407
06 027700 MUNICIPAL CT LODI JUD DIST	1,168,094	1,236,582	1,267,006	952,046
06 027800 MUNICIPAL CT M-R-E JUD DIST	1,176,059	1,237,063	1,147,563	911,248
06 027900 MUNICIPAL CT TRACY JUD DIST	946,878	1,000,398	1,105,787	844,449

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994
POLICE PROTECTION				
01 021601 SHERIFF-STC TRAINING	144,715	117,741	93,503	93,503
01 021602 SHERIFF-BOATING SAFETY	539,813	554,901	607,833	50,215
35 021606 SHERIFF-NARCOTICS ENFORCEMENT	172,821			
01 021620 SHERIFF-PATROL	8,637,281	8,012,760	9,056,639	6,972,779
01 021622 SHERIFF-COMMUNICATIONS	1,508,155	2,469,432	1,999,736	2,504,895
01 021626 SHERIFF-DETECTIVES	2,147,518	1,981,105	2,242,049	822,629
01 021628 SHERIFF-RECORDS/EVIDENCE	1,700,824	2,788,739	2,767,431	2,454,459
01 021630 SHERIFF-COURT SERVICES	1,676,127	1,505,303	1,394,069	1,325,657
01 021650 SHERIFF-LATHROP POLICE CONTRACT	802,265	919,605	970,072	970,072
01 021700 MARSHAL-STOCKTON JUD DIST	1,084,060	983,292	1,079,777	1,079,777
01 021800 MARSHAL-LODI JUD DIST	356,419	353,603	366,947	274,102
01 021900 MARSHAL M-R-E-T JUD DIST	599,321	552,841	610,498	450,155
DETENTION & CORRECTION				
01 022600 SHERIFF-CUSTODY	21,665,836	22,702,445	24,905,821	21,846,033
01 022610 SHERIFF-JAIL TRANSITION	97,912	289,490		
01 022615 SHERIFF-CUSTORY-HIRING/TRAINING		134,628	3,669	3,669
01 022620 SHERIFF-WORK PROGRAM	689,663	675,992	593,547	593,547
01 022700 PROBATION-JUVENILE	2,414,349	2,391,664	2,886,328	2,155,518
01 022702 PROBATION-ADULT	2,365,513	2,184,314	2,522,064	2,227,095
01 022708 PROBATION-STC TRAINING PROGRAM	63,054	38,000	61,125	61,125
01 022730 PROBATION-YOUTH GANG PREVENTION PROG	61,495	37,206		
01 022745 PROBATION-ADMINISTRATION	628,708	649,384	629,321	582,823
01 022800 JUVENILE HALL	3,755,054	3,717,081	4,431,908	3,412,441
01 023400 PROBATION-HOME SUPERVISION	145,657	159,703		
FIRE PROTECTION				
01 023500 FIRE PREVENTION	265,745	338,192		
FLOOD CONTROL				
01 024100 FLOOD CHANNEL MAINTENANCE	725,213	784,556	881,212	881,212
PROTECTIVE INSPECTION				
01 024700 AGRICULTURAL COMMISSIONER	2,598,410	2,353,069	2,291,064	1,905,728
01 024900 SEALER OF WEIGHTS & MEASURES	425,068	421,598	417,122	295,236
OTHER PROTECTION				
01 021635 SHERIFF-CIVIL	675,360	631,855	636,115	611,103

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994
01 021640 SHERIFF-CORONER/MORGUE	660,779	619,497	599,203	595,704
01 021645 SHERIFF-ADMIN/SUPPORT SERVICES	1,720,135	1,998,029	2,106,904	1,619,765
01 024600 NEIGHBORHOOD PRESERVATION	960,712	1,248,564	1,948,027	1,948,027
01 025600 PERMIT & INSPECTION SERVICES	2,668,445	3,036,181	2,647,038	2,425,765
01 025700 PUBLIC ADMINISTRATOR	169,307	174,871	157,690	138,132
01 025800 PLANNING	2,351,504	1,764,939	1,215,485	1,143,893
01 025801 COG/AIRPORT LAND USE COMMISSION	6,000	6,000	6,000	6,000
01 025900 RECORDER	669,265	678,000	646,690	646,690
37 025901 RECORDERS-EQUIPMENT/AUTOMATION	251,410	438,580	437,940	437,940
01 026000 EMERGENCY SERVICES	735,912	802,254	867,406	783,039
10 026300 ANIMAL CONTROL DIVISION	587,140	608,803	612,383	415,899
05 026500 FISH & GAME PROPAGATION	13,696	39,461	23,252	23,252
01 026700 LAFCO CONTRIBUTION	129,504	135,289	146,962	121,137
TOTAL PUBLIC PROTECTION	109,565,784	114,100,066	121,192,155	102,294,830
PUBLIC WAYS & FACILITIES				
PUBLIC WAYS				
02 030101 PUBLIC WORKS-ADMINISTRATION	2,067,718	2,529,503	2,178,776	2,479,615
02 030103 PUBLIC WORKS-ENGINEERING	1,854,212	1,900,338	2,162,747	2,084,799
02 030104 PUBLIC WORKS-EQUIPMENT MAINT	1,062,874	1,174,602	1,238,557	1,238,557
02 030105 PUBLIC WORKS-ROAD MAINT	6,167,159	6,292,196	6,621,251	6,358,275
02 030106 PUBLIC WORKS-CONSTRUCTION	2,812,512	7,921,100	15,805,105	15,805,105
02 030108 PUBLIC WORKS-DEVELOPMENT SERVICES	1,129,501	1,290,848	1,559,962	1,559,962
01 030200 ROAD FUND SERVICES-CONTRIBUTION	433,619	130,000	65,000	65,000
01 030400 FLOOD/WATER-ENGINEERING	259,269	345,805	350,832	350,832
13 031300 ROAD DISTRICT NO 1	273,765	696,394	1,105,840	1,105,840
14 031400 ROAD DISTRICT NO 2	164,289	353,920	598,171	598,171
15 031500 ROAD DISTRICT NO 3	2,000,560	838,818	3,042,740	3,042,740
16 031600 ROAD DISTRICT NO 4	1,567,249	1,776,745	1,934,677	1,934,677
17 031700 ROAD DISTRICT NO 5	892,286	1,680,981	1,879,011	1,879,011
39 039900 COMMUNITY INFRASTRUCTURE PROGRAM	151,251	1,088,383	1,088,383	1,088,383
TRANSPORTATION TERMINAL				
01 039100 AIRPORT CONTRIBUTION	386,800	230,670	288,723	181,000
36 039200 SPECIAL AVIATION			20,000	20,000
TRANSPORTATION SYSTEMS				
09 039500 PUBLIC TRANSPORTATION	1,507,134	2,226,712	3,548,837	3,548,837

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1993-1994

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994
TOTAL PUBLIC WAYS & FACILITIES	22,730,198	30,477,015	43,488,612	43,340,804
HEALTH & SANITATION				
HEALTH				
07 040300 MENTAL HEALTH PHARMACY	1,025,281	1,164,737	1,300,316	1,300,316
07 040500 MENTAL HEALTH SERVICES	22,460,603	26,394,413	24,922,770	24,922,770
07 040600 SUBSTANCE ABUSE SERVICES	4,164,005	5,277,688	9,238,825	9,238,825
07 040700 ALCOHOLISM SERVICES	3,953,939	3,894,145		
01 041000 PUBLIC HEALTH	11,742,598	11,400,894	13,337,381	12,220,509
40 041201 AIR POLLUTION CONTROL	1,303,738			
01 041500 CALIFORNIA CHILDRENS SERVICES	1,864,305	1,675,555	2,048,781	1,900,812
01 049400 HEALTH CARE CONTRIBUTION	24,544,296	26,784,795	24,126,877	24,126,877
SANITATION				
01 040800 UTILITY DISTRICTS	599,299	686,520	833,631	833,631
TOTAL HEALTH & SANITATION	71,658,064	77,278,747	75,808,581	74,543,740
PUBLIC ASSISTANCE				
ADMINISTRATION				
01 050101 HSA-ADMINISTRATION	35,000,836	39,747,550	42,847,248	42,847,248
AID PROGRAMS				
01 050106 HAS-AID TO FAMILIES WITH DEP CHILDREN	160,300,998	157,803,889	165,424,410	165,424,410
01 050107 HSA-AFDC-FOSTER CARE	20,063,750	17,646,386	16,904,724	16,904,724
01 050108 HSA-AID FOR THE ADOPTION OF CHILDREN	1,979,223	2,515,192	2,935,398	2,935,398
01 050110 HSA-GENERAL RELIEF	2,555,277	3,059,905	3,207,144	3,207,144
01 050118 HSA-HOME MAKER SERVICES	1,414,757	6,585,289	4,447,643	4,447,643
01 050121 HSA-ADULT SPEC CIRCUMSTANCES PROG	17,202	4,337		
01 050124 HSA-INDOCHINESE REFUGEE PROGRAM	584,889	355,456	320,000	320,000
01 050129 HSA-REFUGEE ASSISTANCE GRANT	2,174,729	2,397,001		
01 050131 HSA-FOOD STAMP EMPLOY & TRAINING PROG	55,088	38,143	44,627	44,627
01 050132 HSA-TEMPORARY HOMELESS SHELTER	1,419,923	1,527,870	1,613,431	1,613,431

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

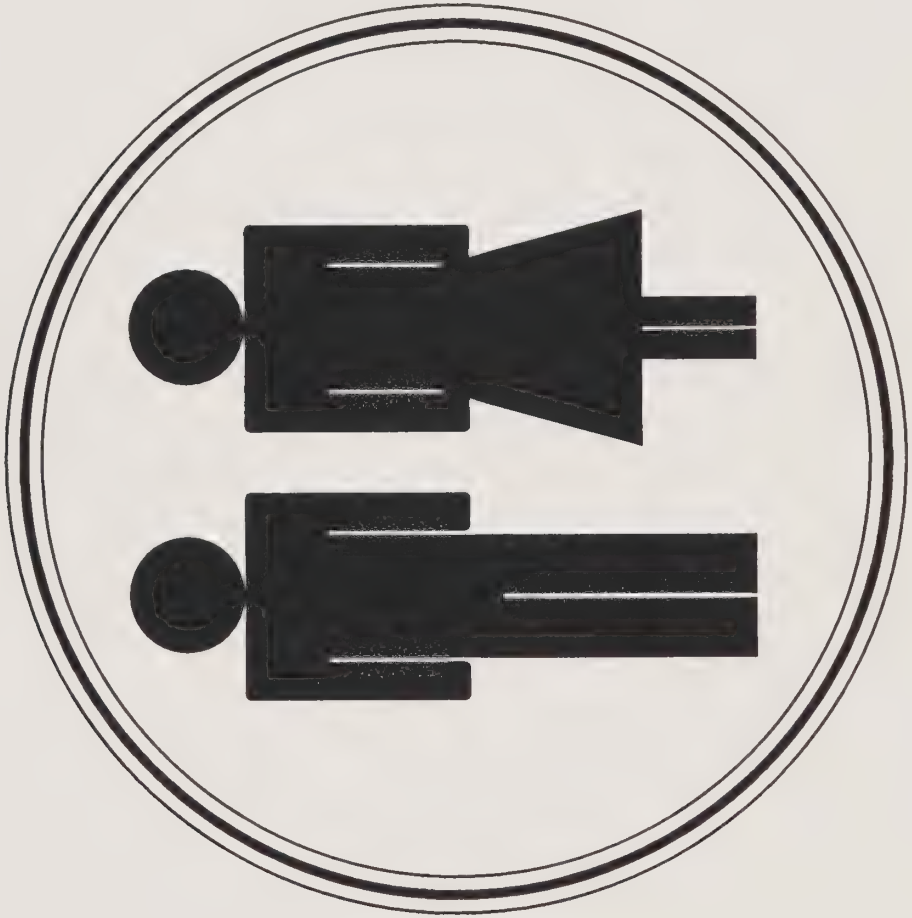
BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994
GENERAL RELIEF				
01 053300 BURIALS	36,517	45,000	24,194	24,194
VETERANS SERVICE				
01 055600 VETERANS SERVICE OFFICE	286,715	283,096	281,429	191,156
OTHER ASSISTANCE				
01 053900 MARY GRAHAM CHILDREN'S SHELTER	2,398,366	2,463,055	2,577,109	2,385,939
01 054000 COMMUNITY SERVICES	332,002	316,770	316,770	177,477
01 054101 S J CO DEPT OF AGING	4,967,515	5,016,444	5,831,558	5,675,463
TOTAL PUBLIC ASSISTANCE	233,587,787	239,805,383	246,775,685	246,198,854
EDUCATION				
ADMINISTRATION				
01 060100 SUPERINTENDENT OF SCHOOLS	701,416	752,971		
01 060200 BOARD OF EDUCATION	34,781	44,403		
01 060300 SCHOOL DISTRICT ORGANIZATION	363	800		
LIBRARY SERVICES				
18 060900 COUNTY LIBRARY	3,957,815	3,540,007	3,249,291	3,249,291
01 060901 LIBRARY ADMINISTRATIVE SERVICES	176,015	67,972	60,700	60,700
AGRICULTURE EDUCATION				
01 061500 COOPERATIVE EXTENSION	326,542	298,600	274,320	208,975
OTHER EDUCATION				
01 062200 EDUCATION-JUVENILE HALL	35,466	35,466		
TOTAL EDUCATION	5,232,398	4,740,219	3,584,311	3,518,966

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1993-1994

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1991-1992	EST/ACT 1992-1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994
RECREATION				
RECREATION				
01 070200 RECREATION	106,513	90,537	90,537	
01 070300 PARKS & RECREATION	3,019,644	3,108,613	2,994,900	2,352,199
01 070302 LITTER CONTROL PROGRAM	183,642			
CULTURAL SERVICES				
01 070800 CULTURAL SERVICES	47,276	244,251	248,933	163,350
01 070900 S J CO HISTORICAL SOCIETY	200,000			
TOTAL RECREATION	3,557,075	3,443,401	3,334,370	2,515,549
CONTINGENCY RESERVE				
RESERVE				
11 106600 PROVISION FOR CONTINGENCIES	142,542	4,857,458	3,200,000	3,200,000
TOTAL CONTINGENCY RESERVE	142,542	4,857,458	3,200,000	3,200,000
GRAND TOTAL COUNTY BUDGET	496,002,567	537,729,016	556,344,088	527,318,640

Position Detail



POSITION BUDGET DETAIL

BUDGET UNIT - 010100 - BOARD OF SUPERVISORS

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
7216	CHAIRMAN BRD OF SUPERVISORS	$1,733.98	1	1	1	EXEMPT CLASS
7212	BOARD OF SUPERVISORS	$1,664.75	4	4	4	EXEMPT CLASS
9041	-SENIOR LEGISLATIVE ASSISTANT	61.10	1	1	1	CONFIDENTIAL
9040	-LEGISLATIVE ASSISTANT	58.30	4	4	4	CONFIDENTIAL
9039	ADMINISTRATIVE MANAGER	58.30	1	1	1	CONFIDENTIAL
9014	BOARD SECRETARY	53.30	2	2	2	CONFIDENTIAL
0024	BOARD SECRETARY	53.30	1	*	*	CONFIDENTIAL
6821	SPECIALIST CLERK	50.10	1	*	*	CONFIDENTIAL
	ALLOCATED TOTAL		15	13	13	

BUDGET UNIT - 010200 - COUNTY ADMINISTRATOR

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
7040	ADMINISTRATOR-COUNTY	80.30	1	1	1	EXECUTIVE
9083	ASSISTANT COUNTY ADMINISTRATOR	75.10	1	1	1	EXECUTIVE
0336	-SENIOR DEPUTY COUNTY ADMINISTRATOR	69.60	3	3	3	CONFIDENTIAL
0335	-DEPUTY COUNTY ADMINISTRATOR	66.60	1	*	*	CONFIDENTIAL
0332	-MANAGEMENT ANALYST III	64.80	1	1	1	CONFIDENTIAL
0331	-MANAGEMENT ANALYST II	62.10				CONFIDENTIAL
0330	-MANAGEMENT ANALYST I	57.10				CONFIDENTIAL
0026	-MANAGEMENT TECHNICIAN	55.30				CONFIDENTIAL
6810	SECRETARY	55.30	1	1	1	CONFIDENTIAL
0035	-MANAGEMENT SECRETARY II	53.30	2	1 *	1 *	CONFIDENTIAL
0034	-MANAGEMENT SECRETARY I	50.10				CONFIDENTIAL
	ALLOCATED TOTAL		10	8	8	

BUDGET UNIT - 010202 - CAO-CAPITAL PROJECTS

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0336	SENIOR DEPUTY COUNTY ADMINISTRATOR	69.60	1	1	1	CONFIDENTIAL
0360	CAPITAL PROJECTS PLANNER	66.60	1	1	1	CONFIDENTIAL
6810	SECRETARY	55.30	1	1	1	CONFIDENTIAL
6821	SPECIALIST CLERK	50.10	1	1	1	CONFIDENTIAL
	ALLOCATED TOTAL		4	4	4	

BUDGET UNIT - 010305 - EMPLOYMENT & ECONOMIC DEVELOPMENT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
9042	DIRECTOR EMPLOYMENT & TRAINING & PIC	71.00	1	1	1	EXECUTIVE
9073	INDUSTRIAL DEVELOPMENT MANAGER	69.60	1	*	*	SENIOR MANAGEMENT
9043	DEPUTY DIRECTOR EMPLOYMENT TRNG-PIC	67.10	2	2	2	SENIOR MANAGEMENT
6797	EEDD MIS DIVISION MANAGER	64.10	1	1	1	MIDDLE MANAGEMENT

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
6796	EEDD DIVISION MANAGER	64.10	4	4	4	MIDDLE MANAGEMENT
6795	EEDD FISCAL DIVISION MANAGER	64.10	1	1	1	MIDDLE MANAGEMENT
6793	EEDD ANALYST III	61.10	4	4	4	PARA-PROF & TECH
6770	BUSINESS LOAN OFFICER	61.10	1	1	1	PARA-PROF & TECH
0182	PRIME SYSTEM PROGRAMMING ANALYST	59.80	2	2	2	PARA-PROF & TECH
0046	ACCOUNTANT AUDITOR II	56.30	1	1	1	PARA-PROF & TECH
6792	-EEDD ANALYST II	58.30	5	5	5	PARA-PROF & TECH
6791	-EEDD ANALYST I	56.30	4	4	4	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	57.60	1	1	1	PARA-PROF & TECH
6789	EEDD CLIENT/EMP SERV SPECIALIST III	57.30	5	5	5	PARA-PROF & TECH
6788	-EEDD CLIENT SERVICES SPECIALIST II	55.80	20	20	20	PARA-PROF & TECH
6787	-EEDD CLIENT SERVICES SPECIALIST I	52.80	7	7	7	PARA-PROF & TECH
6785	-EEDD EMPLOYMENT SERVICES SPEC II	55.80	10	10	10	PARA-PROF & TECH
6784	-EEDD EMPLOYMENT SERVICES SPEC I	52.80				PARA-PROF & TECH
6774	EEDD MARKETING REPRESENTATIVE	55.80	2	2	2	PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	54.80	2	2	2	OFF TECH & CLER
0176	SYSTEMS & PROGRAMMING ANALYST I	54.10	1	1	1	PARA-PROF & TECH
0105	STOREKEEPER I	53.30	1	1	1	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	51.80	2	2	2	OFF TECH & CLER
0022	CLERK TYPIST III	51.30	1	1	1	OFF TECH & CLER
6782	-EEDD INTAKE & REFERAL SPECIALIST II	51.10	5	6 *	6 *	OFF TECH & CLER
6781	-EEDD INTAKE & REFERAL SPECIALIST I	49.10	2	1 *	1 *	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	3	3	3	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	18	18	18	OFF TECH & CLER
	ALLOCATED TOTAL		107	106	106	
0000	TEMPORARY (FTE)		18.2	27.8 *	27.8 *	
	POSITION TOTAL		125.2	133.8	133.8	

BUDGET UNIT - 010400 - CLERK BOARD OF SUPERVISORS

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
7095	CLERK OF THE BOARD OF SUPV	61.00	1	1	1	EXECUTIVE
0091	DEPUTY CLERK OF THE BOARD II	51.10	3	3	2 *	CONFIDENTIAL
0092	-DEPUTY CLERK OF THE BOARD I	49.80				CONFIDENTIAL
	ALLOCATED TOTAL		4	4	3	

BUDGET UNIT - 010500 - PUBLIC INFORMATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
9057	PUBLIC INFORMATION OFFICER	63.60	1	*	*	SENIOR MANAGEMENT
	ALLOCATED TOTAL		1			

POSITION BUDGET DETAIL

BUDGET UNIT - 010800 - AUDITOR-CONTROLLER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
7208	AUDITOR/CONTROLLER	74.10	1	1	1	EXEMPT CLASS
0450	ASSISTANT COUNTY AUDITOR-CONTROLLER	70.00	1	*	*	SENIOR MANAGEMENT
0048	ACCOUNTANT-AUDITOR DIVISION CHIEF	65.10	3	3	3	MIDDLE MANAGEMENT
0047	-ACCOUNTANT AUDITOR III	62.30	5	5	5	PARA-PROF & TECH
0046	-ACCOUNTANT AUDITOR II	59.80	1	1	1	PARA-PROF & TECH
0045	-ACCOUNTANT AUDITOR I	56.30				PARA-PROF & TECH
0015	COUNTY PAYROLL SUPERVISOR	57.30	1	1	1	CONFIDENTIAL
0007	ACCOUNTING TECHNICIAN II	54.80	2	2	2	OFF TECH & CLER
6825	ACCOUNTING TECHNICIAN I	51.80	2	2	2	CONFIDENTIAL
0006	ACCOUNTING TECHNICIAN I	51.80	2	2	2	OFF TECH & CLER
0022	CLERK TYPIST III	51.30	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	8	7 *	7 *	OFF TECH & CLER
	ALLOCATED TOTAL		27	25	25	

BUDGET UNIT - 010900 - DATA PROCESSING

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
9035	DIRECTOR OF DATA PROCESSING	73.00	1	1	1	EXECUTIVE
0165	SYSTEMS & PROGRAMMING MANAGER	68.50	1	1	1	SENIOR MANAGEMENT
0194	SYSTEMS COORDINATOR	66.80	1	1	1	MIDDLE MANAGEMENT
0180	SYSTEMS & PROGRAMMING COORDINATOR	65.30	5	5	5	MIDDLE MANAGEMENT
0158	OPERATIONS MANAGER-DATA PROCESSING	65.30	1	1	1	MIDDLE MANAGEMENT
0193	-SENIOR SYSTEMS PROGRAMMER	64.60	1	1	1	PARA-PROF & TECH
0192	-SYSTEMS PROGRAMMER	62.30	2	2	2	PARA-PROF & TECH
0179	-SYSTEMS & PROGRAMMING ANALYST IV	63.10	12	12	12	PARA-PROF & TECH
0178	-SYSTEMS & PROGRAMMING ANALYST III	60.80	1	1	1	PARA-PROF & TECH
0177	-SYSTEMS & PROGRAMMING ANALYST II	57.60	2	2	2	PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	54.10	2	2	2	PARA-PROF & TECH
0164	SYSTEMS & PROCEDURES ANALYST II	62.80	1	1	1	PARA-PROF & TECH
5632	SENIOR OFFICE SYSTEMS ANALYST	60.80	1	1	1	PARA-PROF & TECH
5632	SENIOR OFFICE SYSTEMS ANALYST (UNFUNDED)	60.80	1	*	*	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	57.60		1 *	1 *	PARA-PROF & TECH
5615	DATA TECHNICIAN V	60.30	1	1	1	OFF TECH & CLER
0168	-AUTOMATION EQUIPMENT TECHNICIAN II	59.60				PARA-PROF & TECH
0167	-AUTOMATION EQUIPMENT TECHNICIAN I	57.60	1	1	*	PARA-PROF & TECH
5614	DATA TECHNICIAN IV	56.80	3	3	3	OFF TECH & CLER
5613	DATA TECHNICIAN III	54.60	8	8	8	OFF TECH & CLER
0153	DATA ENTRY OPERATOR III	53.60	1	1	*	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	51.80	1	1	1	OFF TECH & CLER
5611	DATA TECHNICIAN I	51.60	2	2	1 *	OFF TECH & CLER
0150	-DATA ENTRY OPERATOR I	49.60	1	1	1	OFF TECH & CLER
0149	-DATA ENTRY OPERATOR TRAINEE	46.80				OFF TECH & CLER
0021	CLERK TYPIST II	49.10	2	2	*	OFF TECH & CLER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0011	CLERK II	48.80	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		53	53	48	
0000	TEMPORARY (FTE)		2.0	2.0	.0 *	
	POSITION TOTAL		55.0	55.0	48.0	

BUDGET UNIT - 011000 - TREASURER-TAX COLLECTOR

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
7268	TREASURER-TAX COLLECTOR	73.30	1	1	1	EXEMPT CLASS
9085	ASSISTANT TREASURER-TAX COLLECTOR	69.60	1	1	1	SENIOR MANAGEMENT
9005	CHIEF DEPUTY TREASURER	68.10	1	1	1	CONFIDENTIAL
0177	-SYSTEMS & PROGRAMMING ANALYST II	57.60				PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	54.10	1	1	1	PARA-PROF & TECH
0045	ACCOUNTANT AUDITOR I	56.30	2	2	2	PARA-PROF & TECH
0191	TREASURY TELLER II	55.30	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	54.80	2	2	2	OFF TECH & CLER
0185	FIELD COLLECTOR	53.30	1	1	1	OFF TECH & CLER
0190	TREASURY TELLER I	52.60	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	51.80	2	2	2	OFF TECH & CLER
0152	DATA ENTRY OPERATOR II	51.60	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	51.30	2	2	2	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	7	7	7	OFF TECH & CLER
	ALLOCATED TOTAL		23	23	23	
0000	TEMPORARY (FTE)		1.3	1.3	1.3	
	POSITION TOTAL		24.3	24.3	24.3	

BUDGET UNIT - 011100 - ASSESSOR

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
7240	ASSESSOR	73.60	1	1	1	EXEMPT CLASS
9087	ASSISTANT ASSESSOR	69.60	2	1 *	1 *	SENIOR MANAGEMENT
0161	DEPARTMENTAL SYSTEMS COORDINATOR	65.30	1	1	1	MIDDLE MANAGEMENT
0179	-SYSTEMS & PROGRAMMING ANALYST IV	63.10	1	1	1	PARA-PROF & TECH
0178	-SYSTEMS & PROGRAMMING ANALYST III	60.80				PARA-PROF & TECH
0177	-SYSTEMS & PROGRAMMING ANALYST II	57.60				PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	54.10				PARA-PROF & TECH
5632	SENIOR OFFICE SYSTEMS ANALYST	60.80	1	1	1	PARA-PROF & TECH
0431	PRINCIPAL APPRAISER	65.10	3	2 *	2 *	MIDDLE MANAGEMENT
0437	AUDITOR APPRAISER IV	64.10	1	1	1	PARA-PROF & TECH
0435	-AUDITOR-APPRAISER III	62.30	5	5	5	PARA-PROF & TECH
0434	-AUDITOR-APPRAISER II	60.30	3	3	3	PARA-PROF & TECH
0433	-AUDITOR-APPRAISER I	56.80				PARA-PROF & TECH

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1993-1994

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0430	APPRAISER IV	64.10	4	4	4	PARA-PROF & TECH
0420	-APPRAISER III	62.30	13	13	13	PARA-PROF & TECH
0410	-APPRAISER II	59.60	9	8 *	8 *	PARA-PROF & TECH
0400	-APPRAISER I	55.60				PARA-PROF & TECH
2204	CHIEF CADASTRAL DRAFTSMAN	59.60	1	1	1	PARA-PROF & TECH
2203	SENIOR CADASTRAL DRAFTSMAN	57.30	1	1	1	PARA-PROF & TECH
2202	-CADASTRAL DRAFTSMAN II	55.10	3	3	3	PARA-PROF & TECH
2201	-CADASTRAL DRAFTSMAN I	51.80				PARA-PROF & TECH
9999	ASSESSMENT OFFICE MANAGER	56.30		1 *	1 *	PARA-PROF & TECH
0004	SENIOR CLERK	54.80	1	*	*	OFF TECH & CLER
0032	CLERK STENOGRAPHER III	53.30	1	1	1	OFF TECH & CLER
0003	LEAD CLERK	51.80	4	4	4	OFF TECH & CLER
5611	DATA TECHNICIAN I	51.60	2	2	2	OFF TECH & CLER
9999	PROPERTY TECHNICIAN II	52.10		1 *	1 *	OFF TECH & CLER
0395	PROPERTY TECHNICIAN	51.10	7	7	6 *	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	15	15	15	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	6	5 *	5 *	OFF TECH & CLER
	ALLOCATED TOTAL		85	82	81	
0000	TEMPORARY (FTE)		1.4	1.4	1.4	
	POSITION TOTAL		86.4	83.4	82.4	

BUDGET UNIT - 011200 - GENERAL SERVICES/PURCHASING

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
9037	DIRECTOR OF GENERAL SERVICES	72.70	1	1	1	EXECUTIVE
0112	CHIEF DEPUTY PURCHASING AGENT	62.80	1	1	1	SENIOR MANAGEMENT
0111	MANAGER OF CENTRAL SERVICES	62.10	1	1	*	SENIOR MANAGEMENT
0110	RECORDS MANAGER	62.10	1	1	1	MIDDLE MANAGEMENT
9068	PROPERTY MANAGER	61.10	1	1	1	MIDDLE MANAGEMENT
0113	DEPUTY PURCHASING AGENT	60.80	4	4	3 *	PROFESSIONAL
0114	PURCHASING ASSISTANT	56.80	1	1	1	PARA-PROF & TECH
0090	CENTRAL SERVICES SUPERVISOR	53.60	1	1	*	OFF TECH & CLER
0105	STOREKEEPER I	53.30	1	1	*	TRADES, LABOR & INST
0115	PURCHASING TECHNICIAN	52.80	1	1	1	OFF TECH & CLER
0144	LEAD MAIL CLERK	51.80	1	1	1	OFF TECH & CLER
0142	OFFSET EQUIPMENT OPERATOR II	51.80	1	1	1	OFF TECH & CLER
0003	LEAD CLERK	51.80	1	1	*	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	4	4	3 *	OFF TECH & CLER
0140	OFFSET EQUIPMENT OPERATOR I	49.10	2	2	2	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	2	2	1 *	OFF TECH & CLER
4100	SECURITY WORKER	48.10	3	3	2 *	TRADES, LABOR & INST

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0143	MAIL CLERK	47.80	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		28	28	20	
0000	TEMPORARY (FTE)		5.1	5.1	1.9 *	
	POSITION TOTAL		33.1	33.1	21.9	

BUDGET UNIT - 011600 - REVENUE & RECOVERY

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
9036	DIRECTOR OF REVENUE & RECOVERY	67.00	1	1	1	EXECUTIVE
9076	ASSISTANT DIRECTOR REVENUE & RECOVERY	58.50	1	1	1	SENIOR MANAGEMENT
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
0084	COLLECTIONS SUPERVISOR	54.00	2	2	2	OFF TECH & CLER
0083	SENIOR COLLECTIONS CLERK	52.80	9	9	9	OFF TECH & CLER
0081	COLLECTIONS CLERK II	51.80	3	3	3	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	51.80	2	2	2	OFF TECH & CLER
0031	CLERK STENOGRAPHER II	50.60	1	*	*	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	5	5	5	OFF TECH & CLER
	ALLOCATED TOTAL		25	24	24	
0000	TEMPORARY (FTE)		.6	1.2 *	.5 *	
	POSITION TOTAL		25.6	25.2	24.5	

BUDGET UNIT - 011800 - COUNTY COUNSEL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
7050	COUNTY COUNSEL	79.80	1	1	1	EXECUTIVE
9080	ASSISTANT COUNTY COUNSEL	75.10	1	1	1	EXECUTIVE
9092	CHIEF DEPUTY COUNTY COUNSEL	73.60	1	1	1	SENIOR MANAGEMENT
3286	CHIEF LITIGATION DEPUTY	73.60	1	1	1	SENIOR MANAGEMENT
3285	-LITIGATION COUNSEL IV	64.60	2	2	2	CONFIDENTIAL
3284	-LITIGATION COUNSEL III	68.60				CONFIDENTIAL
3283	-LITIGATION COUNSEL II	64.60				CONFIDENTIAL
3282	-LITIGATION COUNSEL I	60.60				CONFIDENTIAL
3278	-DEPUTY COUNTY COUNSEL IV	71.60	4	4	4	CONFIDENTIAL
3277	-DEPUTY COUNTY COUNSEL III	68.60				CONFIDENTIAL
3276	-DEPUTY COUNTY COUNSEL II	64.60	2	2	2	CONFIDENTIAL
3275	-DEPUTY COUNTY COUNSEL I	60.60				CONFIDENTIAL
6810	SECRETARY	55.30	1	1	1	CONFIDENTIAL
6808	SENIOR LEGAL STENOGRAPHER	54.60	2	2	2	CONFIDENTIAL
6807	-LEGAL STENOGRAPHER	53.30	1	1	*	CONFIDENTIAL
6805	-CLERK STENOGRAPHER II	50.60				CONFIDENTIAL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
6817	LEGAL TYPIST	49.10	1	1	*	CONFIDENTIAL
	ALLOCATED TOTAL		17	17	15	
0000	TEMPORARY (FTE)		1.0	1.0	1.0	
	POSITION TOTAL		18.0	18.0	16.0	
BUDGET UNIT - 012400 - PERSONNEL						
9003	MANAGER OF PERSONNEL & EMPLOYEE REL.	73.60	1	1	1	EXECUTIVE
9002	DEPUTY MANAGER OF PERSONNEL	69.60	1	1	1	SENIOR MANAGEMENT
0315	COUNTY SAFETY & RISK MANAGER	66.60	1	1	1	CONFIDENTIAL
0310	EMPLOYEE BENEFITS MANAGER	66.60	1	*	*	CONFIDENTIAL
0320	RISK MANAGEMENT PREVENTION COORD	64.80	1	1	1	CONFIDENTIAL
0306	-PERSONNEL ANALYST III	64.80	2	3 *	3 *	CONFIDENTIAL
0305	-PERSONNEL ANALYST II	62.10	3	2 *	2 *	CONFIDENTIAL
0300	-PERSONNEL ANALYST I	57.10				CONFIDENTIAL
6801	ADMINISTRATIVE ASSISTANT II	61.10		1 *	1 *	CONFIDENTIAL
0316	ASSISTANT SAFETY OFFICER	59.60	1	*	*	CONFIDENTIAL
0285	PERSONNEL TECHNICIAN	54.80	2	5 *	3 *	CONFIDENTIAL
6816	CLERK TYPIST III	50.10	1	1	1	CONFIDENTIAL
6821	SPECIALIST CLERK	50.10	6	6	6	CONFIDENTIAL
6815	CLERK TYPIST II	49.10	2	2	*	CONFIDENTIAL
	ALLOCATED TOTAL		22	24	20	
0000	TEMPORARY (FTE)		.0	.7 *	.7 *	
	POSITION TOTAL		22.0	24.7	20.7	
BUDGET UNIT - 013000 - REGISTRAR OF VOTERS						
9006	REGISTRAR OF VOTERS	71.60	1	1	1	EXECUTIVE
9044	ASSISTANT REGISTRAR OF VOTERS	66.60	1	1	1	SENIOR MANAGEMENT
0087	SENIOR ELECTIONS TECHNICIAN	54.10	3	3	3	OFF TECH & CLER
0086	ELECTIONS TECHNICIAN II	50.10	2	2	2	OFF TECH & CLER
0085	ELECTIONS TECHNICIAN I	49.10	3	3	3	OFF TECH & CLER
	ALLOCATED TOTAL		10	10	10	
0000	TEMPORARY (FTE)		2.0	2.0	1.2 *	
	POSITION TOTAL		12.0	12.0	11.2	

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
BUDGET UNIT - 014200 - GOVERNMENT BUILDINGS						
4308	DISTRICT MAINTENANCE & CONST SUPER	62.80	2	2	1 *	MIDDLE MANAGEMENT
4160	OFFICE BUILDING ENGINEER	60.80	4	4	4	TRADES, LABOR & INST
4320	ELECTRICIAN	60.30	3	3	3	TRADES, LABOR & INST
4303	CRAFTS WORKER IV	60.30	2	1 *	1 *	TRADES, LABOR & INST
4302	CRAFTS WORKER III	59.30	27	25 *	18 *	TRADES, LABOR & INST
4301	-CRAFTS WORKER II	54.30	10	7 *	6 *	TRADES, LABOR & INST
4300	-CRAFTS WORKER I	52.30			1 *	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	51.80	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		50	44	36	
BUDGET UNIT - 016000 - SURVEYOR						
2060	-ASSOCIATE CIVIL ENGINEER	66.50				PROFESSIONAL
2078	-LICENSED LAND SURVEYOR	63.80	1	1	1	PROFESSIONAL
2051	-ASSISTANT ENGINEER	63.20				PROFESSIONAL
2031	-JUNIOR ENGINEER	59.70				PROFESSIONAL
2080	DEPUTY COUNTY SURVEYOR	65.30	2	1 *	1 *	MIDDLE MANAGEMENT
2022	ENGINEERING ASSISTANT I	59.30	3	3	2 *	PARA-PROF & TECH
2020	-SENIOR ENGINEERING AIDE	55.60				PARA-PROF & TECH
2010	-ENGINEERING AIDE	52.10	2	2	*	PARA-PROF & TECH
	ALLOCATED TOTAL		8	7	4	
0000	TEMPORARY (FTE)		.2	.0 *	.0 *	
	POSITION TOTAL		8.2	7.0	4.0	
BUDGET UNIT - 020100 - COUNTY CLERK						
7225	COUNTY CLERK	51.80	1	1	1	EXEMPT CLASS
	ALLOCATED TOTAL		1	1	1	
0000	TEMPORARY (FTE)		.6	.6	.6	
	POSITION TOTAL		1.6	1.6	1.6	

POSITION BUDGET DETAIL

BUDGET UNIT - 020200 - DISTRICT ATTORNEY

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
7228	DISTRICT ATTORNEY	78.20	1	1	1	EXEMPT CLASS
9016	ASSISTANT DISTRICT ATTORNEY	74.10	1	1	1	SENIOR MANAGEMENT
9012	CHIEF DEPUTY DISTRICT ATTORNEY	72.60	2	2	2	SENIOR MANAGEMENT
3244	-DEPUTY DISTRICT ATTORNEY IV	71.60	33	33	33 +3 Subven Prog	PROFESSIONAL
3243	-DEPUTY DISTRICT ATTORNEY III	68.60	12	12	6 *	PROFESSIONAL
3242	-DEPUTY DISTRICT ATTORNEY II	64.60	3	3	*	PROFESSIONAL
3241	-DEPUTY DISTRICT ATTORNEY I	60.60	2	2	*	PROFESSIONAL
3241	-DEPUTY DISTRICT ATTORNEY I (UNFUNDED)	60.60	3	3	3	PROFESSIONAL
9011	CHIEF DISTRICT ATTORNEY INVESTIGATOR	67.60	1	1	1	SENIOR MANAGEMENT
3317	DISTRICT ATTORNEY INVESTIGATOR III	65.80	3	2 *	2 *	MIDDLE MANAGEMENT
3315	DISTRICT ATTORNEY INVESTIGATOR II	64.30	10	9 *	8 *	SAF, INVEST & CUST
6804	MANAGEMENT ANALYST III	64.80	1	1	1	MIDDLE MANAGEMENT
0037	DISTRICT ATTORNEY ADMINISTRATIVE AIDE	55.30	1	1	1	OFF TECH & CLER
3203	PARALEGAL	54.80	1	1	1	PARA-PROF & TECH
0204	DOMESTIC VIOLENCE PROGRAM COORDINATOR	54.80	1	1	1	PARA-PROF & TECH
0028	SENIOR LEGAL STENOGRAPHER	54.60	2	2	2	OFF TECH & CLER
3307	DISTRICT ATTORNEY INVESTIGATIVE ASST	53.80	2	2	2	SAF, INVEST & CUST
0027	-LEGAL STENOGRAPHER	53.30	3	3	3 +1 Subven Prog	OFF TECH & CLER
0031	-CLERK STENOGRAPHER II	50.60				OFF TECH & CLER
0039	WITNESS LIASION COORDINATOR	51.80	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	51.80	1	1	1	OFF TECH & CLER
3202	LEGAL ASSISTANT	51.30	1	1	1	PARA-PROF & TECH
0023	LEGAL TYPIST	51.30	16	16	12 * +1 Subven Prog	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	2	2	2	OFF TECH & CLER
0205	CONSUMER MEDIATIONS SPECIALIST	49.80	1	1	*	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	4	4	*	OFF TECH & CLER
	ALLOCATED TOTAL		108	106	85 +5 Subven	
0000	TEMPORARY (FTE)		9.1	9.1	.0 *	
	POSITION TOTAL		117.1	115.1	85.0	

BUDGET UNIT - 020201 - DISTRICT ATTORNEY-CAREER CRIM PROJ

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0000	TEMPORARY (FTE)		.6	.6	.6	
	POSITION TOTAL		.6	.6	.6	

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
BUDGET UNIT - 020202 - DISTRICT ATTORNEY-SUBVENTION PROGRAM						
3244	-DEPUTY DISTRICT ATTORNEY IV	71.60	3	3	3	PROFESSIONAL
3243	-DEPUTY DISTRICT ATTORNEY III	68.60				PROFESSIONAL
3242	-DEPUTY DISTRICT ATTORNEY II	64.60				PROFESSIONAL
3241	-DEPUTY DISTRICT ATTORNEY I	60.60				PROFESSIONAL
0027	LEGAL STENOGRAPHER	53.30	1	1	1	OFF TECH & CLER
0023	LEGAL TYPIST	51.30	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		5	5	5	
BUDGET UNIT - 020203 - DISTRICT ATT-VICTIM WITNESS PROGRAM						
0206	VICTIM WITNESS PROGRAM COORDINATOR	61.10	1	1	1	MIDDLE MANAGEMENT
0208	-VICTIM WITNESS SENIOR ADVOCATE	54.10	6	4 *	4 *	PARA-PROF & TECH
0208	-VICTIM WITNESS SR ADVOCATE (UNFUNDED)	54.10		2 *	2 *	PARA-PROF & TECH
0207	-VICTIM WITNESS ADVOCATE	53.10				PARA-PROF & TECH
	ALLOCATED TOTAL		7	7	7	
BUDGET UNIT - 020205 - DIST ATTY-VICTIM ASSISTANCE CENTER						
0210	VICTIM WITNESS SENIOR CLAIMS SPEC	53.30	1	1	1	OFF TECH & CLER
0209	VICTIM WITNESS CLAIMS SPECIALIST	51.10	5	4 *	4 *	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		7	6	6	
0000	TEMPORARY (FTE)		1.2	1.2	1.2	
	POSITION TOTAL		8.2	7.2	7.2	
BUDGET UNIT - 020209 - DIST ATTY-CHILD ABDUCTION UNIT						
0203	CHILD RECOVERY COORDINATOR	54.80	1	1	1	PARA-PROF & TECH
	ALLOCATED TOTAL		1	1	1	
0000	TEMPORARY (FTE)		.6	.6	.6	
	POSITION TOTAL		1.6	1.6	1.6	

POSITION BUDGET DETAIL

BUDGET UNIT - 020211 - D A YOUTH GANG PREVENTION PROGRAM

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0000	TEMPORARY (FTE)		2.0	.0 *	.0 *	
	POSITION TOTAL		2.0	.0	.0	

BUDGET UNIT - 020213 - ANTI-DRUG ABUSE ENFORCEMENT PROGRAM

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0000	TEMPORARY (FTE)		1.1	1.1	1.1	
	POSITION TOTAL		1.1	1.1	1.1	

BUDGET UNIT - 020301 - DA-FAMILY SUPPORT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
3244	-DEPUTY DISTRICT ATTORNEY IV	71.60	4	4	4	PROFESSIONAL
3243	-DEPUTY DISTRICT ATTORNEY III	68.60	1	1	1	PROFESSIONAL
3242	-DEPUTY DISTRICT ATTORNEY II	64.60				PROFESSIONAL
3241	-DEPUTY DISTRICT ATTORNEY I	60.60				PROFESSIONAL
0248	FAMILY SUPPORT ADMINISTRATOR	65.80	1	1	1	MIDDLE MANAGEMENT
0164	SYSTEMS & PROCEDURES ANALYST II	62.80	1	1	1	PARA-PROF & TECH
3305	FAMILY SUPPORT FIELD OFFICER	61.80	1	1	1	SAF, INVEST & CUST
0046	ACCOUNTANT AUDITOR II	59.80	1	1	1	PARA-PROF & TECH
0246	FAMILY SUPPORT COMPLIANCE ANALYST	58.30	2	2	2	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	57.60	1	1	1	PARA-PROF & TECH
0247	SENIOR FAMILY SUPPORT OFFICER	56.60	4	5 *	5 *	PARA-PROF & TECH
3203	PARALEGAL	54.80	2	2	2	PARA-PROF & TECH
0743	SENIOR LEGAL CLERK	54.80	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
0004	SENIOR CLERK	54.80	1	1	1	OFF TECH & CLER
0245	-FAMILY SUPPORT OFFICER II	54.10	24	29 *	29 *	PARA-PROF & TECH
0244	-FAMILY SUPPORT OFFICER I	50.60	6	21 *	21 *	PARA-PROF & TECH
0027	-LEGAL STENOGRAPHER	53.30				OFF TECH & CLER
0031	-CLERK STENOGRAPHER II	50.60	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	51.80	5	5	5	OFF TECH & CLER
0003	LEAD CLERK	51.80	1	2 *	2 *	OFF TECH & CLER
0023	LEGAL TYPIST	51.30	5	5	5	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	3	3	3	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	21	24 *	24 *	OFF TECH & CLER
4100	SECURITY WORKER	48.10	1	1	1	TRADES, LABOR & INST

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0020	CLERK TYPIST I	47.10		1 *	1 *	OFF TECH & CLER
	ALLOCATED TOTAL		88	114	114	
0000	TEMPORARY (FTE)		8.1	8.1	8.1	
	POSITION TOTAL		96.1	122.1	122.1	
BUDGET UNIT - 020400 - PUBLIC DEFENDER						
7113	PUBLIC DEFENDER	77.00	1	1	1	EXECUTIVE
9082	ASSISTANT PUBLIC DEFENDER	74.10	1	1	1	SENIOR MANAGEMENT
3258	-DEPUTY PUBLIC DEFENDER IV	71.60	31	31	29 *	PROFESSIONAL
3257	-DEPUTY PUBLIC DEFENDER III	68.60	5	5	*	PROFESSIONAL
3257	-DEPUTY PUBLIC DEFENDER III (UNFUNDED)	68.60		2 *	2 *	PROFESSIONAL
3256	-DEPUTY PUBLIC DEFENDER II	64.60	3	3	2 *	PROFESSIONAL
3255	-DEPUTY PUBLIC DEFENDER I	60.60				PROFESSIONAL
3255	-DEPUTY PUBLIC DEFENDER I (UNFUNDED)	68.60	2	*	*	PROFESSIONAL
3205	-LAW CLERK	51.80				PARA-PROF & TECH
3345	CHIEF PUBLIC DEFENDER INVESTIGATOR	65.70	1	1	*	MIDDLE MANAGEMENT
3343	PUBLIC DEFENDER INVESTIGATOR II	64.30	2	2	1 *	SAF, INVEST & CUST
3340	PUBLIC DEFENDER INVESTIGATOR I	62.80	7	7	6 *	SAF, INVEST & CUST
0056	ADMINISTRATIVE ASSISTANT II	61.10	1	1	1	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	57.60	1	1	1	PARA-PROF & TECH
0027	-LEGAL STENOGRAPHER	53.30	3	3	3	OFF TECH & CLER
0031	-CLERK STENOGRAPHER II	50.60	2	2	*	OFF TECH & CLER
0023	LEGAL TYPIST	51.30	7	7	5 *	OFF TECH & CLER
	ALLOCATED TOTAL		67	67	52	
0000	TEMPORARY (FTE)		12.9	12.9	.0 *	
	POSITION TOTAL		79.9	79.9	52.0	
BUDGET UNIT - 020402 - PUBLIC DEFENDER-SUBVENTION PROGRAM						
3258	-DEPUTY PUBLIC DEFENDER IV	71.60	1	1	1	PROFESSIONAL
3257	-DEPUTY PUBLIC DEFENDER III	68.60				PROFESSIONAL
3256	-DEPUTY PUBLIC DEFENDER II	64.60	2	2	2	PROFESSIONAL
3255	-DEPUTY PUBLIC DEFENDER I	60.60				PROFESSIONAL
3205	-LAW CLERK	51.80				PARA-PROF & TECH
3340	PUBLIC DEFENDER INVESTIGATOR I	62.80	1	1	1	SAF, INVEST & CUST
0027	-LEGAL STENOGRAPHER	53.30	1	1	1	OFF TECH & CLER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0031	-CLERK STENOGRAPHER II	50.60				OFF TECH & CLER
	ALLOCATED TOTAL		5	5	5	
0000	TEMPORARY (FTE)		.5	.5	.5	
	POSITION TOTAL		5.5	5.5	5.5	

BUDGET UNIT - 021200 - PRETRIAL SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
3456	PROBATION UNIT SUPERVISOR	62.10	1	1	1	SAF, INVEST & CUST
0202	PRETRIAL SERVICES SUPERVISOR	56.80	5	5	5	PARA-PROF & TECH
0201	-PRETRIAL SERVICES INTERVIEWER II	52.80	1	1	1	PARA-PROF & TECH
0200	-PRETRIAL SERVICES INTERVIEWER I	49.30	3	3	3	PARA-PROF & TECH
0021	CLERK TYPIST II	49.10	1	*	*	OFF TECH & CLER
	ALLOCATED TOTAL		11	10	10	
0000	TEMPORARY (FTE)		3.6	3.6	3.6	
	POSITION TOTAL		14.6	13.6	13.6	

BUDGET UNIT - 021201 - ALCOHOL/DRUG ALTERNATIVE PROGRAM

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0000	TEMPORARY (FTE)		5.3	5.8 *	5.8 *	
	POSITION TOTAL		5.3	5.8	5.8	

BUDGET UNIT - 021602 - SHERIFF-BOATING SAFETY

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
3520	SERGEANT	64.50	1	1	*	SHERIFFS SERGEANT
3515	-DEPUTY SHERIFF II	61.50	6	6	*	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	59.50				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	58.30				SAF, INVEST & CUST
3510	-DEPUTY SHERIFF I	59.50				SHRF. NON-MANAGEMENT
	ALLOCATED TOTAL		7	7		

BUDGET UNIT - 021620 - SHERIFF-PATROL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
3535	SHERIFF'S CAPTAIN	69.80	1	1	1	SHERIFF, MANAGEMENT
3530	LIEUTENANT	66.80	6	6	5 *	SHERIFF, MANAGEMENT
6804	MANAGEMENT ANALYST III	64.80	1	1	1	MIDDLE MANAGEMENT
3520	SERGEANT	64.50	15	15	13 *	SHERIFFS SERGEANT

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
3485	CIVILIAN CRIME PREVENTION OFFICER	62.10	1	1	1	PARA-PROF & TECH
3515	-DEPUTY SHERIFF II	61.50	102	102	72 *	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	59.50	1	1	1	SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	58.30				SAF, INVEST & CUST
3510	-DEPUTY SHERIFF I	59.50				SHRF. NON-MANAGEMENT
0006	ACCOUNTING TECHNICIAN I	51.80	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		130	130	97	

BUDGET UNIT - 021622 - SHERIFF-COMMUNICATIONS

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
3530	LIEUTENANT	66.80	1	1	1	SHERIFF, MANAGEMENT
3520	SERGEANT	64.50	1	1	1	SHERIFFS SERGEANT
0134	COMMUNICATIONS DISPATCHER IV	59.40	6	6	5 *	OFF TECH & CLER
0133	COMMUNICATIONS DISPATCHER III	56.30	6	6	6	OFF TECH & CLER
5613	DATA TECHNICIAN III	54.60	1	1	*	OFF TECH & CLER
0132	-COMMUNICATIONS DISPATCHER II	54.30	18	18	18	OFF TECH & CLER
0131	-COMMUNICATIONS DISPATCHER I	52.30	11	11	6 *	OFF TECH & CLER
	ALLOCATED TOTAL		44	44	37	
0000	TEMPORARY (FTE)		.3	.0 *	.0 *	
	POSITION TOTAL		44.3	44.0	37.0	

BUDGET UNIT - 021626 - SHERIFF-DETECTIVES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
3535	SHERIFF'S CAPTAIN	69.80	1	1	1	SHERIFF, MANAGEMENT
3520	SERGEANT	64.50	6	6	6	SHERIFFS SERGEANT
3515	-DEPUTY SHERIFF II	61.50	22	22	2 *	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	59.50				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	58.30				SAF, INVEST & CUST
3510	-DEPUTY SHERIFF I	59.50				SHRF. NON-MANAGEMENT
0021	CLERK TYPIST II	49.10	3	3	1 *	OFF TECH & CLER
	ALLOCATED TOTAL		32	32	10	

BUDGET UNIT - 021628 - SHERIFF-RECORDS/EVIDENCE

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
3530	LIEUTENANT	66.80	1	1	1	SHERIFF, MANAGEMENT
3520	SERGEANT	64.50	1	1	1	SHERIFFS SERGEANT
3492	EVIDENCE TECHNICIAN III	59.60	1	1	1	SAF, INVEST & CUST
3491	-EVIDENCE TECHNICIAN II	56.60	6	6	5 *	SAF, INVEST & CUST

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
3490	-EVIDENCE TECHNICIAN I	54.30	1	1	*	SAF, INVEST & CUST
0004	SENIOR CLERK	54.80	1	1	1	OFF TECH & CLER
1036	EVIDENCE CUSTODIAN	53.30	1	1	1	SAF, INVEST & CUST
0003	LEAD CLERK	51.80	7	7	6 *	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	40	40	36 *	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	9	9	6 *	OFF TECH & CLER
	ALLOCATED TOTAL		68	68	58	

BUDGET UNIT - 021630 - SHERIFF-COURT SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
3535	SHERIFF'S CAPTAIN	69.80	1	1	1	SHERIFF, MANAGEMENT
3520	SERGEANT	64.50	1	1	1	SHERIFFS SERGEANT
3515	-DEPUTY SHERIFF II	61.50	14	14	14	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	59.50				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	58.30				SAF, INVEST & CUST
3510	-DEPUTY SHERIFF I	59.50				SHRF. NON-MANAGEMENT
	ALLOCATED TOTAL		16	16	16	

BUDGET UNIT - 021635 - SHERIFF-CIVIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
3530	LIEUTENANT	66.80	1	1	1	SHERIFF, MANAGEMENT
3520	SERGEANT	64.50	1	1	1	SHERIFFS SERGEANT
3515	-DEPUTY SHERIFF II	61.50	2	2	2	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	59.50				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	58.30				SAF, INVEST & CUST
3510	-DEPUTY SHERIFF I	59.50				SHRF. NON-MANAGEMENT
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
1040	CIVIL PROCESS SERVER	51.80	3	3	2 *	SAF, INVEST & CUST
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	4	3 *	3 *	OFF TECH & CLER
	ALLOCATED TOTAL		13	12	11	

BUDGET UNIT - 021640 - SHERIFF-CORONER/MORGUE

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
3535	SHERIFF'S CAPTAIN	69.80	1	*	*	SHERIFF, MANAGEMENT
3520	SERGEANT	64.50	1	1	1	SHERIFFS SERGEANT
3515	-DEPUTY SHERIFF II	61.50	1	1	1	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	59.50				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	58.30				SAF, INVEST & CUST
3510	-DEPUTY SHERIFF I	59.50				SHRF. NON-MANAGEMENT
0031	CLERK STENOGRAPHER II	50.60	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		4	3	3	

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
BUDGET UNIT - 021645 - SHERIFF-ADMIN/SUPPORT SERVICES						
7252	SHERIFF CORONER	77.80	1	1	1	EXEMPT CLASS
9090	ASSISTANT SHERIFF CORONER	71.30	2	2	2	SENIOR MANAGEMENT
0255	SHERIFF'S ADMINISTRATIVE OFFICER	69.60	1	1	1	CONFIDENTIAL
3530	LIEUTENANT	66.80	1	1	1	SHERIFF, MANAGEMENT
0161	DEPARTMENTAL SYSTEMS COORDINATOR	65.30	1	1	1	MIDDLE MANAGEMENT
3520	SERGEANT	64.50	5	5	4 *	SHERIFFS SERGEANT
6803	-MANAGEMENT ANALYST II	62.10	1	1	*	PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	57.10				PARA-PROF & TECH
5632	SENIOR OFFICE SYSTEMS ANALYST	60.80	1	1	1	PARA-PROF & TECH
3515	-DEPUTY SHERIFF II	61.50	11	11	5 *	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	59.50	1	1	1	SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	58.30				SAF, INVEST & CUST
3510	-DEPUTY SHERIFF I	59.50				SHRF. NON-MANAGEMENT
5631	OFFICE SYSTEMS ANALYST	57.60	1	1	1	PARA-PROF & TECH
0033	SECRETARY	55.30	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	51.80	1	1	*	OFF TECH & CLER
0022	CLERK TYPIST III	51.30	1	1	1	OFF TECH & CLER
0031	CLERK STENOGRAPHER II	50.60	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		32	32	23	
BUDGET UNIT - 021650 - SHERIFF-LATHROP POLICE CONTRACT						
3530	LIEUTENANT	66.80	1	1	1	SHERIFF, MANAGEMENT
3520	SERGEANT	64.50	1	1	1	SHERIFFS SERGEANT
3515	DEPUTY SHERIFF II	60.30	10	11 *	11 *	SHRF. NON-MANAGEMENT
0022	CLERK TYPIST III	51.30	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		13	14	14	
BUDGET UNIT - 021700 - MARSHAL-STOCKTON JUD DIST						
7236	MARSHAL-STKN	66.10	1	1	1	EXEMPT CLASS
3110	SENIOR DEPUTY MARSHAL	61.60	2	2	2	SAF, INVEST & CUST
3105	DEPUTY MARSHAL	59.30	14	14	14	SAF, INVEST & CUST

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		18	18	18	
0000	TEMPORARY (FTE)		2.2	2.2	2.2	
	POSITION TOTAL		20.2	20.2	20.2	

BUDGET UNIT - 021800 - MARSHAL-LODI JUD DIST

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
7237	MARSHAL-LODI	65.80	1	1	1	EXEMPT CLASS
3110	SENIOR DEPUTY MARSHAL	61.60	1	1	1	SAF, INVEST & CUST
3105	DEPUTY MARSHAL	59.30	3	3	2 *	SAF, INVEST & CUST
0021	CLERK TYPIST II	49.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		6	6	5	
0000	TEMPORARY (FTE)		.8	.8	.0 *	
	POSITION TOTAL		6.8	6.8	5.0	

BUDGET UNIT - 021900 - MARSHAL M-R-E-T JUD DIST

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
7235	MARSHAL-M-R-E-T	65.80	1	1	1	EXEMPT CLASS
3110	SENIOR DEPUTY MARSHAL	61.60	2	2	*	SAF, INVEST & CUST
3105	DEPUTY MARSHAL	59.30	5	5	5	SAF, INVEST & CUST
0002	SPECIALIST CLERK	50.10	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		10	10	8	
0000	TEMPORARY (FTE)		1.5	1.5	.0 *	
	POSITION TOTAL		11.5	11.5	8.0	

BUDGET UNIT - 022600 - SHERIFF-CUSTODY

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
3535	SHERIFF'S CAPTAIN	69.80	1	1	1	SHERIFF, MANAGEMENT
3530	LIEUTENANT	66.80	7	7	4 *	SHERIFF, MANAGEMENT
0256	SHERIFF'S ADMINISTRATIVE ANALYST	66.60	1	1	1	CONFIDENTIAL
4136	SUPPORT SERVICES DIRECTOR	65.10	1	1	1	TRADES, LABOR & INST
3520	SERGEANT	64.50	17	17	17	SHERIFFS SERGEANT
4139	INMATE PROGRAM MANAGER	62.10	1	1	1	PARA-PROF & TECH
4080	EXECUTIVE HOUSEKEEPER	60.60	1	1	1	MIDDLE MANAGEMENT
3515	-DEPUTY SHERIFF II	61.50	151	151	153 *	SHRF. NON-MANAGEMENT
3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	59.50				SHRF. NON-MANAGEMENT

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1993-1994

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
3511	-DEPUTY SHERIFF TRAINEE	58.30				SAF, INVEST & CUST
3510	-DEPUTY SHERIFF I	59.50				SHRF. NON-MANAGEMENT
4129	LIBRARIAN-DETENTION FACILITY	60.10	1	1	1	PROFESSIONAL
3502	CORRECTIONAL OFFICER	59.30	45	45	26 *	SAF, INVEST & CUST
3502	CORRECTIONAL OFFICER	59.30		7 *		SAF, INVEST & CUST
0107	STOREKEEPER II	55.80	1	1	1	TRADES, LABOR & INST
4130	CUSTODY RECREATION SUPERVISOR	54.60	1	1	1	SAF, INVEST & CUST
4137	INMATE WORK COORDINATOR	53.30	1	1	1	SAF, INVEST & CUST
1036	EVIDENCE CUSTODIAN	53.30	6	6	3 *	SAF, INVEST & CUST
0105	STOREKEEPER I	53.30	2	2	2	TRADES, LABOR & INST
4141	PARK WORKER	52.80	1	1	1	TRADES, LABOR & INST
4138	INMATE AWP SUPERVISOR	51.80	6	6	4 *	SAF, INVEST & CUST
0006	ACCOUNTING TECHNICIAN I	51.80	2	2	2	OFF TECH & CLER
0005	BOOKING TECHNICIAN	51.80	1	1	*	SAF, INVEST & CUST
0022	CLERK TYPIST III	51.30	1	1	1	OFF TECH & CLER
0100	STOCK CLERK II	50.80	2	2	1 *	TRADES, LABOR & INST
4066	LEAD LAUNDRY WORKER	50.60	1	1	1	TRADES, LABOR & INST
0002	SPECIALIST CLERK	49.10	12	12	5 *	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	11	11	7 *	OFF TECH & CLER
4061	LAUNDRY ASSISTANT	48.80	1	1	1	TRADES, LABOR & INST
0143	MAIL CLERK	47.80	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		277	284	239	
0000	TEMPORARY (FTE)		4.8	4.8	.7 *	
	POSITION TOTAL		281.8	288.8	239.7	

BUDGET UNIT - 022615 - SHERIFF-CUSTORY-HIRING/TRAINING

3512	-DEPUTY SHERIFF I - ACADEMY CERTIFIED	59.50				SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	58.30				SAF, INVEST & CUST
3515	-DEPUTY SHERIFF II	61.50	6	*	*	SHRF. NON-MANAGEMENT
3510	-DEPUTY SHERIFF I	59.50				SHRF. NON-MANAGEMENT
3502	CORRECTIONAL OFFICER	59.30	7	13 *	13 *	SAF, INVEST & CUST
	ALLOCATED TOTAL		13	13	13	

BUDGET UNIT - 022620 - SHERIFF-WORK PROGRAM

3520	SERGEANT	64.50	1	1	1	SHERIFFS SERGEANT
0221	WORK PROGRAM SPECIALIST II	51.80	3	3	3	PARA-PROF & TECH
0220	WORK PROGRAM SPECIALIST I	50.10	10	7 *	7 *	PARA-PROF & TECH

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		15	12	12	
0000	TEMPORARY (FTE)		2.8	5.5 *	5.5 *	
	POSITION TOTAL		17.8	17.5	17.5	
BUDGET UNIT - 022700 - PROBATION-JUVENILE						
3462	PROBATION DIVISION CHIEF	65.80	1	1	1	MIDDLE MANAGEMENT
3456	PROBATION UNIT SUPERVISOR	62.10	4	4	3 *	SAF, INVEST & CUST
3455	PROBATION OFFICER III	60.60	10	10	6 *	SAF, INVEST & CUST
3453	-PROBATION OFFICER II	58.60	19	19	17 *	SAF, INVEST & CUST
3450	-PROBATION OFFICER I	55.30	1	1	1	SAF, INVEST & CUST
0003	LEAD CLERK	51.80	2	2	1 *	OFF TECH & CLER
0022	CLERK TYPIST III	51.30	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	2	1 *	1 *	OFF TECH & CLER
0130	TELEPHONE OPERATOR	49.10	1	1	*	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	10	10	10	OFF TECH & CLER
	ALLOCATED TOTAL		51	50	41	
0000	TEMPORARY (FTE)		9.8	.0 *	.0 *	
	POSITION TOTAL		60.8	50.0	41.0	
BUDGET UNIT - 022702 - PROBATION-ADULT						
3462	PROBATION DIVISION CHIEF	65.80	1	1	1	MIDDLE MANAGEMENT
3456	PROBATION UNIT SUPERVISOR	62.10	5	5	4 *	SAF, INVEST & CUST
3455	PROBATION OFFICER III	60.60	5	5	4 *	SAF, INVEST & CUST
3453	-PROBATION OFFICER II	58.60	20	21 *	20	SAF, INVEST & CUST
3450	-PROBATION OFFICER I	55.30	2	2	*	SAF, INVEST & CUST
0006	ACCOUNTING TECHNICIAN I	51.80	1	1	1	OFF TECH & CLER
0003	LEAD CLERK	51.80	2	2	1 *	OFF TECH & CLER
0022	CLERK TYPIST III	51.30	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	1	2 *	2 *	OFF TECH & CLER
0130	TELEPHONE OPERATOR	49.10	1	1	*	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	19	19	19	OFF TECH & CLER
	ALLOCATED TOTAL		58	60	53	
0000	TEMPORARY (FTE)		.8	.8	.8	
	POSITION TOTAL		58.8	60.8	53.8	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1993-1994

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
BUDGET UNIT - 022730 - PROBATION-YOUTH GANG PREVENTION PROG						
3453	PROBATION OFFICER II	58.60	1	*	*	SAF, INVEST & CUST
	ALLOCATED TOTAL		1			
0000	TEMPORARY (FTE)		2.0	.0 *	.0 *	
	POSITION TOTAL		3.0	.0	.0	
BUDGET UNIT - 022745 - PROBATION-ADMINISTRATION						
7056	COUNTY PROBATION OFFICER	73.00	1	1	1	EXECUTIVE
3465	ASSISTANT COUNTY PROBATION OFFICER	68.80	1	*	*	SENIOR MANAGEMENT
3462	PROBATION DIVISION CHIEF	65.80		1 *	1 *	MIDDLE MANAGEMENT
0332	MANAGEMENT ANALYST III	64.80	1	1	1	CONFIDENTIAL
3456	PROBATION UNIT SUPERVISOR	60.10	1	1	1	SAF, INVEST & CUST
0033	SECRETARY	55.30	1	1	1	OFF TECH & CLER
0004	SENIOR CLERK	54.80	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	51.80	1	1	*	OFF TECH & CLER
	ALLOCATED TOTAL		7	7	6	
BUDGET UNIT - 022800 - JUVENILE HALL						
3462	PROBATION DIVISION CHIEF	65.80	1	1	1	MIDDLE MANAGEMENT
3420	ASSISTANT SUPERINTENDENT-JUVENILE HAL	61.70	2	2	2	MIDDLE MANAGEMENT
3443	GROUP COUNSELOR III-JUV-HALL	58.60	5	5	4 *	SAF, INVEST & CUST
3442	GROUP COUNSELOR II-JUV HALL	55.80	21	22 *	17 *	SAF, INVEST & CUST
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
3441	-GROUP COUNSELOR I-JUV HALL	54.10	27	29 *	22 *	SAF, INVEST & CUST
3440	-GROUP COUNSELOR ASSISTANT-JUV HALL	50.80	13	19 *	13	SAF, INVEST & CUST
4030	ASSISTANT FOOD SERVICE MANAGER	53.80	1	*	*	TRADES, LABOR & INST
3400	JUVENILE COURT SERVICES ASSISTANT	51.80	1	*	*	SAF, INVEST & CUST
0003	LEAD CLERK	51.80	1	*	*	OFF TECH & CLER
0022	CLERK TYPIST III	51.30	1	1	1	OFF TECH & CLER
4015	COOK III	50.80	2	*	*	TRADES, LABOR & INST
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	6	3 *	3 *	OFF TECH & CLER
4061	LAUNDRY ASSISTANT	48.80	1	1	1	TRADES, LABOR & INST
4010	COOK I	48.80	2	*	*	TRADES, LABOR & INST

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
4005	FOOD SERVICE WORKER II	47.30	1	*	*	TRADES, LABOR & INST
	ALLOCATED TOTAL		87	85	66	
0000	TEMPORARY (FTE)		16.1	11.2 *	5.3 *	
	POSITION TOTAL		103.1	96.2	71.3	
BUDGET UNIT - 023400 - PROBATION-HOME SUPERVISION						
3442	GROUP COUNSELOR II-JUV HALL	55.80	1	*	*	SAF, INVEST & CUST
3441	-GROUP COUNSELOR I-JUV HALL	54.10	2	*	*	SAF, INVEST & CUST
3440	-GROUP COUNSELOR ASSISTANT-JUV HALL	50.80	1	*	*	SAF, INVEST & CUST
	ALLOCATED TOTAL		4			
0000	TEMPORARY (FTE)		1.5	.0 *	.0 *	
	POSITION TOTAL		5.5	.0	.0	
BUDGET UNIT - 023500 - FIRE PREVENTION						
7090	FIRE WARDEN	62.10	1	*	*	EXECUTIVE
3545	-DEPUTY FIRE MARSHAL II	58.60				SAF, INVEST & CUST
3544	-DEPUTY FIRE MARSHAL I	55.60	2	*	*	SAF, INVEST & CUST
0002	SPECIALIST CLERK	50.10	1	*	*	OFF TECH & CLER
	ALLOCATED TOTAL		4			
0000	TEMPORARY (FTE)		.5	.0 *	.0 *	
	POSITION TOTAL		4.5	.0	.0	
BUDGET UNIT - 024100 - FLOOD CHANNEL MAINTENANCE						
4255	CHANNEL MAINTENANCE SUPERINTENDENT	64.30	1	1	1	MIDDLE MANAGEMENT
4227	EQUIPMENT OPERATOR FOREMAN	59.80	1	1	1	TRADES, LABOR & INST
4225	EQUIPMENT OPERATOR II	58.30	4	4	4	TRADES, LABOR & INST
4220	EQUIPMENT OPERATOR I	56.30	3	3	3	TRADES, LABOR & INST
4192	STRUCTURAL REPAIR & FIELD WORKER	56.30	1	1	1	TRADES, LABOR & INST
4191	-HIGHWAY MAINTENANCE WORKER	54.30	6	6	6	TRADES, LABOR & INST

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
4185	-MAINTENANCE WORKER	51.80	4	4	4	TRADES, LABOR & INST
	ALLOCATED TOTAL		20	20	20	
0000	TEMPORARY (FTE)		1.0	1.8 *	1.8 *	
	POSITION TOTAL		21.0	21.8	21.8	

BUDGET UNIT - 024600 - NEIGHBORHOOD PRESERVATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
9094	DEPUTY DIRECTOR NEIGHBORHOOD PRESERV	65.50	1	1	1	SENIOR MANAGEMENT
6804	-MANAGEMENT ANALYST III	64.80	1	1	1	MIDDLE MANAGEMENT
6803	-MANAGEMENT ANALYST II	62.10				PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	57.10				PARA-PROF & TECH
3015	SENIOR HOUSING REHAB SPECIALIST	63.30	1	1	1	TRADES, LABOR & INST
3014	HOUSING REHABILITION SPECIALIST	60.30	4	4	4	TRADES, LABOR & INST
0046	ACCOUNTANT AUDITOR II	59.80	1	1	1	PARA-PROF & TECH
0022	CLERK TYPIST III	51.30	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	2	2	2	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		12	12	12	

BUDGET UNIT - 024700 - AGRICULTURAL COMMISSIONER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
7020	AGRICULTURAL COMMISSIONER/SEALER	72.30	1	1	1	EXECUTIVE
9086	ASSISTANT AGRICUTURAL COMMISSIONER	66.80	1	1	1	SENIOR MANAGEMENT
5060	ECONOMIC ENTOMOLOGIST	62.60	1	1	1	MIDDLE MANAGEMENT
5070	DEPUTY AGRICULTURAL COMMISSIONER	61.80	5	5	3 *	MIDDLE MANAGEMENT
5632	SENIOR OFFICE SYSTEMS ANALYST	60.80	1	1	1	PARA-PROF & TECH
5069	-SENIOR AGRICULTURAL INSPECTOR	59.30	9	9	8 *	PROFESSIONAL
5066	-AGRICULTURAL INSPECTOR II	57.30	3	3	3	PROFESSIONAL
5065	-AGRICULTURAL INSPECTOR I	55.30	2	2	2	PROFESSIONAL
5057	PLANT NEMATOLOGIST	59.30	1	1	1	PROFESSIONAL
4193	PEST ABATEMENT FOREMAN	59.30	1	1	*	TRADES, LABOR & INST
5035	AGRICULTURAL MECHANIC	58.30	1	1	1	TRADES, LABOR & INST
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
5046	-PEST ABATEMENT OPERATOR II	54.30	3	3	3	TRADES, LABOR & INST
5045	-PEST ABATEMENT OPERATOR I	51.80				TRADES, LABOR & INST
5040	AGRICULTURAL PEST SURVEYOR	53.30	1	1	1	PARA-PROF & TECH
0022	CLERK TYPIST III	51.30	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	2	2	2	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0021	CLERK TYPIST II	49.10	6	6	4 *	OFF TECH & CLER
	ALLOCATED TOTAL		40	40	34	
0000	TEMPORARY (FTE)		6.0	6.0	3.7 *	
	POSITION TOTAL		46.0	46.0	37.7	
BUDGET UNIT - 024900 - SEALER OF WEIGHTS & MEASURES						
9096	DEPUTY SEALER OF WEIGHTS & MEASURES	61.60	1	1	1	SENIOR MANAGEMENT
3042	WEIGHTS & MEASURES SUPERVISING INSPCT	58.10	2	2	1 *	PARA-PROF & TECH
3041	-WEIGHTS & MEASURES INSPECTOR II	57.10	5	5	3 *	PARA-PROF & TECH
3040	-WEIGHTS & MEASURES INSPECTOR I	56.10				PARA-PROF & TECH
	ALLOCATED TOTAL		8	8	5	
BUDGET UNIT - 025600 - PERMIT & INSPECTION SERVICES						
9077	CHIEF DEPUTY DIRECTORDEVELOPMENT SERV	70.50	1	1	1	SENIOR MANAGEMENT
2070	SENIOR CIVIL ENGINEER	69.10	1	1	1	MIDDLE MANAGEMENT
2060	-ASSOCIATE CIVIL ENGINEER	66.50				PROFESSIONAL
2051	-ASSISTANT ENGINEER	63.20	1	1	*	PROFESSIONAL
2031	-JUNIOR ENGINEER	59.70				PROFESSIONAL
9093	DEPUTY DIRECTOR BUILDING INSPECTION	65.50	1	1	1	SENIOR MANAGEMENT
5635	OFFICE AUTOMATION COORDINATOR	65.30	1	1	1	MIDDLE MANAGEMENT
6934	ENVIRONMENTAL HEALTH PROGRAM MANAGER	64.90	1	*	*	MIDDLE MANAGEMENT
2330	SENIOR PLANNER	64.60	2	1 *	1 *	MIDDLE MANAGEMENT
2297	DEVELOPMENT SERVICES COUNTER MANAGER	64.60	1	1	1	MIDDLE MANAGEMENT
3021	SENIOR PLAN CHECK ENGINEER	64.50	1	1	1	PROFESSIONAL
3025	FIRE SERVICES COORDINATOR	64.30	1	1	1	PROFESSIONAL
3019	PLAN CHECK ENGINEER II	63.50	3	1 *	1 *	PROFESSIONAL
3011	SENIOR BUILDING INSPECTOR	63.30	4	3 *	3 *	TRADES, LABOR & INST
2023	ENGINEERING ASSISTANT II	62.80	1	*	*	PARA-PROF & TECH
6932	SENIOR REGISTERED ENVIRN HEALTH SPEC	61.40	1	*	*	PROFESSIONAL
3009	-BUILDING INSPECTOR II	61.30	3	3	3	TRADES, LABOR & INST
3008	-BUILDING INSPECTOR I	60.30	7	4 *	3 *	TRADES, LABOR & INST
2320	-ASSOCIATE PLANNER	61.30	4	3 *	3 *	PROFESSIONAL
2310	-ASSISTANT PLANNER	57.30				PROFESSIONAL
5632	SENIOR OFFICE SYSTEMS ANALYST	60.80	1	1	1	PARA-PROF & TECH
2022	ENGINEERING ASSISTANT I	59.30	1	*	*	PARA-PROF & TECH
2309	SENIOR CODE ENFORCEMENT OFFICER	58.60	1	1	1	SAF, INVEST & CUST
2296	DEVELOPMENT SERVICES SENIOR TECH	58.60	1	1	1	PARA-PROF & TECH
2308	CODE ENFORCEMENT OFFICER	56.60	3	2 *	1 *	SAF, INVEST & CUST
2295	DEVELOPMENT SERVICES TECHNICIAN	56.60	8	3 *	3 *	PARA-PROF & TECH
3544	DEPUTY FIRE MARSHAL I	55.60		1 *	1 *	SAF, INVEST & CUST

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0032	CLERK STENOGRAPHER III	53.30	1	1	1	OFF TECH & CLER
0031	CLERK STENOGRAPHER II	50.60		1 *	1 *	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	51.80	1	1	1	OFF TECH & CLER
0003	LEAD CLERK	51.80	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	5	2 *	1 *	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	7	4 *	3 *	OFF TECH & CLER
	ALLOCATED TOTAL		64	42	37	

BUDGET UNIT - 025700 - PUBLIC ADMINISTRATOR

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
7238	PUBLIC ADMINISTRATOR	59.80	1	1	1	EXEMPT CLASS
9070	DEPUTY PUBLIC ADMINISTRATOR	53.10	1	1	1	SENIOR MANAGEMENT
0009	PUBLIC ADMINISTRATOR'S AIDE	50.80	2	2	1 *	OFF TECH & CLER
	ALLOCATED TOTAL		4	4	3	

BUDGET UNIT - 025800 - PLANNING

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
7030	DIRECTOR OF COMMUNITY DEVELOPMENT	72.50	1	1	1	EXECUTIVE
9078	DEPUTY DIRECTOR OF PLANNING	67.20	1	1	1	SENIOR MANAGEMENT
2330	SENIOR PLANNER	64.60	6	2 *	2 *	MIDDLE MANAGEMENT
2320	-ASSOCIATE PLANNER	61.30	4	3 *	3 *	PROFESSIONAL
2310	-ASSISTANT PLANNER	57.30	2	*	*	PROFESSIONAL
2306	GRAPHIC ARTIST	59.10	1	1	1	PARA-PROF & TECH
2296	DEVELOPMENT SERVICES SENIOR TECH	58.60	1	1	1	PARA-PROF & TECH
0055	ADMINISTRATIVE ASSISTANT I	58.30	1	1	1	PARA-PROF & TECH
2295	DEVELOPMENT SERVICES TECHNICIAN	56.60	1	1	1	PARA-PROF & TECH
0003	LEAD CLERK	51.80	1	1	1	OFF TECH & CLER
0031	CLERK STENOGRAPHER II	50.60	1	*	*	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	3	1 *	1 *	OFF TECH & CLER
	ALLOCATED TOTAL		23	13	13	

BUDGET UNIT - 025900 - RECORDER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
7248	RECORDER	68.10	1	1	1	EXEMPT CLASS
9045	ASSISTANT RECORDER	62.10	1	1	1	SENIOR MANAGEMENT
0040	SENIOR RECORDABLE DOCUMENTS EXAMINER	54.10	1	1	1	OFF TECH & CLER
5612	DATA TECHNICIAN II	53.60	1	1	1	OFF TECH & CLER
0138	MICROGRAPHIC TECHNICIAN III	51.80	1	1	1	OFF TECH & CLER
5611	DATA TECHNICIAN I	51.60	1	1	1	OFF TECH & CLER
0041	RECORDABLE DOCUMENTS EXAMINER	51.30	2	2	2	OFF TECH & CLER
0137	-MICROGRAPHIC TECHNICIAN II	50.10	2	2	2	OFF TECH & CLER
0136	-MICROGRAPHIC TECHNICIAN I	49.10				OFF TECH & CLER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0042	RECORDABLE DOCUMENTS INDEXER	50.10	2	*	*	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	1	1	1	OFF TECH & CLER
0011	CLERK II	48.80	3	3	3	OFF TECH & CLER
	ALLOCATED TOTAL		17	15	15	

BUDGET UNIT - 025901 - RECORDERS-EQUIPMENT/AUTOMATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0042	RECORDABLE DOCUMENTS INDEXER	50.10	4	6 *	6 *	OFF TECH & CLER
	ALLOCATED TOTAL		4	6	6	
0000	TEMPORARY (FTE)		1.0	.0 *	.0 *	
	POSITION TOTAL		5.0	6.0	6.0	

BUDGET UNIT - 026000 - EMERGENCY SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0500	COORDINATOR OF EMERGENCY SERVICES	65.20	1	1	1	EXECUTIVE
0505	ASSISTANT COORDINATOR HAZ MAT PROGRAM	61.30	1	1	1	MIDDLE MANAGEMENT
0502	ASSISTANT COORDINATOR EMERGENCY SVCS	61.30	1	1	1	MIDDLE MANAGEMENT
0512	HAZARDOUS MATERIAL SPEC SUPERVISOR	60.60	3	3	3	SAF, INVEST & CUST
0507	EMERGENCY PLANNER	60.60	1	1	1	PARA-PROF & TECH
0511	-HAZARDOUS MATERIAL SPECIALIST II	59.60	4	4	4	SAF, INVEST & CUST
0510	-HAZARDOUS MATERIAL SPECIALIST I	58.60				SAF, INVEST & CUST
0033	SECRETARY	55.30	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	3	3	3	OFF TECH & CLER
	ALLOCATED TOTAL		15	15	15	
0000	TEMPORARY (FTE)		1.1	.7 *	.7 *	
	POSITION TOTAL		16.1	15.7	15.7	

BUDGET UNIT - 026300 - ANIMAL CONTROL DIVISION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
3610	ANIMAL CONTROL OFFICER	61.80	1	1	1	MIDDLE MANAGEMENT
3605	DEPUTY ANIMAL CONTROL OFFICER	52.80	6	6	2 *	SAF, INVEST & CUST
0021	CLERK TYPIST II	49.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		8	8	4	

POSITION BUDGET DETAIL

BUDGET UNIT - 027500 - SUPERIOR COURTS

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
7264	SUPERIOR CRT JUDGES	$365.38	13	13	13	
9051	-ATTORNEY IV - SUPERIOR COURT	71.60	1	1	1	PROFESSIONAL
9050	-ATTORNEY III-SUPERIOR COURT	68.60	1	1	1	PROFESSIONAL
9049	-ATTORNEY II-SUPERIOR COURT	64.60	1	1	*	PROFESSIONAL
9048	-ATTORNEY I-SUPERIOR COURT	60.60				PROFESSIONAL
9052	SAN JOAQUIN COUNTY COURT ADMINISTRATO	70.60	1	1	1	EXECUTIVE
9079	ASSISTANT COURT ADMINISTRATOR	65.80	1	1	1	SENIOR MANAGEMENT
9020	SENIOR INVESTIGATOR SUPERIOR COURT	64.60	1	1	1	SAF, INVEST & CUST
9067	SENIOR COURT REPORTER	63.80	2	2	2	PROFESSIONAL
9066	COURT REPORTER	62.80	13	13	12 *	PROFESSIONAL
6803	-MANAGEMENT ANALYST II	62.10	1	1	1	PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	57.10				PARA-PROF & TECH
9019	INVESTIGATOR SUPERIOR COURT	61.60	1	1	*	SAF, INVEST & CUST
0780	FAMILY COURT MEDIATOR	61.60	4	4	4	PROFESSIONAL
0771	MASTER CALENDAR CLERK	58.80	1	1	1	MIDDLE MANAGEMENT
5631	OFFICE SYSTEMS ANALYST	57.60	1	1	1	PARA-PROF & TECH
0767	LEAD SUPERIOR COURT CLERK	57.50	1	1	1	OFF TECH & CLER
0745	CHIEF LEGAL CLERK	56.80	1	1	1	MIDDLE MANAGEMENT
0768	DEPUTY ARBITRATION CLERK	55.80	1	1	1	PARA-PROF & TECH
0770	SUPERIOR COURT CLERK	55.60	15	15	15	OFF TECH & CLER
9015	SECRETARY - SUPERIOR COURT	55.30	1	1	1	OFF TECH & CLER
0743	SENIOR LEGAL CLERK	54.80	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
9025	PROBATE CLERK	54.60	1	1	1	OFF TECH & CLER
9021	LEGAL STENOGRAPHER - SUPERIOR COURT	53.30	4	4	4	OFF TECH & CLER
0741	LEGAL CLERK	52.80	7	7	7	OFF TECH & CLER
0003	LEAD CLERK	51.80	4	4	4	OFF TECH & CLER
0152	DATA ENTRY OPERATOR II	51.60	1	1	1	OFF TECH & CLER
9018	SPECIALIST CLERK-SUPERIOR COURT	50.10	2	2	2	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	2	2	2	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	21	21	20 *	OFF TECH & CLER
0011	CLERK II	48.80	1	*	*	OFF TECH & CLER
	ALLOCATED TOTAL		106	105	101	
0000	TEMPORARY (FTE)		5.3	7.2 *	4.9 *	
	POSITION TOTAL		111.3	112.2	105.9	

POSITION BUDGET DETAIL

BUDGET UNIT - 027600 - MUNICIPAL CT STKN JUD DIST

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
7244	MUNICIPAL COURT JUDGE	$3,487.69	7	7	7	
9007	COMMISSIONER	$2,790.15	1	1	1	PROFESSIONAL
7100	CLERK ADMINISTRATOR-STOCKTON	69.00	1	1	1	SENIOR MANAGEMENT
9022	ASSISTANT CLERK ADMINISTRATOR	60.00	1	1	1	SENIOR MANAGEMENT
9066	COURT REPORTER	62.80	2	2	2	PROFESSIONAL
5631	OFFICE SYSTEMS ANALYST	57.60	1	1	1	PARA-PROF & TECH
0078	DIRECTOR OF COURT OPERATIONS	57.20	1	*	*	MIDDLE MANAGEMENT
0074	COURTROOM CALENDAR COORDINATOR	57.00	1	1	1	MIDDLE MANAGEMENT
0073	MUNICIPAL COURTROOM CLERK	55.60	12	12	9 *	OFF TECH & CLER
0033	SECRETARY	55.30	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	*	OFF TECH & CLER
0029	JUDICIAL SECRETARY	53.30	2	2	2	OFF TECH & CLER
0072	DEPUTY CLERK III	52.60	3	3	3	OFF TECH & CLER
0071	DEPUTY CLERK II	51.10	8	8	7 *	OFF TECH & CLER
0070	DEPUTY CLERK I	49.10	41	41	38 *	OFF TECH & CLER
	ALLOCATED TOTAL		83	82	74	
0000	TEMPORARY (FTE)		2.9	6.0 *	.0 *	
	POSITION TOTAL		85.9	88.0	74.0	

BUDGET UNIT - 027700 - MUNICIPAL CT LODI JUD DIST

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
7244	MUNICIPAL COURT JUDGE	$3,487.69	2	2	2	
7101	CLERK ADMINISTRATOR-LODI	61.60	1	1	1	EXECUTIVE
0075	DEPUTY CLERK ADMINISTRATOR	56.80	1	1	1	MIDDLE MANAGEMENT
0073	MUNICIPAL COURTROOM CLERK	55.60	1	1	1	OFF TECH & CLER
0072	DEPUTY CLERK III	52.60	1	1	1	OFF TECH & CLER
0071	DEPUTY CLERK II	51.10	4	4	4	OFF TECH & CLER
0070	DEPUTY CLERK I	49.10	7	7	4 *	OFF TECH & CLER
	ALLOCATED TOTAL		17	17	14	
0000	TEMPORARY (FTE)		3.8	3.8	.0 *	
	POSITION TOTAL		20.8	20.8	14.0	

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
BUDGET UNIT - 027800 - MUNICIPAL CT M-R-E JUD DIST						
7244	MUNICIPAL COURT JUDGE	$3,487.69	1	1	1	
0076	CHIEF DEPUTY CLERK MRET	61.10	1	1	1	EXECUTIVE
0075	DEPUTY CLERK ADMINISTRATOR	56.80	1	*	*	MIDDLE MANAGEMENT
0071	DEPUTY CLERK II	51.10	7	7	7	OFF TECH & CLER
0070	DEPUTY CLERK I	49.10	8	8	3 *	OFF TECH & CLER
	ALLOCATED TOTAL		18	17	12	
0000	TEMPORARY (FTE)		.8	2.1 *	.0 *	
	POSITION TOTAL		18.8	19.1	12.0	
BUDGET UNIT - 027900 - MUNICIPAL CT TRACY JUD DIST						
7244	MUNICIPAL COURT JUDGE	$3,487.69	2	2	2	
9008	TRAFFIC TRIAL COMMISSIONER	$2,790.15	1	1	1	PROFESSIONAL
0076	CHIEF DEPUTY CLERK MRET	61.10	1	1	1	EXECUTIVE
0075	DEPUTY CLERK ADMINISTRATOR	56.80	1	1	1	MIDDLE MANAGEMENT
0071	DEPUTY CLERK II	51.10	6	6	6	OFF TECH & CLER
0070	DEPUTY CLERK I	49.10	6	6	2 *	OFF TECH & CLER
	ALLOCATED TOTAL		17	17	13	
0000	TEMPORARY (FTE)		1.8	1.8	.0 *	
	POSITION TOTAL		18.8	18.8	13.0	
BUDGET UNIT - 030101 - PUBLIC WORKS-ADMINISTRATION						
7080	DIRECTOR OF PUBLIC WORKS	76.60	1	1	1	EXECUTIVE
9098	CHIEF DEPUTY DIRECTOR PUBLIC WORKS	73.10	1	1	1	SENIOR MANAGEMENT
9088	DEPUTY DIRECTOR-PUBLIC WORKS	72.10	2	2	2	SENIOR MANAGEMENT
9097	DEPUTY DIRECTOR PUBLIC WORKS-GEN SERV	67.60	1	1	*	SENIOR MANAGEMENT
0058	PUBLIC WORKS FISCAL MANAGER	64.10	1	1	1	MIDDLE MANAGEMENT
0056	ADMINISTRATIVE ASSISTANT II	61.10	1	1	1	PARA-PROF & TECH
0046	ACCOUNTANT AUDITOR II	59.80	1	1	1	PARA-PROF & TECH
0055	ADMINISTRATIVE ASSISTANT I	58.30	1	1	1	PARA-PROF & TECH
0163	SYSTEMS & PROCEDURES ANALYST I	57.80	1	1	1	PARA-PROF & TECH
0045	ACCOUNTANT AUDITOR I	56.30	1	1	1	PARA-PROF & TECH
0004	SENIOR CLERK	54.80	1	1	1	OFF TECH & CLER
0105	STOREKEEPER I	53.30	1	1	1	TRADES, LABOR & INST
0036	PUBLIC WORKS SECRETARY	53.30	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	51.80	2	2	2	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
5611	DATA TECHNICIAN I	51.60	2	2	2	OFF TECH & CLER
4205	EQUIPMENT SERVICE WORKER I	50.80	4	4	4	TRADES, LABOR & INST
0031	CLERK STENOGRAPHER II	50.60	1	1	1	OFF TECH & CLER
0019	DEPARTMENTAL PAYROLL CLERK	50.10	1	1	1	OFF TECH & CLER
0017	PUBLIC WORKS RECORDS TECHNICIAN	50.10	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	3	3	3	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	5	5	5	OFF TECH & CLER
0011	CLERK II	48.80	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		34	34	33	
0000	TEMPORARY (FTE)		1.7	1.7	1.7	
	POSITION TOTAL		35.7	35.7	34.7	
BUDGET UNIT - 030103 - PUBLIC WORKS-ENGINEERING						
2070	SENIOR CIVIL ENGINEER	69.10	4	4	4	MIDDLE MANAGEMENT
2060	-ASSOCIATE CIVIL ENGINEER	66.50	2	2	2	PROFESSIONAL
2051	-ASSISTANT ENGINEER	63.20	3	3	3	PROFESSIONAL
2031	-JUNIOR ENGINEER	59.70	4	4	4	PROFESSIONAL
2063	CHIEF PROJECT INSPECTOR	65.60	1	1	1	MIDDLE MANAGEMENT
2024	ENGINEERING ASSISTANT III	65.10	1	1	1	PARA-PROF & TECH
2169	ASSISTANT TRAFFIC ENGINEER	63.20	1	1	1	PROFESSIONAL
2023	-ENGINEERING ASSISTANT II	62.80	2	2	2	PARA-PROF & TECH
2022	ENGINEERING ASSISTANT I	59.30	9	9	9	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	58.30		1 *	1 *	PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	56.30	3	2 *	1 *	PARA-PROF & TECH
2020	-SENIOR ENGINEERING AIDE	55.60	4	4	4	PARA-PROF & TECH
2010	-ENGINEERING AIDE	52.10	3	3	3	PARA-PROF & TECH
0021	CLERK TYPIST II	49.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		38	38	37	
0000	TEMPORARY (FTE)		1.5	.4 *	.4 *	
	POSITION TOTAL		39.5	38.4	37.4	
BUDGET UNIT - 030104 - PUBLIC WORKS-EQUIPMENT MAINT						
4328	EQUIPMENT MAINTENANCE FOREMAN	59.80	1	1	1	TRADES, LABOR & INST
4335	WELDER	58.80	1	1	1	TRADES, LABOR & INST
4326	HEAVY EQUIPMENT MECHANIC	58.80	7	7	7	TRADES, LABOR & INST
0107	STOREKEEPER II	55.80	1	1	1	TRADES, LABOR & INST
0105	STOREKEEPER I	53.30	2	2	2	TRADES, LABOR & INST
	ALLOCATED TOTAL		12	12	12	

POSITION BUDGET DETAIL

BUDGET UNIT - 030105 - PUBLIC WORKS-ROAD MAINT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
4254	MAINTENANCE SUPERINTENDENT	65.10	1	1	1	MIDDLE MANAGEMENT
4250	GENERAL FOREMAN	62.30	5	5	5	MIDDLE MANAGEMENT
4231	BRIDGE MAINTENANCE FOREMAN	59.80	1	1	1	TRADES, LABOR & INST
4227	EQUIPMENT OPERATOR FOREMAN	59.80	3	3	3	TRADES, LABOR & INST
4340	TRAFFIC FOREMAN	59.10	1	1	1	TRADES, LABOR & INST
4345	TRAFFIC STRIPER OPERATOR II	58.30	2	1 *	1 *	TRADES, LABOR & INST
4344	TRAFFIC STRIPER OPERATOR I	55.30	1	2 *	2 *	TRADES, LABOR & INST
4235	TREE CREW SUPERVISOR	58.30	1	1	1	TRADES, LABOR & INST
4225	EQUIPMENT OPERATOR II	58.30	10	9 *	9 *	TRADES, LABOR & INST
4230	BRIDGE MAINTENANCE WORKER	57.80	5	5	5	TRADES, LABOR & INST
4220	EQUIPMENT OPERATOR I	56.30	17	18 *	18 *	TRADES, LABOR & INST
4233	TREE CREW WORKER	55.30	3	3	3	TRADES, LABOR & INST
4253	TRAFFIC MAINTENANCE WORKER	54.30	2	2	2	TRADES, LABOR & INST
4207	EQUIPMENT SERVICE WORKER III	54.30	2	2	2	TRADES, LABOR & INST
4200	BRIDGE TENDER	54.30	3	3	3	TRADES, LABOR & INST
4191	-HIGHWAY MAINTENANCE WORKER	54.30	34	34	34	TRADES, LABOR & INST
4185	-MAINTENANCE WORKER	51.80	16	16	12 *	TRADES, LABOR & INST
0135	RADIO COMMUNICATION CLERK	51.60	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		108	108	104	
0000	TEMPORARY (FTE)		5.5	4.4 *	4.4 *	
	POSITION TOTAL		113.5	112.4	108.4	

BUDGET UNIT - 030108 - PUBLIC WORKS-DEVELOPMENT SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
2070	SENIOR CIVIL ENGINEER	69.10	2	2	2	MIDDLE MANAGEMENT
2060	-ASSOCIATE CIVIL ENGINEER	66.50	1	1	1	PROFESSIONAL
2051	-ASSISTANT ENGINEER	63.20	1	1	1	PROFESSIONAL
2031	-JUNIOR ENGINEER	59.70	5	5	5	PROFESSIONAL
2024	ENGINEERING ASSISTANT III	65.10	2	2	2	PARA-PROF & TECH
2105	SENIOR REAL PROPERTY AGENT	63.60	1	1	1	MIDDLE MANAGEMENT
2023	ENGINEERING ASSISTANT II	62.80	2	2	2	PARA-PROF & TECH
2103	ASSOCIATE REAL PROPERTY AGENT	61.60	1	1	1	PARA-PROF & TECH
2320	ASSOCIATE PLANNER	61.30	1	1	1	PROFESSIONAL
2100	ASSISTANT REAL PROPERTY AGENT	59.60	1	1	1	PARA-PROF & TECH
2022	ENGINEERING ASSISTANT I	59.30	2	2	2	PARA-PROF & TECH
2020	-SENIOR ENGINEERING AIDE	55.60				PARA-PROF & TECH
2010	-ENGINEERING AIDE	52.10	2	2	2	PARA-PROF & TECH
0006	ACCOUNTING TECHNICIAN I	51.80	1	1	1	OFF TECH & CLER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0021	CLERK TYPIST II	49.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		23	23	23	
0000	TEMPORARY (FTE)		1.4	1.4	1.4	
	POSITION TOTAL		24.4	24.4	24.4	

BUDGET UNIT - 030400 - FLOOD/WATER-ENGINEERING

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
2090	WATER RESOURCE COORDINATOR	69.10	1	1	1	SENIOR MANAGEMENT
2070	SENIOR CIVIL ENGINEER	69.10	2	2	2	MIDDLE MANAGEMENT
2060	-ASSOCIATE CIVIL ENGINEER	66.50				PROFESSIONAL
2051	-ASSISTANT ENGINEER	63.20				PROFESSIONAL
2031	-JUNIOR ENGINEER	59.70	1	1	1	PROFESSIONAL
2020	-SENIOR ENGINEERING AIDE	55.60	2	2	2	PARA-PROF & TECH
2010	-ENGINEERING AIDE	52.10				PARA-PROF & TECH
	ALLOCATED TOTAL		6	6	6	

BUDGET UNIT - 039500 - PUBLIC TRANSPORTATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
6804	-MANAGEMENT ANALYST III	64.80	1	1	1	MIDDLE MANAGEMENT
6803	-MANAGEMENT ANALYST II	62.10				PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	57.10				PARA-PROF & TECH
0056	-ADMINISTRATIVE ASSISTANT II	61.10				PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	58.30	2	2	2	PARA-PROF & TECH
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		4	4	4	
0000	TEMPORARY (FTE)		.7	.7	.7	
	POSITION TOTAL		4.7	4.7	4.7	

BUDGET UNIT - 040300 - MENTAL HEALTH PHARMACY

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
1555	DIRECTOR OF PHARMACY-MENTAL HEALTH	68.10	1	1	1	MIDDLE MANAGEMENT
1552	-PHARMACIST II	67.10	3	3	3	PROFESSIONAL
1551	-PHARMACIST I	65.40				PROFESSIONAL
1570	PHARMACY TECHNICIAN	50.80	1	1	1	PARA-PROF & TECH

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0002	SPECIALIST CLERK	50.10	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		7	7	7	
0000	TEMPORARY (FTE)		.5	2.1 *	2.1 *	
	POSITION TOTAL		7.5	9.1	9.1	

BUDGET UNIT - 040500 - MENTAL HEALTH SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
9055	ASSOCIATE DIRECTOR HCS-MENTAL HEALTH	71.80	1	1	1	EXECUTIVE
9027	PROGRAM CHIEF MENTAL HEALTH	69.80	1	1	1	SENIOR MANAGEMENT
1620	CHIEF CLINICAL PSYCHOLOGIST	68.30	2	2	2	MIDDLE MANAGEMENT
1625	MENTAL HEALTH SERVICES COORDINATOR	67.60	3	3	3	MIDDLE MANAGEMENT
0260	DEPUTY FINANCE DIRECTOR-HCS	67.60	1	1	1	SENIOR MANAGEMENT
1699	MENTAL HEALTH SERVICES FACILITY MNGR	66.30	1	1	1	MIDDLE MANAGEMENT
1030	NURSING DEPARTMENT MANAGER	65.80	1	1	1	MIDDLE MANAGEMENT
9056	PUBLIC GUARDIAN/CONSERVATOR	65.60	1	1	1	MIDDLE MANAGEMENT
0340	HEALTH SERVICES PROG COORD-CUSTODY	65.10	1	1	1	MIDDLE MANAGEMENT
1528	-CHIEF CLINICAL SOCIAL WORKER	64.80	3	3	3	MIDDLE MANAGEMENT
1512	-CHIEF MENTAL HEALTH CLINICIAN	64.80				PROFESSIONAL
1526	-CLINICAL SOCIAL WORKER III	63.80	4	4	4	PROFESSIONAL
1511	-MENTAL HEALTH CLINICIAN III	63.80	1	1	1	PROFESSIONAL
1057	-MENTAL HEALTH CHARGE NURSE	63.80	1	1	1	REGISTERED NURSES
1020	-STAFF NURSE V (CLINICAL NURSE)	63.80				REGISTERED NURSES
1015	-STAFF NURSE IV	62.60	5	5	5	REGISTERED NURSES
1056	-SENIOR MENTAL HEALTH NURSE	61.30	3	3	3	REGISTERED NURSES
1010	-STAFF NURSE III	61.30	1	1	1	REGISTERED NURSES
1055	-MENTAL HEALTH NURSE II	60.60				REGISTERED NURSES
1005	-STAFF NURSE II	60.60				REGISTERED NURSES
1054	-MENTAL HEALTH NURSE I	59.30				REGISTERED NURSES
1000	-STAFF NURSE I	59.30	1	1	1	REGISTERED NURSES
1047	-SENIOR PSYCHIATRIC TECHNICIAN	56.30	17	17	17	PARA-PROF & TECH
1535	-MENTAL HEALTH SPECIALIST II	54.60	16	16	16	PARA-PROF & TECH
1046	-PSYCHIATRIC TECHNICIAN	54.60	13	13	13	PARA-PROF & TECH
1534	-MENTAL HEALTH SPECIALIST I	53.60				PARA-PROF & TECH
1051	-LICENSED VOCATIONAL NURSE	52.10	1	1	1	PARA-PROF & TECH
1050	-NURSING ASSISTANT	48.80				PARA-PROF & TECH
1044	-NURSING ASSISTANT TRAINEE	46.80				PARA-PROF & TECH
1309	-OCCUPATIONAL THERAPIST IV	63.60				PROFESSIONAL
1308	-OCCUPATIONAL THERAPIST III	62.30				PROFESSIONAL
1307	-OCCUPATIONAL THERAPIST II	60.30				PROFESSIONAL
1305	-OCCUPATIONAL THERAPIST I	58.80	1	1	1	PROFESSIONAL
0179	-SYSTEMS & PROGRAMMING ANALYST IV	63.10				PARA-PROF & TECH
0178	-SYSTEMS & PROGRAMMING ANALYST III	60.80				PARA-PROF & TECH
0177	-SYSTEMS & PROGRAMMING ANALYST II	57.60	1	1	1	PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	54.10	1	1	1	PARA-PROF & TECH

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0047	-ACCOUNTANT AUDITOR III	62.30				PARA-PROF & TECH
0046	-ACCOUNTANT AUDITOR II	59.80	1	1	1	PARA-PROF & TECH
0045	-ACCOUNTANT AUDITOR I	56.30	1	1	1	PARA-PROF & TECH
6707	ACTIVITY CENTER PROGRAM DIRECTOR	62.10	1	1	1	MIDDLE MANAGEMENT
1525	-CLINICAL SOCIAL WORKER II	61.60	15	15	15	PROFESSIONAL
1510	-MENTAL HEALTH CLINICIAN II	61.60	7	7	7	PROFESSIONAL
1520	-CLINICAL SOCIAL WORKER I	59.60	3	3	3	PROFESSIONAL
1509	-MENTAL HEALTH CLINICIAN I	59.60	21	21	21	PROFESSIONAL
1539	MENTAL HEALTH COURT LIAISON	61.10	1	1	1	PARA-PROF & TECH
1350	DAY TREATMENT PROGRAM DIRECTOR	61.10	1	1	1	MIDDLE MANAGEMENT
6714	PROGRAM COORDINATOR-DEVELOP DISABLED	59.60	1	1	1	PARA-PROF & TECH
1530	PATIENTS' RIGHTS ADVOCATE	59.60	1	1	1	PROFESSIONAL
4302	CRAFTS WORKER III	59.30	1	1	1	TRADES, LABOR & INST
1537	CARE PROVIDER TRAINER	58.60	1	1	1	PROFESSIONAL
0055	-ADMINISTRATIVE ASSISTANT I	58.30	3	*	*	PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	56.30	1	1	1	PARA-PROF & TECH
1048	CHIEF PSYCHIATRIC TECHNICIAN	58.00	4	4	4	PARA-PROF & TECH
6535	ADULT PROTECTIVE SERVICES SOCIAL WKR	57.80	2	2	2	PARA-PROF & TECH
1505	DEPUTY PUBLIC GUARDIAN	57.80	3	3	3	PARA-PROF & TECH
6713	-PROGRAM SPECIALIST-DEVELOP DISABLED	57.60	7	7	7	PARA-PROF & TECH
6712	-INSTRUCTOR II	53.60				PARA-PROF & TECH
6711	-INSTRUCTOR I	51.60	7	7	7	PARA-PROF & TECH
6710	-INSTRUCTIONAL ASSISTANT	45.80	9	9	9	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	57.60	1	*	*	PARA-PROF & TECH
1341	REHABILITATION THERAPIST II	57.30	2	2	2	PARA-PROF & TECH
1340	REHABILITATION THERAPIST I	55.30	3	3	3	PARA-PROF & TECH
1407	MEDICAL RECORDS TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	54.80	4	4	4	OFF TECH & CLER
0004	SENIOR CLERK	54.80	1	*	*	OFF TECH & CLER
5612	DATA TECHNICIAN II	53.60	1	1	1	OFF TECH & CLER
0105	STOREKEEPER I	53.30	1	1	1	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	51.80	6	6	6	OFF TECH & CLER
0003	LEAD CLERK	51.80	3	3	3	OFF TECH & CLER
6807	LEGAL STENOGRAPHER	53.30	1	1	1	CONFIDENTIAL
5611	DATA TECHNICIAN I	51.60	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	51.30	2	2	2	OFF TECH & CLER
4015	COOK III	50.80	1	1	1	TRADES, LABOR & INST
4077	LEAD HOUSEKEEPER	50.60	1	1	1	TRADES, LABOR & INST
0031	CLERK STENOGRAPHER II	50.60	2	*	*	OFF TECH & CLER
0002	SPECIALIST CLERK	49.10	14	14	14	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	27	26 *	26 *	OFF TECH & CLER
0011	CLERK II	48.80	4	4	4	OFF TECH & CLER
4076	HOUSEKEEPING SERVICE WORKER	47.60	3	3	3	TRADES, LABOR & INST

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
9095	OFFICE OCCUPATIONS CLERK	46.80	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		252	244	244	
0000	TEMPORARY (FTE)		70.8	55.3 *	55.3 *	
	POSITION TOTAL		322.8	299.3	299.3	
BUDGET UNIT - 040600 - SUBSTANCE ABUSE SERVICES						
9059	DEPUTY DIR SUB ABUSE & CUST HLTH SVC	68.00		1 *	1 *	SENIOR MANAGEMENT
1526	CLINICAL SOCIAL WORKER III	63.80		1 *	1 *	PROFESSIONAL
1127	-SENIOR PHYSICIAN ASSISTANT	67.80				PROFESSIONAL
1107	-SENIOR NURSE PRACTITIONER	67.80	1	1	1	REGISTERED NURSES
1126	-PHYSICIAN ASSISTANT II	67.10	1	1	1	PROFESSIONAL
1106	-NURSE PRACTITIONER II	67.10				REGISTERED NURSES
1125	-PHYSICIAN ASSISTANT I	66.30	1	*	*	PROFESSIONAL
1105	-NURSE PRACTITIONER I	66.30				REGISTERED NURSES
1694	SUBSTANCE ABUSE PROGRAM COORDINATOR	65.10	1	1	1	MIDDLE MANAGEMENT
1525	-CLINICAL SOCIAL WORKER II	61.60				PROFESSIONAL
1510	-MENTAL HEALTH CLINICIAN II	61.60		1 *	1 *	PROFESSIONAL
1520	-CLINICAL SOCIAL WORKER I	59.60				PROFESSIONAL
1509	-MENTAL HEALTH CLINICIAN I	59.60				PROFESSIONAL
1025	-STAFF NURSE V (ASST NURSING DEPT MGR)	63.80	1	1	1	REGISTERED NURSES
1056	-SENIOR MENTAL HEALTH NURSE	61.30				REGISTERED NURSES
1055	-MENTAL HEALTH NURSE II	60.60				REGISTERED NURSES
1054	-MENTAL HEALTH NURSE I	59.30				REGISTERED NURSES
1051	-LICENSED VOCATIONAL NURSE	52.10	1	1	1	PARA-PROF & TECH
1050	-NURSING ASSISTANT	48.80				PARA-PROF & TECH
1044	-NURSING ASSISTANT TRAINEE	46.80	2	2	2	PARA-PROF & TECH
1535	-MENTAL HEALTH SPECIALIST II	54.60		1 *	1 *	PARA-PROF & TECH
1534	-MENTAL HEALTH SPECIALIST I	53.60	1	*	*	PARA-PROF & TECH
0056	ADMINISTRATIVE ASSISTANT II	61.10	1	1	1	PARA-PROF & TECH
1692	SUBSTANCE ABUSE DIRECTOR II	60.80	3	7 *	7 *	MIDDLE MANAGEMENT
1691	SUBSTANCE ABUSE DIRECTOR I	58.80	2	2	2	MIDDLE MANAGEMENT
0055	-ADMINISTRATIVE ASSISTANT I	58.30	1	2 *	2 *	PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	56.30				PARA-PROF & TECH
1690	SUBSTANCE ABUSE ASSISTANT DIRECTOR	55.40	2	7 *	7 *	PARA-PROF & TECH
1689	SUBSTANCE ABUSE SENIOR COUNSELOR	52.80	3	9 *	9 *	PARA-PROF & TECH
0006	ACCOUNTING TECHNICIAN I	51.80	1	1	1	OFF TECH & CLER
1688	-SUBSTANCE ABUSE COUNSELOR	50.80	16	50 *	50 *	PARA-PROF & TECH
1687	-SUBSTANCE ABUSE WORKER	48.30	10	11 *	11 *	PARA-PROF & TECH
1276	LABORATORY ASSISTANT II	50.30	1	1	1	PARA-PROF & TECH
0003	LEAD CLERK	51.80		1 *	1 *	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	1	3 *	3 *	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	6	11 *	11 *	OFF TECH & CLER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
4076	HOUSEKEEPING SERVICE WORKER	47.60	1	2 *	2 *	TRADES, LABOR & INST
	ALLOCATED TOTAL		57	119	119	
0000	TEMPORARY (FTE)		43.7	70.6 *	70.6 *	
	POSITION TOTAL		100.7	189.6	189.6	

BUDGET UNIT - 040700 - ALCOHOLISM SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
9059	DEPUTY DIR SUB ABUSE & CUST HLTH SVC	68.00	1	*	*	SENIOR MANAGEMENT
1526	CLINICAL SOCIAL WORKER III	63.80	1	*	*	PROFESSIONAL
1525	-CLINICAL SOCIAL WORKER II	61.60				PROFESSIONAL
1510	-MENTAL HEALTH CLINICIAN II	61.60	1	*	*	PROFESSIONAL
1520	-CLINICAL SOCIAL WORKER I	59.60				PROFESSIONAL
1509	-MENTAL HEALTH CLINICIAN I	59.60				PROFESSIONAL
1692	SUBSTANCE ABUSE DIRECTOR II	60.80	4	*	*	MIDDLE MANAGEMENT
0055	-ADMINISTRATIVE ASSISTANT I	58.30	1	*	*	PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	56.30				PARA-PROF & TECH
1690	SUBSTANCE ABUSE ASSISTANT DIRECTOR	55.40	5	*	*	PARA-PROF & TECH
1535	-MENTAL HEALTH SPECIALIST II	54.60	1	*	*	PARA-PROF & TECH
1534	-MENTAL HEALTH SPECIALIST I	53.60	1	*	*	PARA-PROF & TECH
1689	SUBSTANCE ABUSE SENIOR COUNSELOR	52.80	8	*	*	PARA-PROF & TECH
0003	LEAD CLERK	51.80	1	*	*	OFF TECH & CLER
1688	-SUBSTANCE ABUSE COUNSELOR	50.80	34	*	*	PARA-PROF & TECH
1687	-SUBSTANCE ABUSE WORKER	48.30	11	*	*	PARA-PROF & TECH
0002	SPECIALIST CLERK	50.10	2	*	*	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	5	*	*	OFF TECH & CLER
4076	HOUSEKEEPING SERVICE WORKER	47.60	1	*	*	TRADES, LABOR & INST
	ALLOCATED TOTAL		77			
0000	TEMPORARY (FTE)		31.3	.0 *	.0 *	
	POSITION TOTAL		108.3	.0	.0	

BUDGET UNIT - 040800 - UTILITY DISTRICTS

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
4405	UTILITY DISTRICT SUPERINTENDENT	65.10	1	1	1	MIDDLE MANAGEMENT
4404	UTILITY DISTRICT OPERATIONS FOREMAN	61.60	1	1	1	TRADES, LABOR & INST
4403	UTILITY DISTRICT SR MAINT WORKER	57.30	2	2	2	TRADES, LABOR & INST
4401	-UTILITY DISTRICT MAINT WORKER	55.30	10	10	10	TRADES, LABOR & INST
5054	-AGRICULTURAL FIELD & LAB TECH I	49.80				TRADES, LABOR & INST

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		15	15	15	
0000	TEMPORARY (FTE)		3.3	3.0 *	3.0 *	
	POSITION TOTAL		18.3	18.0	18.0	

BUDGET UNIT - 041000 - PUBLIC HEALTH

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
9151	PUBLIC HEALTH OFFICER	78.80	1	1	1	EXECUTIVE
9152	ASSISTANT HEALTH OFFICER	75.80	2	2	2	SENIOR MANAGEMENT
9150	DEPUTY DIRECTOR HCS (PUBLIC HEALTH)	71.80	1	1	1	SENIOR MANAGEMENT
9153	DIRECTOR OF ENVIRONMENTAL HEALTH	69.10	1	1	1	SENIOR MANAGEMENT
9156	DIRECTOR PUBLIC HEALTH LABORATORY	68.30	1	1	1	SENIOR MANAGEMENT
9154	DIRECTOR OF PUBLIC HEALTH NURSING	68.30	1	1	1	SENIOR MANAGEMENT
1127	-SENIOR PHYSICIAN ASSISTANT	67.80				PROFESSIONAL
1107	-SENIOR NURSE PRACTITIONER	67.80				REGISTERED NURSES
1126	-PHYSICIAN ASSISTANT II	67.10				PROFESSIONAL
1106	-NURSE PRACTITIONER II	67.10	3	3	3	REGISTERED NURSES
1125	-PHYSICIAN ASSISTANT I	66.30				PROFESSIONAL
1105	-NURSE PRACTITIONER I	66.30				REGISTERED NURSES
6884	CLINIC MANAGER	66.60	1	1	1	MIDDLE MANAGEMENT
6973	SUPERVISING PUBLIC HEALTH NURSE	65.10	3	3	3	REGISTERED NURSES
6934	ENVIRONMENTAL HEALTH PROGRAM MANAGER	64.90	5	5	4 *	MIDDLE MANAGEMENT
6827	PUBLIC HEALTH FISCAL MANAGER	64.80	1	1	1	MIDDLE MANAGEMENT
6828	PUBLIC HEALTH DATA MANAGER	64.10	1	1	1	PARA-PROF & TECH
6966	PROGRAM COORDINATOR-AIDS	63.80	1	1	1	PROFESSIONAL
6965	LEAD REGISTERED NURSE	63.80	1	1	*	REGISTERED NURSES
6953	SUPERVISING PUBLIC HLT MICROBIOLOGIST	63.80	2	2	2	PROFESSIONAL
6912	PROGRAM COORDINATOR WIC	63.80	1	1	1	PROFESSIONAL
6839	DIRECTOR OF HEALTH EDUCATION	63.80	1	1	1	MIDDLE MANAGEMENT
6933	SUPERVISING REG ENVIRN HEALTH SPEC	63.40	5	5	5	PROFESSIONAL
6972	-SENIOR PUBLIC HEALTH NURSE	63.10	4	4	3 *	REGISTERED NURSES
6971	-PUBLIC HEALTH NURSE	62.10	29	29	26 *	REGISTERED NURSES
6900	-CASE MANAGER	61.60	1	1	1	PROFESSIONAL
6895	-PUBLIC HEALTH CLINICAL SOCIAL WORKER	61.60	1	1	1	PROFESSIONAL
6838	-PUBLIC HEALTH EDUCATOR	61.60	8	8	8	PROFESSIONAL
6964	-REGISTERED NURSE	61.30	6	6	6	REGISTERED NURSES
6835	-PUBLIC HEALTH EDUCATION ASSISTANT II	55.10	5	5	4 *	PARA-PROF & TECH
6834	-PUBLIC HEALTH EDUCATION ASSISTANT I	53.10				PARA-PROF & TECH
6890	-COMMUNITY HEALTH OUTREACH WORKER	50.80	16	16	16	PARA-PROF & TECH
6886	-DENTAL AIDE II	50.80	1	1	1	PARA-PROF & TECH
6960	-PUBLIC HEALTH ASSISTANT	48.80	12	12	12	PARA-PROF & TECH
6885	-DENTAL AIDE I	48.30				PARA-PROF & TECH
1316	PHYSICAL THERAPIST IV	64.50	1	1	1	PROFESSIONAL
6952	SENIOR PUBLIC HEALTH MICROBIOLOGIST	61.80	1	1	1	PROFESSIONAL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
6916	SUPERVISING PUBLIC HEALTH NUTRITONIST	61.60	1	1	1	PROFESSIONAL
6932	-SENIOR REGISTERED ENVIRN HEALTH SPEC	61.40	22	22	22	PROFESSIONAL
6931	-REGISTERED ENVIRONMENTAL HEALTH SPEC	60.40	7	7	7	PROFESSIONAL
6928	-REGISTERED DAIRY INSPECTOR	60.40	1	1	1	PROFESSIONAL
6929	-ENVIRONMENTAL HEALTH SPECIALIST	58.80	19	19	13 *	PROFESSIONAL
6951	-PUBLIC HEALTH MICROBIOLOGIST	60.80	6	6	6	PROFESSIONAL
6950	-PUBLIC HEALTH MICROBIOLOGIST TRAINEE	57.80				PROFESSIONAL
5632	SENIOR OFFICE SYSTEMS ANALYST	60.80	1	1	1	PARA-PROF & TECH
6872	-PHYSICAL THERAPIST II-PHC	60.70	4	4	4	PROFESSIONAL
6871	-PHYSICAL THERAPIST I-PHC	58.70				PROFESSIONAL
6869	-OCCUPATIONAL THERAPIST II-PHC	60.30	4	4	4	PROFESSIONAL
6868	-OCCUPATIONAL THERAPIST I-PHC	58.30				PROFESSIONAL
6917	-SENIOR PUBLIC HEALTH NUTRITIONIST	59.10	2	2	2	PROFESSIONAL
6915	-PUBLIC HEALTH NUTRITIONIST	57.60	2	2	2	PROFESSIONAL
6914	-PUBLIC HEALTH NUTRITIONIST TRAINEE	55.60				PROFESSIONAL
0055	-ADMINISTRATIVE ASSISTANT I	58.30	1	1	1	PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	56.30				PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	57.60	1	1	1	PARA-PROF & TECH
0045	ACCOUNTANT AUDITOR I	56.30	1	1	1	PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	*	OFF TECH & CLER
0032	CLERK STENOGRAPHER III	53.30	1	1	*	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	51.80	5	5	5	OFF TECH & CLER
6925	ENVIRONMENTAL HEALTH ASSISTANT	51.30	1	1	1	PARA-PROF & TECH
0022	CLERK TYPIST III	51.30	10	10	10	OFF TECH & CLER
6946	PUBLIC HEALTH LABORATORY TECHNICIAN	50.30	3	3	2 *	PARA-PROF & TECH
0002	SPECIALIST CLERK	50.10	4	4	4	OFF TECH & CLER
6865	THERAPIST ASSISTANT-PHC	49.60	1	1	1	PARA-PROF & TECH
6945	PUBLIC HEALTH LABORATORY ASSISTANT	49.30	3	3	1 *	PARA-PROF & TECH
0021	CLERK TYPIST II	49.10	36	36	35 *	OFF TECH & CLER
0011	CLERK II	48.80	6	6	6	OFF TECH & CLER
	ALLOCATED TOTAL		260	260	241	
0000	TEMPORARY (FTE)		7.2	8.0 *	6.0 *	
	POSITION TOTAL		267.2	268.0	247.0	

BUDGET UNIT - 041500 - CALIFORNIA CHILDRENS SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
6913	PROGRAM MANAGER CALIF CHILDRENS SERV	64.80	1	1	1	MIDDLE MANAGEMENT
6971	PUBLIC HEALTH NURSE	62.10	1	1	1	REGISTERED NURSES
6540	SOCIAL SERVICE UNIT CHIEF	60.10	1	1	*	PARA-PROF & TECH
6534	SENIOR SOCIAL WORKER	56.80	1	1	1	PARA-PROF & TECH
0006	ACCOUNTING TECHNICIAN I	51.80	2	2	2	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	4	4	3 *	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0021	CLERK TYPIST II	49.10	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		12	12	10	
0000	TEMPORARY (FTE)		.0	.8 *	.6 *	
	POSITION TOTAL		12.0	12.8	10.6	
BUDGET UNIT - 050101 - HSA-ADMINISTRATION						
6075	DIRECTOR OF HUMAN SERVICES	77.30	1	1	1	EXECUTIVE
6073	CHIEF DEPUTY DIR HUMAN SVC AGENCY	71.60	1	1	1	SENIOR MANAGEMENT
3293	-CHILD PROTECTIVE SERV COUNSEL IV	71.60	2	2	2	CONFIDENTIAL
3292	-CHILD PROTECTIVE SERV COUNSEL III	68.60				CONFIDENTIAL
3291	-CHILD PROTECTIVE SERV COUNSEL II	64.60				CONFIDENTIAL
3290	-CHILD PROTECTIVE SERV COUNSEL I	60.60				CONFIDENTIAL
9058	DIRECTOR OF AGING-COMMUNITY SERVICES	70.60	1	*	*	EXECUTIVE
6072	DEPUTY DIRECTOR HUMAN SERVICES AGENCY	70.60	1	*	*	SENIOR MANAGEMENT
6065	CHILDREN'S SERVICES COORDINATOR	67.80	1	1	1	SENIOR MANAGEMENT
6820	MANAGEMENT SERVICES ADMINISTRATOR	66.60	1	1	1	CONFIDENTIAL
6060	ADULT/CONTRACT SERVICES COORDINATOR	66.60	1	1	1	SENIOR MANAGEMENT
6302	BENEFITS RECOVERY COORDINATOR	65.30	1	1	1	MIDDLE MANAGEMENT
0161	DEPARTMENTAL SYSTEMS COORDINATOR	65.30	1	1	1	MIDDLE MANAGEMENT
6526	CHILD WELFARE DIVISION CHIEF	65.20	2	2	2	MIDDLE MANAGEMENT
6530	PROGRAM MANAGER	64.80	7	6 *	6 *	MIDDLE MANAGEMENT
6059	ADULT PROGRAM SERVICES MANAGER	64.80	1	*	*	MIDDLE MANAGEMENT
6551	TARGETED ASSISTANCE MANAGER	63.30		1 *	1 *	PARA-PROF & TECH
0044	HUMAN SERVICES FISCAL COORDINATOR	64.50	2	*	*	MIDDLE MANAGEMENT
6301	INVESTIGATOR II	63.80	2	2	2	SAF, INVEST & CUST
6525	CHILD WELFARE UNIT CHIEF	63.10	20	19 *	19 *	PROFESSIONAL
0164	-SYSTEMS & PROCEDURES ANALYST II	62.80	2	*	*	PARA-PROF & TECH
0163	-SYSTEMS & PROCEDURES ANALYST I	57.80	1	*	*	PARA-PROF & TECH
6300	INVESTIGATOR I	62.60	10	10	10	SAF, INVEST & CUST
4322	HUMAN SERVICES FACILITIES MANAGER	62.30	1	1	1	MIDDLE MANAGEMENT
6522	-SOCIAL SERVICE PRACTITIONER II	61.60	69	60 *	60 *	PROFESSIONAL
6539	-PROTECTIVE SERVICES SOCIAL WORKER III	60.60	16	16	16	PARA-PROF & TECH
6538	-PROTECTIVE SERVICES SOCIAL WORKER II	59.60	8	8	8	PARA-PROF & TECH
6521	-SOCIAL SERVICE PRACTITIONER I	59.60	1	*	*	PROFESSIONAL
6537	-PROTECTIVE SERVICES SOCIAL WORKER I	58.10	27	27	27	PARA-PROF & TECH
6801	-ADMINISTRATIVE ASSISTANT II	61.10	1	1	1	CONFIDENTIAL
6800	-ADMINISTRATIVE ASSISTANT I	58.30				CONFIDENTIAL
6528	PROGRAM ASSISTANT II	61.10	17	12 *	12 *	PARA-PROF & TECH
0056	-ADMINISTRATIVE ASSISTANT II	61.10	1	1	1	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	58.30				PARA-PROF & TECH
5632	SENIOR OFFICE SYSTEMS ANALYST	60.80	1	*	*	PARA-PROF & TECH
6540	SOCIAL SERVICE UNIT CHIEF	60.10	4	4	4	PARA-PROF & TECH
4302	CRAFTS WORKER III	59.30	1	1	1	TRADES, LABOR & INST

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
6527	PROGRAM ASSISTANT I	58.30	10	10	10	PARA-PROF & TECH
0008	CHIEF ACCOUNTING TECHNICIAN	58.10	1	2 *	2 *	MIDDLE MANAGEMENT
6535	ADULT PROTECTIVE SERVICES SOCIAL WKR	57.80	9	9	9	PARA-PROF & TECH
6534	SENIOR SOCIAL WORKER	56.80	26	23 *	23 *	PARA-PROF & TECH
0234	ELIGIBILITY WORKER UNIT CHIEF	56.80	44	45 *	45 *	PARA-PROF & TECH
0107	STOREKEEPER II	55.80	1	1	1	TRADES, LABOR & INST
0033	SECRETARY	55.30	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	54.80	2	2	2	OFF TECH & CLER
0004	SENIOR CLERK	54.80	9	7 *	7 *	OFF TECH & CLER
4301	-CRAFTS WORKER II	54.30	1	1	1	TRADES, LABOR & INST
4300	-CRAFTS WORKER I	52.30				TRADES, LABOR & INST
0153	DATA ENTRY OPERATOR III	53.60	1	1	1	OFF TECH & CLER
0232	-ELIGIBILITY WORKER II	52.80	269	280 *	280 *	PARA-PROF & TECH
0230	-ELIGIBILITY WORKER I	49.30	35	35	35	PARA-PROF & TECH
3405	TRANSPORTATION WORKER	52.10	4	4	4	SAF, INVEST & CUST
0142	OFFSET EQUIPMENT OPERATOR II	51.80	1	1	1	OFF TECH & CLER
0081	-COLLECTIONS CLERK II	51.80	4	4	4	OFF TECH & CLER
0080	-COLLECTIONS CLERK I	48.60	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	51.80	12	12	12	OFF TECH & CLER
0003	LEAD CLERK	51.80	10	5 *	5 *	OFF TECH & CLER
5611	DATA TECHNICIAN I	51.60	2	*	*	OFF TECH & CLER
0152	DATA ENTRY OPERATOR II	51.60	1	*	*	OFF TECH & CLER
0023	LEGAL TYPIST	51.30	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	51.30	4	2 *	2 *	OFF TECH & CLER
0100	STOCK CLERK II	50.80	3	3	3	TRADES, LABOR & INST
0002	SPECIALIST CLERK	49.10	64	58 *	58 *	OFF TECH & CLER
0150	DATA ENTRY OPERATOR I	49.60	4	3 *	3 *	OFF TECH & CLER
0140	OFFSET EQUIPMENT OPERATOR I	49.10	1	1	1	OFF TECH & CLER
0130	TELEPHONE OPERATOR	49.10	3	3	3	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	63	62 *	62 *	OFF TECH & CLER
0011	CLERK II	48.80	22	22	22	OFF TECH & CLER
6560	TEACHING & DEMONSTRATING HOMEMAKER	47.30	1	1	1	OFF TECH & CLER
0010	CLERK I	46.80	7	5 *	5 *	OFF TECH & CLER
	ALLOCATED TOTAL		822	785	785	
0000	TEMPORARY (FTE)		4.8	.0 *	.0 *	
	POSITION TOTAL		826.8	785.0	785.0	

BUDGET UNIT - 050129 - HSA-REFUGEE ASSISTANCE GRANT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
6551	TARGETED ASSISTANCE MANAGER	63.30	1	*	*	PARA-PROF & TECH
6528	PROGRAM ASSISTANT II	61.10	1	*	*	PARA-PROF & TECH
6527	PROGRAM ASSISTANT I	58.30	1	*	*	PARA-PROF & TECH
0234	ELIGIBILITY WORKER UNIT CHIEF	56.80	1	*	*	PARA-PROF & TECH
0232	ELIGIBILITY WORKER II	52.80	11	*	*	PARA-PROF & TECH

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0002	SPECIALIST CLERK	50.10	1	*	*	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	1	*	*	OFF TECH & CLER
	ALLOCATED TOTAL		17			
BUDGET UNIT - 053900 - MARY GRAHAM CHILDREN'S SHELTER						
3422	SUPERINTENDENT DEP CHILDRENS HOME	66.80	1	1	1	SENIOR MANAGEMENT
3421	ASSISTANT SUPT. DEPEND. CHILDREN'S HM	62.10	1	1	1	MIDDLE MANAGEMENT
3433	GROUP COUNSELOR III-D.C.H.	59.10	3	3	2 *	SAF, INVEST & CUST
3432	GROUP COUNSELOR II-D.C.H.	56.80	6	6	5 *	SAF, INVEST & CUST
3431	-GROUP COUNSELOR I-D.C.H.	55.10	28	28	28	SAF, INVEST & CUST
3430	-GROUP COUNSELOR ASSISTANT-D.C.H.	51.80				SAF, INVEST & CUST
3428	-CHILD CARE ATTENDANT	48.30	6	3 *	2 *	PARA-PROF & TECH
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	2	2	2	OFF TECH & CLER
4076	HOUSEKEEPING SERVICE WORKER	47.60	4	4	3 *	TRADES, LABOR & INST
	ALLOCATED TOTAL		52	49	45	
0000	TEMPORARY (FTE)		6.3	4.8 *	4.8 *	
	POSITION TOTAL		58.3	53.8	49.8	
BUDGET UNIT - 054101 - S J CO DEPT OF AGING						
6057	MSSP/LINKAGES UNIT CHIEF	63.10	1	1	1	PARA-PROF & TECH
6053	MSSP HEALTH PRACTITIONER	61.30	2	2	2	REGISTERED NURSES
6054	MSSP SUPERVISING COUNSELOR	60.60	1	1	1	PARA-PROF & TECH
6052	MSSP COUNSELOR	59.60	3	3	3	PARA-PROF & TECH
6014	WEATHERIZATION PROGRAM COORDINATOR	58.30	1	1	1	PARA-PROF & TECH
6005	COMMUNITY SERVICES COORDINATOR	58.30	1	1	1	PARA-PROF & TECH
6051	SCSP PROGRAM COORDINATOR	57.30	1	1	1	PARA-PROF & TECH
0054	JUNIOR ADMINISTRATIVE ASSISTANT	56.30	2	*	*	PARA-PROF & TECH
0008	CHIEF ACCOUNTING TECHNICIAN	58.10		1 *	1 *	MIDDLE MANAGEMENT
0006	ACCOUNTING TECHNICIAN I	51.10		1 *	1 *	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
4271	SENIOR WEATHERIZATION WORKER	54.30	3	3	3	TRADES, LABOR & INST
6056	LINKAGES CASE MANAGER	53.80	2	2	2	PARA-PROF & TECH
6050	SCSP EMPLOYMENT SPECIALIST	52.80	3	3	3	PARA-PROF & TECH
6015	ENERGY PROGRAM SPECIALIST	52.80	2	2	2	PARA-PROF & TECH
6007	COMMUNITY CENTER DIRECTOR	52.80	7	7	7	PARA-PROF & TECH
6003	RSVP PROJECT COORDINATOR	52.80	1	1	1	PARA-PROF & TECH
4270	WEATHERIZATION WORKER	52.30	2	2	2	TRADES, LABOR & INST
6020	COMMODITY PROGRAM COORDINATOR	51.80	1	1	1	PARA-PROF & TECH
0022	CLERK TYPIST III	51.30	1	1	1	OFF TECH & CLER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0002	SPECIALIST CLERK	50.10	3	3	2 *	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	4	4	3 *	OFF TECH & CLER
6011	COMMUNITY CENTER AIDE	41.10	6	6	3 *	OFF TECH & CLER
	ALLOCATED TOTAL		48	48	43	
0000	TEMPORARY (FTE)		4.6	6.0 *	2.8 *	
	POSITION TOTAL		52.6	54.0	45.8	

BUDGET UNIT - 055600 - VETERANS SERVICE OFFICE

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
7130	VETERANS SERVICE OFFICER	63.30	1	1	1	EXECUTIVE
0251	-VETERANS SERVICE REPRESENTATIVE II	55.80	4	4	2 *	PARA-PROF & TECH
0250	-VETERANS SERVICE REPRESENTATIVE I	52.30				PARA-PROF & TECH
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		6	6	4	

BUDGET UNIT - 060100 - SUPERINTENDENT OF SCHOOLS

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0013	SCHOOLS' FINANCIAL CLERK	54.80	1	*	*	OFF TECH & CLER
0012	SCHOOLS' INSURANCE CLERK	53.10	1	*	*	OFF TECH & CLER
	ALLOCATED TOTAL		2			

BUDGET UNIT - 061500 - COOPERATIVE EXTENSION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
5055	AGRICULTURAL FIELD & LAB TECH II	56.10	1	1	1	TRADES, LABOR & INST
0033	SECRETARY	55.30	1	1	1	OFF TECH & CLER
0003	LEAD CLERK	51.80	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	2	2	*	OFF TECH & CLER
	ALLOCATED TOTAL		5	5	3	
0000	TEMPORARY (FTE)		.8	.8	.6 *	
	POSITION TOTAL		5.8	5.8	3.6	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1993-1994

POSITION BUDGET DETAIL

BUDGET UNIT - 070300 - PARKS & RECREATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
9038	DEPUTY DIRECTOR GENERAL SERVICES	69.30	1	1	1	SENIOR MANAGEMENT
9047	PARK SERVICES ADMINISTRATOR	64.80	1	1	1	SENIOR MANAGEMENT
9046	PARK OPERATIONS ADMINISTRATOR	64.80	1	1	1	SENIOR MANAGEMENT
4183	PARK PLANNER	58.60	1	1	1	TRADES, LABOR & INST
3482	PARK RANGER III	58.60	1	1	1	SAF, INVEST & CUST
4453	ZOO & INTERPRETIVE SERVICES MANAGER	58.30	1	1	1	TRADES, LABOR & INST
4455	ZOO CURATOR	56.80	1	1	1	PARA-PROF & TECH
0216	PARK SERVICES SPECIALIST II	56.80	2	2	*	PARA-PROF & TECH
3481	PARK RANGER II	56.10	1	1	*	SAF, INVEST & CUST
4142	SENIOR PARK WORKER	55.80	5	4 *	3 *	TRADES, LABOR & INST
0033	SECRETARY	55.30	1	1	1	OFF TECH & CLER
3480	PARK RANGER I	54.10	1	1	*	SAF, INVEST & CUST
4451	ZOO ATTENDANT II	53.80	1	1	1	TRADES, LABOR & INST
4140	LABOR CREW LEADER	53.80	1	1	1	TRADES, LABOR & INST
4135	PARK EQUIPMENT MECHANIC	53.80	2	2	2	TRADES, LABOR & INST
4450	ZOO ATTENDANT I	52.80	3	3	3	TRADES, LABOR & INST
4141	PARK WORKER	52.80	25	23 *	19 *	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	51.80	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		51	48	39	
0000	TEMPORARY (FTE)		17.1	15.1 *	7.3 *	
	POSITION TOTAL		68.1	63.1	46.3	

BUDGET UNIT - 110000 - S J GENERAL HOSPITAL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
7015	DIRECTOR HEALTH CARE SERVICES	77.70	1	1	1	EXECUTIVE
9053	ASSOCIATE DIRECTOR HCS-SS GENERAL HOS	72.80	1	1	1	EXECUTIVE
9054	FINANCE DIRECTOR	72.30	1	1	1	SENIOR MANAGEMENT
9055	ASSOCIATE DIRECTOR HCS-MENTAL HEALTH	71.80	1	1	1	EXECUTIVE
9065	DIRECTOR OF NURSING	69.00	1	1	1	SENIOR MANAGEMENT
9064	DEPUTY DIRECTOR - HOSP TRANSITION	69.00	1	1	1	SENIOR MANAGEMENT
0265	DEPUTY DIRECTOR CLINICAL SERVICES	69.00	1	1	1	SENIOR MANAGEMENT
7456	CHIEF RESIDENT DEPT SURGERY	68.60	1	1	1	PROFESSIONAL
1554	PHARMACIST III-ASSISTANT DIRECTOR	68.10	1	1	1	PROFESSIONAL
1553	PHARMACIST III-CLINICIAN	68.10	2	2	2	PROFESSIONAL
1127	-SENIOR PHYSICIAN ASSISTANT	67.80				PROFESSIONAL
1107	-SENIOR NURSE PRACTITIONER	67.80	2	2	2	REGISTERED NURSES
1126	-PHYSICIAN ASSISTANT II	67.10	5	5	5	PROFESSIONAL
1106	-NURSE PRACTITIONER II	67.10	7	7	7	REGISTERED NURSES
1125	-PHYSICIAN ASSISTANT I	66.30	8	8	8	PROFESSIONAL
1105	-NURSE PRACTITIONER I	66.30	4	4	4	REGISTERED NURSES

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
1090	ASSOCIATE DIRECTOR-NURSING SERVICE	67.80	1	1	1	MIDDLE MANAGEMENT
9060	HUMAN RESOURCES DIRECTOR-HCS	67.60	1	1	1	SENIOR MANAGEMENT
9031	DIRECTOR DATA PROCESSING-HCS	67.60	1	1	1	SENIOR MANAGEMENT
0260	DEPUTY FINANCE DIRECTOR-HCS	67.60	1	1	1	SENIOR MANAGEMENT
0270	DEPUTY DIRECTOR HCS (HOSPITAL)	67.50	1	1	1	SENIOR MANAGEMENT
1034	ASSISTANT DIRECTOR OF NURSING	67.30	3	3	3	MIDDLE MANAGEMENT
7420	-RESIDENT PHYSICIAN 4TH YR	67.10	1	1	1	PROFESSIONAL
7424	-RESIDENT PHYSICIAN 3RD YR	65.30	2	2	2	PROFESSIONAL
7426	-RESIDENT PHYSICIAN 2ND YR	63.30	11	11	11	PROFESSIONAL
7428	-RESIDENT PHYSICIAN 1ST YR	60.80	14	16 *	16 *	PROFESSIONAL
7615	-INTERN	58.30	20	21 *	21 *	PROFESSIONAL
1552	-PHARMACIST II	67.10	7	7	7	PROFESSIONAL
1551	-PHARMACIST I	65.40	4	4	4	PROFESSIONAL
7450	CHIEF RESIDENT DEPT MEDICINE	66.80	1	1	1	PROFESSIONAL
1123	SENIOR NURSE ANESTHESIST	66.80	1	1	1	MIDDLE MANAGEMENT
1033	EMERGENCY OUTPATIENT SERVICES COORD	66.80	1	1	1	MIDDLE MANAGEMENT
1670	HOSPITAL INSERVICE COORDINATOR	66.60	1	1	1	MIDDLE MANAGEMENT
1335	REHABILITATION COORDINATOR	66.50	1	1	1	MIDDLE MANAGEMENT
1615	MENTAL HEALTH BEHAVE SCI TRNG COORD	66.30	1	1	1	PROFESSIONAL
1121	NURSE ANESTHESIST	66.30	1	1	1	REGISTERED NURSES
1212	ADMINISTRATIVE CLINICAL LAB TECH	66.10	1	1	1	MIDDLE MANAGEMENT
1098	CLINICAL NURSE SPECIALIST	65.80	4	4	4	REGISTERED NURSES
1030	NURSING DEPARTMENT MANAGER	65.80	19	19	19	MIDDLE MANAGEMENT
1136	PERINATAL SERVICE COORDINATOR	65.60	1	1	1	MIDDLE MANAGEMENT
0069	DEPUTY DIRECTOR MEDICAL STAFF SERVICE	65.20	1	1	1	SENIOR MANAGEMENT
9029	DIRECTOR OF MARKETING-HCS	64.80	1	1	1	SENIOR MANAGEMENT
7453	CHIEF RESIDENT DEPT FAMILY PRAC-PEDS	64.80	1	1	1	PROFESSIONAL
1515	DIRECTOR - MEDICAL SOCIAL SERVICE	64.80	1	1	1	MIDDLE MANAGEMENT
9030	EMERGENCY MEDICAL SERVICES COOR	64.60	1	1	1	MIDDLE MANAGEMENT
0061	HOSPITAL ACCOUNTING OFFICER	64.60	1	1	1	MIDDLE MANAGEMENT
1316	-PHYSICAL THERAPIST IV	64.50	1	1	1	PROFESSIONAL
1314	-PHYSICAL THERAPIST III	63.20	2	2	2	PROFESSIONAL
1313	-PHYSICAL THERAPIST II	61.20				PROFESSIONAL
1311	-PHYSICAL THERAPIST I	59.70	1	1	1	PROFESSIONAL
1395	HOSPITAL RISK MANAGER	64.30	1	1	1	MIDDLE MANAGEMENT
1211	CLINICAL LAB TECHNOLOGIST III	64.00	4	4	4	PROFESSIONAL
4313	FACILITIES MANAGER	63.80	1	1	1	MIDDLE MANAGEMENT
1220	-CLINICAL MICROBIOLOGIST II	63.80	1	1	1	PROFESSIONAL
1219	-CLINICAL MICROBIOLOGIST I	60.80				PROFESSIONAL
1025	-STAFF NURSE V (ASST NURSING DEPT MGR)	63.80	38	38	38	REGISTERED NURSES
1020	-STAFF NURSE V (CLINICAL NURSE)	63.80	9	9	9	REGISTERED NURSES
1137	-INFECTION SURVEILLANCE NURSE	62.60	1	1	1	REGISTERED NURSES
1015	-STAFF NURSE IV	62.60	64	64	64	REGISTERED NURSES
6964	-REGISTERED NURSE	61.30				REGISTERED NURSES
1010	-STAFF NURSE III	61.30	105	105	105	REGISTERED NURSES
1005	-STAFF NURSE II	60.60	5	5	5	REGISTERED NURSES
1000	-STAFF NURSE I	59.30	3	3	3	REGISTERED NURSES
1275	-SPECIAL PROCEDURES TECHNICIAN II	54.10	2	2	2	PARA-PROF & TECH

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
1274	-SPECIAL PROCEDURES TECHNICIAN I	53.10				PARA-PROF & TECH
1052	-SENIOR LICENSED VOCATIONAL NURSE	53.10	3	3	3	PARA-PROF & TECH
1201	-ORTHOPEDIC TECHNICIAN	52.60	3	3	3	PARA-PROF & TECH
1051	-LICENSED VOCATIONAL NURSE	52.10	53	53	53	PARA-PROF & TECH
1049	-OPERATING ROOM TECHNICIAN	50.10	4	4	4	PARA-PROF & TECH
1053	-MEDICAL ASSISTANT	49.80	13	13	13	PARA-PROF & TECH
1047	-SENIOR PSYCHIATRIC TECHNICIAN	56.30				PARA-PROF & TECH
1046	-PSYCHIATRIC TECHNICIAN	54.60	8	8	8	PARA-PROF & TECH
1535	-MENTAL HEALTH SPECIALIST II	54.60				PARA-PROF & TECH
1050	-NURSING ASSISTANT	48.80	46	46	46	PARA-PROF & TECH
1044	-NURSING ASSISTANT TRAINEE	46.80	30	30	30	PARA-PROF & TECH
4040	FOOD SERVICE ADMINISTRATOR	63.60	1	1	1	MIDDLE MANAGEMENT
1328	-SPEECH THERAPIST IV	63.60	1	1	1	PROFESSIONAL
1327	-SPEECH THERAPIST III	62.30	1	1	1	PROFESSIONAL
1325	-SPEECH THERAPIST II	60.30	1	1	1	PROFESSIONAL
1320	-SPEECH THERAPIST I	58.80	1	1	1	PROFESSIONAL
1309	-OCCUPATIONAL THERAPIST IV	63.60	1	1	1	PROFESSIONAL
1308	-OCCUPATIONAL THERAPIST III	62.30	1	1	1	PROFESSIONAL
1307	-OCCUPATIONAL THERAPIST II	60.30				PROFESSIONAL
1305	-OCCUPATIONAL THERAPIST I	58.80	2	2	2	PROFESSIONAL
0179	SYSTEMS & PROGRAMMING ANALYST IV	63.10	1	1	1	PARA-PROF & TECH
0164	SYSTEMS & PROCEDURES ANALYST II	62.80	1	1	1	PARA-PROF & TECH
4083	MANAGER SUPPORT SERVICES	62.60	1	1	1	MIDDLE MANAGEMENT
1675	UTILIZATION REVIEW COORDINATOR	62.60	1	1	1	REGISTERED NURSES
1671	HOSPITAL INSERVICE INSTRUCTOR	62.60	2	2	2	REGISTERED NURSES
4312	ASSISTANT FACILITIES MANAGER-HCS	62.30	1	1	1	TRADES, LABOR & INST
1665	EMERGENCY MEDICAL SVC TRAINING OFF	62.30	1	1	1	PROFESSIONAL
1660	ASSISTANT EMERGENCY MED SVS COORD	62.30	1	1	1	PROFESSIONAL
0109	MATERIEL MANAGER	62.30	1	1	1	MIDDLE MANAGEMENT
0064	PATIENT REGISTRATION CHIEF	62.30	1	1	1	MIDDLE MANAGEMENT
0047	ACCOUNTANT AUDITOR III	62.30	2	2	2	PARA-PROF & TECH
0305	-PERSONNEL ANALYST II	62.10	1	1	1	CONFIDENTIAL
0300	-PERSONNEL ANALYST I	57.10				CONFIDENTIAL
1177	DIRECTOR OF RESPIRATORY CARE	61.80	1	1	1	MIDDLE MANAGEMENT
1525	CLINICAL SOCIAL WORKER II	59.60	6	6	6	PROFESSIONAL
1164	BIOMEDICAL EQUIPMENT TECHNICIAN III	61.60	1	1	1	MIDDLE MANAGEMENT
1266	DIRECTOR OF DIAGNOSTIC IMAGING	61.30	1	1	1	MIDDLE MANAGEMENT
0067	BUSINESS OFFICE MANAGER	61.10	1	1	1	MIDDLE MANAGEMENT
0056	ADMINISTRATIVE ASSISTANT II	61.10	1	1	1	PARA-PROF & TECH
1210	-CLINICAL LAB TECHNOLOGIST II	61.00	16	16	16	PROFESSIONAL
1205	-CLINICAL LAB TECHNOLOGIST I	59.00	1	1	1	PROFESSIONAL
4160	OFFICE BUILDING ENGINEER	60.80	1	1	1	TRADES, LABOR & INST
1400	QUALITY ASSURANCE COORDINATOR	60.60	1	1	1	PROFESSIONAL
4320	ELECTRICIAN	60.30	2	2	2	TRADES, LABOR & INST
4303	CRAFTS WORKER IV	60.30	1	1	1	TRADES, LABOR & INST
1264	RADIOLOGIC TECH EDUCATIONAL COORD	60.30	1	1	1	PARA-PROF & TECH
1176	RESPIRATORY THERAPIST II	60.10	3	3	3	PARA-PROF & TECH
0170	DATA PROCESSING OPERATIONS MGR-HCS	60.10	1	1	1	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0108	ASSISTANT MATERIEL MANAGER	59.80	1	1	1	TRADES, LABOR & INST
0046	ACCOUNTANT AUDITOR II	59.80	2	2	2	PARA-PROF & TECH
1281	CHIEF DIETITION	59.60	1	1	1	PROFESSIONAL
1162	-BIOMEDICAL EQUIPMENT TECHNICIAN II	59.60	2	2	2	PARA-PROF & TECH
1161	-BIOMEDICAL EQUIPMENT TECHNICIAN I	57.60	1	1	1	PARA-PROF & TECH
4302	CRAFTS WORKER III	59.30	10	10	10	TRADES, LABOR & INST
1262	SENIOR RADIOLOGIC TECHNOLOGIST	59.10	1	1	1	PARA-PROF & TECH
1141	SENIOR RENAL DIALYSIS TECHNICIAN	58.60	1	1	1	PARA-PROF & TECH
1411	ASSISTANT MEDICAL RECORDS ADMIN	58.30	1	1	1	PARA-PROF & TECH
1263	RADIOLOGIC TECHNOLOGIST INSTRUCTOR	58.10	1	1	1	PARA-PROF & TECH
1175	RESPIRATORY THERAPIST I	58.10	9	9	9	PARA-PROF & TECH
1145	PULMONARY FUNCTION TECHNOLOGIST	58.10	2	2	2	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	57.60	1	1	1	PARA-PROF & TECH
1686	COMMUNITY RELATIONS COORDINATOR	57.60	1	1	1	MIDDLE MANAGEMENT
1280	DIETITIAN	57.60	3	3	3	PROFESSIONAL
1271	ULTRA SOUND TECHNOLOGIST	57.60	2	2	2	PARA-PROF & TECH
1270	NUCLEAR MEDICINE TECHNOLOGIST	57.60	1	1	1	PARA-PROF & TECH
0062	MGR ADMISSIONS & UTILIZATION REVIEW	62.30	1	1	1	MIDDLE MANAGEMENT
1545	CORRECTIONAL SHELTERED HOUSING MANAGER	61.30	1	1	1	MIDDLE MANAGEMENT
1140	RENAL DIALYSIS TECHNICIAN	57.10	1	1	1	PARA-PROF & TECH
6534	-SENIOR SOCIAL WORKER	56.80	2	2	2	PARA-PROF & TECH
6531	-SOCIAL WORKER	53.80				PARA-PROF & TECH
1408	MEDICAL RECORDS TECHNICIAN III	56.80	1	1	1	OFF TECH & CLER
1171	-RESPIRATORY THERAPY TECHNICIAN II	56.60	7	7	7	PARA-PROF & TECH
1170	-RESPIRATORY THERAPY TECHNICIAN I	52.80				PARA-PROF & TECH
1051	-LICENSED VOCATIONAL NURSE	52.10				PARA-PROF & TECH
4155	STATIONARY ENGINEER	56.30	5	5	5	TRADES, LABOR & INST
1685	ASSISTANT COMMUNITY RELATIONS COORD	56.10	1	1	1	PARA-PROF & TECH
1261	-RADIOLOGIC TECHNOLOGIST II	56.10	8	8	8	PARA-PROF & TECH
1260	-RADIOLOGIC TECHNOLOGIST I	55.10	3	3	3	PARA-PROF & TECH
0107	STOREKEEPER II	55.80	1	1	1	TRADES, LABOR & INST
4082	ASSISTANT MANAGER SUPPORT SERVICES	55.60	2	2	2	TRADES, LABOR & INST
0127	HEALTH CARE SECRETARY	55.30	1	1	1	CONFIDENTIAL
1407	MEDICAL RECORDS TECHNICIAN II	54.80	2	2	2	OFF TECH & CLER
0285	PERSONNEL TECHNICIAN	54.80	1	1	1	CONFIDENTIAL
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
0004	SENIOR CLERK	54.80	3	3	3	OFF TECH & CLER
4301	-CRAFTS WORKER II	54.30	1	1	1	TRADES, LABOR & INST
4300	-CRAFTS WORKER I	52.30				TRADES, LABOR & INST
1573	PHARMACEUTICAL INVENTORY TECHNICIAN	54.30	1	1	1	PARA-PROF & TECH
0238	LEAD PATIENT SERVICES REPRESENTATIVE	54.30	1	1	1	PARA-PROF & TECH
0122	MEDICAL TRANSCRIBER II	54.30	1	1	1	OFF TECH & CLER
0084	COLLECTIONS SUPERVISOR	54.00	1	1	1	OFF TECH & CLER
4030	ASSISTANT FOOD SERVICE MANAGER	53.80	1	1	1	TRADES, LABOR & INST
5612	DATA TECHNICIAN II	53.60	3	3	3	OFF TECH & CLER
1571	SENIOR PHARMACY TECHNICIAN	53.30	1	1	1	PARA-PROF & TECH
0105	STOREKEEPER I	53.30	2	2	2	TRADES, LABOR & INST
0032	CLERK STENOGRAPHER III	53.30	1	1	1	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
1200	MEDICAL TECHNICIAN	53.10	2	2	2	PARA-PROF & TECH
1406	MEDICAL RECORDS TECHNICIAN I	54.80	2	2	2	OFF TECH & CLER
0237	PATIENT SERVICES REP	52.80	7	7	7	PARA-PROF & TECH
4210	VEHICLE OPERATOR	52.30	6	6	*	TRADES, LABOR & INST
4025	BAKER	52.30	1	1	1	TRADES, LABOR & INST
0121	-MEDICAL TRANSCRIBER I	52.30	8	8	8	OFF TECH & CLER
0120	-MEDICAL TRANSCRIBER TRAINEE	49.30	1	1	1	OFF TECH & CLER
0018	CLERK LIBRARIAN	52.10	1	1	1	OFF TECH & CLER
0126	SENIOR HEALTH CARE TYPIST	51.80	2	2	2	OFF TECH & CLER
0081	COLLECTIONS CLERK II	51.80	5	5	5	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	51.80	2	2	2	OFF TECH & CLER
0003	LEAD CLERK	50.10	13	13	13	OFF TECH & CLER
5611	DATA TECHNICIAN I	51.60	7	7	7	OFF TECH & CLER
0125	HEALTH CARE TYPIST	51.30	5	5	5	OFF TECH & CLER
0022	CLERK TYPIST III	51.30	6	6	6	OFF TECH & CLER
4015	COOK III	50.80	7	7	7	TRADES, LABOR & INST
1570	PHARMACY TECHNICIAN	50.80	7	7	7	PARA-PROF & TECH
0100	STOCK CLERK II	50.80	4	4	4	TRADES, LABOR & INST
4077	LEAD HOUSEKEEPER	50.60	5	5	5	TRADES, LABOR & INST
4066	LEAD LAUNDRY WORKER	50.60	1	1	1	TRADES, LABOR & INST
1276	LABORATORY ASSISTANT II	50.30	4	4	4	PARA-PROF & TECH
0172	CASHIER CLERK	50.10	3	3	3	OFF TECH & CLER
0019	DEPARTMENTAL PAYROLL CLERK	50.10	4	4	4	OFF TECH & CLER
0014	PATIENT REGISTRATION CLERK	49.10	25	25	25	OFF TECH & CLER
0002	SPECIALIST CLERK	49.10	40	40	40	OFF TECH & CLER
1035	DARKROOM TECHNICIAN	49.80	1	1	1	PARA-PROF & TECH
1301	REHABILITATION THERAPY ASSISTANT	49.60	8	8	8	PARA-PROF & TECH
1277	LABORATORY ASSISTANT I	49.30	8	8	8	PARA-PROF & TECH
0130	TELEPHONE OPERATOR	49.10	6	6	6	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	29	29	29	OFF TECH & CLER
4010	COOK I	48.80	3	3	3	TRADES, LABOR & INST
0016	HOSPITAL UNIT CLERK	48.80	41	41	41	OFF TECH & CLER
0011	CLERK II	48.80	25	25	25	OFF TECH & CLER
1290	DENTAL ASSISTANT	48.30	1	1	1	PARA-PROF & TECH
1045	HOSPITAL ATTENDANT	47.80	9	9	9	PARA-PROF & TECH
4076	HOUSEKEEPING SERVICE WORKER	47.60	54	54	54	TRADES, LABOR & INST
4005	FOOD SERVICE WORKER II	47.30	11	11	11	TRADES, LABOR & INST
4001	DIET AIDE	45.80	9	9	9	TRADES, LABOR & INST
0010	CLERK I	46.80	2	2	2	OFF TECH & CLER
4075	SEAMSTRESS	46.30	1	1	1	TRADES, LABOR & INST
0143	MAIL CLERK	47.80		1 *	1 *	OFF TECH & CLER
4059	LAUNDRY WORKER	45.80	8	9 *	9 *	TRADES, LABOR & INST

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
4004	FOOD SERVICE WORKER I	45.80	12	12	12	TRADES, LABOR & INST
	ALLOCATED TOTAL		1,091	1,096	1,090	
0000	TEMPORARY (FTE)		214.5	183.8 *	183.8 *	
	POSITION TOTAL		1,305.5	1,279.8	1,273.8	

BUDGET UNIT - 120000 - STOCKTON METROPOLITAN AIRPORT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
7070	AIRPORT MANAGER	70.60	1	1	1	EXECUTIVE
3553	CHIEF AIRPORT OPERATIONS OFFICER	62.30	1	1	1	MIDDLE MANAGEMENT
3552	AIRPORT OPERATIONS CAPTAIN (P/R)	60.10	2	1 *	*	SAF, INVEST & CUST
0056	-ADMINISTRATIVE ASSISTANT II	61.10	1	1	1	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	58.30				PARA-PROF & TECH
4302	CRAFTS WORKER III	59.30	2	2	2	TRADES, LABOR & INST
3550	-AIRPORT OPERATIONS DEPUTY II (P/R)	57.30	6	6	6	SAF, INVEST & CUST
3549	-AIRPORT OPERATIONS DEPUTY I (P/R)	51.80				SAF, INVEST & CUST
0280	AIRPORT PROMOTION & MARKETING REP	54.90	1	1	*	PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
3548	AIRPORT GROUNDS WORKER	53.60	1	1	1	TRADES, LABOR & INST
0032	CLERK STENOGRAPHER III	53.30	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	1	1	*	OFF TECH & CLER
	ALLOCATED TOTAL		18	17	14	

BUDGET UNIT - 130000 - MOTOR POOL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
4246	SHOP SUPERINTENDENT	65.60	1	1	1	MIDDLE MANAGEMENT
0056	-ADMINISTRATIVE ASSISTANT II	61.10	1	1	1	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	58.30				PARA-PROF & TECH
4327	AUTOMOTIVE MAINTENANCE FOREMAN	59.80	1	1	1	TRADES, LABOR & INST
4330	LEAD MECHANIC	58.30	1	1	1	TRADES, LABOR & INST
4325	AUTOMOTIVE MECHANIC	57.10	9	9	9	TRADES, LABOR & INST
4206	EQUIPMENT SERVICE WORKER II	52.80	4	4	4	TRADES, LABOR & INST
4204	MOTOR POOL DISPATCHER	51.10	1	1	1	TRADES, LABOR & INST
4205	EQUIPMENT SERVICE WORKER I	50.80	3	3	3	TRADES, LABOR & INST
0002	SPECIALIST CLERK	50.10	2	2	2	OFF TECH & CLER
4203	GARAGE ATTENDANT	48.80	1	1	1	TRADES, LABOR & INST
	ALLOCATED TOTAL		24	24	24	
0000	TEMPORARY (FTE)		.2	.0 *	.0 *	
	POSITION TOTAL		24.2	24.0	24.0	

POSITION BUDGET DETAIL

BUDGET UNIT - 140000 - SOLID WASTE MANAGEMENT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
2150	SOLID WASTE MANAGER	69.10	2	2	2	SENIOR MANAGEMENT
2070	SENIOR CIVIL ENGINEER	69.10	1	1	1	MIDDLE MANAGEMENT
2060	-ASSOCIATE CIVIL ENGINEER	66.50				PROFESSIONAL
2051	-ASSISTANT ENGINEER	63.20				PROFESSIONAL
2031	-JUNIOR ENGINEER	59.70	3	3	3	PROFESSIONAL
4248	SOLID WASTE OPERATIONS MANAGER	65.10	1	1	1	MIDDLE MANAGEMENT
6804	MANAGEMENT ANALYST III	64.80	1	1	1	MIDDLE MANAGEMENT
4249	SOLID WASTE FOREMAN	62.30	2	2	2	MIDDLE MANAGEMENT
6803	-MANAGEMENT ANALYST II	62.10				PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	57.10	1	1	1	PARA-PROF & TECH
4441	SENIOR TRANSFER TRUCK DRIVER	59.80	1	1	1	TRADES, LABOR & INST
4227	EQUIPMENT OPERATOR FOREMAN	59.80	3	3	3	TRADES, LABOR & INST
4440	TRANSFER TRUCK DRIVER	58.30	6	6	6	TRADES, LABOR & INST
4247	MATERIALS RECOVERY FACILITIES SUPERV	58.30	2	2	2	TRADES, LABOR & INST
4225	EQUIPMENT OPERATOR II	58.30	9	5 *	5 *	TRADES, LABOR & INST
4220	EQUIPMENT OPERATOR I	56.30		2 *	2 *	TRADES, LABOR & INST
0045	ACCOUNTANT AUDITOR I	56.30	1	1	1	PARA-PROF & TECH
4433	SENIOR REFUSE WORKER	55.30	2	2	2	TRADES, LABOR & INST
4206	EQUIPMENT SERVICE WORKER II	52.80	1	1	1	TRADES, LABOR & INST
4432	REFUSE WORKER III	52.30	4	4	4	TRADES, LABOR & INST
4431	REFUSE WORKER II	50.10	11	11	11	TRADES, LABOR & INST
0002	SPECIALIST CLERK	50.10	2	2	2	OFF TECH & CLER
4430	REFUSE WORKER I	47.80	2	2	2	TRADES, LABOR & INST
	ALLOCATED TOTAL		55	53	53	
0000	TEMPORARY (FTE)		2.0	3.0 *	3.0 *	
	POSITION TOTAL		57.0	56.0	56.0	

BUDGET UNIT - 140001 - SOLID WASTE CLOSURE MANAGEMENT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
4225	EQUIPMENT OPERATOR II	58.30		2 *	2 *	TRADES, LABOR & INST
	ALLOCATED TOTAL			2	2	

BUDGET UNIT - 260000 - CENTRAL TELEPHONE ISF

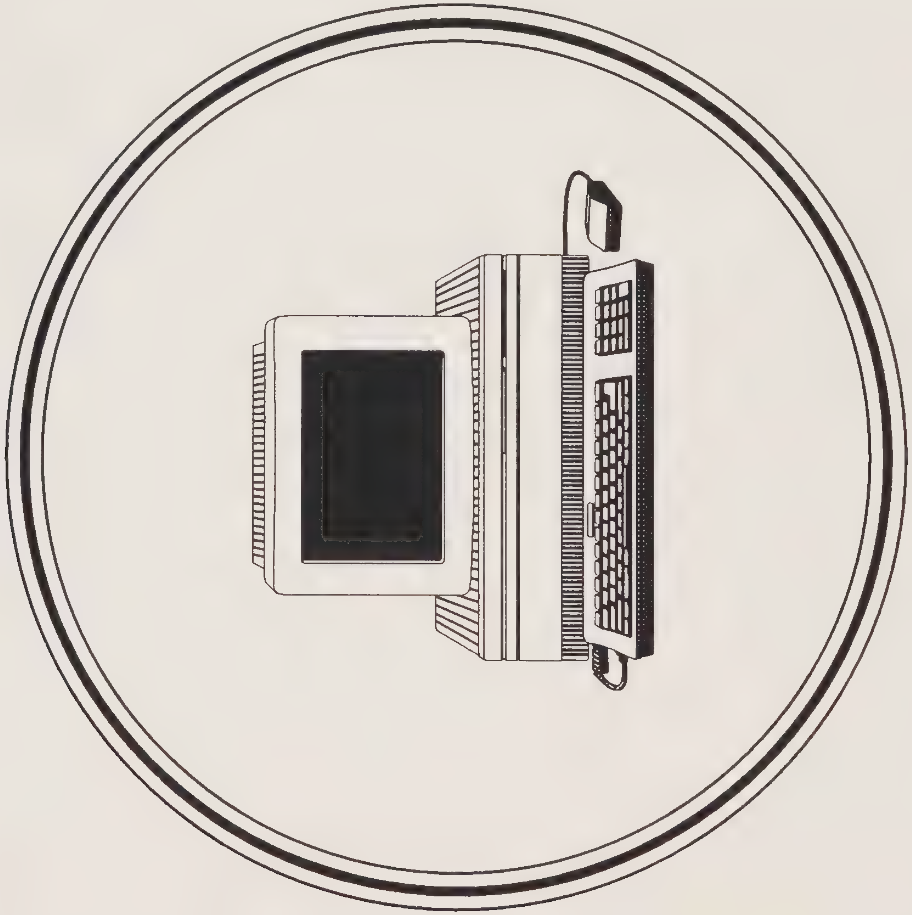
CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994	REPRESENTATION UNIT
0350	COMMUNICATIONS OFFICER	66.60	1	1	1	CONFIDENTIAL
4291	SUPERVISING TELEPHONE TECHNICIAN	62.60	1	*	*	TRADES, LABOR & INST
4290	TELEPHONE TECHNICIAN	61.60	3	4 *	4 *	TRADES, LABOR & INST
5632	SENIOR OFFICE SYSTEMS ANALYST	60.80	2	2	2	PARA-PROF & TECH
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		8	8	8	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1993-1994

POSITION BUDGET DETAIL

SERVICE CLASSIFICATION	APPROVED JUNE 1993	REQUESTED 1993-1994	RECOMMENDED 1993-1994
0001-6999 CLASSIFIED SERVICE	5,045	4,927	4,589
7000-7199 APPOINTED DEPT HEADS	14	13	13
7200-7299 ELECTED OFFICIALS	41	41	41
7300-7399 BOARD & COMMISSIONS			
7400-7499 FULL TIME MEDICAL	31	33	33
7500-7599 PART TIME MEDICAL			
7600-7699 STUDENT & APPRENTICESHIP	20	21	21
9000-9999 MISCELLANEOUS CLASSES	108	106	102
ALLOCATED TOTALS	5,259	5,141	4,799
0000 TEMPORARY (FTE)	562.1	504.7	432.0
POSITION TOTALS	5,821.1	5,645.7	5,231.0

Equipment Budget Detail



COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1993-1994

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION		----REQUESTED-----		---RECOMMENDED----	
			UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 010900 - DATA PROCESSING						
1001	PERCON CONTROL, UNISYS		1	6,000	1	6,000
3001	STANDARD EQUIPMENT & UPGRADES		14	2,562	14	2,562
3003	STANDARD SOFTWARE & UPGRADES		5	1,650	5	1,650
3007	STANDARD NETWORK SOFTWARE		2	304	2	304
3103	NON-STD SOFTWARE & UPGRADES		2	486	2	486
		TOTAL		11,002		11,002
BUDGET UNIT - 011000 - TREASURER-TAX COLLECTOR						
3101	NON-STD EQUIPMENT & UPGRADES		1	14,000	1	14,000
		TOTAL		14,000		14,000
BUDGET UNIT - 011100 - ASSESSOR						
1001	VERTICAL SHELVES, LEGAL		3	1,650	3	1,650
1002	CHAIR, SECRETARY		3	1,500	3	1,500
		TOTAL		3,150		3,150
BUDGET UNIT - 012400 - PERSONNEL						
3101	NON-STD EQUIPMENT & UPGRADES		1	1,227	1	1,227
3103	NON-STD SOFTWARE & UPGRADES		1	4,773	1	4,773
		TOTAL		6,000		6,000
BUDGET UNIT - 016000 - SURVEYOR						
3003	STANDARD SOFTWARE & UPGRADES		1	3,600	1	3,600
		TOTAL		3,600		3,600
BUDGET UNIT - 020301 - DA-FAMILY SUPPORT						
1001	CAR		1	18,000	1	18,000
1002	SYSTEM FURNITURE		1	95,000	1	95,000
1003	PAPER SHREDDER		1	7,000	1	7,000
1004	CALCULATOR		25	3,750	25	3,750
1005	PC TO OVERHEAD VIEWER MODULE		1	1,500	1	1,500
3001	STANDARD EQUIPMENT & UPGRADES		25	50,000	25	50,000
3002	STANDARD PRINTERS & UPGRADES		2	5,000	2	5,000
3004	STANDARD OPTICAL SCANNERS		1	23,500	1	23,500
3007	STANDARD NETWORK SOFTWARE		1	2,700	1	2,700
		TOTAL		206,450		206,450

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION		----REQUESTED-----		---RECOMMENDED----	
			UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 021602 - SHERIFF-BOATING SAFETY						
1001	PATROL BOAT AND TRAILER		1	48,000		
		TOTAL		48,000		
BUDGET UNIT - 021620 - SHERIFF-PATROL						
1001	SWAT FIREARMS SOFTWARE		1	6,900	1	6,900
1002	BALLISTIC HELMETS		4	1,380	4	1,380
1003	GUN CASES		5	1,150	5	1,150
		TOTAL		9,430		9,430
BUDGET UNIT - 021800 - MARSHAL-LODI JUD DIST						
1001	TELEVISION		1	750	1	750
1002	VCR		1	300	1	300
		TOTAL		1,050		1,050
BUDGET UNIT - 022600 - SHERIFF-CUSTODY						
1001	HOT WATER PRESSURE WASHER		1	2,088		
1002	GRASS TRIMMER		2	1,480		
1003	WASHING MACHINE		2	880	2	880
1004	CLOTHES DRYER		2	700	2	700
1005	COMMERCIAL VACUUM		4	1,996		
1006	HAND VACUUM		14	3,472		
1007	DOOR OPENING SYSTEM		1	1,350		
1008	FAX MACHINE		1	1,000		
3002	STANDARD PRINTERS & UPGRADES		3	1,500		
3101	NON-STD EQUIPMENT & UPGRADES		3	1,500		
3103	NON-STD SOFTWARE & UPGRADES		1	1,515		
		TOTAL		17,481		1,580
BUDGET UNIT - 022620 - SHERIFF-WORK PROGRAM						
3101	NON-STD EQUIPMENT & UPGRADES		3	1,500	3	1,500
3103	NON-STD SOFTWARE & UPGRADES		3	1,500	3	1,500
		TOTAL		3,000		3,000
BUDGET UNIT - 022745 - PROBATION-ADMINISTRATION						
3002	STANDARD PRINTERS & UPGRADES		1	2,992		
3003	STANDARD SOFTWARE & UPGRADES		1	292		
3103	NON-STD SOFTWARE & UPGRADES		1	3,225		
		TOTAL		6,509		

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION		----REQUESTED----- UNITS	----REQUESTED----- AMOUNT	---RECOMMENDED---- UNITS	---RECOMMENDED---- AMOUNT
BUDGET UNIT - 022800 - JUVENILE HALL						
1001	PORTABLE COLOR TV W/REMOTE		2	900	2	900
1002	VIDEO CASSETTE PLAYER W/REMOTE		2	500	2	500
1003	EXECUTIVE CHAIR		3	1,455	3	1,455
1004	VACUUM CLEANER		3	1,050	3	1,050
1005	CONVEX SECURITY MIRROR		1	100	1	100
1006	STEP LADDER-6 FOOT		1	100	1	100
1007	UTILITY TRUCK 1 BUSHEL		1	335	1	335
1008	UTILITY TRUCK 2 BUSHEL		2	740	2	740
1009	ELECTRIC TYPEWRITER		1	950	1	950
		TOTAL		6,130		6,130
BUDGET UNIT - 025901 - RECORDERS-EQUIPMENT/AUTOMATION						
1001	CAMERA EQUIPMENT		1	20,000	1	20,000
3101	NON-STD EQUIPMENT & UPGRADES		1	30,000	1	30,000
		TOTAL		50,000		50,000
BUDGET UNIT - 027500 - SUPERIOR COURTS						
1001	EQUIPMENT		1	120,000		
3102	NON-STD PRINTERS & UPGRADES		1	3,000		
		TOTAL		123,000		
BUDGET UNIT - 027700 - MUNICIPAL CT LODI JUD DIST						
3001	STANDARD EQUIPMENT & UPGRADES		1	2,011		
		TOTAL		2,011		
BUDGET UNIT - 030101 - PUBLIC WORKS-ADMINISTRATION						
3101	NON-STD EQUIPMENT & UPGRADES		10	5,000	10	5,000
		TOTAL		5,000		5,000
BUDGET UNIT - 030103 - PUBLIC WORKS-ENGINEERING						
1001	TRAFFIC COUNTER		1	2,500	1	2,500
3101	NON-STD EQUIPMENT & UPGRADES		1	5,300	1	5,300
3102	NON-STD PRINTERS & UPGRADES		1	3,000	1	3,000
		TOTAL		10,800		10,800

EQUIPMENT BUDGET DETAIL

			----REQUESTED-----		---RECOMMENDED----	
LINE NO	DESCRIPTION		UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 030104 - PUBLIC WORKS-EQUIPMENT MAINT						
1001	EMMISSION TESTER		1	6,500	1	6,500
		TOTAL		6,500		6,500
BUDGET UNIT - 030105 - PUBLIC WORKS-ROAD MAINT						
1001	CHAINSAW		3	1,101	3	1,101
1002	DEMOLITION HAMMER		1	1,700	1	1,700
1003	LEAF LOADER		1	40,000	1	40,000
1004	SHOULDER WIDENER		1	40,000	1	40,000
1005	DUMP TRUCK		1	70,000	1	70,000
1006	WATER TRUCK		1	70,000	1	70,000
1007	LEGEND TRUCK		1	41,000	1	41,000
1008	DUMP TRUCK		1	41,000	1	41,000
		TOTAL		304,801		304,801
BUDGET UNIT - 030108 - PUBLIC WORKS-DEVELOPMENT SERVICES						
3101	NON-STD EQUIPMENT & UPGRADES		1	4,900	1	4,900
3103	NON-STD SOFTWARE & UPGRADES		1	4,900	1	4,900
		TOTAL		9,800		9,800
BUDGET UNIT - 039500 - PUBLIC TRANSPORTATION						
1001	BUSES		3	165,000	3	165,000
		TOTAL		165,000		165,000
BUDGET UNIT - 040600 - SUBSTANCE ABUSE SERVICES						
1001	CLOTHES WASHER		3	1,800	3	1,800
1002	CLOTHES DRYER		2	800	2	800
1003	VACUUM CLEANER		2	400	2	400
1004	PORTABLE SPEAKER UNIT		1	1,000	1	1,000
1005	TELEVISION CART		1	200	1	200
1006	MODULAR UNITS		2	1,800	2	1,800
1007	TELEVISION/VCR		1	600	1	600
1008	OVERHEAD PROJECTOR		1	400	1	400
1009	FAX MACHINE		1	150	1	150
1010	I/D MACHINE		1	100	1	100
1011	TYPEWRITER		1	250	1	250
1012	MEDICATION SAFE		1	1,500	1	1,500
1013	CHILD CARE EQUIPMENT		10	1,000	10	1,000
3101	NON-STD EQUIPMENT & UPGRADES		1	2,350	1	2,350
3102	NON-STD PRINTERS & UPGRADES		2	5,000	2	5,000
		TOTAL		17,350		17,350

EQUIPMENT BUDGET DETAIL

BUDGET UNIT - 041000 - PUBLIC HEALTH

LINE NO	DESCRIPTION	----REQUESTED-----		---RECOMMENDED----	
		UNITS	AMOUNT	UNITS	AMOUNT
1001	BLOOD PRESSURE CUFFS	1	118	1	118
1002	ELECTRONIC EAR THERMOMETERS	4	1,192	4	1,192
1003	REFRIGERATOR	1	800	1	800
1004	BABY SCALES	6	1,800	6	1,800
1005	DESK, SINGLE PEDESTAL	5	2,680	5	2,680
1006	COMPUTER WORKSTATIONS	3	813	1	274
1007	STENO CHAIR	4	1,400	4	1,400
1008	FILE CABINET, 4 DRAWER	1	335	1	335
1009	STORAGE CABINET	2	634	1	333
1010	FILE, 4 DRAWER VERTICAL	4	2,000		
1011	BOOKCASE	1	400		
1012	MICROCOPY READER/PRINTER	1	3,500		
1013	BONE SAW	1	950		
1014	MICROSCOPE, INVERTED	1	5,500		
1015	MICROSCOPE, BRIGHTFIELD	1	7,950		
1016	TASK CHAIRS	11	1,947	2	370
1017	SHELVES	7	980		
1018	FILE CABINET, 2 DOOR	6	1,218		
1019	LIQUID NITROGEN TANK	1	1,500		
1020	PIPETTE, MULTICHANNEL	1	750		
1021	STACKABLE CHAIRS	15	1,050	15	1,050
1022	FILE CABINET, 5 DRAWER W/LOCK	2	750	2	750
1023	BOOKCASE	2	550	2	550
1024	PEDIATRIC LENGTHBOARDS	2	360	2	360
1025	PEDIATRIC SCALES	2	600	2	600
1026	MICROSCOPE, VIEWER	1	1,498		
3101	NON-STD EQUIPMENT & UPGRADES	1	75,800	1	65,800
3102	NON-STD PRINTERS & UPGRADES	1	1,000		
3103	NON-STD SOFTWARE & UPGRADES	1	4,000	1	4,000
	TOTAL		122,075		82,412

BUDGET UNIT - 050101 - HSA-ADMINISTRATION

LINE NO	DESCRIPTION	UNITS	AMOUNT	UNITS	AMOUNT
1001	LOCKING OVERHEAD FILE	1	400	1	400
	TOTAL		400		400

BUDGET UNIT - 053900 - MARY GRAHAM CHILDREN'S SHELTER

LINE NO	DESCRIPTION	UNITS	AMOUNT	UNITS	AMOUNT
1001	COMMERCIAL DISHWASHER	1	2,650	1	2,650
1002	WINDOW AIR CONDITIONER-6,100 B.T.U.	1	450	1	450
	TOTAL		3,100		3,100

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION		REQUESTED UNITS	REQUESTED AMOUNT	RECOMMENDED UNITS	RECOMMENDED AMOUNT
BUDGET UNIT - 055600 - VETERANS SERVICE OFFICE						
3103	NON-STD SOFTWARE & UPGRADES		1	4,500	1	4,500
		TOTAL		4,500		4,500
BUDGET UNIT - 110000 - S J GENERAL HOSPITAL						
1001	MISCELLANEOUS FIXED ASSETS		1	900,000	1	900,000
		TOTAL		900,000		900,000
BUDGET UNIT - 140000 - SOLID WASTE MANAGEMENT						
1001	SOLID WASTE EQUIPMENT		1	326,300	1	326,300
		TOTAL		326,300		326,300
BUDGET UNIT - 140001 - SOLID WASTE CLOSURE MANAGEMENT						
1001	SOLID WASTE EQUIPMENT		1	520,000	1	520,000
		TOTAL		520,000		520,000

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